

GUNNISON COUNTY BOARD OF COMMISSIONERS
MEETING AGENDA

DATE: Tuesday, December 9, 2025

Page 1 of 2

PLACE: Board of County Commissioners' Meeting Room at the Gunnison County Courthouse
(REMOTE OPTION BELOW)

GUNNISON COUNTY BOARD OF COUNTY COMMISSIONERS WORK SESSION:

1:30 pm

- Board and Commission Vacancy Interviews:
 - Historic Preservation Commission (Two Regular vacancies for three-year terms)
 1. 1:30 pm – Tristen Coleman
 2. 1:45 pm – Chris Melland
 - Planning Commission (One Regular vacancy for three-year terms, two Regular vacancies for remainder of terms ending 2/1/2028, two Alternate vacancies for one-year terms)
 1. 2:00 pm – Brett Adkins
 2. 2:15 pm – Sigrid Cottrell
 3. 2:30 pm – Karen Stock

2:45 pm

- Water Updates:
 - Colorado River Water Conservation District (CRWCD) Update
 1. Shoshone Instream Flow Acquisition Update
 2. Request for Letter of Support; Upper Gunnison Basin Ag Return Flow Study
 - Upper Gunnison River Water Conservation District (UGRWCD) Update
 1. Lack of Basin States Agreement & Passing Deadline for Post 2026 Operating Guidelines
 2. General Updates
 - HB 1177 Roundtable Update

3:30 pm

- BREAK

3:40 pm

- Rocky Mountain Biological Laboratory (RMBL) Update

4:10 pm

- Gunnison Valley Health Board of Trustees Update

5:10 pm

- Gunnison County 2026 Budget Update

GUNNISON COUNTY BOARD OF COUNTY COMMISSIONERS SPECIAL MEETING:

5:30 pm

- Call to Order
- Public Hearing; Proposed 2026 Gunnison County Budget
- Adjourn

GUNNISON COUNTY BOARD OF COMMISSIONERS
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DATE: Tuesday, December 9, 2025

Page 2 of 2

PLACE: Board of County Commissioners' Meeting Room at the Gunnison County Courthouse
(REMOTE OPTION BELOW)

Please Note: Packet materials for the above discussions will be available on the Gunnison County website at <http://www.gunnisoncounty.org/meetings> prior to the meeting.

ZOOM MEETING DETAILS:

Join Zoom Meeting: <https://gunnisoncounty-org.zoom.us/j/89798905619>

One tap mobile

+12532158782,,82753657556#,,,,*471302# US (Tacoma)

+13462487799,,82753657556#,,,,*471302# US (Houston)

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Board and Commission Vacancy Interviews

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Historic Preservation Commission and Planning Commission Letters of Interest

Fiscal Impact:

Submitted by: Holly Perry

Submitter's Email Address: hperry@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/4/2025

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 1.25 hours

Agenda Date: 12/9/2025

From: noreply@civicplus.com
To: [BOCC](#)
Subject: Online Form Submittal: Boards and Commissions Application
Date: Thursday, November 6, 2025 10:48:55 AM

[EXTERNAL SENDER - USE CAUTION]

Boards and Commissions Application

Board/Commission or position applying for: Historic Preservation Commission

First and Last Name Tristen Coleman

Address 

City Gunnison

Phone 

Email Address 

Why would you like to serve on this Board or Commission?

To whom it may concern,

I am writing in for one of the vacancies on the Historic Preservation Board. To be transparent, as some of the board may know, I recently ran for City Council for Gunnison and narrowly lost. That has not diminished my spirit, and I now look to see what other avenues I can pursue to serve the valley.

I am a local, born and raised in Gunnison, with a large amount of historical ties due to my family and my involvement in the community. As some of the board may remember, I sat on the board as a student member back in 2021. I was involved in the historic preservation of the Hartman Castle before the Hartman Castle Preservation Group was formed, succeeding in saving the safe in the basement of the house with the help of Kathleen Curry, Dr. Vandebusch and KOA Dave. I was hired at WSU during a year there by appointment of Dr. Duane Vandebusch to tutor for his U.S. History class.

In addition to my passion for our town's heritage, I bring practical skills in research, community outreach, and historical documentation experience developed through my time at Gunnison Bank and Trust, my academic background, and my

involvement in preserving local landmarks. My family's deep roots in the valley give me a strong appreciation for what has shaped Gunnison into the community it is today, and as a younger member of the community, I hope to help bridge past and future by offering a fresh perspective in the board's work.

If selected, I hope to contribute to expanding public awareness of our historic sites and supporting responsible preservation efforts that honor Gunnison's heritage while accommodating thoughtful growth. I am committed to being an active, reliable member of the board and contributing meaningfully to its work.

Thank you all for your time and consideration. I would be happy to meet with the board or city staff to discuss my interest further.

Field not completed.

Additional Comments

Email not displaying correctly? [View it in your browser.](#)

From: chris melland [REDACTED]
Sent: Monday, November 3, 2025 6:53 AM
To: Mike Pelletier <MPelletier@gunnisoncounty.org>
Subject: Historic Preservation Opening

[EXTERNAL SENDER - USE CAUTION]

My name is Chris Melland. I been building/remodeling homes in the valley for 25 years. I feel like Gunnisons history is not represented as thoroughly as it should be. The town has lost some of that history to time and neglect. I'm one of the towns people who would like to preserve it. I was inquiring about an application for this position.

Thank you
Chris Melland

From: noreply@civicplus.com
To: [BOCC](#)
Subject: Online Form Submittal: Boards and Commissions Application
Date: Friday, November 28, 2025 9:56:51 AM

[EXTERNAL SENDER - USE CAUTION]

Boards and Commissions Application

Board/Commission or
position applying for: Planning Commission

First and Last Name Brett Adkins

Address 

City Gunnison

Phone 

Email Address 

Why would you like to serve on this Board or Commission?

Having been a resident of Gunnison County for over 20 years, I have a personal interest in helping to move development forward in a manor that benefits all residents of Gunnison County. As a local contractor, I have a substantial amount of knowledge in the planning and building sector. I am also very aware of the challenges that go with building in Gunnison County and how those challenges affect budgets and timelines. I would like to provide my knowledge and expertise to a board that can help to shape our community in a positive manner for future generations. I also have extensive knowledge of our local codes and requirements, as well as, significant amounts of interaction with our local building department. Crystal Lambert reached out to me directly to apply for this position. I am honored that she would recommend me for this commission and I look forward to the opportunity to work with her, our building officials and the Gunnison community to help manage our local growth in a reasonable manner for everyone. I consider myself a strong "team player" and I do well with communication and people interaction. I will not be afraid to voice my concerns over any issues that the board is tasked with and I will be directly involved in problem solving and task resolution. Thank you for considering me for this position.

Additional Comments

I ran for this position, unsuccessfully, about 5 years ago. I hope that I can provide a better option for our commissioners this time around and I look forward to that opportunity.

Email not displaying correctly? [View it in your browser.](#)

Letter of Interest

Gunnison County Planning Commission – Applicant: Sigrid Cottrell

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

November 26, 2025

Gunnison County Board of County Commissioners
200 E. Virginia Avenue
Gunnison, CO 81230

Re: Letter of Interest – Gunnison County Planning Commission

Dear Commissioners,

My name is **Sigrid Cottrell**, and I am writing to express my sincere interest in serving on the **Gunnison County Planning Commission**. Having lived, worked, raised my family, and built a career in the Gunnison Valley since 1991, I care deeply about the long-term health, character, and environmental integrity of our mountain community.

For more than 30 years, I have worked in real estate across Colorado, Florida, and California, and have owned and operated **Crested Butte Realty, Inc.** since 2006. My experience has given me a unique, balanced perspective:

- an in-depth understanding of land use, zoning, subdivision processes, water/septic systems, and development impacts;
- a deep respect for property rights and the challenges faced by landowners;
- and an unwavering commitment to environmental sustainability, responsible growth, and maintaining the rural character that makes Gunnison County so extraordinary.

I am driven by integrity, transparency, and doing the right thing—especially when no one is looking. These principles guide my work and my life. I believe effective planning requires not only technical understanding but also fairness, patience, and the ability to listen to the concerns of both citizens and professionals with empathy and objectivity.

Because of my long-standing relationships with residents, builders, surveyors, investors, and agencies throughout the valley, I can serve as a bridge between community values and practical land-use solutions. My approach is collaborative and thoughtful. I am not afraid to ask questions, dig into details, or analyze long-term consequences, and I deeply respect the importance of balanced, informed decision-making.

I am passionate about preserving what makes the Gunnison Valley special—our open spaces, wildlife, water, and small-town authenticity—while also supporting responsible, well-planned opportunities for housing, business, agriculture, and community needs.

It would be an honor to contribute my expertise, perspective, and lifelong commitment to this valley as a member of the Gunnison County Planning Commission.

Thank you very much for your time and consideration. I would welcome the opportunity to discuss my candidacy further and look forward to serving our community in a meaningful way.

Highest regards,



Sigrid Cottrell

From: noreply@civicplus.com
To: [BOCC](#)
Subject: Online Form Submittal: Boards and Commissions Application
Date: Monday, December 1, 2025 5:27:15 PM

[EXTERNAL SENDER - USE CAUTION]

Boards and Commissions Application

Board/Commission or position applying for: Planning Commission

First and Last Name Karen Stock

Address 

City Crested Butte

Phone 

Email Address 

Why would you like to serve on this Board or Commission? The positron has been on my radar for some time, and I believe this is the opportune moment to join the process. I have a deep love for our community and believe that my skillset would be valuable to the planning commission.

Additional Comments *Field not completed.*

Email not displaying correctly? [View it in your browser.](#)

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Water Updates

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Upper Gunnison River Water Conservancy District Update

Fiscal Impact:

Submitted by: Holly Perry for UGRWCD

Submitter's Email Address: hperry@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/4/2025

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 45

Agenda Date: 12/9/2025

November 25, 2025

Colorado River Water Conservation District
Attention: Community Funding Partnership
201 Centennial Street, Suite 200
Glenwood Springs, Colorado 81610

RE: CFP Letter of Support - *Integrated Physical and Geochemical Estimation of Agricultural Return Flows in the East River, Upper Gunnison River Basin*

Dear CFP Review Committee,

The Gunnison County Board of County Commissioners are writing to express our enthusiastic support for the Upper Gunnison River Water Conservancy District's proposal entitled, *Integrated Physical and Geochemical Estimation of Agricultural Return Flows in the East River, Upper Gunnison River Basin* (Project).

We have received a copy of the Community Funding Partnership (CFP) application. River recreation and agriculture are primary economic drivers in the Upper Gunnison Valley. This project fills a significant data gap in our headwater region and helps inform water users and water managers of the short- and long-term impacts to streamflow associated with changes in climate, water administration and land use.

This project also aligns with the mission and strategic planning goals of the Colorado River District, as well as the vision expressed to Colorado River District constituents when Gunnison County overwhelmingly voted in support of Ballot Issue 7A. We are confident in the leadership and experience of the Upper Gunnison River Water Conservancy District and the United States Geological Survey and their ability to successfully meet the objectives and goals of this project.

We urge you to give this project your full consideration and support!

Sincerely,

U.S. GEOLOGICAL SURVEY
WATER MISSION AREA
ROCKY MOUNTAIN REGION
COLORADO WATER SCIENCE CENTER
Statement of Work

1. TITLE

Integrated physical and geochemical estimation of agricultural return flows in the East River, upper Gunnison River Basin.

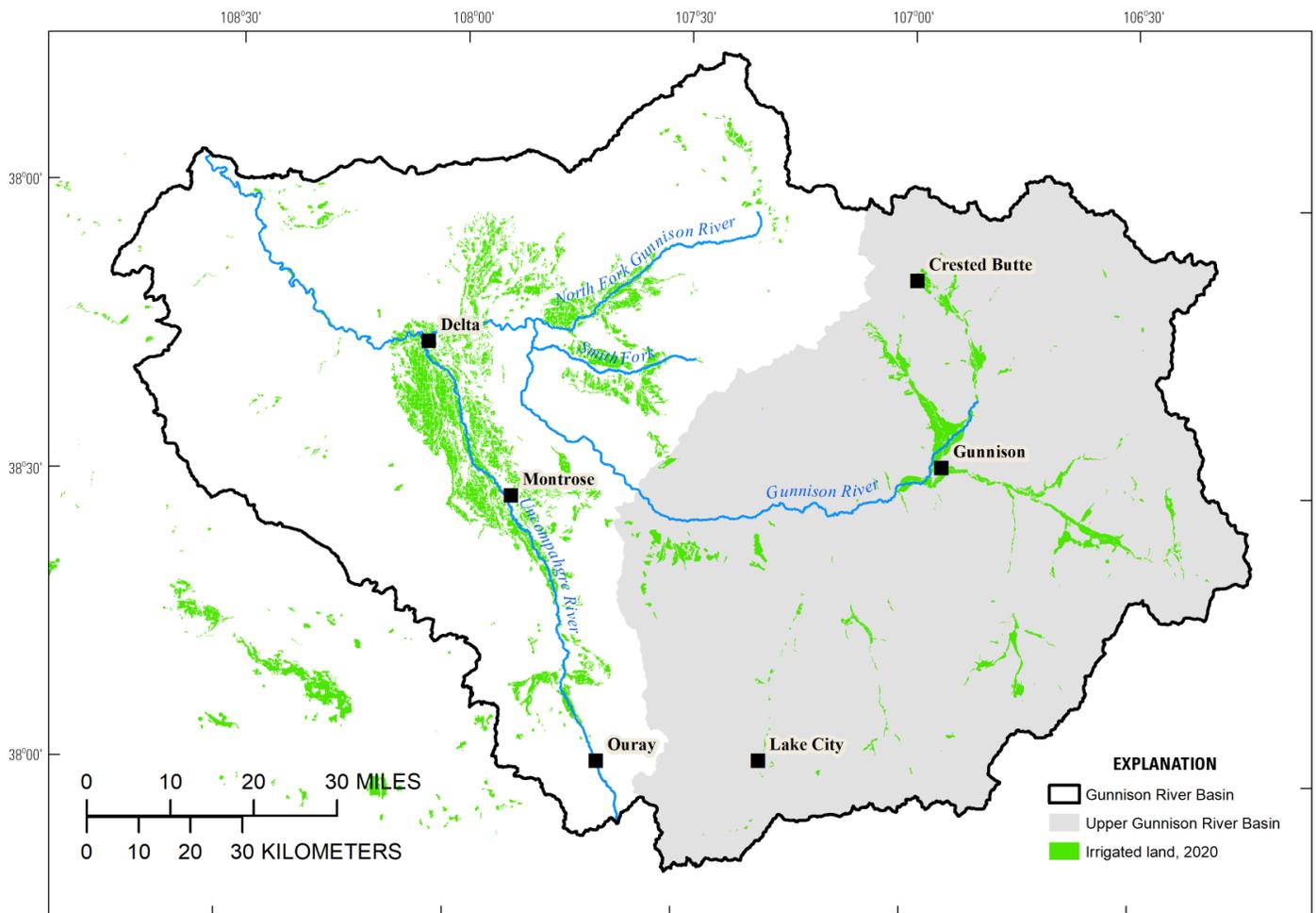
2. SUMMARY

In the upper Gunnison River Basin, agricultural irrigation using water diverted from creeks and rivers locally recharges groundwater where irrigation water percolates below the root zone. In some areas, the local groundwater system supplies water to streams when groundwater flows back to the creek or river through the subsurface. This dynamic can affect water supply by providing temporary storage of water and extending streamflow outside the snowmelt runoff season. Characterization of groundwater/surface-water exchange in the headwaters of the upper Gunnison River Basin will improve the understanding of potential effects from future changes in water administration or climate. The objective of this project is to characterize surface-water and groundwater interactions in the upper Gunnison River Basin with a higher-resolution focus on agricultural return flows in a reach of the East River. Monitoring data will be used to (1) create a groundwater-flow model to simulate recharge, discharge, and surface-water and groundwater interactions and (2) use endmember mixing analysis to estimate the volume of agricultural return flow in the study area.

3. BACKGROUND/INTRODUCTION

Agriculture is a major industry in the Gunnison River Basin (fig. 1) and represents the largest consumptive use of water in the basin. Canals divert water from streams and rivers to irrigate more than 250,000 acres (Gunnison Basin Roundtable, 2022). Agricultural irrigation using water diverted from creeks and rivers locally recharges groundwater where irrigation water percolates below the root zone. In some areas, the local groundwater system supplies water to streams when groundwater flows back to the creek or river through the subsurface. This dynamic can provide temporary storage of water and can benefit water supply by extending streamflow outside the snowmelt runoff season (Ferencz and Tidwell, 2022; Ketchum and others, 2023). Changes in climate, water supply, and diversion and application of irrigation water have the potential to affect water quality and streamflow.

Several studies (Carroll and others, 2018; Manning and others, 2020) have evaluated the occurrence, distribution, and characteristics of groundwater within the headwaters of the upper Gunnison River Basin. These studies utilized groundwater monitoring networks, stream monitoring networks, and integrated modeling applications to quantify groundwater recharge and discharge in selected mountain headwater watersheds. Additional characterization of groundwater/surface-water exchange would contribute to understanding the potential effects of changes in water administration, climate change, and other hydrologic changes on application of irrigation water.



Base from U.S. Geological Survey digital data

Figure 1. Map showing the Gunnison River Basin. Irrigated land from Colorado Decision Support Systems (2021).

The study area is the East River Basin (approximately 750 square kilometers), a within the upper Gunnison River Basin. This effort will focus on the approximately 8.5-mile stretch of the East River between the USGS streamgages East River Below Cement Creek NR Crested Butte, CO (09112200) and East River at Almont, CO (09112500) (figs. 2 and 3). Other reaches of interest on Cochetopa Creek, Ohio Creek, and Tomichi Creek (fig. 2) were considered for study; however, these reaches have complicating factors related to tributary inflows and irrigation diversions that could make it difficult to quantify irrigation return flows. The East River was selected because it has a higher likelihood of success for characterizing return flows compared to the other reaches. Tributary inflows in the East River reach are minimal, there is a relatively large amount of irrigated area along the study reach, and the existing streamgages allow for significant cost savings over other reaches where streamgage installation would be required. Within the East River Basin, an area of approximately 31 square kilometers is irrigated (Colorado Decision Support Systems, 2021; fig. 3).

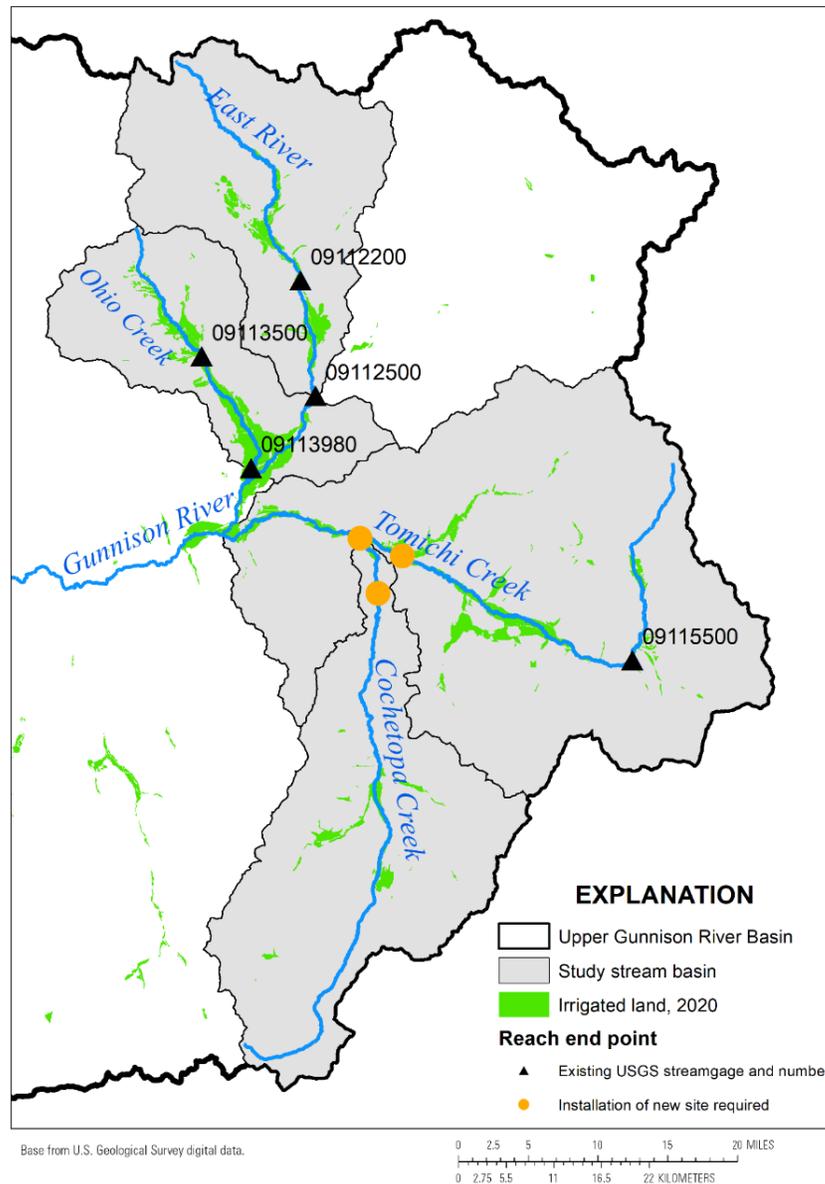


Figure 2. Map showing potential study reaches in the upper Gunnison River Basin. Irrigated land from Colorado Decision Support Systems, 2021.

4. PROBLEM

Currently, the amount of return flow from agricultural irrigation to streamflow is not well quantified in the upper Gunnison River Basin. Changes in climate and water administration have the potential to affect water availability and application for irrigation. Monitoring in the upper Gunnison River Basin could improve understanding of surface-water and groundwater interactions and the contribution of agricultural return flows to streamflow. Understanding these interactions and how they are affected by water-use practices is important for resources managers potentially facing changes to operating guidelines in the Colorado River Basin after 2026 (Department of the Interior, 2023).

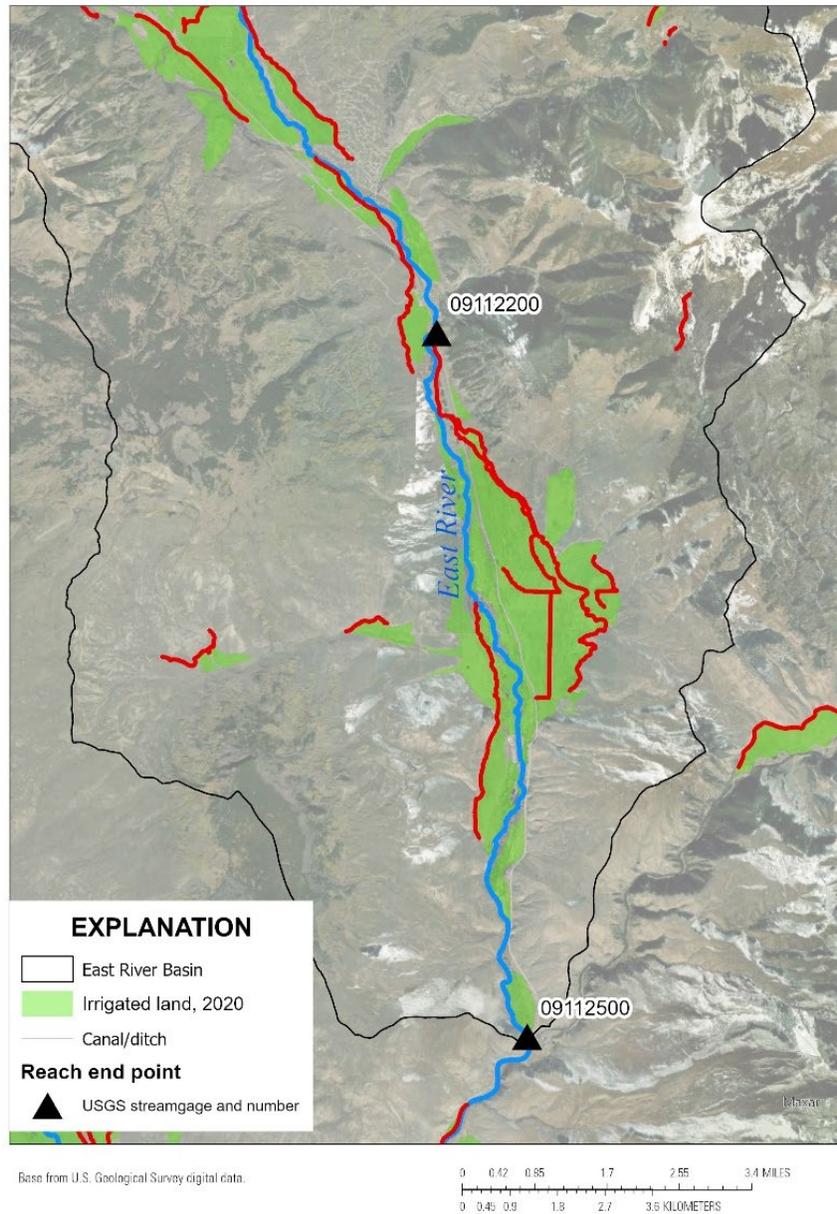


Figure 3. Map showing the East River study reach in the upper Gunnison River Basin. Irrigated land from Colorado Decision Support Systems, 2021.

5. OBJECTIVES AND SCOPE

The objective of this project is to characterize surface-water and groundwater interactions in the upper Gunnison River Basin with a higher-resolution focus on agricultural return flows in a reach of the East River. This characterization will be used to (1) complete endmember mixing analysis to estimate the volume of agricultural return flow to streams and (2) create a groundwater model to simulate recharge, discharge, and surface-water and groundwater interactions.

6. APPROACH

The proposed study will rely on integrated groundwater monitoring, surface-water monitoring, geochemical data collection, interpretation, and modeling. Each task is described below, separated into two sections. The first section describes tasks related to endmember mixing analysis, and the second section describes tasks related to a groundwater model, two separate but complementary approaches for characterizing return flows. Endmember mixing analysis relies on streamflow and geochemical data but does not incorporate the physical processes of groundwater recharge or discharge, which are considered as part of a calibrated groundwater model. Both approaches will provide information about the timing and quantity of return flows and can improve the understanding of this process in the upper Gunnison River Basin.

A. Endmember Mixing Tasks

Task 1a. Preliminary Analysis of Existing Data.

This part of the proposed study will focus on tracing and estimation of agricultural return flows in the East River study reach (fig. 3) through endmember mixing analysis. Existing USGS streamgages at the upstream and downstream ends of the reach (site numbers 09112200 and 09112500) provide valuable historical insights into potential return flow dynamics. Continuous streamflow data are available for the upstream site for 1963–2024 and are available for the downstream site for 1910–1922 and 1935–2024 (U.S Geological Survey, 2024). A mass-balance analysis (Kuhn and Williams, 2004) will be completed to determine differences in streamflow between the two streamgages. This preliminary analysis will provide information about the timing and volume of return flow in the reach through time. Results will be published in a second USGS Rapid Open-File Report, which allows for timely publication of preliminary results.

Task 2a. Site Installation.

In addition to analysis of streamflow, the chemical composition of water in the stream will be compared between the upstream and downstream ends of the study reach to detect differences that would trace contributions from return flow. Because streamflow and water composition can change rapidly and frequently, continuous monitoring of streamflow, specific conductance, and temperature in surface water will be necessary at the upstream and downstream ends of the study reach. The USGS streamgage 09112500 has continuous measurement of specific conductance and temperature during May through October. The USGS streamgage 09112200 does not have continuous measurement of specific conductance or temperature. The cost to add sensors for continuous measurement of specific conductance and temperature to an existing streamgage is approximately \$18,000 for installation and \$19,000 per year for seasonal operation and maintenance of the sensors. Station operation and data review will be conducted in accordance with standard USGS procedures (Wagner and others, 2006).

Irrigation diversion points within the study reach will be monitored, dependent on landowner permission and current operation and measurement plans. Parshall flumes will be installed and instrumented to measure flow in selected irrigation diversions following standard USGS methods (Rantz, 1982; Kilpatrick and Schneider, 1983; Turnipseed and Sauer, 2010), and sensors will be installed for continuous monitoring of water temperature, and specific conductance, with locations to be determined based on the data gap analysis. Some visits to monitor flow in the irrigation diversions can be completed by UGRWCD personnel. The USGS will provide any necessary equipment and training and will review the data and complete field audits.

Interpretation of the upstream versus downstream waters will be assisted by assessing the composition of groundwater. Five groundwater wells or piezometers (described in task 1b) will be used to sample groundwater along the study reach. The wells will be equipped with sensors for continuous monitoring of specific conductance to provide additional information on groundwater signatures for the endmember mixing analysis (Miller and others, 2014).

Task 3a. Sample Collection.

Discrete surface-water samples will be collected weekly at the upstream and downstream ends of the study reach during the irrigation season (April through October). Monthly samples will be collected during the nonirrigation season when not precluded by ice cover. Surface-water samples will be collected using equal-width-increment method, as conditions allow (U.S. Geological Survey, variously dated). To help provide context for interpreting the surface-water samples, groundwater will be sampled at the 5 piezometers 3 times per year: before, during, and after the irrigation season.

Chemical analysis of the surface water and groundwater samples will include 61 elements by inductively coupled plasma-mass spectrometry/optical emission spectroscopy (ICP-MS/OES) at the SGS Contract Laboratory; chloride, sulfate, and fluoride by ion chromatography at the USGS National Water Quality Laboratory; and stable hydrogen and oxygen isotopes of water by mass spectrometry at the USGS Reston Stable Isotope Laboratory. Each of these types of data has potential to trace agricultural return flows, but exploratory analysis will be required to determine which tracers are most effective.

Task 4a. Endmember Mixing Analysis.

The fraction of streamflow represented by agricultural return flow in the study reach will be estimated by using endmember mixing analysis (Christophersen and Hooper, 1992). Once the compositional fingerprint of return flow is understood, it can be used to create quantitative estimates of the volume of agricultural return flow entering the stream in the study reach. Because hydrologic conditions vary from year to year, 2 years of data collection will allow for comparison between years and give a better chance of discerning the compositional signal of agricultural return flows compared to 1 year of data collection. Analysis of initial data will help to identify effective tracers and inform sampling as the project proceeds.

Task 5a. Publication.

All datasets and model files collected or used while conducting this study will be published in the USGS NWIS database or as USGS data releases. The final interpretive results of the data analysis and modeling will be reported either in USGS Scientific Investigation Report(s) or as publicly accessible, open-access, peer-reviewed journal article(s).

B. Groundwater Modeling Tasks

Task 1b. Network Design and Data Gap Analysis

The initial step in establishing the groundwater monitoring network includes statistical optimization of existing monitoring locations using techniques such as those published in USGS software packages (Fisher, 2013; 2021). A regional Groundwater and Surface-water FLOW (GSFLOW) model (Markstrom and others, 2008) for the Colorado Plateau that is expected to be complete in 2024 (Melissa Masbruch, U.S. Geological Survey, written commun., 2023) as well as an existing GSFLOW model for the East River (Carroll and others, 2023) will be used to aid in network design and site selection. Statistical analysis of existing groundwater-level data, well spacing, hydrogeology, and trends will be used to produce the final monitoring network that is most likely to be useful for producing representative and high-quality groundwater-level measurements and geochemical samples. The final monitoring network is expected to consist of approximately 15-20 groundwater sites—5 within the study reach plus additional sites at other locations in the upper Gunnison River Basin to provide additional information for the basin and to support interpretation and potential modeling in other reaches in the future. The network will include existing sites where possible; however, installation of some new sites might be required.

This task will also include a data gap analysis to evaluate climatic, hydrologic, and other datasets that may be required for detailed study of other potential study reaches in the future (fig. 2). Such datasets could include estimates of spatially variable hydraulic properties, recharge estimates, streamflow estimates, or other ancillary datasets. The results of the network design and data gap analysis will be published in a USGS Rapid Open-File Report, which allows for timely publication of preliminary results.

Task 2b. Site Installation.

This task will be informed by the network optimization and data gap analysis steps described in task 1b. After the final monitoring network has been determined, new groundwater monitoring sites will be installed where needed. The cost to install a groundwater monitoring site is site-specific and can range from less than \$1,000 for installing a shallow piezometer to more than \$20,000 for drilling a new well. Installation of new wells requires well permitting, as well as associated permitting fees and documentation. As an example, the estimated budget provided in this document assumes installation of 15 new piezometers. Cost estimates will vary significantly depending on the number and type of monitoring locations to be installed, which will be determined as part of the network optimization and data gap analysis steps.

Task 3b. Sample Collection.

Using the monitoring network described in tasks 1b and 2b, data collection will include measurement of groundwater levels and temperatures through time. Groundwater levels are useful for evaluating directions and gradients of groundwater flow, and groundwater temperatures are useful for defining vertical groundwater movement and quantifying groundwater budgets (Anderson, 2005). Sites in the network will be visited approximately quarterly to collect discrete data, and a subset of sites will be instrumented with sensors to record data each hour to provide a continuous record. All groundwater level and temperature data will be collected in accordance with standard USGS methods (Cunningham and Schalk, 2011), and sensors will be checked and calibrated in accordance with USGS policies (Wilde, 2006). Some visits for measuring groundwater levels and temperature can be completed by Upper Gunnison River Water Conservancy District (UGRWCD) personnel. The USGS will provide training and the required equipment and will review the data and conduct field audits.

Water-quality data will be collected from 5 of the ~15 groundwater sites in the study area for environmental tracers and standard water-quality constituents; samples will be collected three times per year, following standard USGS methods (U.S. Geological Survey, variously dated). Environmental tracers (including tritium, noble gases, and carbon-14) will be used to estimate the age of groundwater and the physical mixing patterns in the aquifer. Some groundwater age samples from the aquifer have been collected as part of the ongoing Next Generation Water Observing Systems (NGWOS) program, and follow-up sampling of groundwater age is one of the most efficient means to evaluate sustainability of aquifers (Massoudieh, 2013). Typical water-quality constituents such as calcium, iron, and sulfate will be sampled to provide an indication of mixing in the aquifer and constituents that are useful for understanding groundwater/surface-water mixing such as uranium and strontium (Carroll and others, 2018) will also be sampled. Analysis will be done by the following laboratories: USGS National Water Quality Laboratory (major inorganics and alkalinity), USGS Boulder Laboratory (full trace elements), USGS Reston Groundwater Dating Laboratory (chlorofluorocarbons/residence time indicators), USGS Woods Hole Oceanographic Carbon Isotope Laboratory (carbon isotopes/residence time indicators), University of Miami Tritium Laboratory (tritium/residence time indicator), USGS Reston Stable Isotope Laboratory (stable isotopes of water), and USGS Noble Gas Laboratory (helium, neon, argon, krypton, and xenon).

It is likely that aquifer testing will be required to quantify variability in hydraulic properties. Multiple small-scale slug and single-well pumping tests will be conducted (Kruseman and de Ridder, 1990) for a subset of wells; testing will be completed once during the project. If the study is expanded to other reaches (fig. 2), it is likely that a larger-scale multi-well pumping test would be considered for feasibility to produce the most useful data for groundwater model calibration.

The USGS streamgages at the upstream and downstream ends of the East River study reach will provide continuous streamflow data to supplement the groundwater data collection. Water-quality samples will also be collected at these sites three times per year, following standard USGS methods (U.S. Geological Survey, variously dated). Analysis will include typical water-quality constituents such as calcium, iron, and sulfate to provide an indication of mixing in the aquifer and constituents that are useful for understanding groundwater/surface-water mixing such as uranium and strontium (Carroll and others, 2018). Analysis will be done by the following laboratories: USGS National Water Quality Laboratory (major inorganics and alkalinity), USGS Boulder Laboratory (full trace elements), and USGS Reston Stable Isotope Laboratory (stable isotopes of water).

Task 4b. Data Analysis and Model Development.

Upon approval and publication of monitoring data, USGS will begin to analyze groundwater-level, groundwater-temperature, and geochemical datasets by using statistical and modeling techniques. Groundwater-level elevation records will be evaluated using statistical trend tests to test for the presence of long-term or seasonal trends as described by Helsel and others (2020). These tests can indicate if potential groundwater storage is changing through time, one indicator of potential groundwater sustainability. Groundwater-level elevation records will also be analyzed using time-series analysis methods to detect covariation with climatic, pumping, or streamflow behavior (Collenteur and others, 2019). These results can help to conceptualize if different regions of the aquifer are affected by different processes. Groundwater temperature data will be used to estimate vertical flow rates and to evaluate surface-water and groundwater interactions (Anderson, 2005).

Geochemical data will be evaluated and modeled using the USGS TracerLPM software (Jurgens and others, 2012), which allows for quantification of groundwater age and groundwater mixing relationships. Physical models of groundwater flow will then be used to further conceptualize different regions and layers of the aquifer. Changes in groundwater age will be assessed to understand sustainability and the balance of groundwater recharge and discharge. Information gained from endmember mixing analysis could also help provide key characterization information needed for the model.

Finally, a groundwater-flow model will be built to simulate recharge, discharge, and surface-water and groundwater interactions within the study area of the East River. A numerical three-dimensional (3D) model will be built using MODFLOW and related packages (Harbaugh and others, 2000; Bakker and others, 2016; Leaf and Fienen, 2022). This model would allow for particle tracking to evaluate the sources of water to wells (if pertinent to the study area) and to define groundwater-flow paths (Pollock, 2016; Bakker and Post, 2022). Analysis and model development will be ongoing as data are received; model setup and sensitivity analysis can guide fieldwork and improve model results.

The groundwater-flow model will represent higher resolution focus on the East River, compared to the regional GSFLOW model, which applies to the entire Colorado Plateau (Melissa Masbruch, U.S. Geological Survey, written commun., 2023). Lessons learned from the model and the process of model development could be useful for considering modeling in the other potential reaches of interest (fig. 2).

Task 5b. Publication.

All datasets and model files collected or used while conducting this study will be published in the USGS National Water Information System (NWIS) database or as USGS data releases. The results of the network design and data gap analysis will be published in a USGS Rapid Open-File Report, which allows for timely publication of preliminary results. Final interpretive results of the data analysis and modeling will be reported either in a USGS Scientific Investigation Report (SIR) or as publicly accessible, open-access, peer-reviewed journal article(s), pending final selection of modeling approach and calibration data needs.

7. QUALITY-ASSURANCE/QUALITY CONTROL (QA/QC)

Activities will be completed in accordance with the Colorado Water Science Center groundwater, surface-water, and water-quality quality-assurance plans (U.S. Geological Survey, 2015, 2017a, 2021) as well as standard USGS methods for sample collection, equipment/site installation, sensor calibration, and data review (U.S. Geological Survey, variously dated; Rantz, 1982; Kilpatrick and Schneider, 1983; Wagner and others, 2006; Wilde, 2006; Turnipseed and Sauer, 2010; Cunningham and Schalk, 2011).

Water-quality samples will be collected, processed, and preserved using procedures from the USGS National Field Manual (U.S. Geological Survey, variously dated) and in accordance with the Quality Assurance Plan for Water-Quality Activities in the Colorado Water Science Center (U.S. Geological Survey, 2015). Replicate samples, equipment blanks, and field blanks will be collected during the investigation to evaluate sample variability and to identify potential sample contamination in accordance with the Quality Assurance Plan for Water-Quality Activities in the Colorado Water Science Center. Combined, replicates and blanks will constitute approximately 10 to 15 percent of the total sample set, including surface water and groundwater samples. As the project progresses, all sample data will be quality assured, and once reviewed and approved, will be made available to the public through the NWIS website (<https://waterdata.usgs.gov/nwis>).

8. PRODUCTS

Results of the data gap, network optimization, and preliminary streamflow analyses will be published in one or more USGS Rapid Open-File Reports in Fiscal Year 2024 or 2025 to provide preliminary information that can be cited by the UGRWCD.

All datasets and model files will be published in the USGS NWIS database or as USGS data releases in Fiscal Year 2028 at the completion of this project. Final interpretive results will be published in one or more USGS Scientific Investigation Reports or as publicly accessible, open-access, peer-reviewed journal article(s) in Fiscal Year 2028 at the completion of this project, as review timelines allow.

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10. WORK PLAN TIMELINE

Tasks can be extended or staggered if needed to meet the project goals or to accommodate funding availability.

| Workplan Element | FY 2024 | | | | FY 2025 | | | | FY 2026 | | | | FY 2027 | | | | FY 2028 | | | |
|--|---------|----|----|----|---------|----|----|----|---------|----|----|----|---------|----|----|----|---------|----|----|----|
| | Q1 | Q2 | Q3 | Q4 |
| <i>Endmember mixing tasks</i> | | | | | | | | | | | | | | | | | | | | |
| Task 1a. Preliminary analysis | | X | X | X | X | | | | | | | | | | | | | | | |
| Task 2a. Site installation | | | | X | | | | | | | | | | | | | | | | |
| Task 3a. Sample collection | | | | X | X | X | X | X | X | X | X | | | | | | | | | |
| Task 4a. Analysis | | | | | X | X | X | X | X | X | X | X | X | X | | | | | | |
| Task 5a. Publication | | | | | | | | | | | | | | X | X | X | X | X | | |
| <i>Groundwater model tasks</i> | | | | | | | | | | | | | | | | | | | | |
| Task 1b. Network design and data gap analysis | | X | X | X | X | | | | | | | | | | | | | | | |
| Task 2b. Site installation | | | | | | | | X | | | | | | | | | | | | |
| Task 3b. Sample collection | | | | | | | | X | X | X | X | X | X | X | X | | | | | |
| Task 4b. Data analysis and model development | | | | | | | | | X | X | X | X | X | X | X | X | X | | | |
| Task 5b. Publication | | | | | | | | | | | | | | | | | X | X | X | X |

Q1 = October – December, Q2 = January – March, Q3 = April – June, Q4 = July – September.

11. BUDGET SUMMARY

| | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 |
|---|-------------------------------|---------------------|---------------------|---------------------|-----------|
| Funding Source | (all values in gross dollars) | | | | |
| Upper Gunnison River Water Conservancy District | \$288,000 | \$254,000 - 354,000 | \$440,000 - 540,000 | \$385,000 - 485,000 | \$215,000 |
| USGS Cooperative Matching Funds* | \$40,000 | \$100,000 | \$150,000 | \$200,000 | \$150,000 |
| USGS Directed Cooperative Matching Funds* | \$0 | \$0 - 100,000 | \$0 -100,000 | \$0 -100,000 | \$0 |
| Totals | \$328,000 | \$454,000 | \$690,000 | \$685,000 | \$365,000 |

*Pending available funds.

The cost estimates for FY2025 – F2028 are preliminary and subject to change. Cost estimates could vary significantly depending on the number and type of monitoring locations to be installed and sampled, which has been discussed during planning meetings with the UGRWCD. More complete cost estimates for FY2025– F2028 will be developed after preliminary network design efforts and discussions with the UGRWCD have been completed to determine the final monitoring network and project scope. Each year, USGS and UGRWCD will meet to discuss budget needs. Potential costs are presented above as an example and include the following assumptions:

- In-kind hours from UGRWCD personnel to assist with field activities (150 hours FY2024, 800 hours FY2025, 800 hours FY2026, and 230 hours FY2027).
- Installation of 15 new piezometers for groundwater monitoring (additional costs will be incurred if a drill crew is needed or additional sites are needed).



Application

Please refer to the Community Funding Partnership (CFP) Guidelines for additional information about the program, application and evaluation process, contracting requirements, and more.

I. Applicant Information

Sponsor/Applicant Name: Upper Gunnison River Water Conservancy District (UGRWCD)

Organization (if applicable): Upper Gunnison River Water Conservancy District

Primary Contact Information:

Name: Sonja Chavez

Address: 210 West Spencer, Suite A, Gunnison, CO 81230

Phone: (970) 641-6065 e-mail: schavez@ugrwcd.org

II. Project Information

Project Name: Integrated Physical and Geochemical Estimation of Agricultural Return Flows in the East River, Upper Gunnison River Basin

Project Location (Address and County): Gunnison County, Upper Gunnison River Watershed

Latitude and Longitude (decimal degrees, e.g. 39.55269, -107.335726): *Please see attached map .

Is your project in response to an unforeseen emergency or natural hazard such as fire or flood?

Yes **No**

If yes, please answer the following:

Provide a summary of the emergency which caused the repair or rehabilitation to be necessary (150 words): **Not applicable.**

A description, with evidence, if possible, that deferred maintenance and/or neglect was not the cause of damage to the project (150 words): **Not applicable.**

Brief Project Summary (limit 150 words):

In the Upper Gunnison River Basin (UGRB), agricultural flood irrigation using water diverted from rivers locally recharges groundwater where irrigation water percolates below the root zone. This dynamic can affect water supply by providing temporary storage of water and extending streamflow outside the snowmelt runoff season. This project will characterize surface-water / groundwater interactions with a higher-resolution focus on agricultural return flows in the lower reach of the East River. Monitoring data will be used to create a groundwater-flow model to simulate recharge, discharge, and surface-water and groundwater interactions and use endmember mixing analysis to estimate the volume of agricultural return flow in the study area. Characterization of groundwater / surface-water exchange in the UGRB fills a critical data gap in mountainous headwater models and will improve the understanding of potential effects from future changes in water administration, land use or climate.

Project Timeline:

Anticipated Start Date: January 1, 2026

Anticipated Completion Date: February 28, 2029

Project Category(ies) Allocation: *Please identify which of the five prioritized funding categories your project requested funding will address (check all that apply):*

Productive Agriculture *Infrastructure* *Healthy Rivers*
 Watershed Health and Water Quality *Conservation and Efficiency*

Describe how the project objectives fit within the category(ies) selected above, and if multiple categories, identify approximate percentage allocation of the project to each category:

Productive Agriculture: This agricultural irrigation return flow study helps contribute to our understanding of the potential effects of changes in water administration, climate, and other hydrologic changes in a high mountain watershed. Currently, the amount of return flow from agricultural flood irrigation to streamflow is not well quantified in the UGRB. Understanding these interactions and how they are affected by water-use practices is important for resources managers and producers who may be impacted by changes to water administration as a result of changes in the post 2026 operating guidelines in the Colorado River Basin. While this phase of the initial study is primarily focused on the lower East River, the study also includes preliminary

groundwater data collection in other locations (e.g., Ohio Creek and Tomichi Creek) in the UGRB to provide additional information and support interpretation and future modeling.

Based upon lived-experience, it can take 3 to 5 years to recover to pre-fallow productivity levels following a fallowing event and the impacts can be even more devastating if there is a subsequent drought year. This study and the associated model can help improve our understanding of the short- and long-term impacts to shallow and deeper groundwater return flow back to the river system as well as model potential reach level impacts associated with different flood irrigation practices (e.g., fallow, split season, deficit) without having to actually fallow.

Healthy Rivers: This study helps to inform water managers about the short- and long-term impacts of potential demand management programs on streamflow. At this time, it is unclear if changes in water application (e.g., fallow, deficit or split season irrigation) will exacerbate short or long-term impacts to groundwater recharge and ultimately river flow.

A big difference between the White River Return Flow Study and our study is the White River's assumption that groundwater is in a steady state condition (Exhibit A, USGS OFR 2024-1075). Our preliminary data shows that groundwater is not in a steady state condition and that there can be decadal differences in groundwater state. When groundwater storage is saturated any irrigation water applied quickly gets converted to return flow. Another difference between the White River Study and our proposed study and preliminary data is that the lower East River sees greater than 50% return flow. When groundwater is not saturated the preliminary data suggests that any water applied via flood irrigation will go toward rebuilding/restoring groundwater levels or storage and not to streamflow.

A big part of the UGRB economy is derived from river recreation and maintaining healthy rivers and streamflow is critical. Every basin as well as different reaches of a river system will behave differently therefore this study will utilize the model in the East River while also collecting preliminary data in Tomichi and Ohio Creek basins for future modeling efforts. This work informs potential basin specific and reach level risks associated with changes to historical flood irrigation practices.

Watershed Health and Water Quality: Climate change and low snowpack in mountain headwaters like the Upper Gunnison results in lower streamflow, especially in late season, and resulting changes in water quality (i.e., increased concentrations of pollutants). This project can indirectly help inform water managers about short- and long-term water quality related impacts related to reduced streamflow associated with climate change, and future changes in land use and water administration. Impacts to streamflow and water quality directly affect our community's ability to meet regulatory compliance requirements and will impact the health of our streams.

Conservation and Efficiency: This project has the ability to help producers and water managers meet existing challenges associated with managing their water supplies during times of drought or multi-year droughts and future challenges associated changes in water administration that force additional conservation measures. The model will allow water managers to better understand short-term and long-term impacts to the stream systems that may be associated with irrigation methods, for example, fallow, deficit, or split season irrigation as well as any tipping points with regard to

degree of impact to the stream system (e.g., reach level consequences, areas of stream recharge, or modeling impacts associated with acres fallowed).

Other Benefits: The timing of this funding request is critical in supporting additional scientific investigations happening in the Upper Gunnison River Basin. Specifically, the USGS Next Generation Water Observing System study occurring in the headwaters of the Colorado and Gunnison River basins ([Next Generation Water Observing System: Upper Colorado River Basin | U.S. Geological Survey](#)) where ...*high density monitoring and cutting-edge research will be used to better understand and model factors affecting water availability.* The headwaters of the Gunnison River basin were selected as a focus area for collecting high-fidelity observations in a snowmelt-dominated system in the mountain west where drought conditions are affecting... *other water-budget components such as soil moisture, groundwater recharge, and stream base flow to reduce overall streamflow and ecological health.*

Project Partners: List all partners involved with this project and their role in the proposed project.

UGRWCD: Applicant, project funder, project and fiscal management, and grant administration. Regular check-in meetings with USGS staff, on-going financial tracking of expenditures and in-kind and cash match contributions, timely payments, technical assistance, final project reports, and public outreach and dissemination of results.

U.S. Geological Survey (USGS): Project funder, water quality and quantity data collection and analyses, model development, publications and dissemination of results. Bi-annual progress reports/updates to UGRWCD, incorporation of data into USGS National Water Information System (NWIS) database or as a USGS data release. Final interpretive results of the data analysis and modeling will be reported in public presentations as requested by UGRWCD and in Scientific Investigation Report(s) or publicly accessible, peer-reviewed journal articles.

Local Agricultural Producers: Will provide access to their private lands and monitoring of their diversions, return flows, and groundwater levels, and they will provide technical input. Gunnison County Stockgrowers as a forum for receiving additional technical input and for assistance with dissemination of results.

Project Description and Tasks: Provide a detailed description of the project including anticipated tasks and project milestones (ie study completion, permitting, design). For each task, please provide anticipated start and end dates. Attach additional documentation to the application if necessary. Identify any water rights associated with the project and the record owner of those water rights.

BACKGROUND: Agriculture is a major industry in the Gunnison River Basin (fig. 1) and represents the largest consumptive use of water in the basin. Canals divert water from streams and rivers to irrigate more than 250,000 acres (Gunnison Basin Roundtable, 2022). Agricultural irrigation using water diverted from creeks and rivers locally recharges groundwater where irrigation water percolates below the root zone. In some areas, the local groundwater system

supplies water to streams when groundwater flows back to the creek or river through the subsurface. This dynamic can provide temporary storage of water and can benefit water supply by extending streamflow outside the snowmelt runoff season (Ferencz and Tidwell, 2022; Ketchum and others, 2023). Changes in climate, water supply, and diversion and application of irrigation water have the potential to affect water quality and streamflow.

Several studies (Carroll and others, 2018; Manning and others, 2020) have evaluated the occurrence, distribution, and characteristics of groundwater within the headwaters of the upper Gunnison River Basin. These studies utilized groundwater monitoring networks, stream monitoring networks, and integrated modeling applications to quantify groundwater recharge and discharge in selected mountain headwater watersheds. Additional characterization of groundwater/surface-water exchange would contribute to understanding the potential effects of changes in water administration, climate change, and other hydrologic changes on application of irrigation water.

The study area is the East River Basin (approximately 750 square kilometers), a within the upper Gunnison River Basin. This effort will focus on the approximately 8.5-mile stretch of the East River between the USGS streamgages East River Below Cement Creek NR Crested Butte, CO (09112200) and East River at Almont, CO (09112500) (figs. 2 and 3). Other reaches of interest on Cochetopa Creek, Ohio Creek, and Tomichi Creek (fig. 2) were considered for study; however, these reaches have complicating factors related to tributary inflows and irrigation diversions that could make it difficult to quantify irrigation return flows. The East River was selected because it has a higher likelihood of success for characterizing return flows compared to the other reaches. Tributary inflows in the East River reach are minimal, there is a relatively large amount of irrigated area along the study reach, and the existing streamgages allow for significant cost savings over other reaches where streamgage installation would be required. Within the East River Basin, an area of approximately 31 square kilometers is irrigated (Colorado Decision Support Systems, 2021; fig. 3).

PROBLEM: Currently, the amount of return flow from agricultural irrigation to streamflow is not well quantified in the upper Gunnison River Basin. Changes in climate and water administration have the potential to affect water availability and application for irrigation. Monitoring in the upper Gunnison River Basin could improve understanding of surface-water and groundwater interactions and the contribution of agricultural return flows to streamflow. Understanding these interactions and how they are affected by water-use practices is important for resources managers potentially facing changes to operating guidelines in the Colorado River Basin after 2026 (Department of the Interior, 2023).

The proposed study will rely on integrated groundwater monitoring, surface-water monitoring, geochemical data collection, interpretation, and modeling. Each task is described in detail in the attached USGS Study Scope of Work which we have attached as Exhibit B.

The first section describes tasks related to endmember mixing analysis, and the second section describes tasks related to a groundwater model, two separate but complementary approaches for characterizing return flows. Endmember mixing analysis relies on streamflow and geochemical

data but does not incorporate the physical processes of groundwater recharge or discharge, which are considered as part of a calibrated groundwater model. Both approaches will provide information about the timing and quantity of return flows and can improve the understanding of this process in the Upper Gunnison River Basin.

UGRWCD is requesting CRWCD CFP support for the following study tasks which will take place approximately January 1, 2026, through December 31, 2028, with an additional six months to complete final grant reporting requirements and ensure publications are available as deliverables (June 2029).

Task 1. End Member Mixing Analysis

- A. Surface water quality and quantity data collection
Start / End: Jan 2026 - Dec 2026

- B. Geochemical modeling, data analysis and management
Start / End: Jan 2026 – Sept 2027

- C. Reporting and publications
Start / End: March 2027 – June 2028

Task 2. Groundwater Model Development

- A. Groundwater data collection and chemical sampling
Start / End: Jan 2026 – Dec 2027

- B. ModFlow Model Development and data analysis
Start / End: Jan 2026 – June 2028

- C. Reporting and publications
Start / End: Jan 2028 – Dec 2028

Task 3. Project Management and Grant Administration

Start / End: Jan 2026 – Feb 2029

- A. Project Management
 1. Regular check-ins and biannual progress meetings with USGS and project partners
 2. Progress reports, final report preparation and contract close-out
 3. Regular communication with landowners / water right holders
 4. Public education and outreach: Coordination of presentations to project partners / funders, super groups, and the general public. Dissemination of study results on UGRWCD webpage, social media, newsprint, conferences, etc.
 5. Technical assistance: groundwater and surface water data collection

B. Financial Management

1. Invoice and payment processing and financial tracking of in-kind and cash match
2. Financial reports and financial project close-out

Project Success and Deliverables: *Please describe anticipated project deliverables and any measurable results of your project (ie AF of storage, efficiency savings/elimination of system losses, ft of stream protected, etc.)*

Deliverables to Date: Results of the data gap, network optimization, and preliminary streamflow analyses were published in OFR 2024-1075 and OFR 2025-1009 attached as Exhibit XX and XX.

Future Deliverables: All datasets will be published in the USGS NWIS database or as USGS data releases in Fiscal Year 2028 at the completion of this project. Final interpretive results will be published in one or more USGS Scientific Investigation Reports or as publicly accessible, open-access, peer-reviewed journal article(s) in Fiscal Year 2028 at the completion of this project, as review timelines allow. UGRWCD will also work with USGS to identify opportunities (at least 3) for presentations of results (e.g., CRWCD and UGRWCD Board Meeting, GBRT, CWCB, etc.).

Operations and Maintenance: *Please describe existing any planned operations and maintenance associated with the project (if relevant). How does this project impact operational costs? If operational costs are expected to increase, describe long-term plans to cover ongoing expenses.*

USGS study infrastructure such as diversion measurement gages, groundwater well piezometers, etc., will be operated and maintained by USGS and UGRWCD personnel for the duration of the study. Gauges and piezometers, can be re-used at other study sites in the future and if UGRWCD decides to continue monitoring at the original study location and if we receive the permission of the landowners, UGRWCD will operate and maintain equipment long-term and has the staff to carry out monitoring tasks.

Anticipated Permitting Required for this Project: *Please describe any anticipated permitting requirements (include any local, state, federal or other permits anticipated and/or required for this project and the status of each permit at the time of application.)*

UGRWCD anticipates that if any new deeper groundwater monitoring wells (1 to 3 possible) are needed it will require a monitoring and observation well permit from the Colorado Division of Water Resources, Division 4. Permit fees are \$100 per well application. At this time, only temporary shallow groundwater monitoring wells have been installed.

III. Project Budget and Funding

Total Project Cost of 5-year study (2024-2028): \$2,530,292.05

CFP Total Project Cost (2026-2029): \$1,431,149

Requested Contribution from River District: \$260,000.00 (10% of 5-Year Total Project Cost; 18% of the CFP 3-Year Study Proposal Period)

Project Budget/Funding: *Please complete and attach the CFP budget worksheet in alignment with the tasks identified in the project description, including which funding sources and type (in-kind or cash) are being applied to each task. Attach additional documentation if appropriate.*

See attached CFP budget spreadsheet and USGS scope of work (pg. 14) for additional details.

If you receive partial funding – how will that affect the project outcome?

The District would still move forward with the project in the event of partial funding from CFP. If the CFP award were reduced and we had on-going issues with congress not passing a federal budget or cutting USGS' budget, these events happening simultaneously would result in UGRWCD having to reduce other annual programming costs to cover expenses.

Please provide a brief budget narrative. Include a description of in-kind services (if applicable). Additionally, include any potential changes, timeline to secure additional funding needs, unforeseen influencing factors, and other details not included in the budget worksheet:

Total Project Cost for the five year study (2024-2028) is estimated at \$2,522,000.

- UGRWCD Cash: \$973,472
- UGRWCD In-Kind: \$26,292 (400 hours as sampling support; grant administration; technical support).
- CWCB Cash via a CWP Grant: \$345,346
- USGS Cash: \$940,000 (Based on annual budget approvals; Cooperative and Directed Cooperative Matching).

Total CFP Performance Period Project Cost is \$1,431,149

- CFP Request: \$260,000
- UGRWCD Cash: \$207,338
- UGRWCD In-Kind: \$46,077 (project check-ins / updates, biannual technical meetings, technical assistance, CFP grant administration, education and outreach of results, and presentations of results).
- CWCB Cash via CWP Grant: \$268,528
- USGS Cash: \$650,000 (Cooperative and *Directed Cooperative Matching Funds, Pending Annual Federal Budget).

Project Changes / Additional Funding Needs / Unforeseen Factors

At this time, UGRWCD has cash commitments from its Board of Directors and the Colorado Water Conservation Board. Factors such as unforeseen government shut-down, or the lack of an approved

federal budget may impact USGS cooperative matching funds, thereby impacting the project budget. UGRWCD would be able to make up the difference, but it would put a significant strain on our General Fund cash reserves.

Please describe planned efforts to meet the project budget. Should budget be exceeded please describe plan to cover additional costs.

If the study, as planned, exceeds the described budget, UGRWCD will cover any additional costs.

Project Funding Distributions/Sequence of Payments: *Please review the standard method for funding distributions outlined in the CFP Program Guidelines document.*

I have read and understand the CRD's standard disbursement method for the Community Funding Partnership Contract

If the standard funding schedule does not work, please provide a detailed explanation why and what the preferred method of distribution of funds is for the applicant.

IV. Local Community Support

Please attach letters of support from the board(s) of county commissioners in which the county(ies) the project is located and/or water from the project will be utilized, and where appropriate, the governing board of the municipality(ies) in which the project is located. Should a letter of support not be available from the appropriate local government(s), project proponent should provide detailed explanation of the reasons.

- Upper Gunnison River Water Conservancy District
- Gunnison County Board of County Commissioners

V. Colorado River District Mission Alignment

Please review the Colorado River District Mission Statement, Strategic Plan and Partnership Projects Funding Program Framework. Describe how your project aligns with and supports the mission and strategic goals of the River District.

Alignment with CRWCD Strategic Plan

- Climate and Hydrologic Uncertainty
 - *3.b. The River District will engage in support efforts aimed at understanding climate change and how it may affect water supplies.*
- Water Needs/Project Development

- *7.a. The River District will work proactively with District constituents and basin roundtables to better quantify and refine both the consumptive and non-consumptive water needs, in amount, location and timing, throughout the District, including projected needs that may result from climate change.*

VI. Project Risk Analysis

What precautions are being taken to mitigate potential project failures?

There are no anticipated risks with this project.

Is there anything in this project that may cause potential injury to vested absolute water rights?
If yes, please explain. Yes **No**

This project study does not injure water rights. There are no anticipated risks to vested or absolute water rights.

Will this project potentially cause reduced return flows with any potential negative effects?
If yes, please explain. Yes **No**

This study will inform water managers about potential risks associated with reductions in irrigation return flow.

VII. Additional Factors for Evaluation

Does this project preserve pre-Compact (i.e. appropriation date 1922 or earlier) water rights?
Explain. Yes **No**

Does this project have potential to cause injury to other water users?
Explain. Yes **No**

How does this funding request enhance the project’s long-term viability?

This funding fills a critical data gap in the Upper Gunnison River Basin and supports the development of models that can help inform risk to water users associated with climate change, and future water administration and changes in land use without having to ask water users to fallow and put their families and operations at risk.

Does this project promote innovation within a water use sector? **Yes** No
Explain.

Characterization of groundwater/surface water exchange in the headwaters of the UGRB will improve the understanding of potential effects from future changes in climate and water administration without having to ask producers to put their ranch operations and livelihoods at risk.

Does this project or funding request develop applied research, science and data beneficial to the mission and strategic goals of the District? **Yes** No

The use of chemical “fingerprinting” to quantify the movement and timing of flows in the pathway from river diversion to flood irrigation to groundwater interaction to return flow will provide insight to understanding the proportion of surface water that returns to the stream; including groundwater residency time. This study will provide water managers with critical insights when forecasting in-basin supply and impacts from changes in land use, drought or water administration. Results may also point to the UGRB’s groundwater storage capacity, as well as whether groundwater stores are increasing or decreasing at any given time.

VIII. Insurance

Please review the minimum insurance requirements for a funding agreement which are outlined in the CFP Program Guidelines document.

Please acknowledge that you have read and understand the insurance requirements.

I have read and understand the CRD’s standard insurance requirements for the Community Funding Partnership Contract

If you believe that extenuating circumstances or hardships exist that prevent you from fulfilling this requirement, please explain.

There are no issues associated with meeting stated insurance requirements.

Signature of Applicant Date

Completed application and supporting documentation should be submitted by e-mail to partnerfunding@crwcd.org.



Budget Worksheet

2026-2028

Project Name: Integrated Physical and Geochemical Estimation of Agricultural Return Flows in the Upper Gunnison River Basin

Project Applicant: Upper Gunnison River Water Conservancy District

Matching Funds

| Funding Partner* | Cash | In-Kind | Total | Funds Committed (Y/N) |
|------------------|------------------------|---------------------|------------------------|-----------------------|
| CWCB | \$ 268,529.00 | | \$ 268,529.00 | Y |
| UGRWCD | \$ 207,338.00 | \$ 46,077.00 | \$ 253,415.00 | Y |
| USGS | \$ 650,000.00 | | \$ 650,000.00 | |
| | | | \$ - | |
| Total | \$ 1,125,867.00 | \$ 46,077.00 | \$ 1,171,944.00 | |

**Include applicant and additional partners*

Project Budget

| Task No.* | Task Name | Units** | # of Units | Cost Per Unit | CRD Funds | Cash Match | In-kind Match | Total |
|---------------------------|--|---------|------------|---------------|-------------------|---------------------|------------------|---------------------|
| 1.A | Surface water quality & quantity data collection | LS | | | \$ - | \$ 102,965.00 | \$ 10,820.00 | \$ 113,785.00 |
| 1.B | Geochem modeling, data analysis, and management | LS | | | \$ - | \$ 153,926.00 | \$ - | \$ 153,926.00 |
| 1.C | Reporting and Publications | LS | | | \$ - | \$ 103,392.00 | \$ - | \$ 103,392.00 |
| 2.A | Groundwater data collection and chemical sampling | LS | | | \$ - | \$ 137,161.00 | \$ 16,993.00 | \$ 154,154.00 |
| 2.B | ModFlow model development, data analysis, management | LS | | | \$ 260,000.00 | \$ 539,838.75 | \$ 2,469.00 | \$ 802,307.75 |
| 2.C | Reporting and Publications | LS | | | \$ - | \$ 87,789.00 | \$ - | \$ 87,789.00 |
| 3.A | Project Management | LS | | | \$ - | \$ - | \$ 8,002.70 | \$ 8,002.70 |
| 3.B | Financial and Contractual Management | LS | | | \$ - | \$ - | \$ 3,112.88 | \$ 3,112.88 |
| 3.C | Outreach of Results | LS | | | \$ - | \$ - | \$ 4,679.34 | \$ 4,679.34 |
| Total Project Cost | | | | | \$ 260,000 | \$ 1,125,072 | \$ 46,077 | \$ 1,431,149 |

**Add sub-tasks, as-needed*

***I.e. hours (HRS), cubic yards (CY), square feet (SQFT), lump sum (LS) etc.*

| | |
|---------------|--------------|
| CRD | \$ 260,000 |
| Cash Match | \$ 1,125,072 |
| In-Kind Match | \$ 46,077 |

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: ADDED IN MTG - UGRWCD Update

Action Requested:

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Fiscal Impact:

Submitted by:

Submitter's Email Address:

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by:

Discharge Date:

Consent Agenda

Regular Agenda

Worksession

Time Allotted:

Agenda Date:



Upper Gunnison Basin Water Report

Board of County Commissioners

December 9, 2025

Beverly Richards, Office Manager/Senior Program Manager

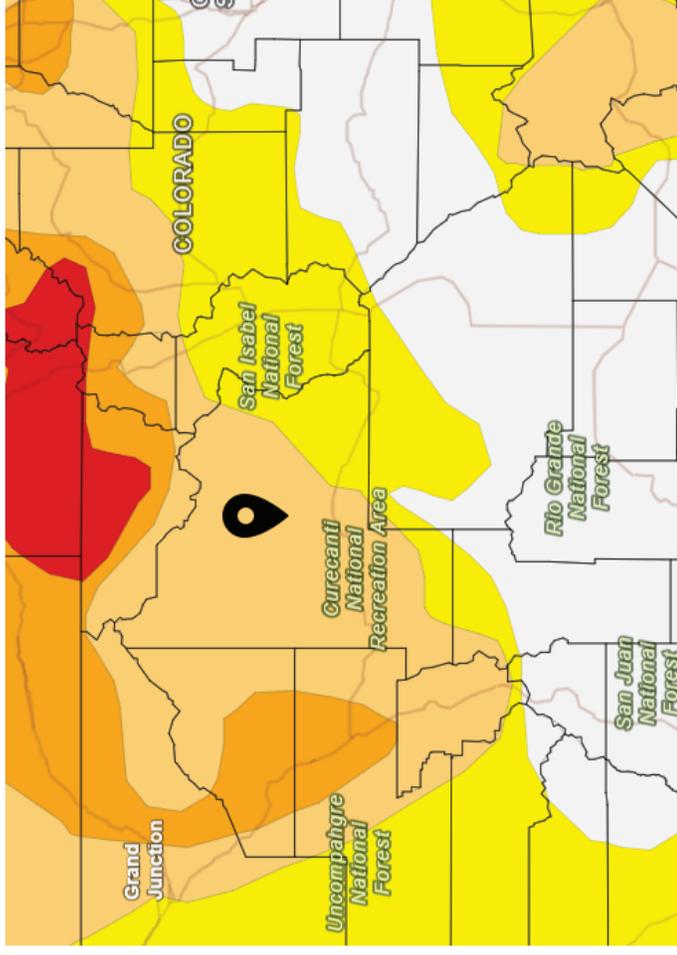
Drought Monitor Map

As of December 2, 2025

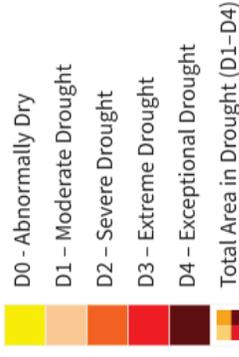
drought.gov

- 78% of Gunnison County is now experiencing moderate (D1) drought conditions.

U.S. Drought Monitor



Drought & Dryness Categories



% of Gunnison County

| |
|--------|
| 21.76% |
| 78.11% |
| 0% |
| 0% |
| 0% |
| 78.11% |

Source(s): NDMC, NOAA, USDA
Data Valid: 12/02/25

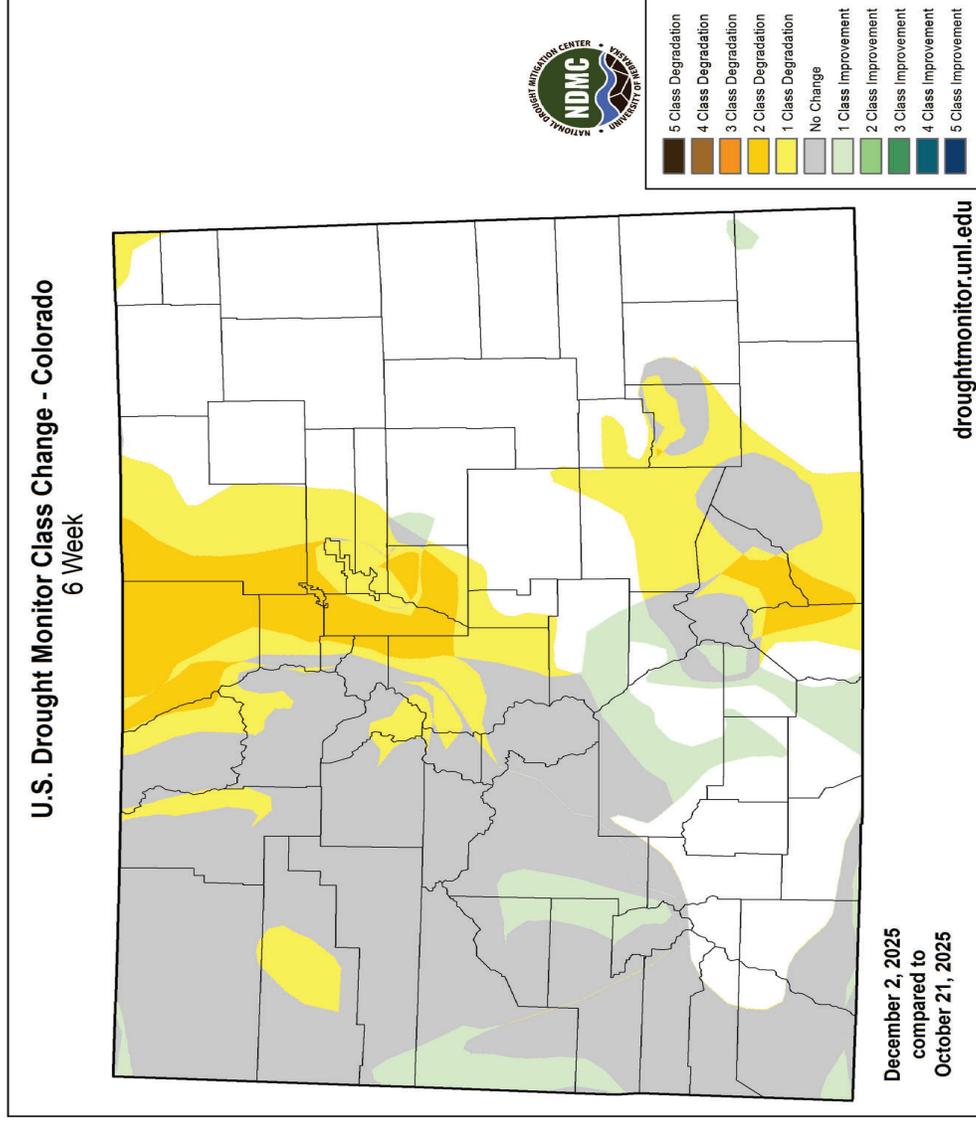
Drought.gov

Drought Monitor Class Change

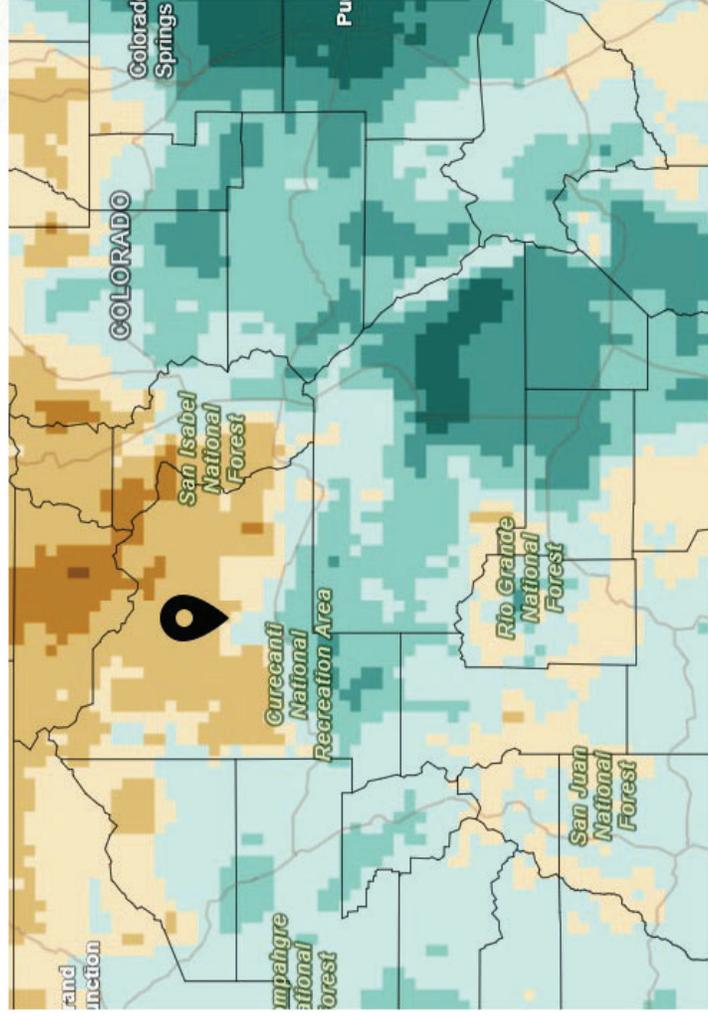
As of December 2, 2025

drought.gov

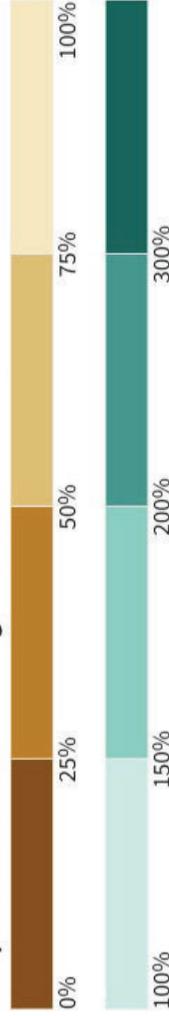
- There was a 1 class improvement in the western part of the County as indicated by the green color.
- The area that saw improvement moved from severe (D2) to moderate (D1) conditions.



30-Day Percent of Normal Precipitation



Precipitation Shown as a Percentage of Normal Conditions



Source(s): UC Merced
Data Valid: 12/05/25

Drought.gov

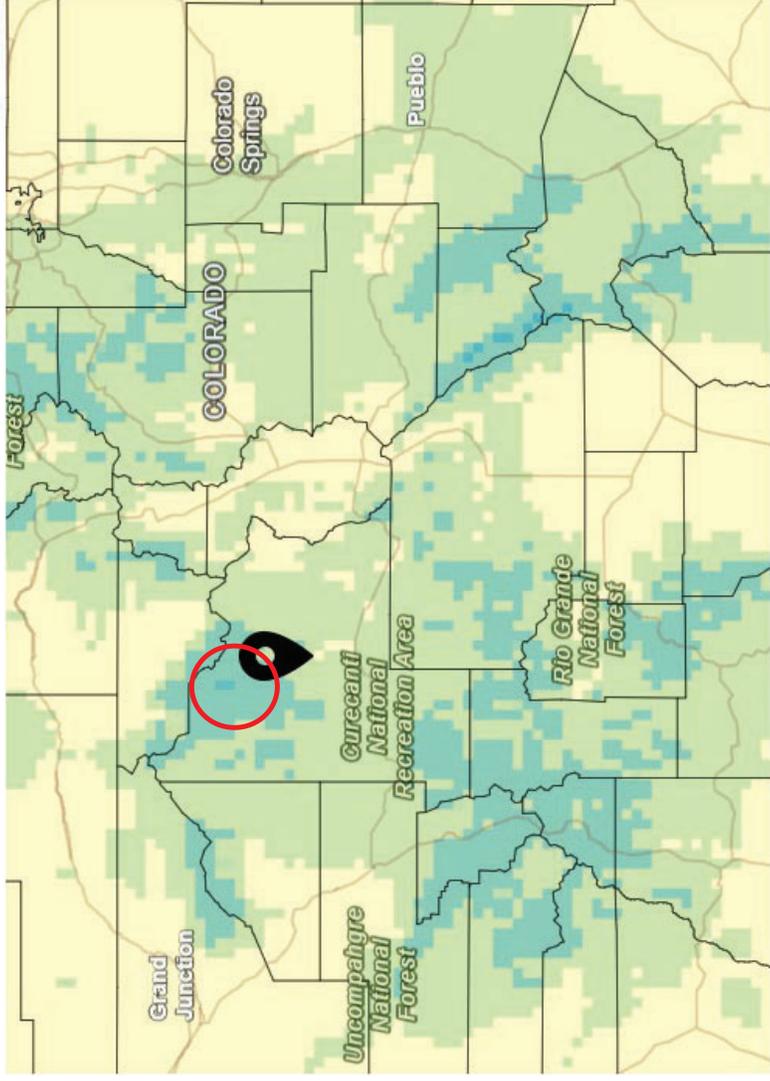
Gunnison County Precipitation Past 30 Days

As of December 5, 2025
drought.gov

Precipitation has ranged from 25% to 300%, particularly in the southern part of the county over the past 30 days.

Saguache County had areas in the eastern part of the county that received over 300% in that timeframe.

7-Day Total Precipitation (Inches)



Inches of Precipitation



Source(s): UC Merced
Data Valid: 12/05/25

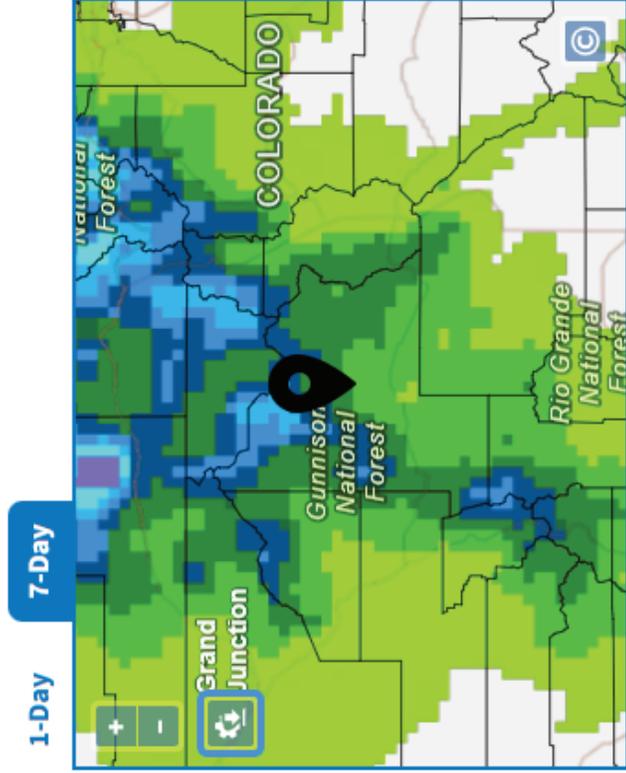
Drought.gov

Gunnison County Precipitation Past 7 Days

As of December 5, 2025
drought.gov

Precipitation amounts over the past seven days ranged from 0.01 inch to small areas in the northern part of the county that received 4 inches of precipitation

Quantitative Precipitation Forecast



Gunnison County Precipitation 7-day Quantitative

December 4 – December 11

As of December 4, 2025
drought.gov

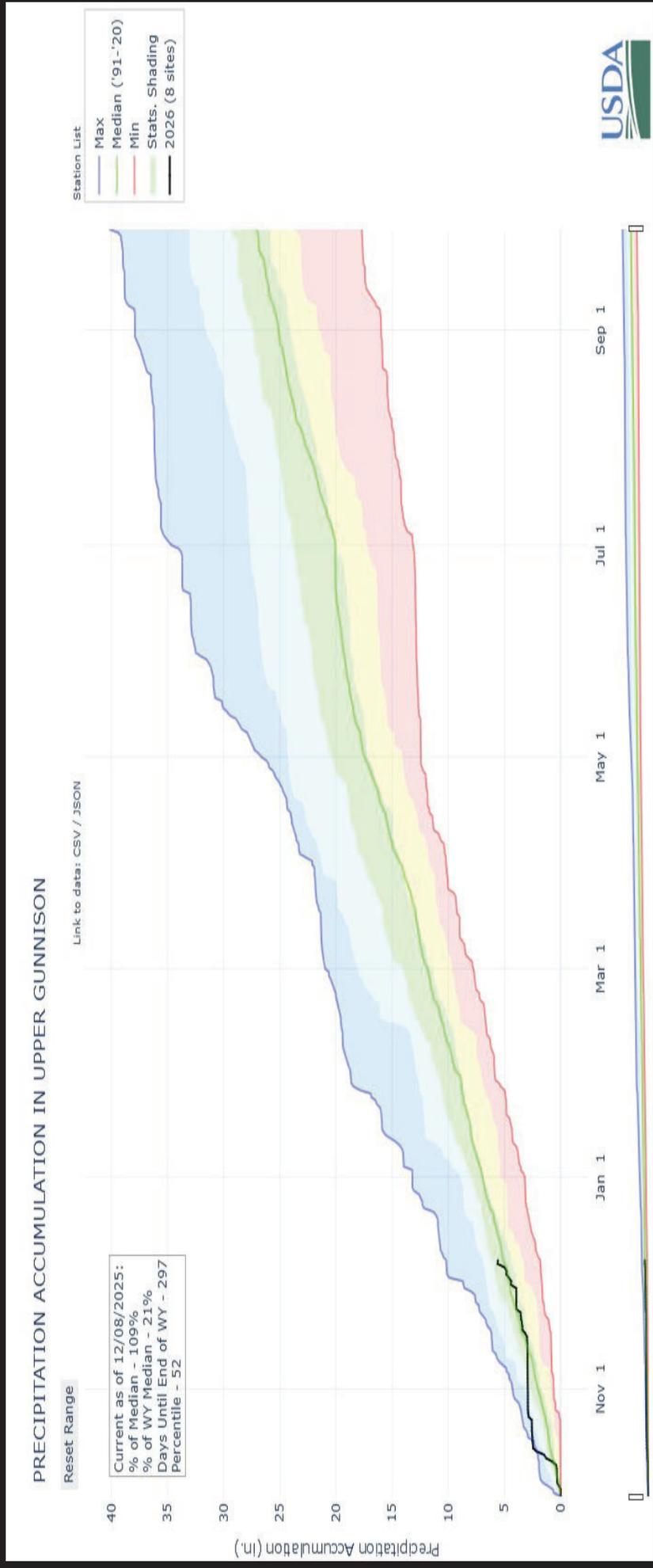
Precipitation in Gunnison County for the next seven days is forecasted to be in the range of 0.01 inch to 1.25 inches.

Upper Gunnison Basin Precipitation

As of December 8, 2025
NRCS

Precipitation accumulation for WY25 is currently at 109% of the median

Median amount is 5.1” of precipitation and WY25 to date is currently 5.6”

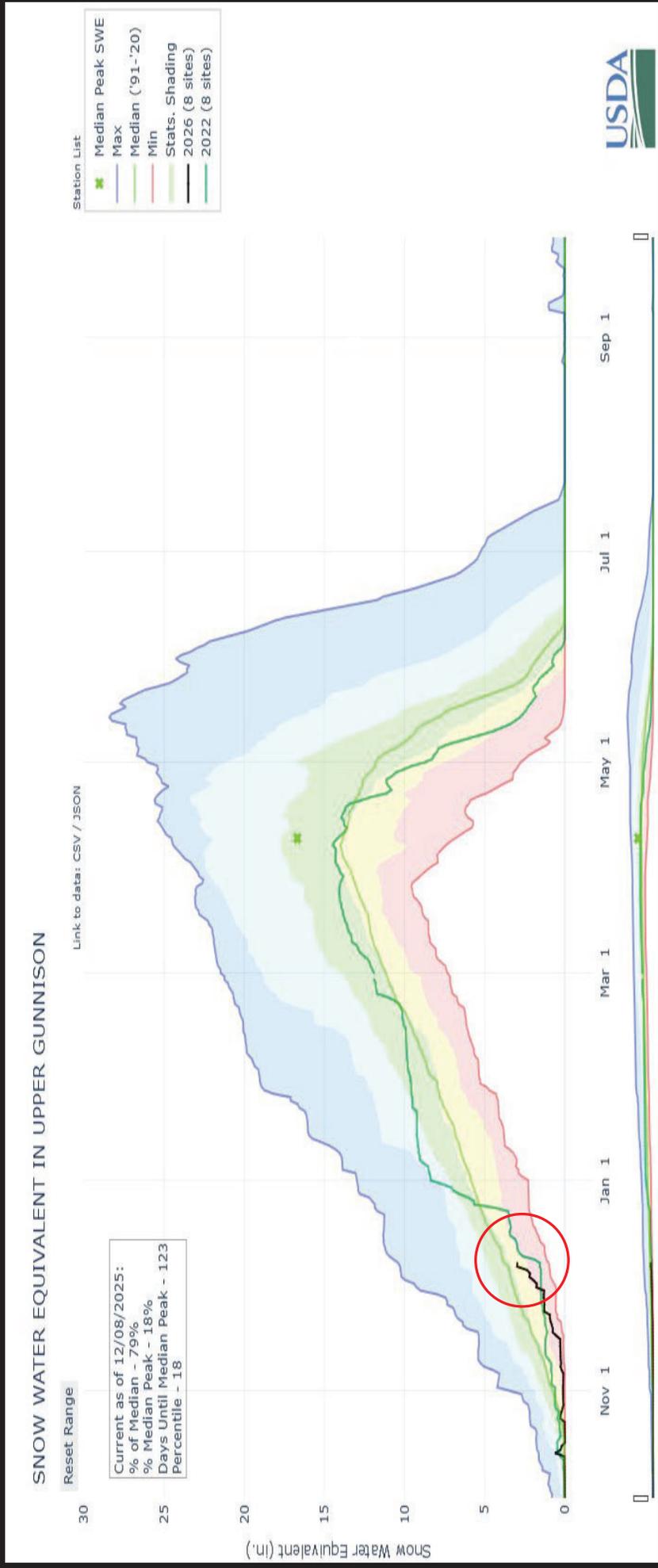


Upper Gunnison Basin Snow Water Equivalent

As of December 8, 2025
NRCS

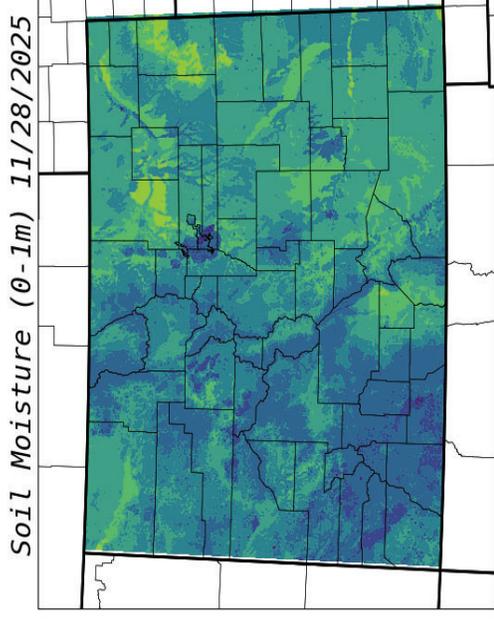
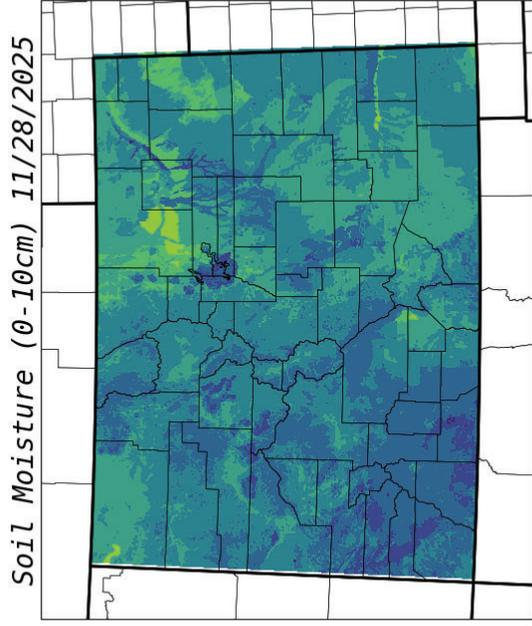
Snow water equivalent is currently at 79%
of the median for this date

Median amount is 3.8" of SWE and WY25
to date is currently 3.0"



Soil Moisture

As of November 28, 2025
Colorado Climate Center



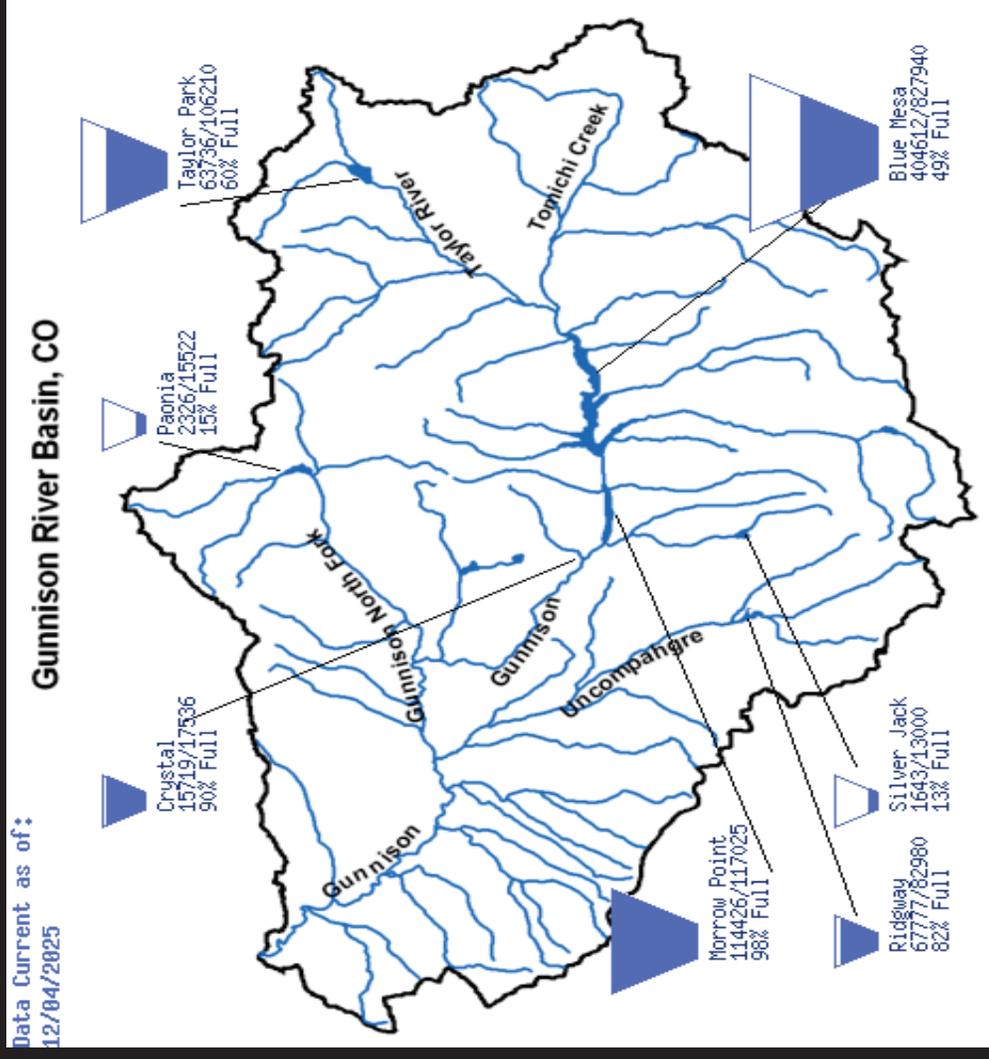
Soil Moisture at the 10 cm level is in the range of the 35th percentile of water by volume

At the 1-meter level the range is the same but covers a much larger area, particularly to the south of Gunnison County.

Reservoir Storage Gunnison River Basin

as of December 4, 2025
(Bureau of Reclamation)

- Reservoir storage for the entire Gunnison Basin is currently at 58% of average.
- Reservoir storage for the Upper Gunnison Basin (Taylor and Blue Mesa) is at 54% of average.
- In 2025, Blue Mesa ended the water year at 417,862 acre-feet which is 50% of capacity.

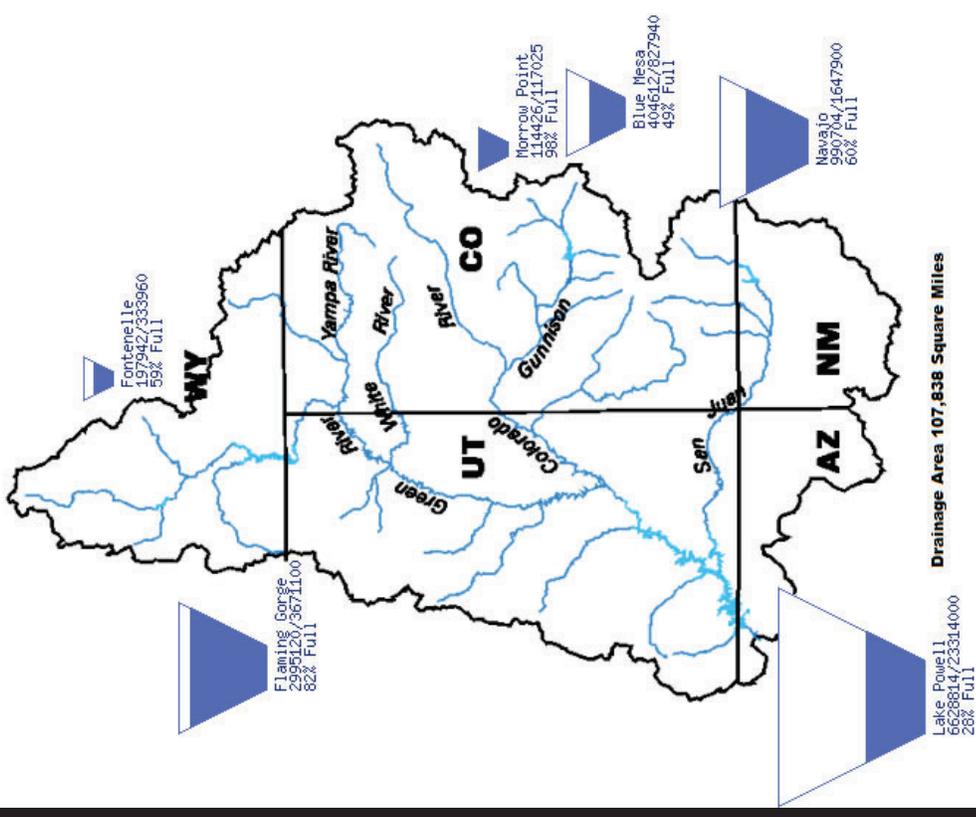


Reservoir Storage
Upper Colorado River Drainage Basin
as of October 26, 2025 (Bureau of Reclamation)

- Flaming Gorge – 82% full
- Fontenelle – 59% Full
- Morrow Point – 98% full
- Blue Mesa – 49% full
- Navajo – 60% full
- Lake Powell – 28% full
- Total Upper Colorado Storage - 63%

Data Current as of:
12/04/2025

Upper Colorado River Drainage Basin



*Cloud Seeding
Upper Gunnison River Basin
as of December 5, 2025 (Bureau of Reclamation)*

25-26 program began on November 15th

5 seeded storm events in November

197 Manual Generator Hours

46 Remote Generator Hours

Total of 7.2" SWE accumulation during seeded events

No seeding suspensions occurred due to avalanche concerns



Upper Gunnison Target Area

Questions?

beverly@ugrwc.org



Photo: Teresa Golden



AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Rocky Mountain Biological Laboratory (RMBL) Update

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Rocky Mountain Biological Laboratory Update

Fiscal Impact:

Submitted by: Holly Perry

Submitter's Email Address: hperry@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/4/2025

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 30

Agenda Date: 12/9/2025



To: Gunnison BOCC
From: Jeni Blacklock, PhD - Executive Director, RMBL
Date: December 9th, 2025
Subject: RMBL Overview, Updates, and Initiatives

INTRODUCTION

RMBL is one of the best studied ecosystems in the world and it lives right here in Gunnison County. As the oldest nonprofit in the county and one of the longest running scientific field stations in North America, RMBL has generated discoveries that shape water policy, climate science, fire prediction, food systems, and biodiversity research worldwide. The value of this institution is rooted in a powerful combination that very few places in the world can match: a century of long-term scientific data, 1,000 acres of protected research land, more than 3,700 experimental sites and plots, and a global community of researchers who return year after year and build on each other's work.

RMBL is not only a scientific engine. It is a cultural, educational, and economic anchor for the Gunnison Valley. Thousands of local students, hundreds of educators, families, and nonprofit partners engage with RMBL programs each year. Their experiences shape future careers, inspire scientific curiosity, and strengthen the intellectual and cultural fabric of the valley. RMBL brings national visibility to Gunnison County through high profile research featured in PBS, National Geographic, the New York Times, and other major outlets that highlight our region as a leader in climate and mountain science.

As we move toward our centennial in 2028, RMBL is not only looking back at nearly one hundred years of impact - we are actively planning the next century of science, education, community engagement, and place-based discovery. The [2024 Strategic Plan](#) outlines this long-term vision, and we are now developing three-year, five-year, and ten-year plans that operationalize the strategy and prepare us for a major Centennial Campaign for our centennial in 2028.

RMBL is one of the most significant and impactful organizations in Gunnison County. This briefing outlines who we are, why our work matters, the power of our partnerships, our contributions to the local community, and the ambitious vision we are building for the future.

THE PLACE AND THE COMMUNITY

Few places in the world combine scientific value, ecological diversity, community culture, and generational knowledge the way that Gothic does. Gothic and its surroundings are one of the best studied mountain ecosystems on Earth, and scientists come from around the globe because the landscape offers a rare opportunity to study ecological change over long periods of time in a pristine and protected setting.

RMBL manages over **on 1,000 acres of** land (mostly conserved) across alpine meadows, wetlands, forests, and mountain slopes – we also partner extensively with the NFS and CSFS and land conservation organizations as well. Within this landscape, scientists have established more than 3,700 study plots, long-term sampling sites, and monitoring stations. Some of these research plots have been measured continuously for 50-60+ years, making them among the longest running ecological studies in North America.

Beyond the physical landscape, RMBL is a community. Scientists, students, educators, staff, local families, and nonprofit partners form a network grounded in shared values, curiosity, and respect for place. Many researchers first visit as students and return for decades, building entire careers in connection with the valley. This generational continuity strengthens scientific rigor, sustains institutional memory, and reinforces RMBL as a local and global home for discovery.

RMBL also plays a central role in the cultural life of Gunnison County. Through RMBL 365 in Crested Butte, RMBL Reads with Townie Books, partnerships with the Center for the Arts, and collaborations with the Public Policy Forum, RMBL is helping cultivate a dynamic community campus for science, art, discussion, and civic engagement. These programs connect residents to world class research at their doorstep and create a place where community members of all ages can explore science, natural history, climate issues, and local stories.

THE SCIENCE AND ITS GLOBAL SIGNIFICANCE

The scientific impact of RMBL is extraordinary. Each year, more than **225 scientists come to RMBL** to conduct more than **100 active research projects** in and around Gothic. These projects generate insights into climate change, ecosystem shifts, wildlife behavior, plant pollinator dynamics, snowpack, atmospheric chemistry, wildlife health, and watershed scale hydrology, with many projects spanning 30+ years.

RMBL scientists have produced more than **2,000 peer reviewed publications**, including some of the most influential ecological studies of the last half century. These publications appear in Science, Nature, Proceedings of the National Academy of Sciences, and other leading journals. Their findings are regularly featured in media such as National Geographic, PBS documentaries, and the New York Times.

Why this science matters

Water:

RMBL research underpins new models for snowpack forecasting, runoff prediction, and watershed scale hydrology through extensive funding through the DOE and other agencies as well. These data help Colorado plan for drought, reservoir management, wildfire impacts, and long-term water security. Being at the start of the headwaters, our ecosystem is a baseline model for the Colorado River Basin, which supplies drinking water to over 4 million people.

Fire and forests:

Scientists study long term forest dynamics, fire risk, beetle impacts, and post fire ecosystem recovery. These data help inform state and federal land management policies.

Food and pollinators:

40-50+ years of pollinator research has directly influenced national pollinator strategies and agricultural planning. Studies from RMBL are used to understand how climate change disrupts plant flowering and bee foraging patterns.

Climate and air:

Atmospheric scientists and ecologists work together at RMBL to measure carbon cycling and climate feedback processes in high elevation systems. These data sets strengthen global climate models and improve understanding of environmental change. RMBL recently led a \$1M NASA award known as the [CHESS Campaign](#), which expands this research effort.

RMBL is one of the only places where all these disciplines converge in a single high elevation ecosystem with a century of data behind it.

EDUCATIONAL PROGRAMS AND WORKFORCE DEVELOPMENT

RMBL is one of the most powerful educational engines in the region, and top experiential educational places in the US. Students from kindergarten through graduate school participate in RMBL programs that foster curiosity, skills development, and scientific curiosity.

K through 12

RMBL partners with the Crested Butte Community School, Gunnison Watershed School, local educators, and statewide partners to provide field science programs, classroom workshops, experiential learning opportunities, and summer field trips. These programs

reach hundreds of local students each year, helping them explore science through hands on discovery. We had over **800 K-12 students** come through RMBL this year, with over **75% coming from the Gunnison County**.

Undergraduate education

Students from Colorado and across the country participate in field courses, research internships, May-mester classes, and experiential learning programs. These opportunities provide essential training for students entering STEM, environmental science, engineering, data science, and public policy. We have one of the **longest standing NSF-REU (Research Experiences for Undergraduates) programs in the country going on 32+ years**.

Graduate training

Graduate students receive mentorship, analytical training, field methods experience, and research opportunities. Many build dissertations around RMBL research plots that have been studied for decades.

Workforce pathways

RMBL programs support future scientists, educators, resource managers, nonprofit leaders, policy makers, and STEM professionals. Many alumni return to Colorado for careers in conservation, engineering, public lands, water management, and ecological research.

PARTNERSHIPS WITH IMPACT

Partnerships are one of the strongest indicators of RMBL momentum as we move toward our centennial. RMBL is currently developing strategic relationships with universities, state agencies, cultural institutions, and nonprofit partners that expand scientific impact, broaden educational opportunities, and strengthen local engagement.

Academic partnerships

Western Colorado University – [article on collaboration/partnership](#)

Colorado School of Mines

University of Colorado Boulder

NCAR

Texas A and M AgriLife

University of Denver

Denver Botanic Gardens

Denver Museum of Nature and Science

RMBL is increasingly seen as a statewide hub for high elevation field research and experiential education. These partnerships support field courses, snow science training, engineering student pathways, hydrology collaborations, climate research, and shared educational programs.

State partnerships

Colorado OEDIT

Colorado State Forest Service

Colorado Parks and Wildlife

OEDIT Executive Director Eve Lieberman visited Gothic in September and underscored the statewide significance of RMBL for innovation, outdoor recreation economies, climate research, and rural development.

Local partnerships

Public Policy Forum

Townie Books

Center for the Arts

Creative District partners

Crested Butte Land Trust

High Country Conservation Advocates

RMBL helped form the Gunnison Valley Outdoor Education Coalition, which now connects nonprofits across the valley to coordinate educational programming, share resources, and expand access to experiential learning. This coalition reflects one of RMBL core beliefs: that we are only as strong as our partners and that shared missions should be aligned to create community wide impact.

Finally, the partnership and collaborations between RMBL and Western Colorado University continue to deepen and have grown substantially over the past year. With critical support and [funding from TAPP](#), we have been able to significantly expand experiential education opportunities, strengthen student pathways in science and engineering, and broaden collaborative research efforts across the valley. What began as a focused partnership has evolved into a robust, interdisciplinary relationship that now spans several departments and programs including joint initiatives that connect students directly with one of the most intensively studied ecosystems in the world.

TAPP's investment has accelerated our ability to provide hands on learning, advance community driven science, and cultivate a strong talent pipeline for the Gunnison Valley. Together, RMBL, Western, and TAPP are building a regional model for place-based experiential education, innovation, and economic development grounded in the valley's unique natural resources. This relationship is now expanding beyond engineering and computer science, with growing collaborations in environmental sciences, music, the arts, and additional academic programs across Western's campus—creating new opportunities for students, faculty, and the broader community to engage with RMBL in meaningful, engaging, and transformative ways.

This initial funding from TAPP has also catalyzed additional support, enabling us to continue expanding these projects and programs well into the future.

LOCAL, STATE, AND GLOBAL IMPACT

RMBL brings significant economic, cultural, scientific, and educational value to the Gunnison Valley.

Local impact

Annual research activity, educational programs, nonprofit collaborations, and seasonal staffing contribute millions of dollars in local economic activity. Scientists and students rent housing, support local businesses, and participate in community life. Our new space, **RMBL 365 in Crested Butte**, provides a year-round community hub and strengthens the downtown economy through events, workshops, and public programming. We welcome you to visit any time!

RMBL also plays an essential role in community identity. It promotes a culture of scientific curiosity, outdoor appreciation, and environmental stewardship that aligns with the values of the valley. Through community outreach, storytelling events, science talks, and educational partnerships, RMBL cultivates a more informed and engaged public.

State impact

RMBL has historically helped inform statewide discussions on water, climate resilience, wildfire, and mountain ecosystems. Research conducted here supports federal and state agencies, informs policy, and helps guide long term strategies for environmental management.

Global impact

RMBL research is used around the world to understand climate change, biodiversity loss, atmospheric chemistry, watershed hydrology, and ecological dynamics. The long-term data sets collected in Gothic are used by scientists across the world and appear in global IPCC reports.

STRATEGIC PLAN AND LONG-TERM VISION

RMBL is entering a transformative moment. The adoption of the **2024 Strategic Plan** provides a clear foundation for the next century of impact.

The plan focuses on:

- Science
- Education
- Place
- Resilience

This strategic framework is now being expanded into detailed three-year, five-year, and ten-year plans that guide operations, staffing, programming, partnerships, governance, and development. These long-term plans will support an ambitious Centennial Campaign

focused on strengthening long term data, expanding fellowships, enhancing research infrastructure, supporting education, and building resilience across the organization.

RMBL 365 AND YEAR-ROUND PRESENCE

RMBL 365 marks one of the most significant expansions in the history of RMBL. It provides 8,200+ sq ft in town in Crested Butte along with thirty-two beds for researchers and educators, administrative offices, meeting space, and a flexible venue for workshops, classes, conferences, and community gatherings.

Key impacts include:

- Year-round science and research
- Expanded educational programming
- Place based learning for local schools
- Support for visiting scientists
- Partnerships with local nonprofits
- A community centered campus experience in Crested Butte

Revenue from the space will directly support long-term data collection, research infrastructure, student fellowships, facilities, community outreach, and the overall RMBL experience.

THE POWER OF STORY

Storytelling is essential for the next century of RMBL. Stories help make meaning of science, connect people to place, and honor the history and future of Gothic.

To support our story, RMBL is investing in:

- A new website
- Public facing data accessible platforms
- Video storytelling
- RMBL Reads
- Alumni stories and improved networking
- Community narratives
- Partnership spotlights
- Centennial campaign and 100 years of history at RMBL

These stories lift the voices of scientists, students, families, educators, and community members whose lives intersect at RMBL. They also provide accessible pathways for the public to engage with scientific work that affects water, climate, wildlife, and community resilience.

SUMMARY

RMBL stands at a remarkable moment in its nearly 100-year history. What began in 1928 as a small group of researchers, Gothic has transformed into one of the most important scientific institutions in North America, a regional educational anchor, and a globally recognized leader in long term ecological and climate research. The work that happens here is not theoretical or distant. It is grounded in Gunnison County, in our valleys, our watersheds, our wildlife, our history, and our people. Decisions made in Gothic today influence environmental planning, agricultural resilience, water management, wildfire strategy, and climate modeling across the West and around the world.

RMBL and now RMBL 365 as well, brings significant local and regional value. It drives economic activity through visiting scientists, students, workshops, conferences, and year-round programming. It strengthens the identity of the Gunnison Valley as a place where science, the outdoors, education, and community culture intersect in a powerful and mutually reinforcing way. It provides opportunities for local students to discover careers in science, engineering, the environment, and public policy. It serves as a partner to nonprofits, schools, organizations, and public leadership at the town, county, and state levels. It expands the intellectual landscape of the valley and brings globally relevant conversations directly into our community.

As we approach our centennial in 2028, RMBL is preparing not only to honor the past but also to build the next hundred years of impact. The [2024 Strategic Plan](#) provides a strong foundation, and the emerging three year, five year, and ten year operational plans build on this framework to support the next generation of scientific discovery, educational programming, community partnerships, and organizational resilience. [RMBL 365](#) has now positioned the organization for a year-round presence in Crested Butte, one that strengthens local engagement, expands opportunities for learning, provides new housing and program space, and creates a central hub for science, education, and community collaboration.

RMBL is committed to being a strong and reliable partner to Gunnison County. Our work in science, education, and community outreach directly aligns with local priorities around climate resilience, water security, wildfire preparedness, outdoor recreation, economic diversification, quality of life, and long-term community well-being. We believe that the future of RMBL is deeply tied to the future of Gunnison County, and that the valley can become a national model for how rural communities, scientific institutions, partners, and public leadership work together to advance resilience, understanding, and shared prosperity.

As we move into 2026 and continue preparing for the Centennial Campaign, RMBL is making significant investments in strategic planning, community storytelling, data accessibility, partnerships, year-round programming, and organizational strength. These investments, combined with our unparalleled long term data sets, our global research

community, and our deepening ties to local partners, position us to create transformative impact for the next century.

We are grateful for the support and partnership of the Gunnison Board of County Commissioners and for the shared commitment to strengthening the future of this valley. RMBL looks forward to continuing our close collaboration, expanding opportunities for engagement, and deepening our role as a scientific, educational, cultural, and community resource for Gunnison County and beyond.

RMBL is proud to call the Gunnison County home, and we are proud to carry the responsibility of stewarding a globally significant scientific legacy that belongs to our community, our state, and the world.

The logo for the Rocky Mountain Biological Laboratory (RMBL) features the letters 'R M B L' in a bold, white, sans-serif font, spaced out across a solid red rectangular background.

R M B L

The tagline 'science. OUTSIDE.' is displayed in a black, lowercase, sans-serif font. The word 'OUTSIDE.' is in a larger, bold font weight and is colored red, matching the logo's red background. The text is set against a white rectangular background.

science. **OUTSIDE.**

A wide-angle photograph of a rugged mountain range under a clear blue sky with scattered white clouds. The mountains are rocky and have some snow patches.

RMBL – BOCC update

December 9th, 2025

A photograph of a field with a line of colorful triangular flags (white, orange, yellow) strung across it. The field is grassy and appears to be a research site.

Jeni Blacklock, PhD
Executive Director, RMBL



Overview

- 1.1 RMBL.
- 1.2 The Science at RMBL.
- 1.3 RMBL Educational Impacts.
- 1.4 Community Impact.

R M B L

science. **OUTSIDE.**



Field Stations & RMBL

**RMBL is the oldest
non-profit in the
Gunnison Valley!**

1.1 What is RMBL?

"Field stations provide physical space for immersive research, hands-on learning, and **new collaborations** that are otherwise hard to achieve in the everyday environment."

- National Academies of Sciences, Engineering, and
Medicine 22



RMBL's mission is to advance transformative field research, science, and education by providing scientists and students with unparalleled access, data, and essential resources that drive discovery and deepen understanding of high elevation ecosystems.

RMBL is an **independent nonprofit high-elevation research field station** dedicated to advancing world-class **science and education**.

- **Founded in 1928** – centennial in 2028!
- **Long-term datasets:** ecology, hydrology, atmospheric science, pollination – earth systems
- Conducting **science that matters**—with **global and local impacts**
- A **cornerstone of our community**—supporting science education and collaborations for nearly 100 years in the Gunnison Valley



The Research

- Number of research days per year 13,500
- Number of scientists per year 225
- Number of research projects per year 100
- Number of published scientific papers 2,000
- Number of research sites 3,700



“Gothic would compile one of the longest continuous detailed accounts of subalpine change on Earth – data so influential that it has become a sort of foundational text.”

– National Geographic Magazine, April 2023

MEDIA

Since 2020, over 400 articles have been published about RMBL in major global media outlets.





The Facilities

RMBL 365



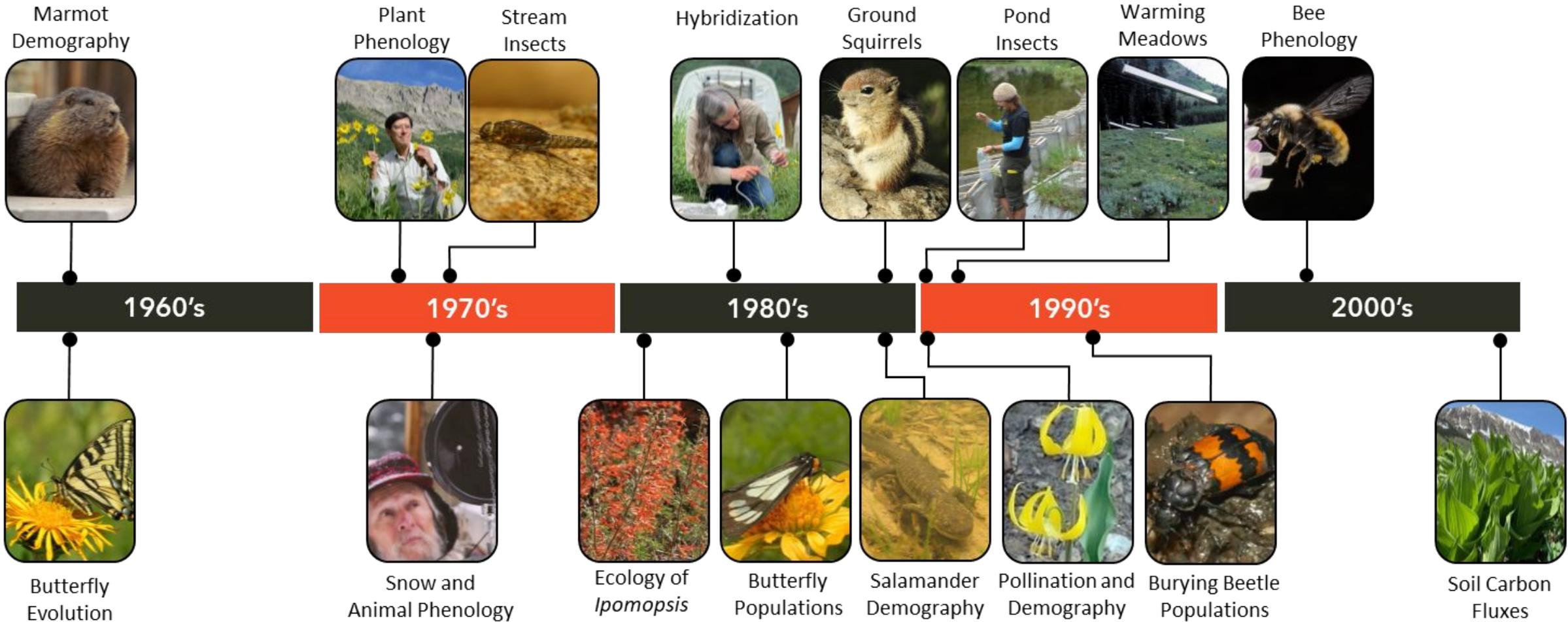
R M B L

**CENTENNIAL
CAMPAIGN
100**

Why it
Matters?

1.2 The Science

RMBL Science – Long-Term Research Evolution



RMBL Science Strategy

- Drive scientific discovery by **applying new technologies in remote sensing, data analytics, and AI/ML** to RMBL's **long-term field studies. (10 gig fiber)**
- Unlock fundamentally new insights on how mountain ecosystems and watersheds provide **critical life sustaining services**, and how they are responding to changes in our environment.

Spatial Data Platform

Job Creation

Hired Dr. Ian Breckheimer

Hired Amanda Henderson

2 Fulltime & 3 Seasonal Staff

2 Fulltime & 6 Seasonal Staff



Funding

Grants

Private Philanthropy

Grants

Operational Revenue

Grant

Congressionally Directed Spending



Collaborations



RMBL Data and Specimens



Partnerships

- Universities
- Institutes
- Corporate
- Community
- Non-profits
- Foundations



Annual Operational Budget

Independent not-for-profit based on:

- **10% State & and Federal funds**
- **50-55% Operational fees** (station fees, housing, meals, program fees)
- **35-40% Philanthropy** (donations, foundations, endowment revenue)

Education, Science, & Discovery

1.3 RMBL Educational Impacts.

K-12 & Undergrad Educational Programs

UNDERGRADUATE RESEARCH PROGRAM

Since 1991, we have supported 40 students each summer through philanthropy and the National Science Foundation. These students come from universities across the globe.



Support for Our Community

- Our undergraduate research program is **nationally recognized for its diversity and excellence**, supporting students from across the U.S.
- We provide **engaging K–12 educational experiences** that inspire the next generation of scientists through hands-on learning in nature.

K-12 EDUCATION PROGRAM

880 STUDENTS

attended our programs in 2023



Undergrad Engineering Focused Projects

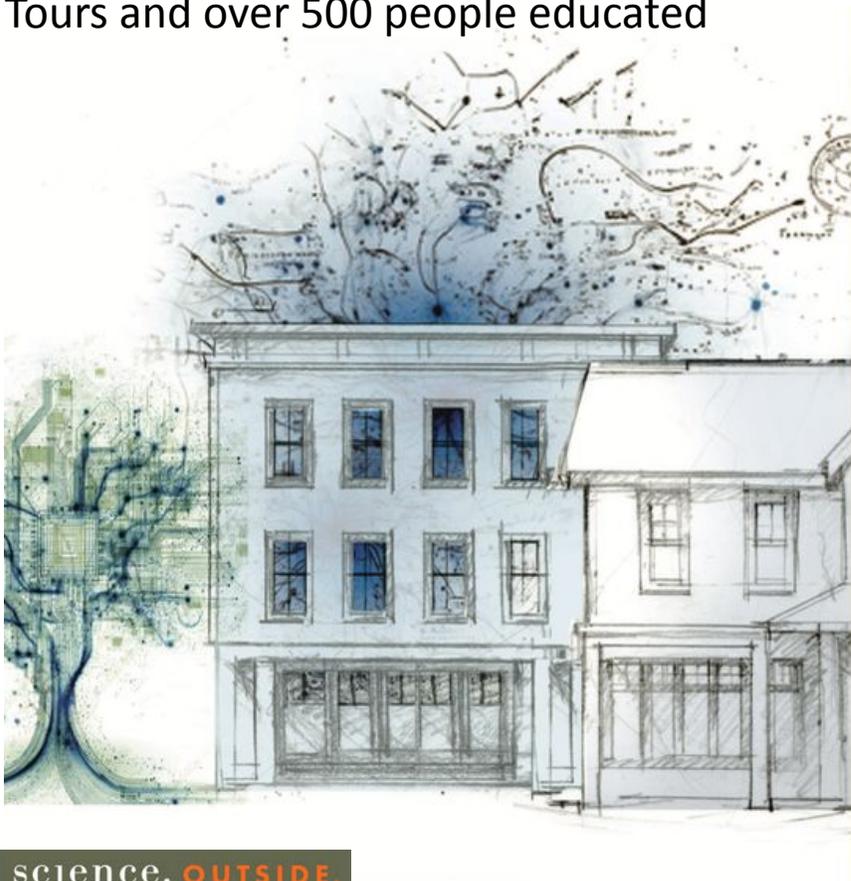


Educating the Community

July-August 2025

28,000+ visitors through the Visitor Center

120+ Tours and over 500 people educated



Benefits & Opportunities

1.4 Community Impact

Community Impact

RMBL strengthens the Gunnison Valley through **science, education, economic activity, and strong community partnerships**. Its presence brings lasting value to the region, enriches local life, and supports a thriving and resilient community grounded in stewardship, curiosity, and intellectual engagement.



RMBL Strengthens the Gunnison Valley

- By grounding its work in local place and world class science, RMBL brings nationally and internationally recognized scientific advancement to the Gunnison Valley.
- Supports a vibrant year-round community through research, education, and programming.
- Enhances the valley identity as a center for curiosity and environmental leadership.

Economic, Educational, and Scientific Impact

- Generates significant economic activity for local businesses and services.
- Provides STEM education and career pathways for K to 12, university, and adult learners.
- Produces long-term research that informs water, climate, land management, and conservation decisions across the region and state-wide.

Community, Partnerships, and Stewardship

- Connects residents with world class science through public and community events and outreach.
- Builds strong partnerships with universities, agencies, nonprofits, and local government.
- Protects natural resources through monitoring, environmental research, and ecological stewardship.

How to get involved

- Come out, visit, and get **engaged!**
- Get to know the **place**, the **research**, and the **people**.
- Discuss interests, **science**, and **educational** opportunities.

<https://www.rmbll.org/>



The image features a scenic mountain landscape with rocky peaks, snow patches, and evergreen trees. A semi-transparent white box is centered over the image, containing the RMBL logo and the text "science. OUTSIDE.". The logo consists of the letters "R M B L" in a bold, white, sans-serif font on a red rectangular background. Below the logo, the text "science. OUTSIDE." is written in a black, serif font, with "OUTSIDE." in red. In the foreground, a string of colorful triangular flags is visible.

R M B L

science. OUTSIDE.

Photo by Laurel Runcie from the RMBL Archives

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Gunnison Valley Health Board of Trustees Update

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Gunnison Valley Health Board of Trustees Update

Fiscal Impact:

Submitted by: Holly Perry

Submitter's Email Address: hperry@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 12/4/2025

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 60

Agenda Date: 12/9/2025

MONTHLY FINANCIAL SUMMARY - October 2025 & YTD

1. EXECUTIVE SUMMARY

REVENUES:

Month of October financial performance demonstrated:

- **Gross Revenues** were **better than** budget by **6.0%**.
- **Contractual adjustments** were **higher than** budget due to aging of legacy A/R.
- **Net Revenues** were **under** budget by **(0.2%)** primarily driven increased contractual adjustments.

Year To Date (YTD) performance demonstrated:

- **Gross Revenues** were **better than** budget by **5.4%**.
- **Contractual adjustments** were **higher than** budget due to payer mix and aging of legacy A/R.
- **Net Revenues** were **better than** budget **3.7%** driven by the 340b rebates, Pro Fees, and GVHFM Clinic revenue.
- **Days Cash on Hand:** October ended at **158 days** (\$40.5m in cash balances).
- **A/R Days:** October ended at **83.7 days** (0.6 days **lower** than September).

OTHER OPERATING REVENUES: **Over** budget by **\$233k** for the month driven by B/H client billing and B/H Foundation donations (reclass from prior months). The YTD revenues were **\$1.6m better than** budget also driven by B/H Client Billing, 340B rebates and other drug rebates.

EXPENSES:

Month of October: **Over** budget by **(2.4%)** driven by contract labor and purchased services (including PFS contract services).

Year to Date: **Over** budget by **(2.6%)** driven by physician fees, purchased services (Signature billing and legal fees), interest (SkyRock and lease accounting), salaries (contract labor catch-up), and Epic go-live travel.

OPERATING INCOME: **Under** budget by **(\$215k)** for the month due to increased contractual adjustments, salaries, physician fees and purchased services. YTD was **\$1.0m better than** budget driven by favorable ER and Pro Fees.

NON-OPERATING REVENUE/EXPENSE: **Under** budget by **(\$54k)** for the month due to interest expense moved from operating expenses. YTD was **\$5.4m better than** budget also driven by Foundation donations (EMS and EPIC), ERC credits, interest income, and investment market value changes.

NET INCOME: October net income was **\$358k**, bringing the YTD consolidated **Net Income** to **\$10.7m**; **GVH (including ASC)** **\$11.3m**; **SCC** **(\$644k)**.

| Health System | OCT 2025 Actual | OCT 2025 Budget | VAR \$ | VAR % | FY2025 Actual | FY2025 Budget | VAR \$ | VAR % |
|-----------------------|-----------------|-----------------|-----------|--------|---------------|---------------|-------------|--------|
| Gross Revenue | 15,124,388 | 14,266,802 | 857,586 | 6.0% | 150,198,414 | 142,565,242 | 7,633,172 | 5.4% |
| Net Revenue | 8,609,538 | 8,624,297 | (14,759) | -0.2% | 88,130,836 | 84,961,242 | 3,169,594 | 3.7% |
| Contractual Adj. % | 46.5% | 41.5% | -5.0% | -11.9% | 44.3% | 42.4% | -1.9% | -4.4% |
| Expenses | 8,527,335 | 8,327,119 | (200,217) | -2.4% | 85,342,025 | 83,174,918 | (2,167,106) | -2.6% |
| EBITDA - Debt Service | 711,662 | 926,044 | (214,382) | -23.2% | 9,081,749 | 8,121,830 | 959,919 | 11.8% |
| Operating Income | 82,202 | 297,178 | (214,976) | -72.3% | 2,788,812 | 1,786,324 | 1,002,488 | 56.1% |
| Non-Operating Revenue | 276,170 | 330,103 | (53,933) | -16.3% | 7,879,828 | 2,472,379 | 5,407,449 | 218.7% |
| Net Income | 358,372 | 627,281 | (268,909) | -42.9% | 10,668,639 | 4,258,703 | 6,409,936 | 150.5% |



GUNNISON VALLEY HEALTH

BUDGET SUMMARY

2026

CONTENTS

| | |
|---------------------------------------|----|
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2026 BUDGET SUMMARY

1. EXECUTIVE SUMMARY

The 2026 Budget for Gunnison Valley Health will result in a health system-wide Net Income of **\$4.4M** or **3.9%**.

| HISTORIC COMPARISON | 2024 | | 2025 | | 2026 |
|---------------------|-------------|-------------|-------------|------------------|-------------|
| | Budget | Actual | Budget | Projected Actual | Budget |
| Net Income | \$5,318,492 | \$1,711,935 | \$4,101,906 | \$8,183,786 | \$4,358,010 |
| Profit Margin | 6.1% | 2.0% | 4.1% | 7.9% | 3.9% |

This performance level is achieved through the following mechanisms:

- Increasing our Hospital charge rates by **5%** based on historical annual increases and what is allowable by Commercial payers.
- Volume increases of **4.4%** on average across the hospital for both inpatient and outpatient services.
- Assume a contractual adjustment rate of **42.1%** for the health system.
- **9.8%** increase in operating expenses compared to the 2025 Projected (inclusive of supplies, salaries/benefits, and FTE increases).
- An overall Operating Income of **\$2.2M** or **2.0%**.
- **\$2.1M** in non-operating income.

Our business units will be broken out as follows which will contribute to our overall health system performance:

- **Gunnison Valley Hospital:** Net Income of **\$7.3M**, Total Profit Margin of **6.9%**.
- **Gunnison Senior Living Community:** Net Loss of **(\$2.9M)**, Loss Margin of **(44.6%)**.

2026 CAPITAL SUMMARY

| CAPITAL SUMMARY | |
|----------------------------------|--------------------|
| Hospital | \$1,960,113 |
| Senior Care Center | \$56,992 |
| TOTAL 2026 Capital Budget | \$2,017,105 |
| <i>Foundation Support</i> | <i>\$288,000</i> |

- Requests were evaluated and refined to Priority 1 items and capital funded through Foundation support, with department leader input and executive member validation.
- The Foundation is expected to provide **\$288k** in capital support across the Hospital and SCC.
- Strategic Capital of **\$1M** for the Medical Office Building is included as part of the Hospital capital budget.

2. ASSUMPTIONS & BUDGET TIMELINE

BUDGET ASSUMPTIONS

Below is an overview of assumptions built into the 2026 Budget. Additional details on assumptions can be found in various sections within this document.

- **5%** increase in charges for the Hospital.
- **3%** increase in salaries.
- Contract labor is budgeted for the wage premium as the FTEs for each department are budgeted under wages.
- Depreciation includes Epic depreciation (3-year spread), EMS and depreciation on budgeted capital items.
- Donations include **\$788k** from the Foundation (\$500k for operations, \$288k for capital).

BUDGET DEVELOPMENT TIMELINE

The 2026 GVH Budget Development process began in August of 2025 and followed the timeline below:

- **August 1:** Budget workbooks were opened to leaders for review on operating expenses and FTE requests.
- **August 6-15:** Finance team members met with department leaders to complete 1st draft of operational budget.
- **August 20:** Executive team members reviewed historic volumes and set initial 2026 Budget targets.
- **August 25-29:** Department leaders completed the 2nd draft of budget with assistance from the Finance team.
- **August 29:** Capital requests were submitted to Finance by department leaders.
- **September 10:** Capital requests were reviewed by the Executive team.
- **September 15-19:** Department leaders reviewed and approved their budget with the Finance team.
- **September 30:** 1st draft of the budget was presented to the Finance Committee.
- **October 1:** Executive team updated the 1st draft of the budget.
- **October 1-15:** Adjustments were made for the 2nd draft of the budget with collaboration from department leaders, Executives, and the Finance team.
- **October 15:** 2nd draft of the budget was reviewed with Executive team.
- **October 28:** 2nd draft of the budget will be presented to the Finance Committee.
- **October 30:** Preliminary Budget will be due to Gunnison County.
- **November 12:** Final Budget will be reviewed by the Executive team.
- **November 20:** Final review and approval of the 2026 Budget by the Finance Committee.
- **December 2:** Approval of 2026 Budget by the Board of Trustees.
- **December 3:** Final approval of the 2026 Budget by Gunnison County.

2026 BUDGET SUMMARY

3. REVENUE PROJECTIONS

ANNUAL CHARGE DESCRIPTION MASTER RATE ADJUSTMENT

We have based our proposed increases on the following factors: maximum allowable rates for commercial payers, focusing on maintaining affordability in the community, and ensuring our revenue covers our expenses. We cannot increase charges by more than 5% due to contractual constraints and due to our need to ensure that our rates do not exceed our expense growth, which would minimize our Cost to Charge ratio, resulting in the dilution of our cost-based reimbursement.

- **Gunnison Valley Hospital:** increase of **5%** for all hospital inpatient, outpatient, and clinic charges.
- **Senior Care Center:** increase of **3%**.
- **Assisted Living:** increase of **5%** for Private Pay Residents only.
- **HMS/Hospice:** increase of **2%**.

CONTRACTUAL ADJUSTMENT FORECAST

Contractual adjustments have historically been a challenging area for the hospital with performance varying over recent years. The new third-party billing company, Signature Performance, along with the new Electronic Health Record, Epic, are expected to improve our billing practices and drive greater consistency and efficiency within the revenue cycle process.

| HISTORICAL PERFORMANCE (HOSPITAL) | | | | | | |
|-----------------------------------|--------------|--------------|--------------|--------------|----------------|-------------|
| | 2021 Actuals | 2022 Actuals | 2023 Actuals | 2024 Actuals | 2025 Projected | 2026 Budget |
| Revenues | \$111M | \$114M | \$134M | \$148M | \$166M | \$177M |
| Contractuals | (\$50M) | (\$54M) | (\$66M) | (\$70M) | (\$73M) | (\$77M) |
| Contractuals % of Gross Revenue | 45.6% | 47.4% | 49.2% | 47.6% | 43.6% | 43.2% |

We are forecasting a contractual adjustment percentage of **43.2%** for the Hospital and **42.1%** for the Health System as a whole. This is a continued improvement over recent years with contributing factors including:

- Enhanced billing workflows and processes through the implementation of Epic.
- Strengthened partnership with Signature Performance providing improved revenue cycle support.

2026 BUDGET SUMMARY

VOLUMES

The 2026 Budget reflects an average increase of **4.4%** over the 2025 Budget across all Hospital departments. The Executive and Finance teams chose a starting point for volumes of 3% above 2024 actuals due to the Epic changes made in 2025 (Implementation required an initial reduction in visits post go-live). Additional adjustments were then made based on the following:

- Department Leader input on specific service line strategies.
- 2025 actual volumes.
- Any operational changes which already occurred in 2025.

The tables included below depict budget trends:

| Description | 2022 Actual | 2023 Actual | 2024 Actual | 2025 Budget | 2026 Budget | 2026 Bud Vs 2025 Bud Var | 2026 Bud vs 2025 Bud Var % |
|---------------------------|-------------|-------------|-------------|-------------|-------------|--------------------------|----------------------------|
| Inpatient Days | 1,613 | 1,441 | 1,638 | 1,553 | 1,687 | 134 | 8.6% |
| Average Daily Census | 4.42 | 3.95 | 4.50 | 4.25 | 4.62 | 0 | 8.6% |
| Admissions | 509 | 506 | 518 | 521 | 534 | 13 | 2.4% |
| Avg. Length of Stay | 3.2 | 2.8 | 3.2 | 3.0 | 3 | 0 | 9.3% |
| Percent Occupancy | 18.4% | 16.4% | 18.8% | 17.7% | 19.3% | 0 | 8.6% |
| Births | 101 | 111 | 134 | 120 | 120 | - | 0.0% |
| Swing Bed Days | 682 | 677 | 821 | 672 | 846 | 174 | 25.8% |
| Observation Patients | 585 | 684 | 670 | 607 | 690 | 83 | 13.7% |
| Lab Exams | 116,241 | 115,941 | 114,373 | 114,436 | 114,436 | - | 0.0% |
| EMS Billable Trips | 800 | 925 | 832 | 835 | 857 | 22 | 2.6% |
| ER Visits | 6,351 | 6,194 | 6,174 | 6,154 | 6,359 | 205 | 3.3% |
| Oncology Visits | 1,265 | 1,438 | 1,674 | 1,491 | 1,625 | 134 | 9.0% |
| Respiratory Therapy Exams | 5,531 | 3,665 | 4,115 | 4,533 | 4,238 | (295) | -6.5% |
| Cardiovascular Procedures | | 1,568 | 1,270 | 1,526 | 1,308 | (218) | -14.3% |
| Sleep Lab Procedures | | 287 | 235 | 264 | 276 | 12 | 4.5% |



2026 BUDGET SUMMARY

| Description | 2022 Actual | 2023 Actual | 2024 Actual | 2025 Budget | 2026 Budget | 2026 Bud Vs 2025 Bud Var | 2026 Bud vs 2025 Bud Var % |
|------------------------|--------------|--------------|--------------|--------------|--------------|--------------------------|----------------------------|
| Surgery - Inpatient | 187 | 219 | 245 | 219 | 161 | (58) | -26.4% |
| Surgery - Outpatient | 598 | 634 | 661 | 805 | 834 | 29 | 3.6% |
| Scopes | 407 | 744 | 621 | 706 | 720 | 14 | 1.9% |
| Total Surgeries | 1,192 | 1,597 | 1,527 | 1,730 | 1,715 | (15) | -0.9% |
| General Surgery | 162 | 196 | 212 | 197 | 208 | 11 | 5.6% |
| Ortho | 524 | 566 | 524 | 545 | 577 | 32 | 5.9% |
| OB/GYN | 83 | 80 | 99 | 92 | 100 | 8 | 8.7% |
| ENT | 16 | 11 | 8 | 13 | 10 | (3) | -23.1% |
| Urology | | - | 22 | 33 | 28 | (5) | -15.2% |
| Cataract Surgery | | | - | 72 | 72 | - | 0.0% |
| GVHFM Visits | 12,138 | 11,233 | 12,425 | 12,177 | 12,798 | 621 | 5.1% |
| GVHMC Visits | 2,356 | 2,636 | 2,849 | 3,015 | 2,934 | (81) | -2.7% |
| GVHFM Downtown | | | 1,927 | 16,384 | 9,962 | (6,422) | -39.2% |
| GVHFM CB | | | 2,266 | | 3,499 | - | 0.0% |
| GVH Urgent Care | 4,664 | 5,772 | 5,540 | 5,235 | 5,706 | 471 | 9.0% |
| Behavioral Health | 4,287 | 6,744 | 9,900 | 10,009 | 10,197 | 188 | 1.9% |
| Specialty Clinic | 1,628 | 2,934 | 2,757 | 2,858 | 3,407 | 549 | 19.2% |
| Womens Clinic | | 326 | 765 | 742 | 788 | 46 | 6.2% |
| Urology | 87 | 168 | 290 | 339 | 387 | 48 | 14.2% |
| Dermatology | | | | | 2,496 | | |
| Ophthalmology | 379 | 466 | 403 | 517 | 840 | 323 | 62.5% |
| GVO | 1,001 | 3,029 | 6,115 | 5,084 | 9,316 | 4,232 | 83.2% |
| ASC | | 190 | 41 | 120 | 120 | - | 0.0% |



2026 BUDGET SUMMARY

| Description | 2022 Actual | 2023 Actual | 2024 Actual | 2025 Budget | 2026 Budget | 2026 Bud Vs 2025 Bud Var | 2026 Bud vs 2025 Bud Var % |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|--------------------------|----------------------------|
| X-Ray Exams | 7,090 | 7,312 | 6,981 | 7,163 | 7,190 | 27 | 0.4% |
| Ultrasound Exams | 1,976 | 2,331 | 2,630 | 2,597 | 2,709 | 112 | 4.3% |
| Mammo Exams | 2,817 | 2,937 | 3,080 | 2,948 | 3,172 | 224 | 7.6% |
| CT Scan Exams | 4,770 | 5,141 | 5,416 | 5,609 | 5,578 | (31) | -0.5% |
| MRI Exams | 1,605 | 1,897 | 2,031 | 1,934 | 2,092 | 158 | 8.2% |
| Physical Therapy Patients | 8,966 | 9,791 | 10,853 | 11,504 | 11,179 | (325) | -2.8% |
| Occup Therapy Patients | 3,516 | 3,714 | 3,669 | 3,516 | 3,779 | 263 | 7.5% |
| Total Rehab Patients | 14,147 | 15,274 | 14,522 | 15,020 | 14,958 | (62) | -0.4% |

| Description | 2022 Actual | 2023 Actual | 2024 Actual | 2025 Budget | 2026 Budget | 2026 Bud Vs 2025 Bud Var | 2026 Bud vs 2025 Bud Var % |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|--------------------------|----------------------------|
| <u>Senior Care Center</u> | | | | | | | |
| Patient Days | | | | | | | |
| Senior Care Center | 13,630 | 11,851 | 10,975 | 12,410 | 12,410 | - | 0.0% |
| Home Medical Services (Census) | 40 | 36 | 28 | 34 | 24 | (10) | -29.4% |
| Hospice | 825 | 792 | 736 | 860 | 730 | (130) | -15.1% |
| Assisted Living | 5,204 | 4,816 | 5,303 | 5,300 | 5,110 | (190) | -3.2% |

4. EXPENSE PROJECTIONS

System-wide, we are projecting a **9.8%** increase over 2025 projected expenses.

Major drivers of expense increase include:

- Salaries and Benefits increase of **\$4.5M** or **7.5%** driven by:
 - FTE changes and vacancies of **\$3.6M**, including an annual pay increase of **3%**.
 - Gallagher Phase 3 implementation: **\$190k**.
 - Enhanced retirement benefit: **\$299k**.
 - Increase in our group health plan premium **\$250k**.
 - Payroll Tax increase of approximately **\$300k**.
- Depreciation/Amortization main drivers include **\$1.5M** for Epic, **\$797k** for EMS and **\$380k** for budgeted capital.
- Travel and Education increased by **\$243k** or **43.5%** driven by Continuing Medical & Professional Education
- Supplies include an annual inflation rate of **4%** across all departments.

FULL TIME EQUIVALENT CHANGES & VACANCIES

When comparing 2025 projected actuals FTEs to the 2026 Budgeted FTEs, we see an increase of 26 FTEs. The below FTE count is calculated based on current open positions and FTE additions.

- Inpatient: 6.0
- Surgery: 3.0
- Revenue Cycle/Finance: 4.5
- FMC: 7.5
- Imaging: 2.0
- Other: 3

RETIREMENT BENEFITS ENHANCEMENT

Through employee feedback, the Human Resources department identified an opportunity to increase our retirement benefit to be more competitive and aligned with the market. The Benefits Committee approved an enhanced retirement offering to take effect in 2026 which is projected to have a net increase in cost of **\$299k**.

GALLAGHER COMPENSATION & EXPENSE ANALYSIS

In 2024, the Human Resources department partnered with a compensation and benefits leading expert, Gallagher, to provide a full analysis of our compensation program for staff and leaders (excluding executives and physicians). The goal was to ensure a competitive, fair, and transparent compensation program to attract top talent. The total cost of the proposed adjustments was around \$700,000 across all phases of the study. The Benefits Committee approved the implementation of the proposed changes over multiple years. Below is an overview of the implementation phases:

- **Phase 1 (COMPLETED)**: addressed entry level staff positions and was implemented on January 20, 2025.
- **Phase 2 (COMPLETED)**: included 'hard-to-fill' clinical roles such as nursing, lab, imaging, respiratory therapy and was implemented this year.
- **Phase 3 (BUDGETED)**: included in the 2026 Budget for all remaining staff level positions which were not included in Phases 1 or 2. Projected cost for next year is **\$190k**.

2026 BUDGET SUMMARY

5. CAPITAL BUDGET

2026 Capital Requests were ranked by each department’s operational leader with a priority from 1 (highest) to 3 (lowest). The department leaders also submitted future capital needs projected out to 2028. These requests were then further refined and reviewed by the Executive Team with a decision to only fund Priority 1 items unless funding support is secured through the Foundation.

| TYPES OF CAPITAL (Hospital & SCC) | |
|-----------------------------------|--------------------|
| Routine Capital (<\$75k) | \$654,266 |
| VP Capital (\$75k+) | \$362,839 |
| Strategic Capital | \$1,000,000 |
| TOTAL 2026 Capital Budget | \$2,017,105 |
| <i>Foundation Support</i> | <i>\$288,000</i> |

Strategic Capital

- Medical Office Building: up to **\$1M** for USDA application and initial project development work.

Foundation Support

- The Foundation is providing capital support in the amount of **\$288k** across the Hospital and SCC.
 - Support for Capital at the SCC: **\$57k**.
 - Hospital Operating Room Sterilizer: **\$131k**.
 - Other capital support: **\$100k**.



2026 BUDGET SUMMARY

6. CASH FLOW STATEMENT & METRICS

| GUNNISON VALLEY HEALTH HOSPITAL AND SENIOR CARE CENTER CASH FLOWS WORKSHEET | | |
|---|-----------------------|-----------------------|
| | 2025 PROJECTION | 2026 BUDGET |
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Receipts from and on Behalf of Patients and Residents | \$ 91,058,089 | \$ 107,455,942 |
| Payments to Suppliers and Contractors | (31,246,795) | (35,696,909) |
| Payments to Employees | (60,695,684) | (64,535,075) |
| Other Receipts, Net | 4,342,924 | 4,254,665 |
| Net Cash Provided (Used) by Operating Activities | \$ 3,458,533 | \$ 11,478,623 |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | | |
| Property Taxes Supporting Operations | \$ 1,131,478 | \$ 1,114,482 |
| Noncapital Grants and Contributions | - | 580,586 |
| Net Cash Provided by Noncapital Financing Activities | \$ 1,131,478 | \$ 1,695,068 |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES | | |
| Principal & Interest Paid on Long-Term Debt | \$ (4,796,411) | \$ (7,624,072) |
| Capital Contributions | 7,116,997 | 288,000 |
| Proceeds from Sale of Capital Assets | - | - |
| Purchase of Capital Assets | (8,360,934) | (2,017,105) |
| Net Cash Used by Capital and Related Financing Activities | \$ (6,040,349) | \$ (9,353,177) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Investment Income | \$ 1,973,913 | \$ 1,186,000 |
| Net Cash Provided (Used) by Investing Activities | \$ 1,973,913 | \$ 1,186,000 |
| NET CHANGE IN CASH AND CASH EQUIVALENTS | \$ 523,575 | \$ 5,006,514 |
| Cash and Cash Equivalents - Beginning of Year | \$ 43,753,376 | \$ 44,276,951 |
| CASH AND CASH EQUIVALENTS - END OF YEAR | \$ 44,276,951 | \$ 49,283,465 |

| KEY FINANCIAL METRICS | | | |
|-----------------------------|--------------------|----------------|---------------------|
| | 2025 PROJECTION | 2026 BUDGET | COVENANTS & GOAL |
| Operating Margin | 1.09% | 2.00% | 2.00% |
| EBIDA Margin | 17.2% | 12.7% | 12.7% |
| Debt Service Coverage Ratio | 2.4 | 2.3 | >1.25 |
| Days Cash on Hand | 170.2 | 179.5 | >90 |
| DCOH's Variance from Goal | \$ (2,543,998) | \$ (146,007) | 180 |

2026 BUDGET SUMMARY

7. INCOME STATEMENTS

**Budgeted Income Statement
Gunnison Valley Health System (Excl. Foundation)**

| Revenue | 2024 Actual | 2025 Budget | 2025 Projected | Var (2025 Proj vs 2024 Act) | Var % | 2026 Budget | Var (2026 Bud vs 2025 Proj) | Var % |
|---------------------------------------|----------------|----------------|----------------|--------------------------------|---------|----------------|--------------------------------|--------|
| Hospital | 147,706,665 | 159,310,598 | 167,136,180 | 19,429,515 | 13.2% | 177,219,027 | 10,082,847 | 6.0% |
| Senior Living Community ASC | 6,203,934 | 7,161,121 | 7,042,687 | 838,753 | 13.5% | 7,334,482 | 291,795 | 4.1% |
| | | | | | | | - | 100.0% |
| Gross Revenue from Patient Services | 153,910,599 | 166,471,719 | 174,178,867 | 20,268,268 | 13.2% | 184,553,509 | 10,374,642 | 6.0% |
| Contractual Allowances | | | | | | | | |
| Hospital | 70,333,009 | 69,170,247 | 72,625,106 | 2,292,097 | 3.3% | 76,527,407 | 3,902,301 | 5.4% |
| Senior Living Community ASC | 868,684 | 928,404 | 1,142,752 | 274,068 | 31.5% | 1,107,646 | (35,106) | -3.1% |
| | | | | | | | - | 100.0% |
| Total Contractual Allowances | 71,201,693 | 70,098,651 | 73,767,858 | 2,566,165 | 3.6% | 77,635,053 | 3,867,195 | 5.2% |
| | 46.3% | 42.1% | 42.4% | | | 42.1% | | |
| Other Operating Income | 3,407,568 | 3,520,501 | 3,969,030 | 561,462 | 16.5% | 4,254,664 | 285,634 | 7.2% |
| | 3,407,568 | 3,520,501 | 3,969,030 | 561,462 | 16.5% | 4,254,664 | 285,634 | 7.2% |
| Net Operating Revenue | 86,116,474 | 99,893,569 | 104,380,039 | 18,263,565 | 21.2% | 111,173,120 | 6,793,081 | 6.5% |
| | 56.0% | 60.0% | 59.9% | | | 60.2% | | |
| Expenses | | | | | | | | |
| Salaries, Wages & Benefits | 54,965,719 | 60,550,421 | 60,005,078 | 5,039,359 | 9.2% | 64,535,074 | 4,529,996 | 7.5% |
| Wages | 40,181,148 | 44,987,755 | 44,403,627 | 4,222,479 | 10.5% | 48,047,970 | 3,644,343 | 8.2% |
| Contract Labor | 4,022,044 | 2,574,348 | 2,817,111 | (1,204,933) | -30.0% | 2,668,695 | (148,416) | -5.3% |
| Employee Benefits | 10,762,527 | 12,988,318 | 12,784,340 | 2,021,813 | 18.8% | 13,818,409 | 1,034,069 | 8.1% |
| Physician Pro Fees | 1,969,222 | 1,880,341 | 2,112,930 | 143,708 | 7.3% | 2,230,117 | 117,187 | 5.5% |
| Travel and Education | 543,824 | 541,919 | 559,405 | 15,581 | 2.9% | 802,903 | 243,498 | 43.5% |
| Purchase Services | 11,985,302 | 11,687,795 | 12,421,437 | 436,135 | 3.6% | 13,162,974 | 741,537 | 6.0% |
| Supplies | 12,493,221 | 13,186,535 | 13,322,072 | 828,851 | 6.6% | 14,343,563 | 1,021,491 | 7.7% |
| Insurance | 819,452 | 835,871 | 823,717 | 4,265 | 0.5% | 892,898 | 69,181 | 8.4% |
| Depreciation/Amortization | 5,222,164 | 5,879,866 | 5,868,738 | 646,574 | 12.4% | 8,714,109 | 2,845,371 | 48.5% |
| Other | 3,936,800 | 3,949,387 | 4,064,630 | 127,830 | 3.2% | 4,264,454 | 199,824 | 4.9% |
| Total Operating Expenses | 91,935,704 | 98,512,135 | 99,178,007 | 7,242,303 | 7.9% | 108,946,092 | 9,768,085 | 9.8% |
| Operating Income | (5,819,230) | 1,381,434 | 5,202,032 | 11,021,262 | -189.4% | 2,227,029 | (2,975,004) | -57.2% |
| Operating Margin | -6.8% | 1.4% | 5.0% | | | 2.0% | | |
| Non-Operating Income/(Expense) | | | | | | | | |
| Investment Income | 2,151,437 | 1,655,000 | 1,865,301 | (286,136) | -13.3% | 1,186,000 | (679,301) | -36.4% |
| Property Tax Income | 1,032,514 | 1,098,984 | 1,032,984 | 470 | 0.0% | 1,114,480 | 81,496 | 7.9% |
| Donations | 5,358,284 | 520,000 | 2,625,064 | (2,733,220) | -51.0% | 954,299 | (1,670,765) | -63.6% |
| Interest Expense | (1,030,600) | (529,242) | (1,372,169) | (341,569) | 33.1% | (1,038,086) | 334,083 | 24.3% |
| Other | 19,530 | (24,270) | (55,192) | (74,722) | -382.6% | (85,712) | (30,520) | -55.3% |
| Total Non-Operating | 7,531,165 | 2,720,472 | 4,095,988 | (3,435,177) | -45.6% | 2,130,981 | (1,965,007) | -48.0% |
| Total Income | 1,711,935 | 4,101,906 | 9,298,020 | 7,586,085 | 443.1% | 4,358,010 | (4,940,011) | -53.1% |
| Total Profit Margin | 2.0% | 4.1% | 8.9% | | | 3.9% | | |
| Supplies as % of Net Patient Revenues | 14.5% | 13.2% | 12.8% | | | 12.9% | | |
| Salaries & Benefits as % Net Revenues | 63.8% | 60.6% | 57.5% | | | 58.0% | | |
| EBIDA | 7,964,699 | 10,511,014 | 16,538,927 | | | 14,110,205 | | |

2026 BUDGET SUMMARY

Budgeted Income Statement Gunnison Valley Hospital

| Revenue | 2024 | 2025 | 2025 Projected | Var (2025 Proj vs 2024) | | 2026 | Var (2026 Bud vs 2025 Proj) | |
|--|--------------------|--------------------|--------------------|-------------------------|----------------|--------------------|-----------------------------|---------------|
| | Actual | Budget | | Act) | Var % | Budget | vs 2025 Proj) | Var % |
| Inpatient | 13,157,797 | 12,878,907 | 11,135,180 | (2,022,617) | -15.4% | 11,828,288 | 693,108 | 6.2% |
| Outpatient | 71,317,608 | 80,275,434 | 76,455,383 | 5,137,775 | 7.2% | 82,410,920 | 5,955,537 | 7.8% |
| Emergency Room | 27,632,178 | 29,129,852 | 32,794,073 | 5,161,895 | 18.7% | 33,211,259 | 417,186 | 1.3% |
| Observation | 7,924,233 | 8,048,819 | 9,910,856 | 1,986,623 | 25.1% | 10,008,421 | 97,565 | 1.0% |
| Swing | 2,227,939 | 1,938,937 | 2,566,165 | 338,226 | 15.2% | 2,931,991 | 365,826 | 14.3% |
| Professional Fees | 18,615,734 | 20,234,051 | 22,322,309 | 3,706,575 | 19.9% | 24,182,607 | 1,860,298 | 8.3% |
| GVH Mountain Clinic | 3,069,046 | 3,653,420 | 3,489,212 | 420,166 | 13.7% | 3,679,901 | 190,689 | 5.5% |
| GVHFM Clinic | 3,762,130 | 3,151,178 | 8,463,002 | 4,700,872 | 125.0% | 8,965,640 | 502,638 | 5.9% |
| Gross Revenue from Patient Services | 147,706,665 | 159,310,598 | 167,136,180 | 19,429,515 | 13.2% | 177,219,027 | 10,082,847 | 6.0% |
| Contractual Allowances | | | | | | | | |
| Bad Debt | 4,977,939 | 5,575,871 | 5,859,247 | 881,308 | 17.7% | 5,493,530 | (365,717) | -6.2% |
| Medicare | 24,990,137 | 24,215,211 | 23,923,762 | (1,066,375) | -4.3% | 28,007,517 | 4,083,755 | 17.1% |
| Medicaid | 11,755,950 | 12,744,848 | 12,393,163 | 637,213 | 5.4% | 14,092,457 | 1,699,294 | 13.7% |
| Commercial | 26,415,960 | 24,563,279 | 28,469,368 | 2,053,408 | 7.8% | 27,286,791 | (1,182,577) | -4.2% |
| Charity | 1,638,258 | 1,593,106 | 1,489,094 | (149,164) | -9.1% | 934,535 | (554,559) | -37.2% |
| Other | 554,765 | 477,932 | 490,472 | (64,293) | -11.6% | 712,577 | 222,105 | 45.3% |
| Total Contractual Allowances | 70,333,009 | 69,170,247 | 72,625,106 | 2,292,097 | 3.3% | 76,527,407 | 3,902,301 | 5.4% |
| | 47.6% | 43.4% | 43.5% | | | 43.2% | | |
| Other Operating Income | 3,119,275 | 3,240,554 | 3,686,568 | 567,293 | 18.2% | 3,966,143 | 279,575 | 7.6% |
| Net Operating Revenue | 80,492,931 | 93,380,905 | 97,533,586 | 17,704,711 | 22.0% | 104,657,763 | 6,460,121 | 6.6% |
| | 54.5% | 58.6% | 58.4% | | | 59.1% | | |
| Expenses | | | | | | | | |
| Salaries, Wages & Benefits | 49,069,926 | 53,895,648 | 53,884,210 | 4,814,284 | 9.8% | 57,419,232 | 3,535,022 | 6.6% |
| Wages | 36,460,064 | 40,570,778 | 40,099,964 | 3,639,900 | 10.0% | 43,282,986 | 3,183,022 | 7.9% |
| Contract Labor | 2,654,515 | 1,721,628 | 2,017,855 | (636,660) | -24.0% | 1,828,715 | (189,140) | -9.4% |
| Employee Benefits | 9,955,347 | 11,603,242 | 11,766,391 | 1,811,044 | 18.2% | 12,307,531 | 541,140 | 4.6% |
| Physician Pro Fees | 1,969,222 | 1,880,341 | 2,112,930 | 143,708 | 7.3% | 2,230,117 | 117,187 | 5.5% |
| Travel and Education | 523,926 | 511,694 | 537,379 | 13,453 | 2.6% | 770,490 | 233,111 | 43.4% |
| Purchase Services | 11,621,282 | 11,347,238 | 12,062,823 | 441,541 | 3.8% | 12,863,982 | 801,159 | 6.6% |
| Supplies | 12,004,376 | 12,628,764 | 12,793,411 | 789,035 | 6.6% | 13,802,238 | 1,008,827 | 7.9% |
| Insurance | 612,320 | 561,371 | 609,983 | (2,337) | -0.4% | 668,477 | 58,494 | 9.6% |
| Depreciation/Amortization | 3,427,913 | 4,085,211 | 4,077,800 | 649,887 | 19.0% | 6,921,625 | 2,843,825 | 69.7% |
| Other | 3,596,842 | 3,598,141 | 3,721,638 | 124,796 | 3.5% | 3,918,679 | 197,041 | 5.3% |
| Total Operating Expenses | 82,825,807 | 88,508,408 | 89,800,174 | 6,974,367 | 8.4% | 98,594,840 | 8,794,666 | 9.8% |
| Operating Income | (2,332,876) | 4,872,497 | 7,733,412 | 10,066,288 | -431.5% | 6,062,923 | (1,670,489) | -21.6% |
| <i>Operating Margin</i> | -2.9% | 5.2% | 7.9% | | | 5.8% | | |
| Non-Operating Income/(Expense) | | | | | | | | |
| Investment Income | 2,071,819 | 1,580,000 | 1,790,440 | (281,379) | -15.7% | 1,111,000 | (679,440) | -37.9% |
| Property Tax Income | - | - | - | - | 0.0% | - | - | 0.0% |
| Donations/Grants | 5,358,284 | 520,000 | 2,625,064 | (2,733,220) | -104.1% | 880,299 | (1,744,765) | -66.5% |
| Interest | (619,687) | (142,893) | (985,820) | (366,133) | 59.1% | (677,102) | 308,718 | -31.3% |
| Other | (15,479) | (62,768) | (76,472) | (60,993) | 79.8% | (113,872) | (37,400) | -48.9% |
| Total Non-Operating | 6,794,937 | 1,894,339 | 3,353,212 | (3,441,725) | -102.6% | 1,200,325 | (2,152,887) | -64.2% |
| Total Income | 4,462,061 | 6,766,836 | 11,086,624 | 7,288,619 | 65.7% | 7,263,248 | (4,487,432) | -40.5% |
| Total Profit Margin | 5.5% | 7.2% | 11.4% | | | 6.9% | | |
| Supplies as % of Net Patient Revenues | 14.9% | 13.5% | 13.1% | | | 13.2% | | |
| Salaries & Benefits as % Net Revenues | 61.0% | 57.7% | 55.2% | | | 54.9% | | |
| EBIDA | 8,509,661 | 10,994,940 | 16,150,244 | | | 14,861,975 | | |



2026 BUDGET SUMMARY

Budgeted Income Statement Senior Care Center

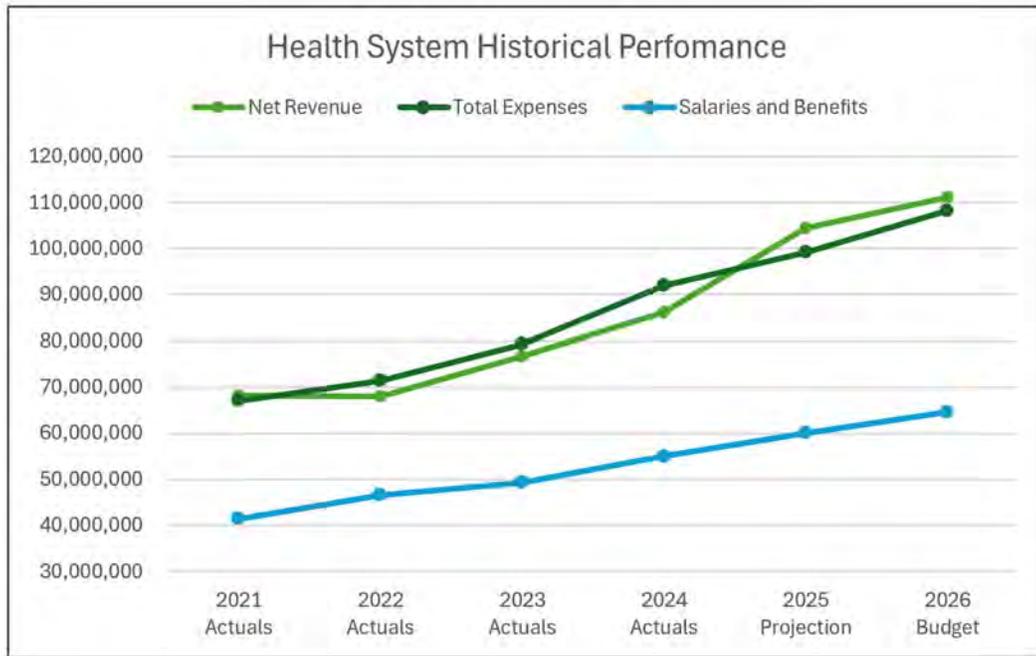
| | 2024 Actual | 2025 Budget | 2025 Projected | Var (2025 Proj vs 2024 Act) | Var % | 2026 Budget | Var (2026 Bud vs 2025 Proj) | Var % |
|--|--------------------|--------------------|--------------------|--------------------------------|--------------|--------------------|--------------------------------|---------------|
| Revenue | | | | | | | | |
| Senior Care Center | 4,951,540 | 5,766,136 | 5,707,407 | 755,867 | 15.3% | 5,906,470 | 199,063 | 3.5% |
| Home Health | 358,623 | 381,586 | 378,755 | 20,132 | 5.6% | 390,015 | 11,260 | 3.0% |
| Hospice/Palliative Care | 145,314 | 215,947 | 157,427 | 12,113 | 8.3% | 215,947 | 58,520 | 37.2% |
| Assisted Living | 748,457 | 797,452 | 799,098 | 50,641 | 6.8% | 822,050 | 22,952 | 2.9% |
| Gross Revenue from Patient Services | 6,203,934 | 7,161,121 | 7,042,687 | 838,753 | 13.5% | 7,334,482 | 291,795 | 4.1% |
| Contractual Allowances | | | | | | | | |
| Bad Debt | 1,291 | 9,248 | 142,263 | 140,972 | 10919.6% | 10,000 | (132,263) | -93.0% |
| SCC C/A | 709,638 | 833,343 | 930,232 | 220,594 | 31.1% | 1,029,645 | 99,413 | 10.7% |
| Home Health | 132,443 | 43,137 | 58,324 | (74,119) | -56.0% | 58,114 | (210) | -0.4% |
| Hospice | 25,312 | 42,676 | 11,933 | (13,379) | -52.9% | 9,887 | (2,046) | -17.1% |
| Total Contractual Allowances | 868,684 | 928,404 | 1,142,752 | 274,068 | 31.5% | 1,107,646 | (35,106) | -3.1% |
| | 14.0% | 13.0% | 16.2% | | | 15.1% | | |
| Other Operating Income | 288,293 | 279,947 | 282,462 | (5,831) | -2.0% | 288,521 | 6,059 | 2.1% |
| | 288,293 | 279,947 | 282,462 | (5,831) | -2.0% | 288,521 | 6,059 | 2.1% |
| Net Operating Revenue | 5,623,543 | 6,512,664 | 6,182,397 | 558,854 | 9.9% | 6,515,357 | 332,960 | 5.4% |
| | 90.6% | 90.9% | 87.8% | | | 88.8% | | |
| Expenses | | | | | | | | |
| Salaries, Wages & Benefits | 5,895,793 | 6,654,773 | 6,120,868 | 225,075 | 3.8% | 7,115,842 | 994,974 | 16.3% |
| Wages | 3,721,084 | 4,416,977 | 4,303,663 | 582,579 | 15.7% | 4,764,984 | 461,321 | 10.7% |
| Contract Labor | 1,367,529 | 852,720 | 799,256 | (568,273) | -41.6% | 839,980 | 40,724 | 5.1% |
| Employee Benefits | 807,180 | 1,385,076 | 1,017,949 | 210,769 | 26.1% | 1,510,878 | 492,929 | 48.4% |
| Travel and Education | 19,898 | 30,225 | 22,026 | 2,128 | 10.7% | 32,413 | 10,387 | 47.2% |
| Purchase Services | 364,020 | 340,557 | 358,614 | (5,406) | -1.5% | 298,992 | (59,622) | -16.6% |
| Supplies | 488,845 | 557,771 | 528,661 | 39,816 | 8.1% | 541,325 | 12,664 | 2.4% |
| Insurance | 207,132 | 274,500 | 213,734 | 6,602 | 3.2% | 224,421 | 10,687 | 5.0% |
| Depreciation/Amortization | 1,794,251 | 1,794,655 | 1,790,938 | (3,313) | -0.2% | 1,792,484 | 1,546 | 0.1% |
| Other | 339,958 | 351,246 | 342,992 | 3,034 | 0.9% | 345,775 | 2,783 | 0.8% |
| Total Operating Expenses | 9,109,897 | 10,003,727 | 9,377,833 | 267,936 | 2.9% | 10,351,252 | 973,419 | 10.4% |
| Operating Income | (3,486,354) | (3,491,063) | (3,195,436) | 290,918 | -8.3% | (3,835,895) | (640,459) | 20.0% |
| <i>Operating Margin</i> | -62.0% | -53.6% | -51.7% | | | -58.9% | | |
| Non-Operating Income/(Expense) | | | | | | | | |
| Investment Income | 79,618 | 75,000 | 74,861 | (4,757) | -6.4% | 75,000 | 139 | 0.2% |
| Property Tax Revenue | 1,032,514 | 1,098,984 | 1,032,984 | 470 | 0.0% | 1,114,480 | 81,496 | 7.9% |
| Donations/Grants | - | - | 8,650 | 8,650 | 100.0% | 74,000 | 65,350 | 755.5% |
| Interest | (410,913) | (386,349) | (386,349) | 24,564 | -6.0% | (360,984) | 25,365 | -6.6% |
| Other Non-Operating | 35,009 | 38,498 | 21,280 | (13,729) | -64.5% | 28,160 | 6,880 | 32.3% |
| Total Non-Operating | 736,228 | 826,133 | 751,426 | 15,198 | 2.0% | 930,656 | 179,230 | 23.9% |
| Total Income | (2,750,126) | (2,664,930) | (2,444,010) | 306,116 | 12.5% | (2,905,239) | (461,229) | -18.9% |
| Total Profit Margin | -48.9% | -40.9% | -39.5% | | | -44.6% | | |
| Supplies as % of Net Patient Revenues | 8.7% | 8.6% | 8.6% | | | 8.3% | | |
| Salaries & Benefits as % Net Revenues | 104.8% | 102.2% | 99.0% | | | 109.2% | | |
| EBIDA | (544,962) | (483,926) | (266,723) | | | (751,771) | | |



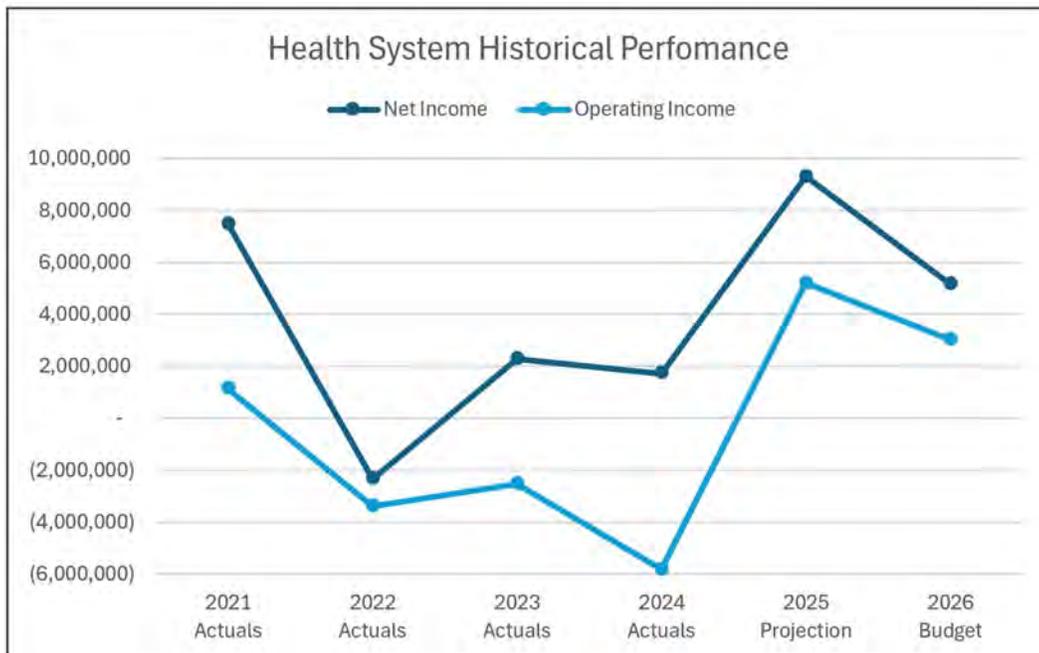
2026 BUDGET SUMMARY

8. HISTORICAL PERFORMANCE 2021 to 2025

GRAPH 1: GVH Historical Performance to Budget w/2026 projections – **Net Rev, Total Exp, Salaries & Benefits**



GRAPH 1: GVH Historical Performance to Budget w/2026 projections – **Operating Income, Net Income**





2026 BUDGET SUMMARY

9. KEY ABBREVIATIONS & DEFINITIONS

| | |
|-------------------------------|---|
| C/A | Contractual Allowances (aka Revenue Deductions). |
| BENEFITS | Includes employee recognition, payroll tax, group health ins, retirement match, tuition costs and paid leave. |
| DCOH | Days Cash-On-Hand (excl. depreciation and interest expense). |
| EBIDA | Earnings before interest, depreciation, and amortization (excl. non-operating income). |
| FTE | Full-Time Equivalent (2,080 hours/year). |
| TRAVEL & EDUCATION | Incl. meals, hotel, mileage, entertainment, medical and professional education costs. |



Gunnison Valley Health

2025 Governance Practices and Performance Assessment Results

October 2025



GUNNISON VALLEY HEALTH

governWell™
Better governance. Better healthcare.

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Overview

In October 2025, the Gunnison Valley Health Board of Trustees assessed the board’s overall governing practices and performance; conducted a personal performance assessment; and identified issues and priorities for the future. The board conducted a similar assessment in 2023. Both assessments were conducted by governWell™.

How the Governance Practices and Performance Assessment Was Conducted

The governance practices and performance assessment was conducted through an online survey. All seven board members completed the survey (a 100% response rate).

Board members rated the board’s overall performance in eight leadership areas, including:

- Mission, vision and values
- Strategic leadership
- Quality and patient safety
- Financial leadership
- Relationship with the CEO
- Community relationships
- Board roles, responsibilities and knowledge
- Board meetings

Board members rated 72 total criteria in these board responsibility areas in 2025. In 2023, the board rated two additional criteria. One criterion was removed from Board Roles, Responsibilities and Knowledge, and one was removed from Board Meetings. Each criterion used the same five point rating scale, with “Level 5” representing a board performing at the highest level, and “Level 1” representing a poorly performing board.

In addition, board members provided observations about their own personal performance and offered

insights about the issues they believe should occupy the board’s time and attention in the next year, their highest priorities for the board in the next year, and suggestions for board education.

Reviewing the Assessment Results

Each section of the board assessment results includes an overview of the board’s ratings and performance in the area. Mean (average) scores for each statement were calculated, with a maximum score of five. No points were assigned to “not sure” ratings.

The top of each section overview includes an *Effectiveness Performance Factor*, the overall mean rating for the section divided by the maximum of five. An *Effectiveness Performance Factor* of 100% would represent Level 5 ratings for all criteria included in a leadership area.

Rating Methodology

The following scale was used to evaluate the board’s overall governing performance:

Level 5: I *strongly agree* with this statement. Our performance in this area is *outstanding*.

Level 4: I *generally agree* with this statement. We perform *well* in this area.

Level 3: I *somewhat agree* with this statement. We perform *fairly well* in this area.

Level 2: I *mostly disagree* with this statement. We *do not perform well* in this area.

Level 1: I *completely disagree* with this statement. We perform *very poorly* in this area.

N/S: Not sure.

Board member ratings of their personal performance were also rated on a five-point scale.

Executive Summary

Board Performance: Leadership Strengths and Gaps

Board members rated their overall governing performance positively, but with room for improvement in some areas.

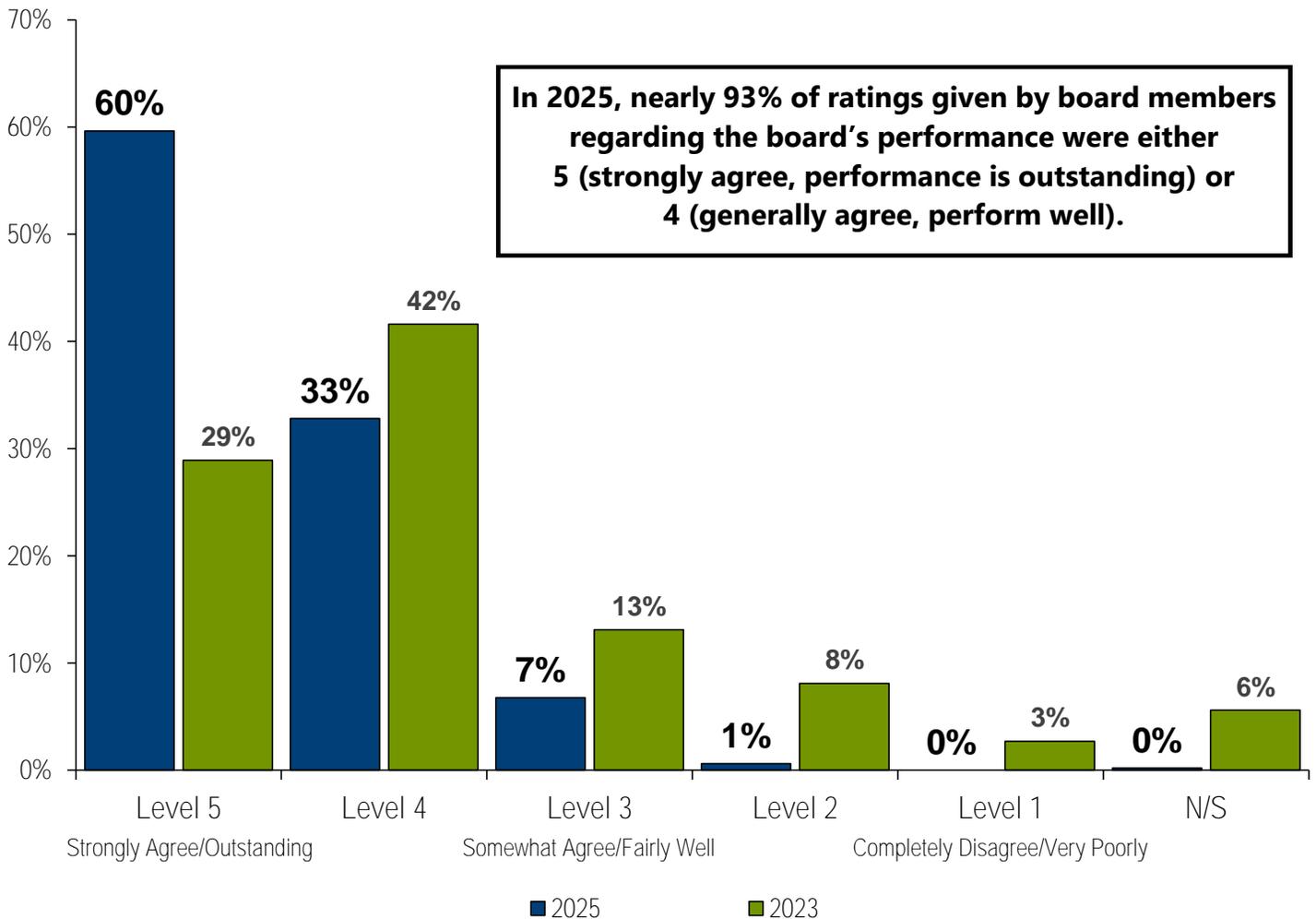
The graph below (*Figure 1*) depicts overall marks in each rating area, with blue representing 2025 and green representing 2023 ratings.

A majority (nearly 93 percent) of the ratings in 2025 indicate that trustees either “strongly agree” or

“generally agree” with the positive statements rated about the board’s performance. The remaining responses are “level 3,” with almost no “level 2,” “level 1” and “not sure” responses.

The ratings are markedly higher in 2025 when compared to 2023, with double the amount of “level 5” ratings.

Figure 1: Overall Satisfaction With Governing Performance by Year, 2023—2025



The figure below (*Figure 2*) depicts the overall *Effectiveness Performance Factors* (EPF) for each of the eight governing leadership areas measured in the 2025 assessment, compared to ratings from the 2023 assessment.

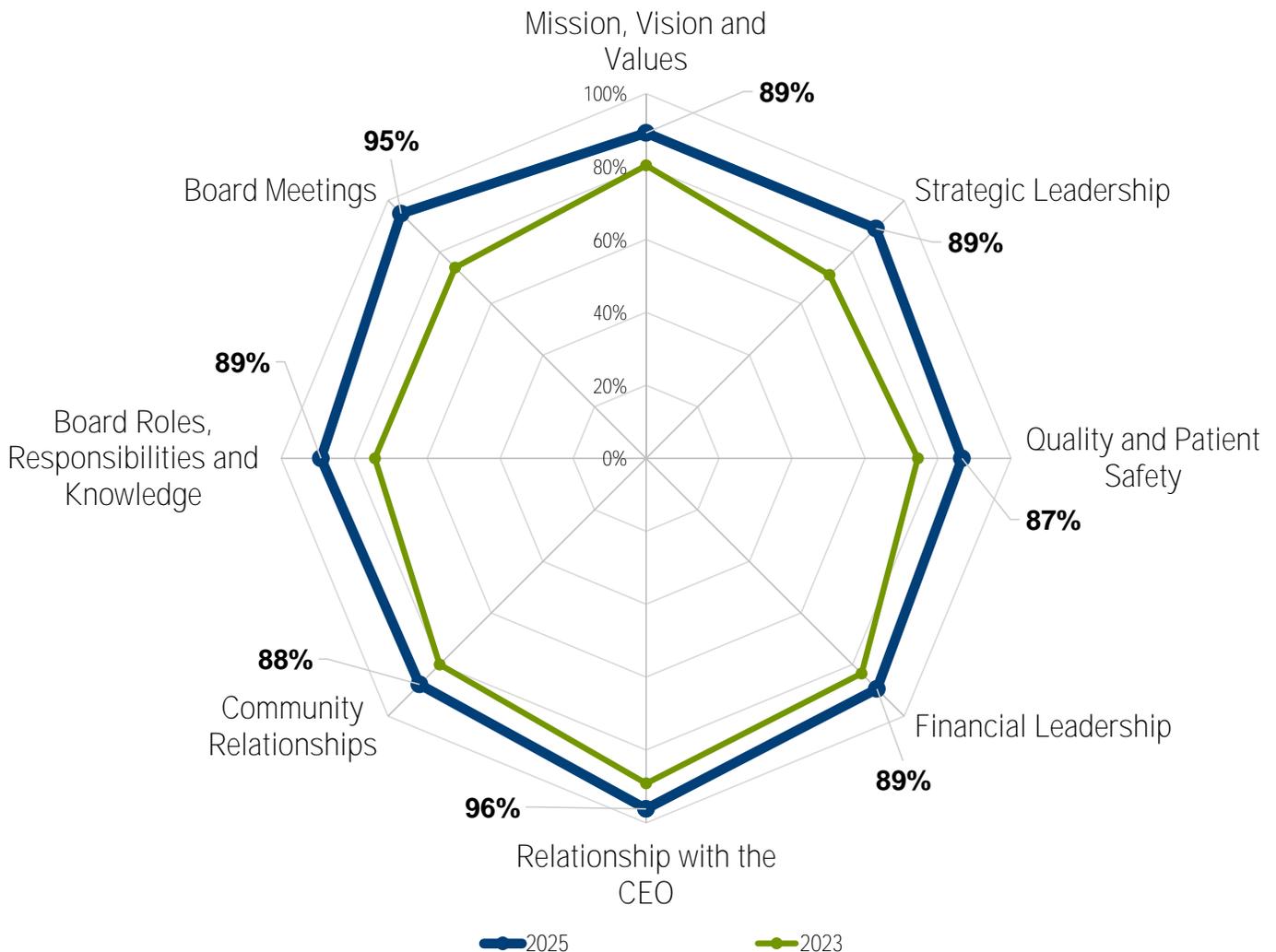
Gunnison Valley Health board members rated the eight leadership areas between 87 percent (Quality and Patient Safety) and 96 percent (Relationship with the CEO), which indicates an ability to discern effectiveness as well as an opportunity for improvement in some areas.

Overall ratings in 2025 were higher in every category when compared to 2023. The most significant improvements were in the areas of Board Meetings, Strategic Leadership and Board Roles, Responsibilities and Knowledge.

The area between the outer line of the chart and the blue line depicts the governance “performance gap,” the areas with the greatest opportunities for leadership improvement in 2025. The green line represents 2023 ratings.

Ratings by leadership area begin on page 10.

Figure 2: Board Performance Overview: Leadership Strengths and Gaps by Year, 2023-2025



Highest-Rated Areas

The following responsibilities received a 5.00 rating, 100% effectiveness.

- We have reviewed and discussed our mission statement within the last 12 months to ensure that it is current and relevant (*Mission, Vision and Values*)
- Mutual trust and respect exists between our board and CEO (*Relationship with the CEO*)
- Our board chair-CEO relationship sets a positive tone and constructive framework for the overall board-CEO relationship (*Relationship with the CEO*)
- Our board annually evaluates and compensates our CEO using pre-defined expectations tied to achievement of our mission and strategic objectives (*Relationship with the CEO*)
- Our board regularly reviews our CEO's compensation to ensure that it is reflective of compensation trends and reflects the magnitude of challenges and issues facing the organization (*Relationship with the CEO*)
- I understand my fiduciary responsibility of obedience, care and loyalty to the organization (*Board Roles, Responsibilities and Knowledge*)
- Our board chair is skilled in the dynamics of effective meeting management and leadership and keeps meetings organized (*Board Meetings*)
- Our board has a conflict of interest policy (*Board Meetings*)
- Board members annually declare conflicts that may inhibit their ability to provide unbiased, independent thinking and decision making (*Board Meetings*)

Lower-Rated Areas

The lower-rated responsibilities are listed below in order from lowest to highest mean score (ranging from 3.43—4.00). *It is important to note that lower-rated does not mean low-rated.*

- Our board utilizes board members as "ambassadors" to communicate with our communities on important health care issues (*Community Relationships*)
- Our board selection process prioritizes diversity and reflects various types of demographics including race, ethnicity, gender, age and clinical background (e.g. physician, nurse and other types of clinicians) (*Board Roles, Responsibilities and Knowledge*)
- Our board members have a continuing education commitment. Examples include, but are not limited to: Attending the CRH Annual Meeting, completing an approved "online" training course in health system governance, attending approved training in health system quality and more (*Board Roles, Responsibilities and Knowledge*)
- Our board is aware of emerging quality issues, challenges and opportunities (*Quality and Patient Safety*)
- Our board uses precise and quantifiable metrics and objectives to evaluate organizational performance in clinical quality and patient safety (*Quality and Patient Safety*)
- Our organization has clear quality and patient safety improvement strategies (*Quality and Patient Safety*)
- Our board considers various futures that may develop for our organization, and explores the implications of those potential futures (*Strategic Leadership*)

Board Perspectives on Issues and Priorities for the Coming Year

Board members were asked to identify issues they believe should occupy the board's time and attention and the single highest priority for the board in the next year. In addition, trustees provided feedback about topics for board education.

All Board member responses are displayed in the report's "Issues and Priorities" section on page 30.

Issues for the Board's Time and Attention

The board identified the following as issues that should occupy the board's time and attention in the next year:

- Ensuring strong financial performance, including responding to changes in reimbursement, contractual agreements and billing and collections
- Exploring the development of a new medical office building
- Continued focus on quality and patient safety, including incorporating quality metrics into board materials
- Operational improvement, strengthened customer service and filling workforce vacancies

The Highest Priorities for Our Board

The board identified the following as their highest priorities for the board in the next year:

- Determine if the new medical office building will move forward
- Financial performance

Future Board Education

The board identified the following as suggestions for board education:

- Rural hospital trends and information in key areas, including quality and financial strategies
- Review of board roles and responsibilities

Overall Governing Performance

Mission, Vision and Values

Board members rated their agreement with governing performance in attributes related to the mission, vision and values (see Figure 3).

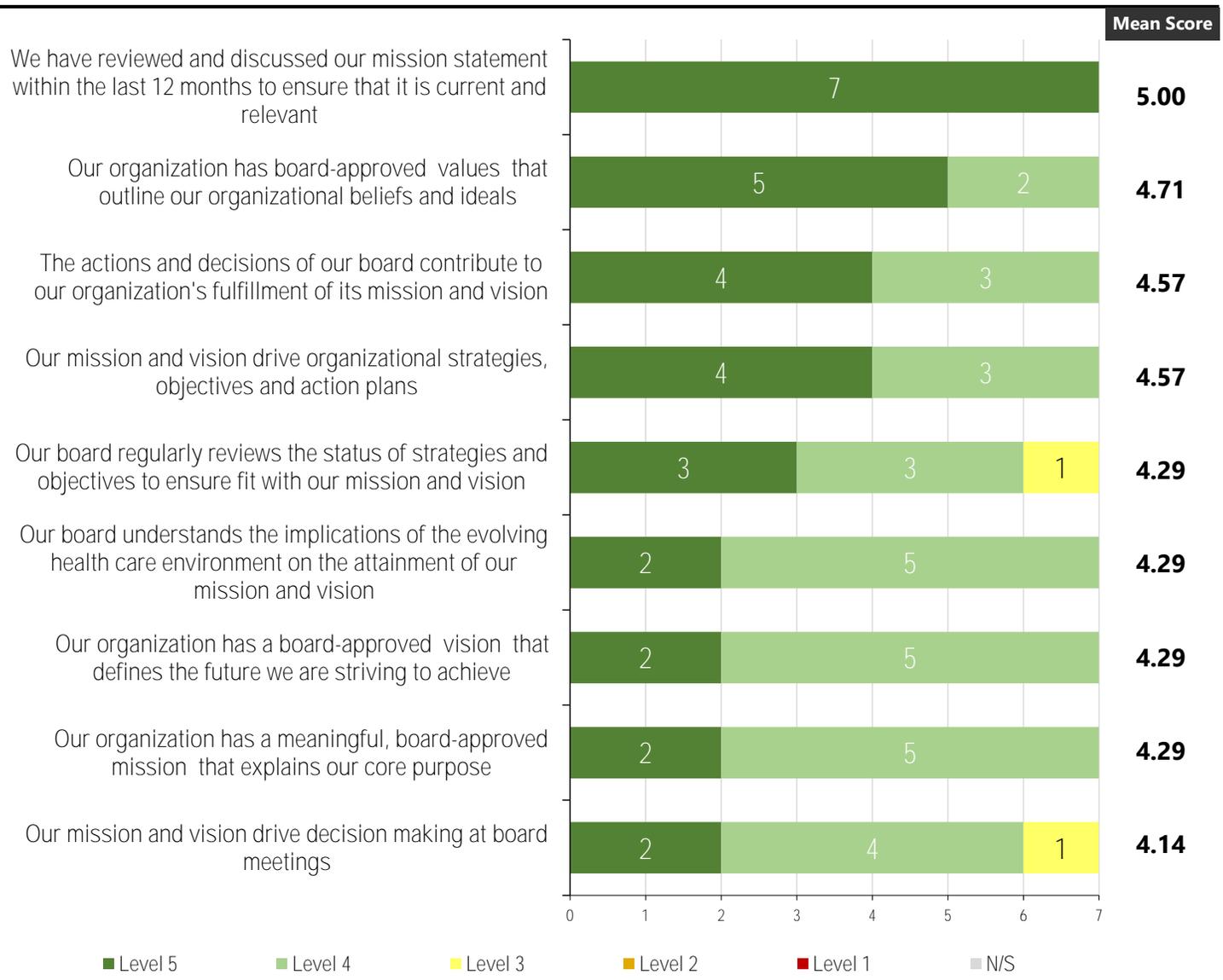
2023 EPF Score: 80%

Effectiveness Performance Factor

89%

The board's rating of its performance in this area (overall mean score ÷ 5)

Figure 3: Mission, Vision and Values
(sorted by highest to lowest mean score)



Board Member Comments

- We can do better at linking strategic initiatives to our mission and vision for GVH. We set goals and the board approves, but we don't always return to the mission/vision to ensure we are tracking the initiative alignment with our mission and vision.
- The national political environment makes the ability to be certain of the implications of any decision much less knowable. It is not clear when a change to more predictability of outcomes is likely to be possible.
- The mission and vision of the organization is currently under review. We discussed proposed statements at the beginning of the year, but have not finalized updates. Until those changes are finalized, answering strongly agree to some of the statements above did not seem fitting. With that said, I believe that we are aligned on the values of our organization and maintaining focus on those will undoubtedly feed into the fulfillment of our finalized mission and vision statements.

Effectiveness Performance Factor

89%

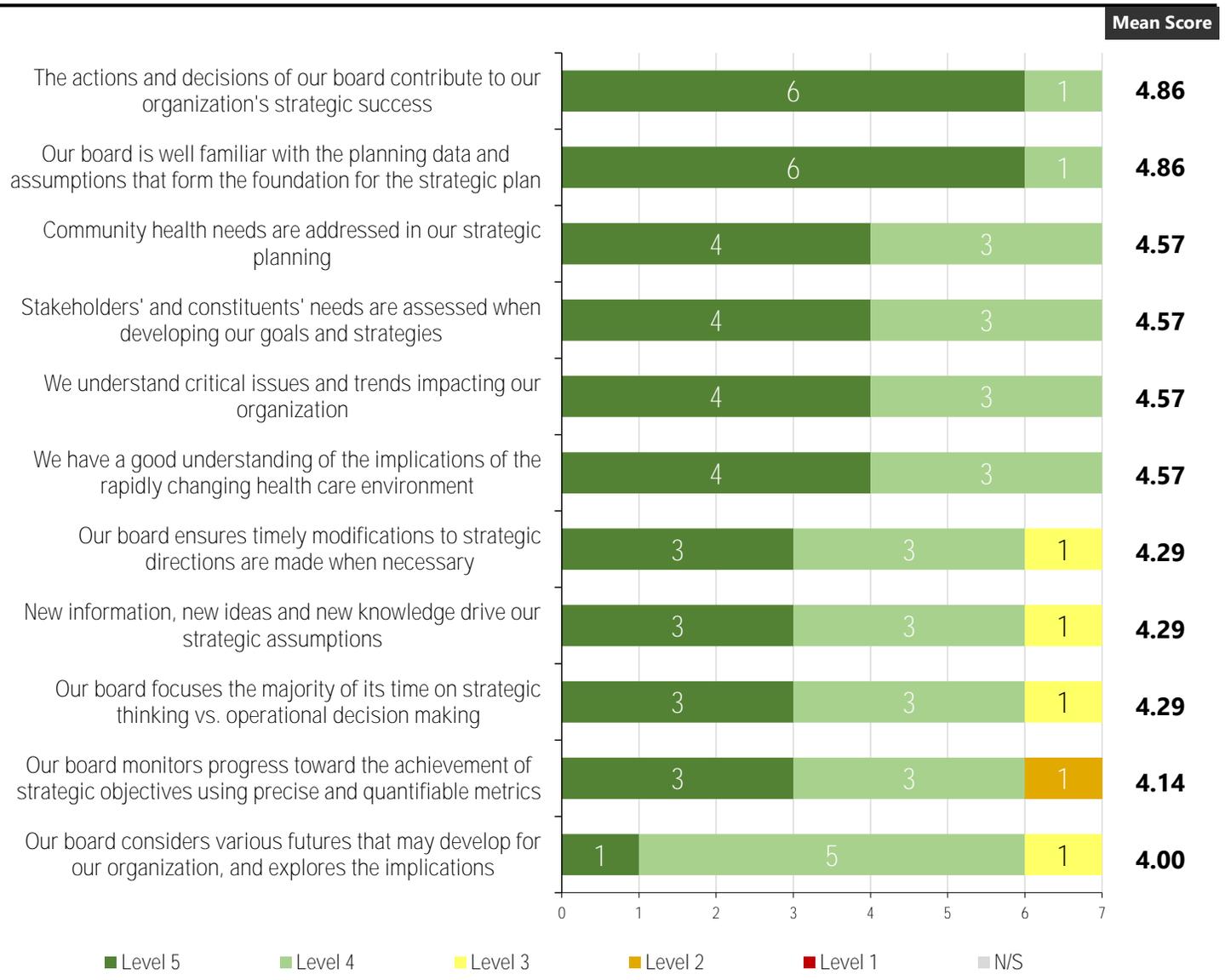
The board's rating of its performance in this area (overall mean score ÷ 5)

Strategic Leadership

Board members rated their agreement with governing performance in attributes related to the organization's strategic leadership (see Figure 4).

2023 EPF Score: 71%

Figure 4: Strategic Leadership
(sorted by highest to lowest mean score)



Board Member Comments

- We had a great strategic planning retreat in July 2025.
- I am extremely grateful to the GVH leadership team for keeping the board apprised of the health care landscape so we can consider these challenges and opportunities as we offer leadership. Our board chair excels at keeping our board's efforts focused on governance rather than management. Our community just recently completed their needs assessment. I look forward to hearing more about the results of this survey and allowing those inputs to weigh into our decision making.

Quality and Patient Safety

Board members rated their agreement with governing performance in attributes related to quality and patient safety (see Figure 5).

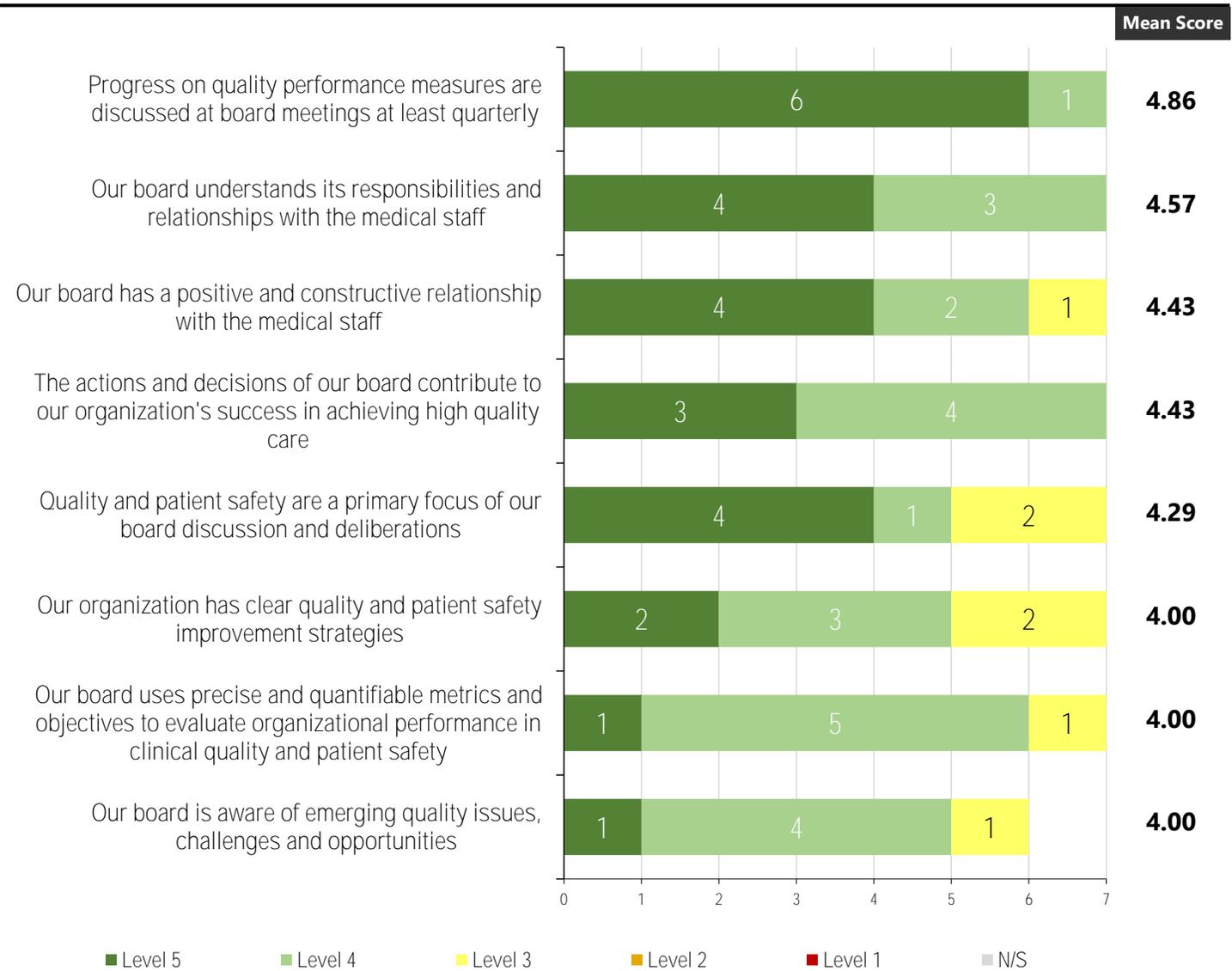
2023 EPF Score: 74%

Effectiveness Performance Factor

87%

The board's rating of its performance in this area (overall mean score ÷ 5)

Figure 5: Quality and Patient Safety
(sorted by highest to lowest mean score)



Board Member Comments

- It has been challenging or perhaps we have been a bit slow to identify quality of care and patient safety metrics that reflect much of the care that we deliver at the hospital such as in orthopedics and/or related to endoscopic procedures. In the past we have discussed the need to explore these areas but it does not seem that we have made very much progress.
- We need to hear more about quality and patient safety from the overall organization. Most of the reporting is focused on nursing and medical staff. We need to have a wider view of the organization. We are working on a new organization-wide dashboard but it has been slow to develop.
- Our institution has achieved some impressive awards recently that speak to the quality of care we provide to pediatric patients, patients at the Senior Care Center, patients suffering a stroke, and trauma patients. Now that we have transitioned to EPIC, we are figuring out how to pull useful data from our electronic medical records that can more fully articulate our organizational performance in quality. Over the past year, the executive team has made noticeable improvements to the breadth of quality metrics reported. Next steps include refining our quality measurement efforts and discussing proactive ways to tackle institutional quality goals.
- We could do a better measurement of outpatient physician practice data.

Effectiveness Performance Factor

89%

The board's rating of its performance in this area (overall mean score ÷ 5)

Financial Leadership

Board members rated their agreement with governing performance in attributes related to financial leadership (see Figure 6).

2023 EPF Score: 83%

Figure 6: Financial Leadership
(sorted by highest to lowest mean score)



Board Member Comments

- Given the financial challenges faced by all health care institutions and, especially rural health institutions, I am grateful that we prioritize the review of finances at every board meeting. Recent improvements made to the packet shared by the Finance Committee make the shared data easier to understand. Also, I appreciate the interim CFO's openness to receiving board feedback.
- Significant and welcome progress in 2025 with respect to the monthly board financial executive summary and reporting package.

Relationship with the CEO

Board members rated their agreement with governing performance in attributes related to the board’s relationship with the CEO (see Figure 7).

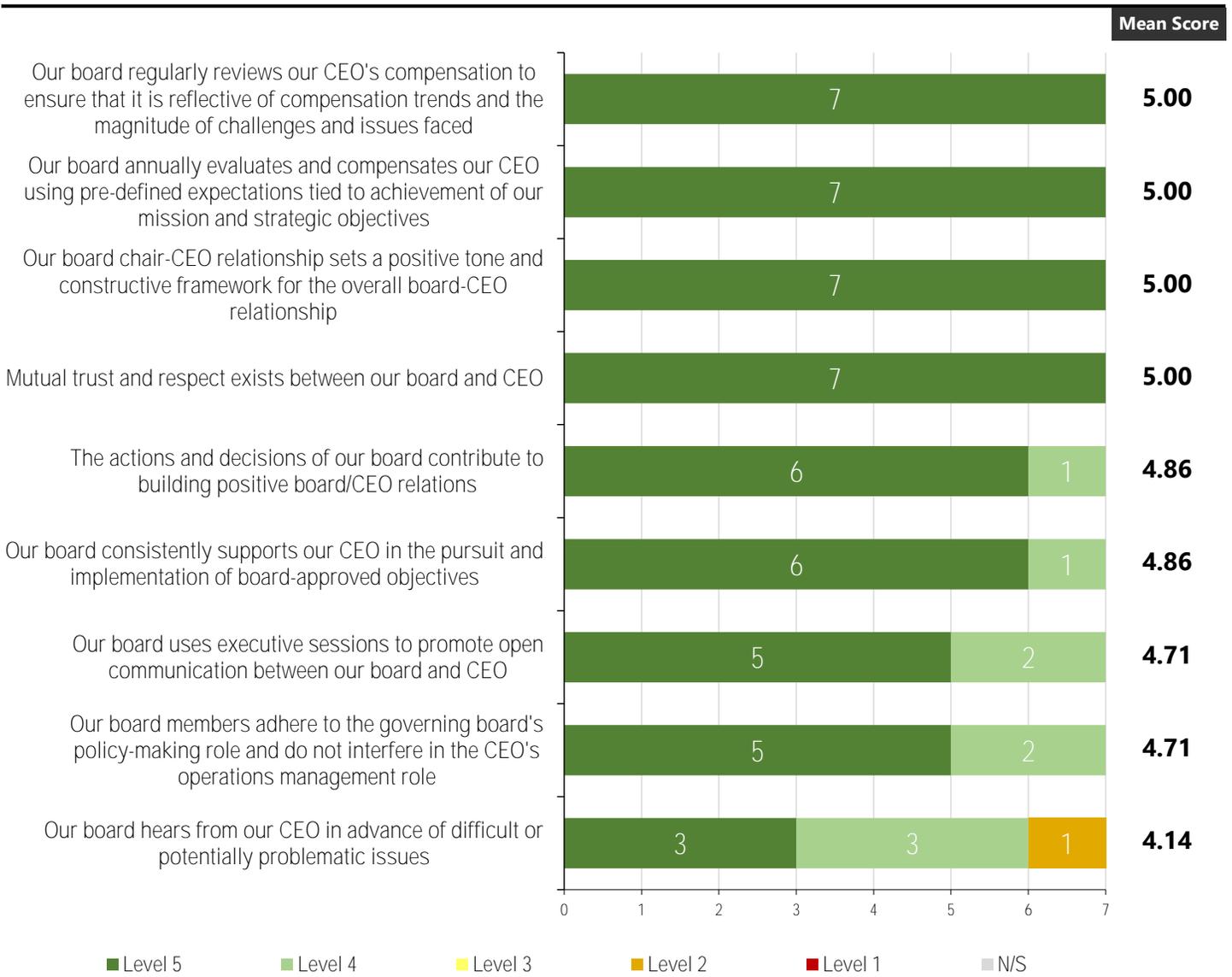
2023 EPF Score: 89%

Effectiveness Performance Factor

96%

The board’s rating of its performance in this area (overall mean score ÷ 5)

Figure 7: Relationship with the CEO
(sorted by highest to lowest mean score)



Board Member Comments

- It seems that the BOT hears of issues or difficulties after the fact and when we need to make decisions on how to deal with the impact. I would like to hear sooner even if the details are not fully understood so we can begin to understand the potential impacts and needs for mitigation.
- I am grateful for the strong collaboration that exists between our board and the entire executive leadership team including the CEO.

Effectiveness Performance Factor

88%

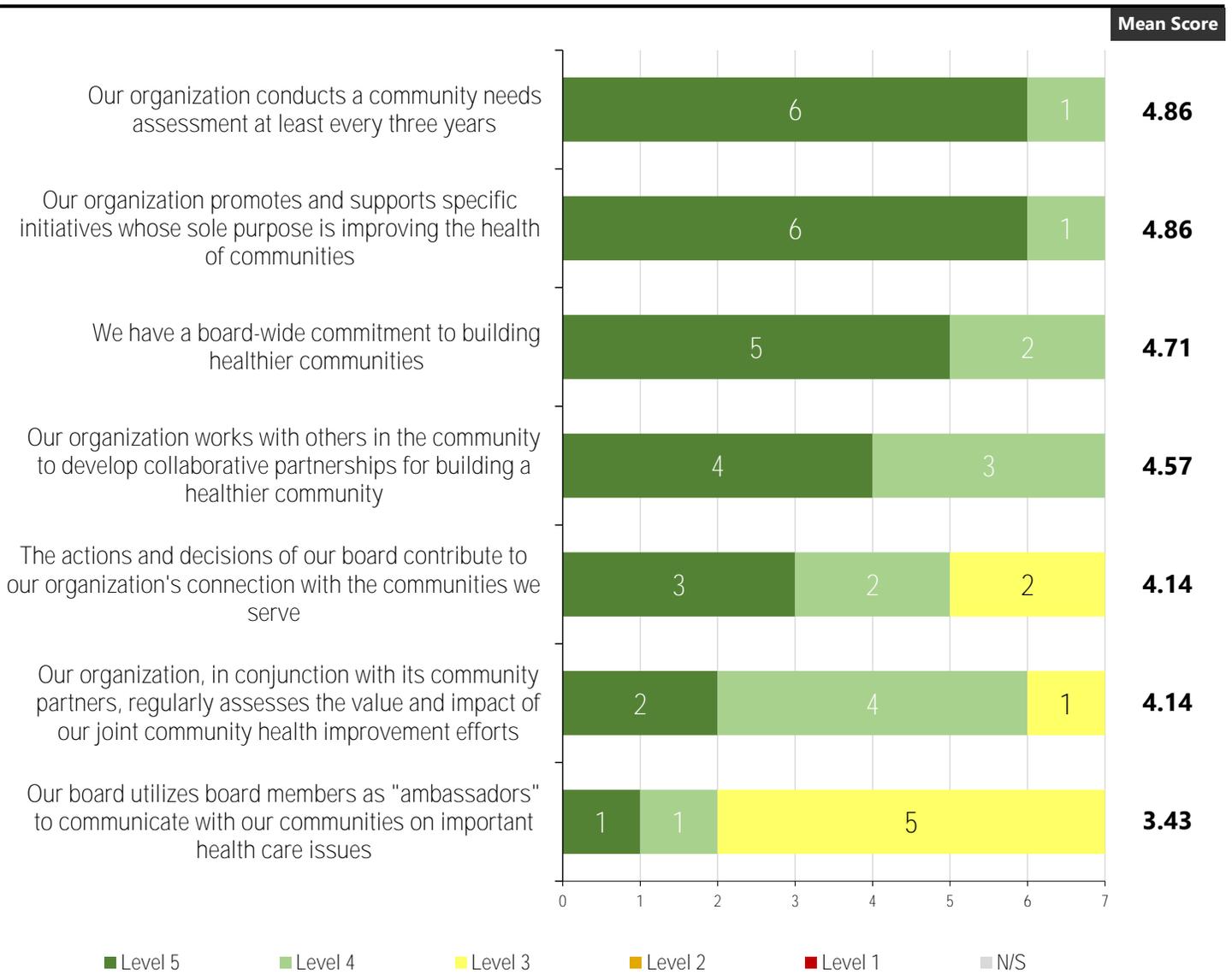
The board's rating of its performance in this area (overall mean score ÷ 5)

Community Relationships

Board members rated their agreement with governing performance in attributes related to the board's community relationships (see Figure 8).

2023 EPF Score: 80%

Figure 8: Community Relationships
(sorted by highest to lowest mean score)



Board Member Comments

- GVH leadership often discusses that the health of the organization is dependent on the health of the community. I am proud of GVH's involvement in community partnerships that promote healthful living and improved quality of life for Gunnison residents.
- We could do better with having BOT members as ambassadors to and for our community.

Board Roles, Responsibilities and Knowledge

Board members rated their agreement with governing performance in attributes related to the board’s roles, responsibilities and knowledge (see Figure 9).

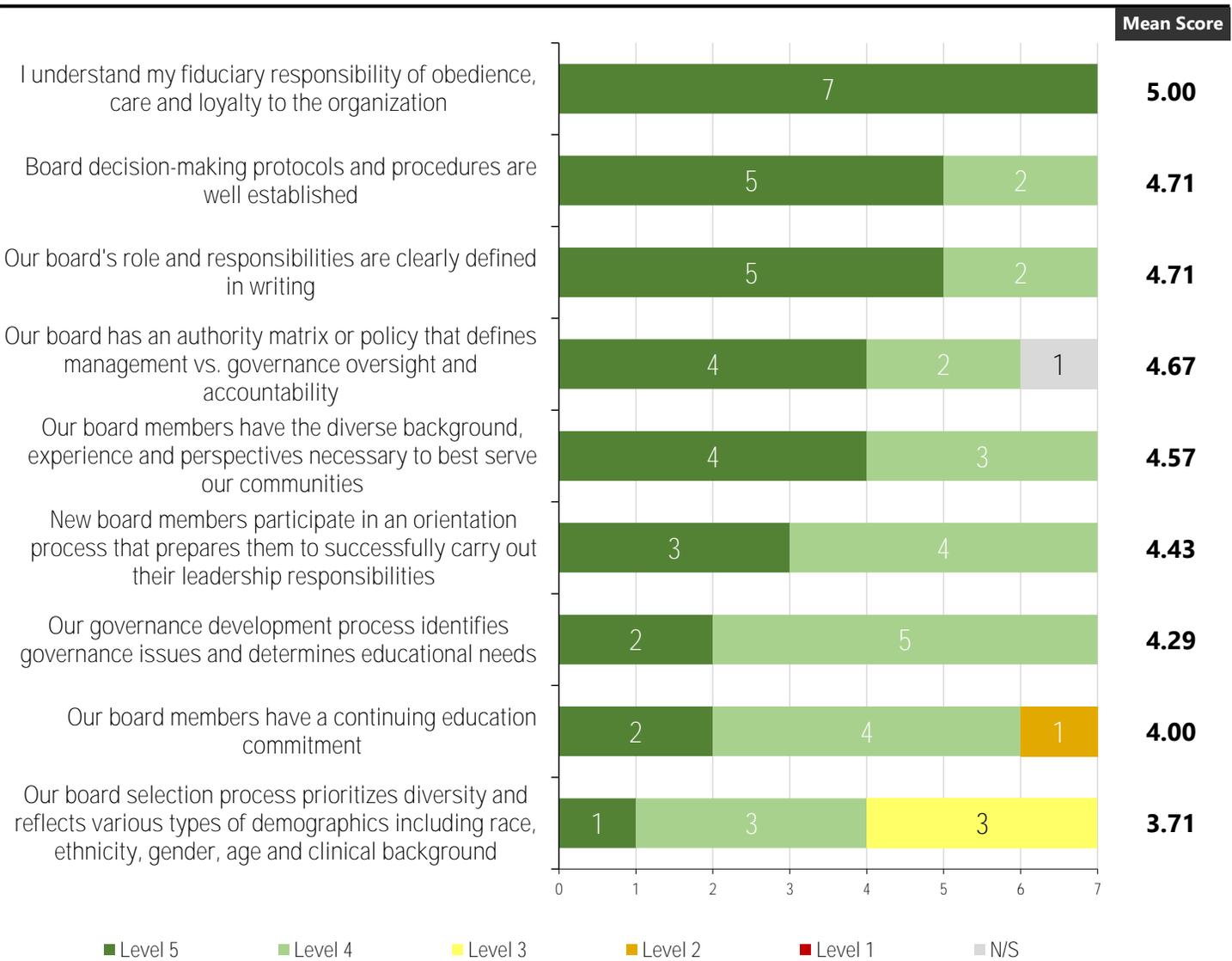
2023 EPF Score: 74%

Effectiveness Performance Factor

89%

The board’s rating of its performance in this area (overall mean score ÷ 5)

Figure 9: Board Roles, Responsibilities and Knowledge (sorted by highest to lowest mean score)



Board Member Comments

- The efforts made last year to expand the pool of applicants for the board was admirable and the fruits of that labor were clear in the large pool of applicants applying for the position. Although word of mouth undeniably played a positive role in these efforts, I believe that broader advertising about how to apply to become a Board of Trustees member is important if we want to diversify the members of the team. Specifically, expanding advertisement about joining the board to digital mediums. It would be interesting to consider running some type of campaign about "why we serve," just before a Board of Trustees appointment. It would highlight the board's commitment to the organization and, possibly, yield increased interest in board service.

Effectiveness Performance Factor

95%

The board's rating of its performance in this area (overall mean score ÷ 5)

Board Meetings

Board members rated their agreement with governing performance in attributes related to board meetings (see Figure 10).

2023 EPF Score: 74%

Figure 10: Board Meetings
(sorted by highest to lowest mean score)



Board Member Comments

- Materials for the public session of board meetings are distributed pretty consistently 4-5 days in advance but executive session materials are not typically sent in as timely a fashion, often 1-2 days prior to the board meeting.
- We often receive board materials the Friday before a meeting which is technically 5 days before. I would prefer to receive the materials 5 business days before the meeting if possible, but I understand that compiling the necessary elements for board meetings is challenging since we meet monthly.

Personal Performance Assessment

Personal Performance Assessment

Board members rated their personal performance in attributes related to their expectations and performance as a board member (see Figures 11a and 11b).

Figure 11a: Personal Performance Assessment—Higher-Rated
(sorted by highest to lowest mean score)

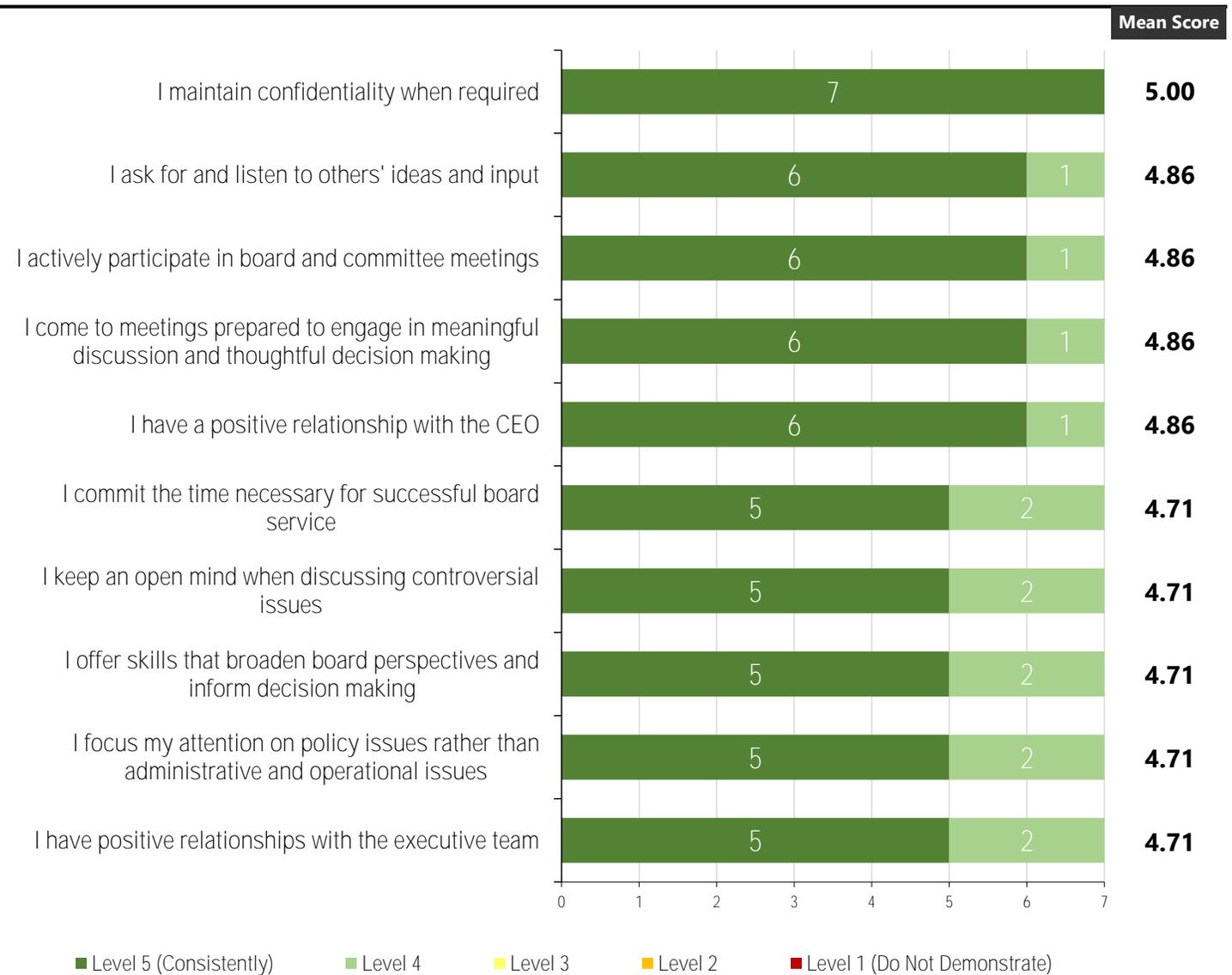
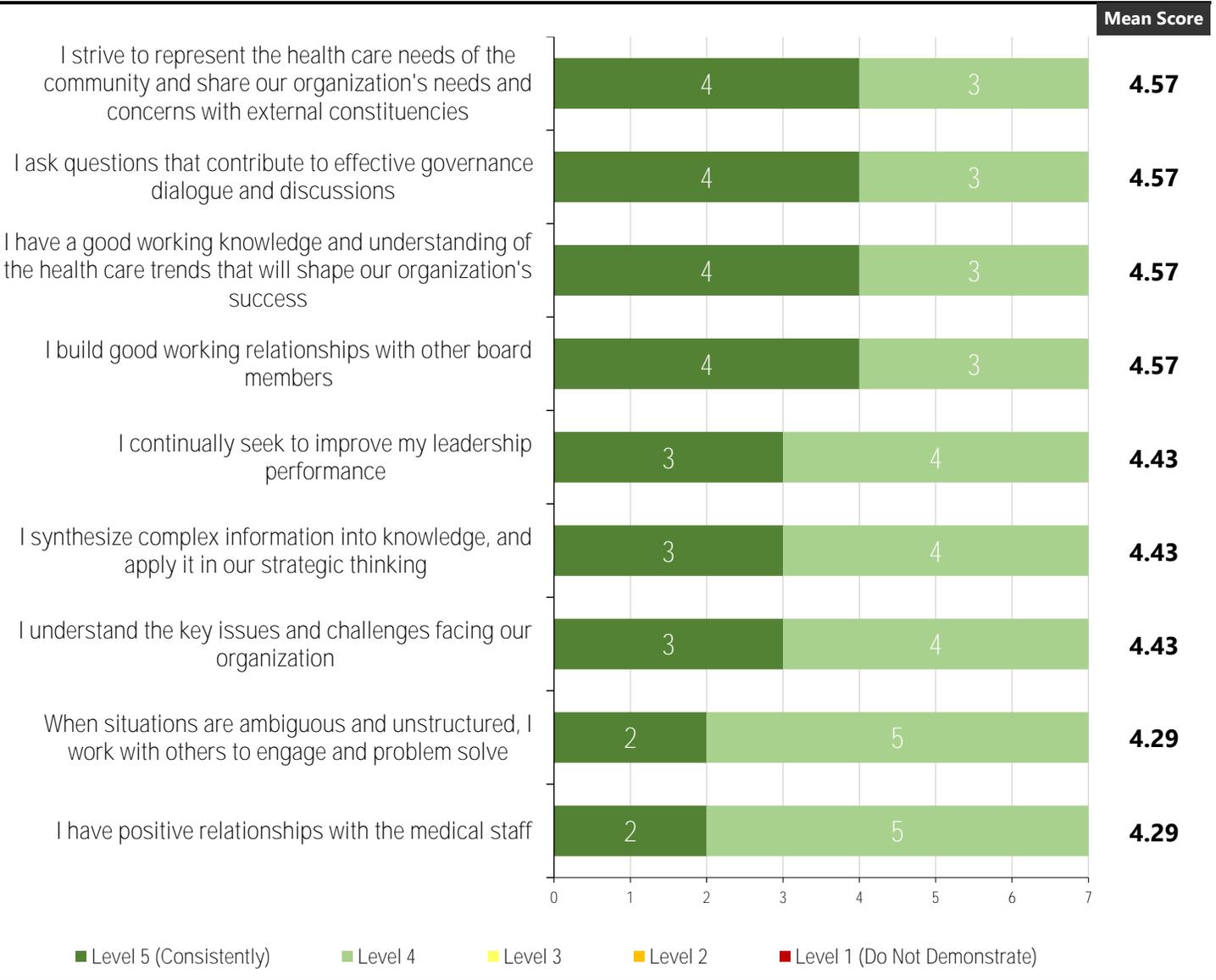


Figure 11b: Personal Performance Assessment—Lower-Rated
(sorted by highest to lowest mean score)



Board Member Comments

No additional comments were provided in this area.

Issues and Priorities

Issues and Priorities

Board members responded to two open-ended questions about their board's issues and priorities. In addition, trustees identified topics for future board education. Below are verbatim comments, grouped by key theme where possible.

Issues That Should Occupy Board Time and Attention

Ensuring Strong Financial Performance, Including Responding to Changes in Reimbursement, Contractual Agreements and Billing and Collections

- Monitoring the impacts of federal legislation on GVH's reimbursement and on the affordability of health insurance in our community.
- Close oversight of financial performance, especially contractual adjustments and accurate and timely billing.
- Focus on financial performance.
- Billing and collecting ~ rev cycle will need to be addressed for a long time.
- Financial performance.
- Financial headwinds, financial issues.
- Given the health care landscape, I believe that it is important for us to maintain focus on our finances.

Exploring the Development of a New Medical Office Building

- Whether it makes sense to commit to developing a new medical office building and, if yes, how best to fund.
- Medical office building.
- New building.

Continued Focus on Quality and Patient Safety, Including Incorporating Quality Metrics into Board Materials

- Additionally, refining our quality goals is very important.
- Quality metrics.
- Incorporate system wide quality programs into the materials the board discusses.

Operational Improvement, Strengthened Customer Service and Filling Workforce Vacancies

- Developing measures for and a deeper understanding of GVH's customer service; especially where we need to improve.
- Operational improvement.
- Filling vacant staff positions (CEO responsibility).

Other

- Epic.
- Evaluate whether or not we should seek tax payer support for GVH via a ballot measure.
- Raising community's understanding of GVH.

Highest Board Priorities

Determine if the New Medical Office Building Will Move Forward

- I think that clarifying our goals around a medical office building and how we are going to address the space needs of primary care is a priority.
- Whether or not to proceed with building a new medical office building
- Is a medical office building going to be built?
- Financial performance related to office building.

Financial Performance

- Financial performance.
- Financial performance.
- Financial headwinds.

Other

- Improve my personal focus.

Suggestions for Board Education

Rural Hospital Trends and Information in Key Areas, Including Quality and Financial Strategies

- Quality measures more relevant to rural hospitals and to the medical and surgical services that we provide.
- National trends in critical access hospital /small health system quality.
- Financial strategies for uncertain times.
- Patient centered medical home and impact on quality.

Review of Board Roles and Responsibilities

- With the Joint Commission visit coming up, I think a refresher of board duties and how they might be addressed during the site visit would be of value. I am grateful when the leadership team shares updates about rural health care needs, risks, etc. and I would gladly watch webinars about important issues relevant to our work as board members.

Recommendations for Governance Improvement

Recommendations for Improvement

Conducting a board self-assessment is a critical first step to improving board performance and ultimately elevating the organization's ability to achieve its mission and vision. The real power resulting from the governance assessment is what the board does with the results—how it uses board members' input to advance the board's governing performance.

To enable the board to perform most effectively, governWell™ recommends a careful review of the ratings and comments provided by board members in this report. Below are high-level recommendations to consider.

Mission, Vision and Values

- Ensure that mission, values and vision are prominent elements of decision making at all board meetings. Test all policy and strategy decisions by asking how/if they will strengthen the ability to achieve the mission and vision.

Strategic Leadership

- When conducting strategic planning, envision multiple futures, and consider a variety of scenarios and potential organizational responses that can enable the board to determine its action in advance.

Quality and Patient Safety

- Review and update quality and patient safety improvement strategies.
- Ensure qualifiable metrics are a part of the board-approved quality dashboard.
- Ensure regular board education and discussion about emerging quality issues, trends and opportunities.

Financial Leadership

- Develop a reporting style that is easy to understand, highlights major trends, and stimulates creative discussion about ways to modify assumptions and shift resources.
- Discuss the ways in which the board may achieve excellence in oversight of the organization's compliance program.

Community Relationships

- Seek opportunities for board members to interact with the public on local health care issues, and to demonstrate strong, competent leadership and serve as well-informed ambassadors on behalf of the organization.

Board Roles, Responsibilities and Knowledge

- Conduct a "gap analysis" to identify gaps in composition of the current board. Develop a list of needed future skills, expertise and characteristics that complement that of existing board members.
- Commit to ongoing education that addresses governance issues and knowledge gaps.

No Recommendations at This Time

While there is room for improvement in every area, it is recommended that the board first prioritize recommendations in lower-rated areas. The following areas have no recommendations because of higher ratings:

- Relationship with the CEO
- Board Meetings



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| Trustee Demographics | | | | | | | |
|----------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Alpern | Covey | Crockett | Haver | Kaufman | McMahill | Mundy |
| End of term | 2030 | 2029 | 2028 | 2029 | 2027 | 2030 | 2026 |
| Valley location | North | North | North | North | North | South | North |
| Age Range: <45 | | | | | | X | |
| 45-59 | | | | | | | |
| 60-74 | X | X | X | | X | | X |
| 75+ | | | | X | | | |
| Gender | M | F | F | M | M | F | M |
| Ethnicity | Caucasian |

| Individual Trustee Key Strengths Updated 2025 | | | | | | | | | | |
|---|-----------|-----------|--------------------|--------|-------|----------|-------|---------|----------|-------|
| Skill | Essential | Desirable | External resources | Alpern | Covey | Crockett | Haver | Kaufman | McMahill | Mundy |
| Governance experience/expertise | | | | 3 | 2 | 5 | 5 | 5 | 2 | 4 |
| Strategic planning | | | | 4 | 2 | 4 | 5 | 5 | 3 | 5 |
| Financial literacy | | | | 5 | 4 | 3 | 5 | 3 | 2 | 5 |
| Clinical health care experience/expertise | | | | 1 | 1 | 5 | 1 | 5 | 4 | 1 |
| Strong community ties | | | | 3 | 5 | 3 | 4 | 3 | 4 | 3 |
| Community leadership/advocacy | | | | 1 | 4 | 3 | 5 | 4 | 4 | 3 |
| Quality and patient safety | | | | 1 | 1 | 5 | 1 | 5 | 4 | 4 |
| Health care administration | | | | 1 | 1 | 5 | 1 | 5 | 1 | 5 |
| Investment planning | | | | 5 | 2 | 1 | 2 | 2 | 2 | 3 |
| High level business executive experience | | | | 4 | 2 | 5 | 5 | 5 | 1 | 5 |
| Enterprise risk management | | | | 1 | 2 | 3 | 2 | 2 | 1 | 4 |
| Health care funding | | | | 2 | 1 | 3 | 1 | 5 | 3 | 4 |
| Management of complex organizations | | | | 4 | 2 | 5 | 4 | 5 | 2 | 5 |
| Fundraising | | | | 1 | 3 | 2 | 4 | 1 | 3 | 4 |
| Public speaking/presentations | | | | 1 | 2 | 4 | 4 | 5 | 5 | 4 |
| Medical technology | | | | 1 | 1 | 5 | 1 | 5 | 3 | 4 |
| Change management | | | | 1 | | 5 | 3 | 5 | 2 | 4 |
| Government relations | | | | 1 | 2 | 3 | 2 | 3 | 2 | 4 |
| Marketing and communication | | | | 1 | 3 | 3 | 3 | 2 | 3 | 4 |
| Health equity and population health | | | | 1 | 1 | 5 | 1 | 5 | 4 | 4 |
| Human resources strategy | | | | 1 | 2 | 3 | 1 | 3 | 1 | 3 |
| Information technology | | | | 1 | 2 | 5 | 1 | 2 | 2 | 3 |
| Legal | | | | 1 | 1 | 2 | 1 | 2 | 1 | 2 |

| Self Scoring Guidelines for Trustee Self Assessment of Strengths |
|--|
| <p>Strength Definitions</p> <p>5 = High level of competence - extensive experience in the area (Expert)</p> <p>4 = Moderately high level of competence - good experience in the area (Able to Teach)</p> <p>3 = Average level of competence – some experience in the area (Competent)</p> <p>2 = Low level of competence – little experience in the area (Learning)</p> <p>1 = No level of competence – no experience in the area</p> |



GUNNISON VALLEY HEALTH BOCC CEO REPORT

December 2025

ORGANIZATIONAL EXCELLENCE – Perform To Thrive

BE EPIC

- **EPIC 6 Month Update/Insights**
 - Epic Success Visits Planned for 12.15 - 12.19.25
 - Designed to help with Epic clinical workflows, ask questions, or spend more time with the Epic experts.
 - We reach out directly to Clinic Managers and ask if providers are struggling and to please block off their schedule and book a time to work with the UHealth experts. Ginny, Sienna, or Donna.
 - Consultants are available Monday to Thursday, they're available from 8am – 12pm, then from 1pm – 5pm.
 - They go to wherever the GVH staff member is located
 - 78 Open Incident Tickets with UHealth that range from low to moderate severity
 - 114 Open requests for optimizations, reports, or order sets

- **Future Needs**
 - Continued work on Finance/Rev Cycle Configuration improvements
 - Report Optimization
 - Customer service from UHealth
 - Innovation pipeline meeting completed
 - Initial virtual ICU/Stepdown care meeting completed with follow up meetings scheduled.
 - IT Strategic Plan and Innovation Road Map to be completed by end of year, presented at either Jan of Feb BOT Meeting

FINANCIAL EXCELLENCE

- **CFO**
 - Focus is on Legacy AR and working through GVH Cybersecurity team and requirements to enlist additional offshore support via Signature.

PEOPLE FIRST

- **PROVIDER RECRUITMENT**
 - **Hem/Onc** - Contract negotiations at final stages. I am expecting a final signature and then we will plan a transition plan. Likely May 2026.
 - **Physiatry Medicine (PM & R)** – Assessing the need for part time PM&R physician to support the spine program.

- **KEY LEADERSHIP UPDATES**
 - **Director of Radiology** –
 - Tommy Williams started 11/17.
 - **Open OB Manager Position**
 - GVH selected interim OB Manager, Kelsey Weaver, to be our next OB Manager.
 - **Director of Revenue Cycle**
 - GVH is continuing the recruitment process, evaluating incoming candidate flow as well as interim assignments.
 - **Practice Administrator – Family Medicine**
 - GVH selected Lilly Timon to be our next Family Medicine/Primary Care Practice Administrator. She starts on 12/15.



GUNNISON VALLEY HEALTH BOCC CEO REPORT

December 2025

- **GVH HR STATISTICS** - See HR BOT Dashboard file.

QUALITY AND PATIENT SAFETY

- **No new updates**

SERVICE EXCELLENCE

- **MyChart** subcommittee created. We are moving forward with the next phase of branding our MyChart to be more GVH centric vs. be listed as UCHHealth and Affiliated Clinic. The committee is looking at overall utilization of MyChart by GVH patient population as well as enhancements and new functionality of self-scheduling, etc.

CHOOSE GVH

SERVICE LINE UPDATES

- **Primary Care Service Line (SL)**
- The Rural Health Clinic (RHC) certification project is ongoing. We anticipate completion of this project by June 2026. This will enable us to receive improved reimbursement for Medicare and Medicaid clients at these two new locations, as well as extend our 340B child-site program.
- **Orthopedic Service Line**
 - PSA with Montrose Regional Health has been finalized and sent to MRH for signature. MRH is working on getting the Orthopedists to sign the agreement and then we will be able to move forward with these clinical sub-specialty services.
 - We have completed an on-site meeting with an orthopedic spine physician from the front range and are working through a rental space agreement and the operational next steps in order to bring this surgeon to Gunnison. We anticipate a start date in January, followed by several months of clinic before we perform our first spine surgery at GVH.
- **Dermatology Service Line**
 - We anticipate a go-live of Mohs procedures by 12/01/25.

MEDICAL STAFF SYNERGY – Unleash Provider Potential

PHYSICIAN PRACTICE REIMAGINED

- **Provider Compensation Committee –**
 - Steering Committee Meetings are held weekly.
 - The Steering committee charter is finalized and completed.
 - We are currently working through Primary Care compensation structure.

CLINICAL SERVICES COLLABORATION- Build For The Future

EMS BUILDING UPDATE

- **Official Move in date is December 12/1st**

MOB PROJECT UPDATE

- Working with Stroudwater on 1st phase of USDA Application, which is a pre-application process of initial drawings and independent CPA feasibility analysis.
- Site work is being engaged with goal of completion prior to end of 2025 - this completed work is required and will remain relevant anytime in the future:
 - ALTA Land Survey- All County Survey
 - Site Survey – All County Survey
 - Topographic Survey – All County Survey
 - Phase 1 Environmental Study – SGM
 - Soils/Geotechnical Report – DOWL

STRENGTHENING COMMUNITY HEALTH – Together in Health



GUNNISON VALLEY HEALTH BOCC CEO REPORT

December 2025

- **Rural Futures**
 - Finalizing the completed document and road map, produced by the Farley Health Policy Center.
 - Meeting with health systems to update on the current status of the program and need for future advocacy. (See attached presentation)
- **Affordability and Access**
 - **Community Presentations/Discussions:**
 - Jason has presented to the GVH Patient Family Advisory Council, Gunnison County Mayors and Managers and WCU Extended Cabinet about healthcare insurance and affordability in our County.
 - **RHTF (Rural Health Transformation Fund)**
 - The State of Colorado’s application was submitted on **November 5, 2025**.
 - We now await the federal decision on the State’s application, expected by **December 31, 2025**.
 - HHS (CMS) Staff are being recalled to process these applications in order to hit the above deadline in spite of the Government shutdown.
 - The CHA and CRHC are working with HCPF to create a working subgroup to develop the process/structure for funds dispersal if our application is approved.

TRANSITION PAYMENT MODELS – Value for The Valley

- **ACO Update** – GVH ACO Sub-group meeting planned for December.

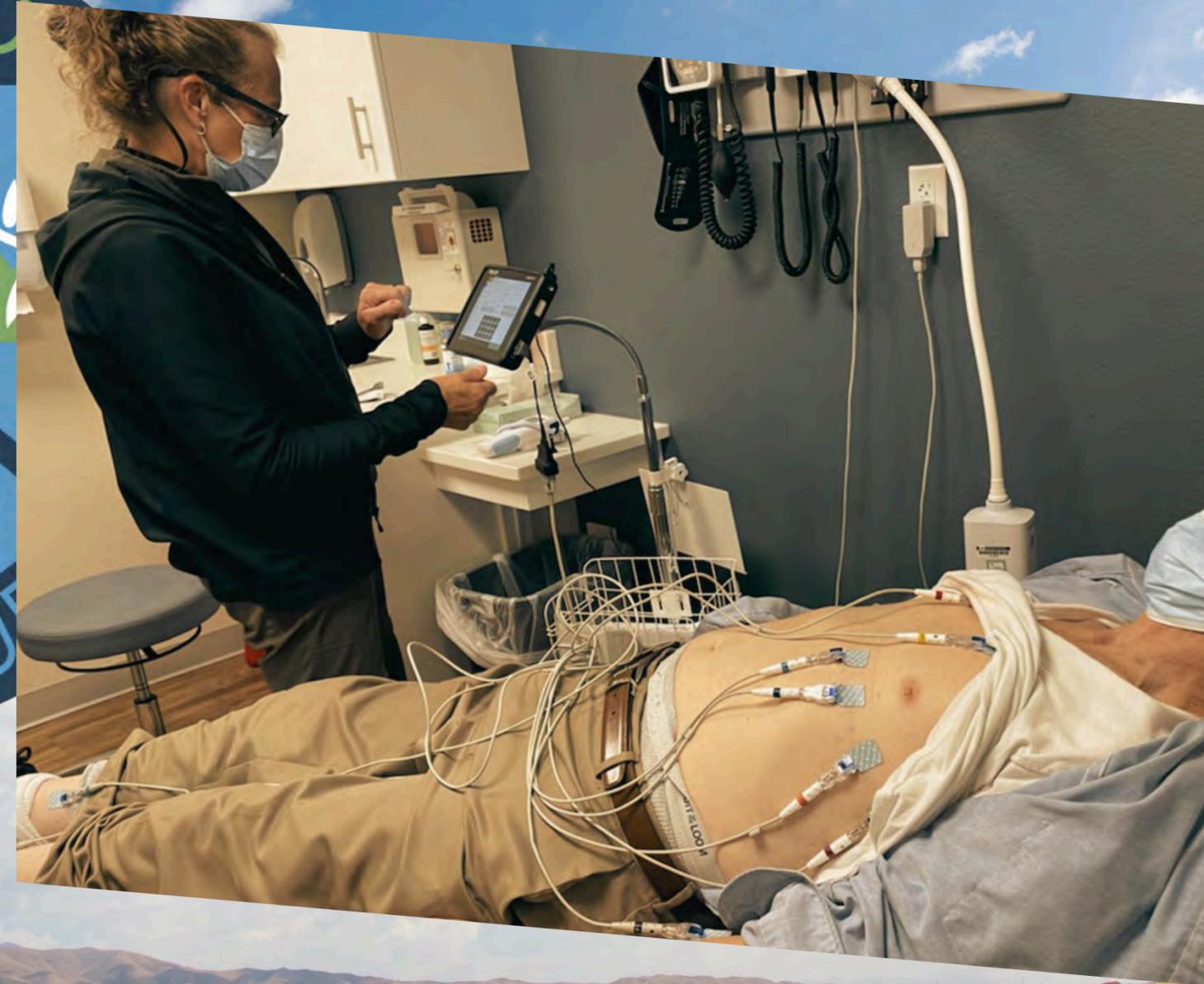
ATTACHMENTS

Appendix A – HR Stats

Colorado Rural Futures

Advocating for sustainability for Rural
and Frontier Hospitals in Colorado

Intermountain Health
November 21, 2025





**GUNNISON VALLEY HEALTH,
GUNNISON: JASON AMRICH, CEO**



**LINCOLN HEALTH, HUGO:
KEVIN STANSBURY, CEO**



**MEMORIAL REGIONAL HEALTH, CRAIG:
JENNIFER RILEY, CEO**



**MIDDLE PARK HEALTH, GRAND
COUNTY: JASON CLECKLER, CEO**

•••Core Team•••



**SAN LUIS VALLEY HEALTH,
ALAMOSA: KONNIE MARTIN, CEO**



**SOUTHWEST HEALTH SYSTEM,
CORTEZ: JOE THEINE, CEO**



**HAXTUN HEALTH, HAXTUN:
DEWANE PACE, CEO**



**WEISBROD HEALTH, EADS: BETH
BELL, CEO**

**A HEARTFELT THANKS TO DEWANE & BETH FOR
YOUR TIME & COMMITMENT TO THE RURAL
FUTURES PROJECT**

What is Colorado Rural Futures?

Background

Financial support



“Stop admiring the problem and work toward solutions”
Grassroots effort of Rural Hospital CEOs

Financial pledges from Rural Hospitals and Urban Systems



Colorado Health Foundation

Engaged the Farley Health Policy Center





Eugene S. Farley, Jr. Health Policy Center
UNIVERSITY OF COLORADO ANSCHUTZ MEDICAL CAMPUS

**LAUREN S. HUGHES, MD,
MPH, MSC, MHCDS,
FAAFP**



LIZA M. CREEL, PHD

What we do

We are a nonpartisan, interprofessional health policy research center that generates and translates evidence to inform state-level policy development, educates the next generation of health policy professionals, convenes decision makers, and supports policy implementation.



Key Research Questions

1

What are the root causes of distress Colorado's rural and frontier hospitals face?

2

What are the essential health services that rural and frontier hospitals deliver within their communities?

3

What are potential state-level policy solutions to strengthen these vital facilities?



Methods

- 1 Literature review
- 2 Legislative scan
- 3 CEO survey
- 4 Key informant interviews
- 5 Focus groups
- 6 Document review
- 7 Analysis of hospital- and discharge-level data



Select Findings



Root Causes of Distress

- Maternal morbidity and mortality
- Poor negotiating power with commercial payers
- Impact of Medicare Advantage on patients and hospitals
- Difficulty accessing needed capital
- Financial viability of rural hospitals, now and in the future
- Workforce recruitment and retention



Essential Services

- Trauma/ED care, acute inpatient care, skilled nursing, perinatal and maternal health care, outpatient primary care, rehabilitation and therapy services, laboratory and imaging services, oncology care, long-term care, home health, hospice, behavioral health care (and more)
 - Variation across communities and hospitals
- Rural residents use these services locally, when offered
- Rural hospitals are safety net providers
- Rural hospitals do non-traditional work, too
 - Health and social needs screening (and referrals)
 - Brokering community partnerships



Potential State-level Policy Solutions

- Preserve and expand hospital-based services to meet community needs
- Address financing and reimbursement challenges
- Support existing and needed infrastructure, including capital and telehealth
- Develop and grow clinical and administrative workforce

WHAT COMES

Next

IS UP TO US



Moving FORWARD

Policy Roadmap and Stakeholder Engagement



Next Steps (December 2025)

- Complete roadmap and refine policy solutions
- Meet with stakeholders
 - Systems
 - Rural Hospitals
 - CHA & CRHC
 - Funders
 - Payers
 - Policy Makers



Policy Maker Dialogue (2026 - 2028)

- Dialogue with relevant Senate and House Committees
- Introduce bills in the General Assembly
- Work with the current administration
- Discuss issues with gubernatorial candidates



Expected Impact

- Inform state-level policy decisions to support rural hospital sustainability.
- Enhance access to essential healthcare services in rural communities.
- Strengthen the economic vitality of rural Colorado.
- Facilitate collaboration between stakeholders to create lasting positive change.



coloradoruralfutures.com

POLICY ROADMAP



Maintaining Existing & Expanding Clinical Services



Adequate Reimbursement



Support for Hospital Leaders & Clinicians



Access to Capital



Identify essential services that should be made available in rural and frontier communities statewide

MAINTAIN EXISTING & EXPAND ACCESS TO CLINICAL SERVICES

Prevent mental health crises and suicides among farmers, ranchers, and rural communities

Explore innovative strategies to bridge gaps in access to care

Form regional collaborations

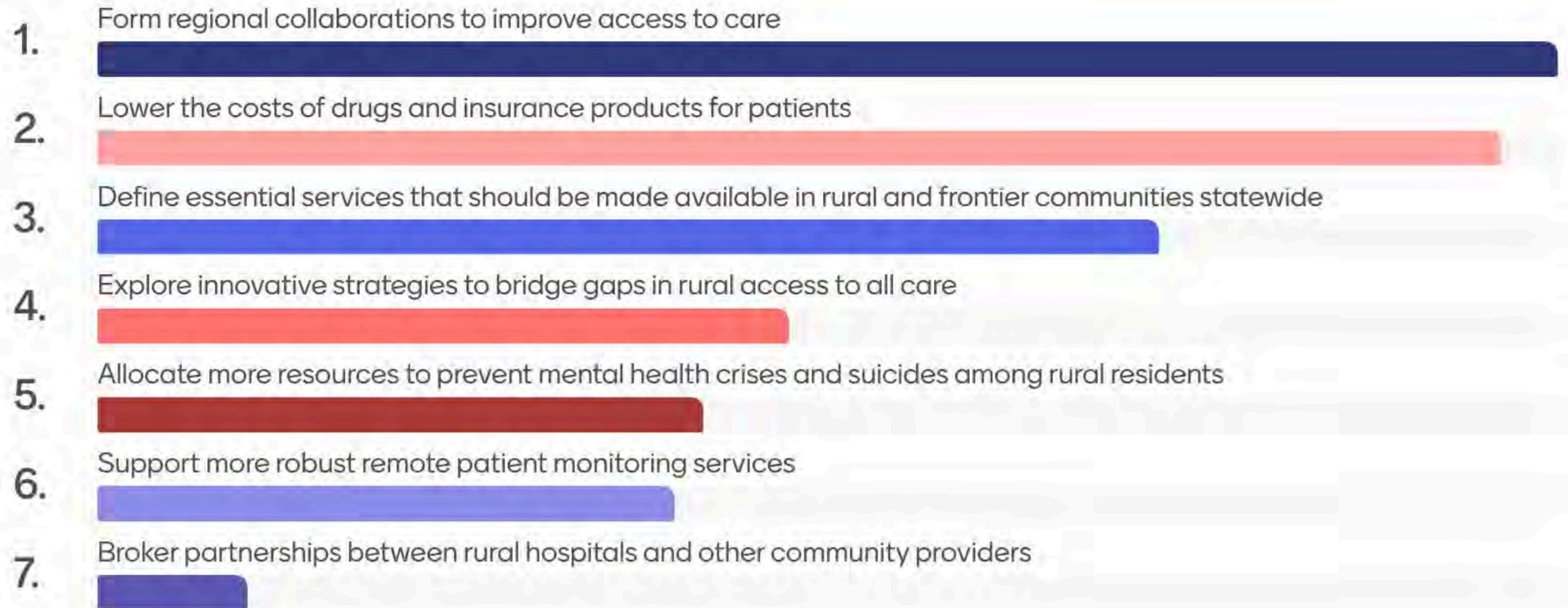
Support more robust remote patient monitoring

Broker partnerships between rural hospitals and other community providers

Invest more consistently in broadband and high-speed internet



Bucket 1: Expand and protect access to clinical services.





Seek adequate reimbursement

Preserve the use of CHASE for at-risk rural and frontier hospitals across the state

Consider enhanced payment rates for Medicaid for facilities whose payer mix of public payers, e.g., Medicaid, Medicare, and uncompensated care represent a significant proportion of their business

ADEQUATE REIMBURSEMENT

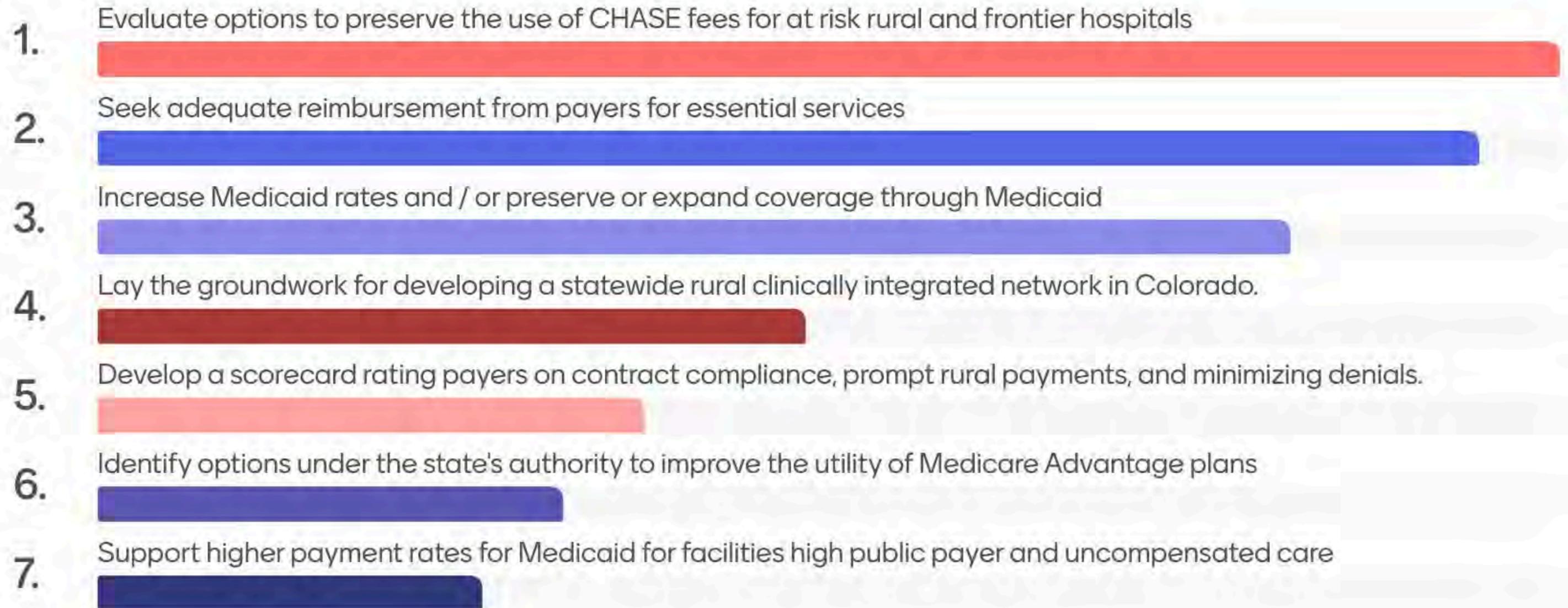
Preserve or expand health insurance access through Medicaid, e.g., change eligibility, increase benefits

Design a payer performance scorecard

Improve the utility of Medicare Advantage

Lay the groundwork for developing a statewide rural clinically integrated network

Bucket 2: Ensure adequate reimbursement





Potential Federal Initiatives

Protect the 340B program

Medicare Advantage

Encourage the CMS Innovation Center to design and implement rural-specific models

ADEQUATE REIMBURSEMENT

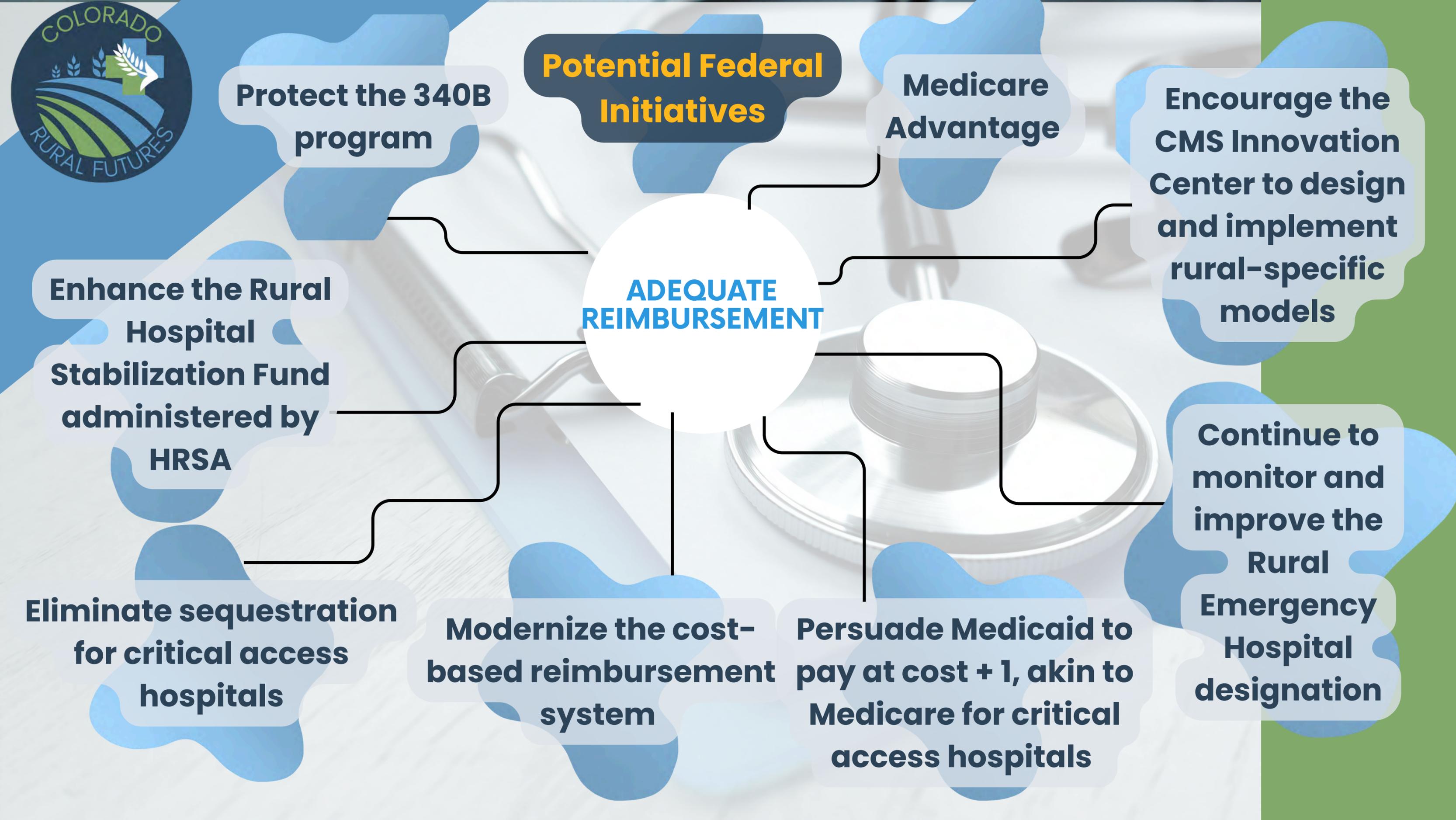
Enhance the Rural Hospital Stabilization Fund administered by HRSA

Continue to monitor and improve the Rural Emergency Hospital designation

Eliminate sequestration for critical access hospitals

Modernize the cost-based reimbursement system

Persuade Medicaid to pay at cost + 1, akin to Medicare for critical access hospitals





**Facilitate passage of
The Hospital
Revitalization Act**

**ACCESS TO
CAPITAL**

**Publicize and enhance the USDA
technical assistance funding for
program development, financial
counseling, and architect / master
facility planning**

**Revamp USDA loan
processes; increase
loan amounts
available; decrease
interest rates**

**Establish a fund to be used
by qualifying rural and
frontier hospitals for
small-scale construction
or renovation projects**

**Develop a
technical
assistance
program**

**Establish a capital
planning program to
coordinate planning
and purchasing of
capital equipment**

**Provide tax breaks
for infrastructure
improvements**

Bucket 3: Enhance access to capital

1. Establish a fund to be used by qualifying frontier & rural hospitals for small projects
 2. Establish a capital planning program to coordinate planning and purchasing
 3. Provide tax breaks for infrastructure improvement for rural and frontier facilities
 4. Develop a technical assistance program for capital planning
- 
- | Rank | Option |
|------|---|
| 1 | Establish a fund to be used by qualifying frontier & rural hospitals for small projects |
| 2 | Establish a capital planning program to coordinate planning and purchasing |
| 3 | Provide tax breaks for infrastructure improvement for rural and frontier facilities |
| 4 | Develop a technical assistance program for capital planning |

Modify HB22-1005 (Health-care Preceptors Tax Credit) to allow rural and frontier hospital CEOs and other executive leaders, e.g., CFOs, COOs, to qualify for tax credits for mentoring or precepting health care administration students and/or early career professionals

Fund development of training programs for hospital administrators

SUPPORT FOR HOSPITAL LEADERS

Fund executive leadership programs for hospital leaders already working at their institutions, e.g., Dartmouth MHCDS, CU MHA, etc

Partner with a state agency to develop training materials and programs for hospital governing board members akin to what the Colorado Association of School Boards offers



Bucket 4: Support executive teams and hospital governing boards

Help fund executive leadership programs for hospital leaders at other institutions

1.



Modify HB22-1005 to allow rural & frontier hospital execs to earn tax credits

2.



Fund training programs for hospital administrators within Colorado's business schools

3.





SUPPORT FOR CLINICIANS

Encourage partnerships with local school districts

Offer broader student loan forgiveness or interest rate decreases

Enhance existing rural rotations for medical students, resident physicians, and other clinicians

Develop more robust training programs for ancillary professions

Reduce the costs of drugs and insurance

Simplify the process for out-of-state clinicians to offer telehealth services in Colorado

Bucket 5: Strengthen the clinical workforce

1. Offer broader student loan forgiveness or interest rate decreases for rural clinicians
2. Help community colleges partner with rural & frontier hospitals
3. Expand rural rotations for medical trainees to gain experience in rural care models
4. Encourage partnerships with local school districts
5. Change state law to make it easier for out-of-state clinicians to offer telehealth care

CALL TO

Action



WHAT WE'LL DO

- **Coordinate Communication with stakeholders**
- **Stakehold with policy makers**
 - **CHA / CRHC / WHA / EPHC**
 - **Payers**
 - **Funders**
- **Develop recommendations for timing of introduction**
- **Provide PR guidance**



WHAT WE ASK OF YOU

- **Provide feedback on recommendations**
- **As requested contact State Representatives & Senators**
- **Become active with CRHC PLC & CHA RAC**
- **Attend hospitals on the hill**
- **Respond to data requests**

Rural Health Transformation Program



- 5 years / \$10B / year
 - ½ "equal" distribution
 - ½ CMS discretion

- State application important
 - Role of:
 - Colorado Rural Health Center
 - Rural Futures / CHA
 - EPHC / WHA

- Rural Futures will crosswalk our recommended solutions with the permissible activities detailed in the NOFO.
- Top vote getters in recent HCPF meeting align with Rural Futures recommendations
- Will share data with state planning group

Is there a link?



Thank You

FUNDERS



Colorado Hospital Support

COLORADO HEALTH FOUNDATION



Thank you



**Intermountain
Health**

For your \$20,000 donation!



Questions / Feedback



AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Gunnison County 2026 Budget Update

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Please see attached.

Fiscal Impact:

Submitted by: Lupita Halligan

Submitter's Email Address: lhalligan@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date: 12/5/2025

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\Hperry

Discharge Date: 12/5/2025

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 20

Agenda Date: 12/9/2025



2026 FINAL PROPOSED BUDGET

Prepared by the Gunnison County Finance Department

<https://gunnisoncounty.org/388/Budget>

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**GUNNISON
COUNTY**

TO: Board of County Commissioners

From: Melissa LaMonica, Chief Financial Officer

DATE: December 9, 2025

SUBJECT: 2026 Budget Highlights

Overview:

- Personnel expenditures include cost of living adjustment to all employees of 2.5%.
- Health Insurance fixed costs increased 25% for 2026 and we were able to absorb that increase with our fund balance and redistribution of cost share, resulting in a slight premium increase for employees on some plans, and a decrease in premium on most plans.
- Tax and grant revenues are projected conservatively for 2026.
- The Housing Authority Fund includes operating results from all county housing projects except the Mountain View project, which is in a separate [Senior Housing] fund. Sawtooth Phase II is completed and leased up, and construction is underway for Whetstone, which is expected to be completed in 2027 with a phased-approach lease-up starting early spring 2027. The absorption of GVRHA housing programs and staff is reflected in Housing Authority budget.

Revenues:

- 2026 Tax revenues are conservatively budgeted with Sales Tax projected flat over 2025 Projection and a 4% increase in Property Taxes projected.
- Severance tax revenue was budgeted for \$1m in 2025 with \$750k in Road & Bridge, and \$250k in the General Fund 2025 actuals were \$65k; therefore, it is budgeted at \$0 due to the unpredictability.
- Licenses and permits revenues are also projected conservatively to decrease over 2025.
- Investment income is showing a significant increase due to the Capitalized Investment Fund with Hilltop Securities that is drawing from the bond proceeds for debt service. Debt service payments will begin in 2025 and will continue according to the debt service schedule.
- Financing Proceeds is largely attributed to the Housing Fund for the Whetstone construction and the master lease program for fleet.
- The approx. \$9m increase in Intergovernmental Grants is largely attributed to Whetstone, the Corridor Plan, and multiple Airport projects and the continuation of some 2025 Capital Projects in 2026. Details on CIP plan and individual fund/department detail.
- Increase in charges for service is attributed to the transfer of property management services on county properties to the Gunnison County Housing Authority in addition to conducting property management for non-county properties. GVHeat program not budgeted in 2026 due to late timing of decision for the County Housing Authority to continue the programming.
- Decreased budgeted grant revenue projections for the Public Health fund due to uncertainty of approx. \$600k in grants applied for.

Expenditures:

- Capital projects for 2026, excluding Housing Authority and RTA are projected to be \$14.65m, with \$9.3m of grant funding allocated to the projects.
- An additional \$9.4m of project planning for the Airport projects and the Corridor Plan in Operating Expenses; \$8.2m grant funded.
- Housing Authority Personnel Expenses increased \$634k with the anticipated hiring of staff with assumed programming of GVRHA and allocation of CFO and ACM for program oversight.



TO: Board of County Commissioners
From: Melissa LaMonica, Chief Financial Officer
DATE: December 9, 2025
SUBJECT: 2026 Proposed Budget

Changes from the 2026 Proposed Budget Presented on 11/18/2025 to the Final Proposed Budget

Fairgrounds Shop/Garage Project

The Fairgrounds shop/garage capital project will not be completed in 2025, leaving \$63,500 in unspent budget. This amount has been removed from the 2025 budget and re-established in 2026, with funding continuing to come entirely from Sales Tax revenues.

Kebler Soil Nailing Project

The Road & Bridge Fund included a \$300,000 appropriation for the Kebler Soil Nailing project in 2025. Due to project timing, these funds will not be expended this year and have been shifted from the 2025 budget to 2026.

Water Treatment Generator

The stationary generator for Water Treatment will not be delivered in 2025 as expected. The budget of \$41,500 has therefore been shifted from the 2025 Water Fund budget into the 2026 budget to align with the updated delivery schedule.

Fleet Purchases – Sheriff & Public Works

Two Sheriff’s vehicles and one Public Works trailer will not be delivered before the end of 2025. As a result, \$201,100 in related Fleet Fund appropriations has been removed from the 2025 budget and reallocated to 2026 to align with the updated delivery timeline.

Housing Authority – Liability Insurance

A \$35,000 placeholder has been added to the Housing Authority budget to cover anticipated liability insurance costs.

Housing Authority – Whetstone Tax Consulting Services

An appropriation of \$24,000 has been added to the Housing Authority fund to cover the Eide Bailly services agreement for Whetstone tax consulting. These services support the County’s applications for federal tax rebate incentives related to geothermal, solar, and energy-efficiency improvements.

Vehicle & Equipment Financing

Financing proceeds of \$1,000,000 have been added to the 2026 Fleet Fund budget to reflect the expected draws from Holman Capital for scheduled vehicle and equipment purchases. In addition, principal and interest payments have been added for Loan #2 associated with the 2025 draw.

FINAL PROPOSED 2026 BUDGET

**GUNNISON COUNTY
SUMMARY OF COUNTY RESOURCES**

| | 2025 | 2025 | 2026 | Housing | | 2026 |
|---------------------------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------------------|--------------------------------------|
| | Revised Budget | Projected | Proposed Budget | Authority | RTA | Proposed Budget w/o Housing & RTA |
| REVENUES | | | | | | |
| Taxes | \$ 30,346,784 | \$ 30,446,762 | \$ 31,000,333 | \$ - | \$ 6,622,000 | \$ 24,378,333 |
| Licenses & Permits | 1,461,720 | 1,712,846 | 1,508,450 | - | - | 1,508,450 |
| Intergovernmental & Grants | 34,001,441 | 32,577,687 | 41,217,597 | 2,000,000 | 5,060,032 | 34,157,565 |
| Charges for Services | 8,593,364 | 7,805,275 | 8,781,295 | 1,318,020 | 123,600 | 7,339,675 |
| Contributions | 608,543 | 569,119 | 766,999 | - | - | 766,999 |
| Fines & Forfeitures | 155,775 | 153,419 | 115,100 | - | 2,000 | 113,100 |
| Investment Income | 4,315,029 | 4,918,840 | 7,347,194 | 6,034,694 | 100,000 | 1,212,500 |
| Interfund Transfers & Other | 18,267,801 | 18,358,308 | 19,243,095 | 945,500 | - | 18,297,595 |
| Financing Proceeds | 31,381,135 | 31,402,612 | 47,962,031 | 46,962,031 | - | 1,000,000 |
| Total Revenues | \$ 129,131,593 | \$ 127,944,868 | \$ 157,942,093 | \$ 57,260,245 | \$ 11,907,632 | \$ 88,774,216 |
| EXPENDITURES | | | | | | |
| Personnel | 26,210,612 | 23,785,178 | 27,503,673 | 751,184 | - | 26,752,490 |
| Operations | 53,829,855 | 54,380,888 | 67,253,922 | 7,110,788 | 6,659,961 | 53,483,173 |
| Capital | 58,796,036 | 58,317,472 | 69,881,716 | 48,970,554 | 6,262,542 | 14,648,620 |
| Total Expenditures | \$ 138,836,503 | \$ 136,483,539 | \$ 164,639,311 | \$ 56,832,526 | \$ 12,922,503 | \$ 94,884,283 |
| Excess Revenues/(Expenditures) | \$ (9,704,910) | \$ (8,538,670) | \$ (6,697,218) | \$ 427,719 | \$ (1,014,871) | \$ (6,110,066) |

Note: does not include GVH (Hospital)

FINAL PROPOSED 2026 BUDGET

GUNNISON COUNTY SUMMARY - 2026 BUDGET BY TYPE OF FUND GOVERNMENTAL FUNDS

| Special Revenue Funds (Restricted Revenues) | | | | | | | | | | | | | |
|---|-----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|---------------------|-------------------|-------------------|------------------------|----------------------|
| REVENUES | General Fund | Road & Bridge | Health & Human Svcs | Sales Tax | Capital Expenditure | Public Health | Conservation Trust | Mosquito Control | Land Preservation | Sage Grouse | Risk Management | Housing Authority | Local Marketing Dist |
| Taxes | \$ 14,760,233 | \$ 260,000 | \$ 461,100 | \$ 4,912,000 | \$ - | \$ - | \$ - | \$ 75,000 | \$ 910,000 | \$ - | \$ - | \$ - | \$ 3,000,000 |
| Licenses & Permits | 1,461,450 | 47,000 | - | - | - | - | - | - | - | - | - | - | - |
| Intergovernmental & Grants | 2,409,930 | 13,142,581 | 6,002,313 | - | - | 1,948,214 | 45,000 | 18,860 | - | - | - | 2,000,000 | - |
| Charges for Services | 1,342,415 | 20,000 | - | - | - | 111,900 | - | - | - | 100,000 | - | 1,318,020 | - |
| Contributions | 485,771 | - | 1,000 | - | 150,000 | 130,228 | - | - | - | - | - | - | - |
| Fines & Forfeitures | 92,000 | - | - | 8,000 | - | - | - | - | - | - | - | - | 7,000 |
| Investment Income | 410,000 | 130,000 | 23,000 | 231,000 | - | - | 10,000 | 2,500 | 60,000 | 15,000 | - | 6,034,694 | 50,000 |
| Interfund Transfers & Other | 3,183,255 | 1,186,635 | 2,500 | - | 2,092,000 | 790,662 | - | - | - | - | 100,000 | 945,500 | - |
| Financing Proceeds | - | - | - | - | - | - | - | - | - | - | - | 46,962,031 | - |
| Total Revenues | \$ 24,145,054 | \$ 14,786,216 | \$ 6,489,913 | \$ 5,151,000 | \$ 2,242,000 | \$ 2,981,005 | \$ 55,000 | \$ 96,360 | \$ 970,000 | \$ 115,000 | \$ 100,000 | \$ 57,260,245 | \$ 3,057,000 |
| EXPENDITURES | | | | | | | | | | | | | |
| Personnel | \$ 15,717,036 | \$ 3,017,432 | \$ 2,312,810 | \$ - | \$ - | \$ 1,851,349 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 751,184 | \$ - |
| Operations | 10,883,835 | 2,739,575 | 4,238,031 | 5,540,464 | - | 1,129,656 | 55,000 | 113,914 | 615,000 | 112,000 | 100,600 | 7,110,788 | 3,716,730 |
| Capital | 63,500 | 9,800,000 | - | - | 2,242,000 | - | - | - | - | - | - | 48,970,554 | - |
| Total Expenditures | \$ 26,664,371 | \$ 15,557,007 | \$ 6,550,840 | \$ 5,540,464 | \$ 2,242,000 | \$ 2,981,005 | \$ 55,000 | \$ 113,914 | \$ 615,000 | \$ 112,000 | \$ 100,600 | \$ 56,832,526 | \$ 3,716,730 |
| Excess Revenues/ (Expenditures) | \$ (2,519,317) | \$ (770,791) | \$ (60,927) | \$ (389,464) | \$ - | \$ - | \$ - | \$ (17,554) | \$ 355,000 | \$ 3,000 | \$ (600) | \$ 427,719 | \$ (659,730) |
| Projected Beginning Fund Balance 2026 | 15,424,256 | 5,007,719 | 407,921 | 5,643,732 | 206,125 | 30,559 | 80,985 | 23,982 | 1,724,792 | 348,072 | 13,587 | (13,314,183) | 1,628,156 |
| Projected Ending Fund Balance 2026 | \$ 12,904,939 | \$ 4,236,928 | \$ 346,994 | \$ 5,254,268 | \$ 206,125 | \$ 30,559 | \$ 80,985 | \$ 6,428 | \$ 2,079,792 | \$ 351,072 | \$ 12,987 | \$ (12,886,463) | \$ 968,426 |

FINAL PROPOSED 2026 BUDGET



**GUNNISON COUNTY
SUMMARY - 2025 BUDGET BY TYPE OF FUND
PROPRIETARY & OTHER FUNDS**

| | Business-Type Funds | | | | | Internal Service Funds | | | Debt | Fiduciary | Affiliated Unit |
|--|-----------------------|---------------------|--------------------|---------------------|-------------------|------------------------|---------------------|------------------------|---------------------|-------------------|-----------------------|
| | Airport | Sewer | Water | Solid Waste | Mt View | ISF I Fleet | ISF II Technology | ISF III Self Insurance | Debt Service | Public Trust | RTA |
| REVENUES | | | | | | | | | | | |
| Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 6,622,000 |
| Licenses & Permits | - | - | - | - | - | - | - | - | - | - | - |
| Intergovernmental & Grants | 10,111,491 | 320,175 | - | - | 159,000 | - | - | - | - | - | 5,060,032 |
| Charges for Services | 2,314,861 | 1,248,070 | 478,180 | 1,520,000 | 139,000 | 2,000 | 250 | - | - | 63,000 | 123,600 |
| Contributions | - | - | - | - | - | - | - | - | - | - | - |
| Fines & Forfeitures | - | 6,100 | - | - | - | - | - | - | - | - | 2,000 |
| Investment Income | 10,000 | 50,000 | 40,000 | 90,000 | 6,000 | 5,000 | - | 60,000 | 20,000 | - | 100,000 |
| Interfund Transfers & Other | 3,400 | - | 81,255 | 126,540 | - | 2,485,500 | 1,245,887 | 4,652,146 | 2,276,814 | 71,000 | - |
| Financing Proceeds | - | - | - | - | - | 1,000,000 | - | - | - | - | - |
| Total Revenues | \$ 12,439,752 | \$ 1,624,345 | \$ 599,435 | \$ 1,736,540 | \$ 304,000 | \$ 3,492,500 | \$ 1,246,137 | \$ 4,712,146 | \$ 2,296,814 | \$ 134,000 | \$ 11,907,632 |
| EXPENDITURES | | | | | | | | | | | |
| Personnel | \$ 1,262,549 | \$ 93,022 | \$ 140,892 | \$ 781,373 | \$ 42,505 | \$ 849,975 | \$ 643,416 | \$ 25,000 | \$ - | \$ 15,130 | \$ - |
| Operations | 12,260,441 | 1,464,129 | 283,196 | 1,015,895 | 222,708 | 1,869,648 | 548,363 | 4,251,819 | 2,276,814 | 45,355 | 6,659,961 |
| Capital | 108,500 | 512,020 | 231,500 | 60,000 | - | 1,631,100 | - | - | - | - | 6,262,542 |
| Total Expenditures | \$ 13,631,490 | \$ 2,069,171 | \$ 655,589 | \$ 1,857,268 | \$ 265,213 | \$ 4,350,723 | \$ 1,191,780 | \$ 4,276,819 | \$ 2,276,814 | \$ 60,485 | \$ 12,922,503 |
| Excess Revenues/ (Expenditures) | \$ (1,191,738) | \$ (444,826) | \$ (56,154) | \$ (120,728) | \$ 38,787 | \$ (858,223) | \$ 54,358 | \$ 435,327 | \$ 20,000 | \$ 73,515 | \$ (1,014,871) |
| Projected Beginning Fund Balance 2026 | 9,246,889 | 492,022 | 753,553 | 3,085,630 | 107,047 | 2,282,208 | 188,643 | 2,936,155 | 851,289 | (17,612) | 5,753,850 |
| Projected Ending Fund Balance 2026 | \$ 8,055,151 | \$ 47,196 | \$ 697,400 | \$ 2,964,901 | \$ 145,834 | \$ 1,423,984 | \$ 243,001 | \$ 3,371,482 | \$ 871,289 | \$ 55,903 | \$ 4,738,979 |

FINAL PROPOSED 2026 BUDGET

| CAPITAL IMPROVEMENT PLAN SUMMARY by FUND | | | | | | | | | | | | | | | | | | | |
|--|-----------------------------------|----------|-------------|------------------|------------------|------------------|------------------|-------------------------|-----------------|------------|------------------|------------------------|------------|-------------|------------------|-----------|-------|--------|------------------|
| 2026 Capital Expenditures | | | | | | | | | | | | | | | | | | | |
| Department | Description | Priority | Proj | Requested Amount | General Fund | Sales Tax | R&B (02) | Airport Operations (10) | Wastewater (50) | Water (51) | Solid Waste (52) | Housing Authority (70) | ISF I (80) | ISF II (82) | Grants | Financing | Other | Totals | |
| GENERAL FUND | | | | | | | | | | | | | | | | | | | |
| FACILITIES 43 | | | | 1,132,000 | | | | | | | | | | | | | | | |
| Blackstock | Interior floors-Carpet | Ne | 58210 G8201 | 295,000 | | 295,000 | | | | | | | | | | | | | 295,000 |
| Blackstock | Workstations and chairs_replacem | Ne | 58220 G8201 | 180,000 | | 180,000 | | | | | | | | | | | | | 180,000 |
| Maint Shop | Mechanical - Heat Pump | Ne | 58210 G8202 | 12,000 | | | | | | | | | | | | | | | 12,000 |
| HHS Bldg | Re-model public restrooms | Ne | 58210 G8203 | 75,000 | | 75,000 | | | | | | | | | | | | | 75,000 |
| Zugelder | Mechanical - Heat pumps | Ne | 58210 G8204 | 25,000 | | | | | | | | | | | | | | | 25,000 |
| Zugelder | Roof replace w/ shingle | Ne | 58210 G8204 | 95,000 | | 95,000 | | | | | | | | | | | | | 95,000 |
| Public Works D-1 | Emergency Back-up Generator Roof | Ne | 58210 G8205 | 150,000 | | 150,000 | | | | | | | | | | | | | 150,000 |
| Marble Shop | Mechanical system renov | Ne | 58210 G8205 | 300,000 | | 300,000 | | | | | | | | | | | | | 300,000 |
| FAIRGROUNDS 43 | | | | 215,000 | | | | | | | | | | | | | | | |
| Multipurpose Bldg | Roof - sloped metal structural SS | Ne | 58210 G8210 | 150,000 | | 150,000 | | | | | | | | | | | | | 150,000 |
| Grounds | Playground | Ne | 58310 G8210 | 50,000 | | 50,000 | | | | | | | | | 150,000 | | | | 200,000 |
| Equipment | New arena drag | Ne | 58420 G8210 | 15,000 | | | | | | | | | | | | | | | 15,000 |
| Building | Shop/Garage | On | 58210 | 63,500 | | 63,500 | | | | | | | | | | | | | 63,500 |
| SHERIFF | | | | 500,000 | | | | | | | | | | | | | | | |
| Impound | Physical Impound Evidence Bldg | De | 58210 G8230 | 500,000 | | 500,000 | | | | | | | | | | | | | 500,000 |
| CORONER | | | | 5,000 | | | | | | | | | | | | | | | |
| Equipment | Stretcher | Ne | 58420 G8240 | 5,000 | | 5,000 | | | | | | | | | | | | | 5,000 |
| PUBLIC WORKS TRAIL 01 | | | | 240,000 | | | | | | | | | | | | | | | |
| | Whitewater Park F2 Engineering | Ne | 58540 G8260 | 200,000 | | 200,000 | | | | | | | | | | | | | 200,000 |
| | Pedestrian Bridge Inspections (5) | De | 58540 G8261 | 40,000 | | 40,000 | | | | | | | | | | | | | 40,000 |
| TOTAL GENERAL FUND | | | | | | 2,155,500 | | | | | | | | | 150,000 | | | | 2,305,500 |
| ROAD & BRIDGE 02 | | | | | 2,921,000 | | | | | | | | | | | | | | |
| Brush Creek | Brush Creek Intersection | Ne | | 2,621,000 | | 1,000,000 | 1,621,000 | | | | | | | | 6,879,000 | | | | 9,500,000 |
| Kebler | Kebler Soil Nailing | Ur | | 300,000 | | | 300,000 | | | | | | | | | | | | 300,000 |
| TOTAL ROAD & BRIDGE FUND | | | | | | 1,000,000 | 1,921,000 | | | | | | | | 6,879,000 | | | | 9,800,000 |
| ENTERPRISE FUNDS | | | | | | | | | | | | | | | | | | | |
| AIRPORT 10 | | | | 108,500 | | | | | | | | | | | | | | | |
| Consulting | Airport Masterplan Study | Ne | | - | | | | | | | | | | | | | | | - |
| Consulting | Air Service Consulting Services | Ne | | - | | | | | | | | | | | | | | | - |
| Equipment | Ranger or Rhino | Ne | | 32,500 | | | | 32,500 | | | | | | | | | | | 32,500 |
| ARFF | Airpacks, Bunkergear, Masks | Ne | | 76,000 | | | | 76,000 | | | | | | | | | | | 76,000 |
| Airfield | Airfield Pavement Maint | Ur | | - | | | | | | | | | | | | | | | - |
| Airside | GA Ramp Reconstruction - Schedul | Ne | | - | | | | | | | | | | | | | | | - |
| TOTAL AIRPORT FUND | | | | | | | | 108,500 | | | | | | | | | | | 108,500 |
| WASTEWATER 50 | | | | | 191,845 | | | | | | | | | | | | | | |
| Dos Rios Div | Manhole Rehab | Df | | 10,000 | | | | | 10,000 | | | | | | | | | | 10,000 |
| Dos Rios Div | Pipe Rehab | Df | | 50,000 | | | | | 50,000 | | | | | | | | | | 50,000 |
| North Gunnison Div | Manhole Rehab | De | | 10,000 | | | | | 10,000 | | | | | | | | | | 10,000 |
| North Gunnison Div | Pipe Rehab | De | | 25,000 | | | | | 25,000 | | | | | | | | | | 25,000 |
| North Gunnison Div | Lift Station Pump Replacement | De | | 10,000 | | | | | 10,000 | | | | | | | | | | 10,000 |
| Antelope Hills Div | Lift Station Pump Replacement | Ne | | 15,000 | | | | | 15,000 | | | | | | | | | | 15,000 |
| Tomichi Division | Lift Station Pump Replacement | On | | 64,845 | | | | | 64,845 | | | | | | 320,175 | | | | 385,020 |
| Somerset | Wastewater System | On | | 7,000 | | | | | 7,000 | | | | | | | | | | 7,000 |
| TOTAL WASTEWATER FUND | | | | | | | | | 191,845 | | | | | | 320,175 | | | | 512,020 |

FINAL PROPOSED 2026 BUDGET

| CAPITAL IMPROVEMENT PLAN SUMMARY by FUND | | | | | | | | | | | | | | | | | | | | |
|--|---------------------------------|----------|------|------------------|--------------|-----------|-----------|-------------------------|-----------------|------------|------------------|------------------------|------------|-------------|------------|------------|------------|--------|-----------------------------------|-------------------|
| 2026 Capital Expenditures | | | | | | | | | | | | | | | | | | | | |
| Department | Description | Priority | Proj | Requested Amount | General Fund | Sales Tax | R&B (02) | Airport Operations (10) | Wastewater (50) | Water (51) | Solid Waste (52) | Housing Authority (70) | ISF I (80) | ISF II (82) | Grants | Financing | Other | Totals | | |
| WATER 51 | | | | 231,500 | | | | | | | | | | | | | | | | |
| Building - Treatment Facility | Replace furnace with heat pumps | Df | | 30,000 | | | | | | 30,000 | | | | | | | | | 30,000 | |
| Operational Support | MOSCAD Telemetry Replacement | De | | 17,000 | | | | | | 17,000 | | | | | | | | | 17,000 | |
| Dos Rios Div DIST. | Fire Hydrant Replacement | Ne | | 13,000 | | | | | | 13,000 | | | | | | | | | 13,000 | |
| Dos Rios Div TREAT. | Intake Pumps Replacement | Ur | | 14,000 | | | | | | 14,000 | | | | | | | | | 14,000 | |
| Dos Rios Div TREAT. | High Service Pumps Rebuild | Ur | | 16,000 | | | | | | 16,000 | | | | | | | | | 16,000 | |
| Dos Rios Div TREAT. | Filter Media Replacement | Ur | | 100,000 | | | | | | 100,000 | | | | | | | | | 100,000 | |
| Equipment | Stationary Generator | Ne | | 41,500 | | | | | | 41,500 | | | | | | | | | 41,500 | |
| TOTAL WATER FUND | | | | | - | - | - | - | - | 231,500 | - | - | - | - | - | - | - | - | - | 231,500 |
| SOLID WASTE 52 | | | | 60,000 | | | | | | | | | | | | | | | | |
| Recycle Center | Recycle Crusher Units | Ne | | 60,000 | | | | | | | 60,000 | | | | | | | | 60,000 | |
| Landfill | Landfill Dozer | Ur | | - | | | | | | | - | | | | 660,000 | | | | 660,000 | |
| Landfill | Landfill Compactor | Ur | | - | | | | | | | - | | | | 654,702 | | | | 654,702 | |
| TOTAL SOLID WASTE FUND | | | | | - | - | - | - | - | - | 60,000 | - | - | - | - | 1,314,702 | - | - | - | 1,374,702 |
| HOUSING AUTHORITY 70 | | | | 30,000 | | | | | | | | | | | | | | | | |
| Whetstone | Construction | On | X | - | | | | | | | | | | | 46,940,554 | | | | 46,940,554 | |
| Whetstone | Construction | On | X | - | | | | | | | | | | | 2,000,000 | | | | 2,000,000 | |
| Sawtooth I | Upgrade Landscaping | De | | 30,000 | | | | | | | 30,000 | | | | | | | | 30,000 | |
| TOTAL HOUSING AUTHORITY FUND | | | | | - | - | - | - | - | - | 30,000 | - | - | - | 2,000,000 | 46,940,554 | - | - | - | 48,970,554 |
| INTERNAL SERVICE FUNDS | | | | | | | | | | | | | | | | | | | | |
| FLEET 80 | | | | 1,631,100 | | | | | | | | | | | | | | | | |
| | Fleet Road & Bridge 80 | Ne | | 140,000 | | | | | | | | | 140,000 | | | | | | 140,000 | |
| | Fleet Motor Pool 80 | Ne | | 110,000 | | | | | | | | | 110,000 | | | | | | 110,000 | |
| | Fleet Sheriff 80 | Ur | | 350,100 | | | | | | | | | 350,100 | | | | | | 350,100 | |
| | Fleet Pub Works 80 | Ne / Ur | | 1,031,000 | | | | | | | | | 1,031,000 | | | | | | 1,031,000 | |
| TOTAL ISF I (FLEET) FUND | | | | | - | - | - | - | - | - | - | - | 1,631,100 | - | - | - | - | - | - | 1,631,100 |
| IT 82 | | | | - | | | | | | | | | | | | | | | | |
| TOTAL ISF II (IT) FUND | | | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL 2026 CAPITAL IMPROVEMENT PLAN | | | | 7,260,945 | - | 3,155,500 | 1,921,000 | 108,500 | 191,845 | 231,500 | 60,000 | 30,000 | 1,631,100 | - | - | 9,349,175 | 48,255,256 | - | - | 64,933,876 |
| | | | | | | | | | | | | | | | | | | | RTA Capital Not in CIP Plan | 6,262,542 |
| | | | | | | | | | | | | | | | | | | | CAT Financed Landfill Equip | 1,314,702 |
| | | | | | | | | | | | | | | | | | | | Total CIP to tie to Budget | 69,881,716 |

Priority
Df: Deferrable
De: Desirable
Ne: Necessary
Ur: Urgent
On: Ongoing currently

FINAL PROPOSED 2026 BUDGET



GENERAL FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|-----------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 14,598,444 | \$ 14,187,000 | \$ 14,760,233 |
| Licenses & Permits | 1,435,720 | 1,665,846 | 1,461,450 |
| Intergovernmental & Grants | 3,605,713 | 2,785,168 | 2,409,930 |
| Charges for Services | 1,269,788 | 1,334,852 | 1,342,415 |
| Contributions | 443,335 | 411,967 | 485,771 |
| Fines & Forfeitures | 137,000 | 89,997 | 92,000 |
| Investment Income | 410,000 | 430,000 | 410,000 |
| Interfund Transfers & Other | 3,494,222 | 3,203,227 | 3,183,255 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 25,394,222 | \$ 24,108,057 | \$ 24,145,054 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 15,353,259 | \$ 13,762,152 | \$ 15,717,036 |
| Operations | 12,291,229 | 12,951,943 | 10,883,835 |
| Capital | 2,016,695 | 1,822,597 | 63,500 |
| Total Expenditures | \$ 29,661,183 | \$ 28,536,691 | \$ 26,664,371 |
| Excess Revenues/(Expenditures) | \$ (4,266,961) | \$ (4,428,634) | \$ (2,519,317) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024*</i> | 19,852,890 | 19,852,890 | 15,424,256 |
| Net Fund Balance | 15,585,930 | 15,424,256 | 12,904,939 |
| Ending Fund Balance % of Total Expenditures | | | 48.40% |
| <i>The BOCC's policy sets a minimum ending fund balance must equal at least 25% of the current year's expenditures.</i> | | | |
| <i>*The fund balance does not include the \$5 million note receivable from The Housing Authority</i> | | | |



ROAD & BRIDGE FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 300,000 | \$ 275,000 | \$ 260,000 |
| Licenses & Permits | 26,000 | 47,000 | 47,000 |
| Intergovernmental & Grants | 6,189,017 | 6,017,935 | 13,142,581 |
| Charges for Services | 48,000 | 79,800 | 20,000 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | 10,000 | 130,000 | 130,000 |
| Interfund Transfers & Other | 65,550 | 64,800 | 1,186,635 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 6,638,567 | \$ 6,614,535 | \$ 14,786,216 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 2,648,574 | \$ 2,415,638 | \$ 3,017,432 |
| Operations | 3,272,796 | 3,164,267 | 2,739,575 |
| Capital | 300,000 | 371,061 | 9,800,000 |
| Total Expenditures | \$ 6,221,370 | \$ 5,950,966 | \$ 15,557,007 |
| Excess Revenues/(Expenditures) | \$ 417,197 | \$ 663,569 | \$ (770,791) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 4,344,150 | 4,344,150 | 5,007,719 |
| Net Fund Balance | 4,761,347 | 5,007,719 | 4,236,928 |
| Ending Fund Balance % of Total Expenditures | | | 27.23% |



HUMAN SERVICES FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 440,870 | \$ 445,335 | \$ 461,100 |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 6,280,172 | 5,922,109 | 6,002,313 |
| Charges for Services | 1,000 | 200 | - |
| Contributions | 40,027 | 40,027 | 1,000 |
| Fines & Forfeitures | - | - | - |
| Investment Income | 8,000 | 21,026 | 23,000 |
| Interfund Transfers & Other | 100 | 2,454 | 2,500 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 6,770,169 | \$ 6,431,151 | \$ 6,489,913 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 2,333,135 | \$ 2,202,312 | \$ 2,312,810 |
| Operations | 4,608,822 | 4,377,508 | 4,238,031 |
| Capital | - | - | - |
| Total Expenditures | \$ 6,941,957 | \$ 6,579,820 | \$ 6,550,840 |
| Excess Revenues/(Expenditures) | \$ (171,788) | \$ (148,669) | \$ (60,927) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 556,590 | 556,590 | 407,921 |
| Net Fund Balance | 384,802 | 407,921 | 346,994 |
| Ending Fund Balance % of Total Expenditures | | | 5.30% |



PUBLIC HEALTH AGENCY FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 1,928,492 | 1,903,952 | 1,948,214 |
| Charges for Services | 126,500 | 139,210 | 111,900 |
| Contributions | 125,181 | 117,125 | 130,228 |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | 2,200 | - |
| Interfund Transfers & Other | 261,493 | 365,299 | 790,662 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 2,441,666 | \$ 2,527,787 | \$ 2,981,005 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 1,794,241 | \$ 1,744,322 | \$ 1,851,349 |
| Operations | 847,700 | 826,165 | 1,129,656 |
| Capital | - | - | - |
| Total Expenditures | \$ 2,641,941 | \$ 2,570,487 | \$ 2,981,005 |
| Excess Revenues/(Expenditures) | \$ (200,275) | \$ (42,700) | \$ - |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 73,260 | 73,260 | 30,559 |
| Net Fund Balance | (127,015) | 30,559 | 30,559 |
| Ending Fund Balance % of Total Expenditures | | | 1.03% |



CAPITAL EXPENDITURES FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|-------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 88,445 | 88,445 | - |
| Charges for Services | - | - | - |
| Contributions | - | - | 150,000 |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | 1,500 | - |
| Interfund Transfers & Other | 764,163 | 688,800 | 2,092,000 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 852,608 | \$ 778,745 | \$ 2,242,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | - | - | - |
| Capital | 808,270 | 672,335 | 2,242,000 |
| Total Expenditures | \$ 808,270 | \$ 672,335 | \$ 2,242,000 |
| Excess Revenues/(Expenditures) | \$ 44,338 | \$ 106,410 | \$ - |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 99,715 | 99,715 | 206,125 |
| Net Fund Balance | 144,053 | 206,125 | 206,125 |
| Ending Fund Balance % of Total Expenditures | | | 9.19% |



CONSERVATION TRUST FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|-------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 79,000 | 54,000 | 45,000 |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | 3,000 | 10,000 | 10,000 |
| Interfund Transfers & Other | - | - | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 82,000 | \$ 64,000 | \$ 55,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 82,000 | 64,000 | 55,000 |
| Capital | - | - | - |
| Total Expenditures | \$ 82,000 | \$ 64,000 | \$ 55,000 |
| Excess Revenues/(Expenditures) | \$ - | \$ - | \$ - |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 80,985 | 80,985 | 80,985 |
| Net Fund Balance | 80,985 | 80,985 | 80,985 |
| Ending Fund Balance % of Total Expenditures | | | 147.25% |



SALES TAX FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 4,460,000 | \$ 4,911,540 | \$ 4,912,000 |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | 7,000 | 8,000 | 8,000 |
| Investment Income | 60,000 | 231,352 | 231,000 |
| Interfund Transfers & Other | - | - | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 4,527,000 | \$ 5,150,892 | \$ 5,151,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 4,354,938 | 4,948,915 | 5,540,464 |
| Capital | - | - | - |
| Total Expenditures | \$ 4,354,938 | \$ 4,948,915 | \$ 5,540,464 |
| Excess Revenues/(Expenditures) | \$ 172,062 | \$ 201,977 | \$ (389,464) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 5,441,755 | 5,441,755 | 5,643,732 |
| Net Fund Balance | 5,613,817 | 5,643,732 | 5,254,268 |
| Ending Fund Balance % of Total Expenditures | | | 94.83% |



LAND PRESERVATION FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 650,000 | \$ 910,000 | \$ 910,000 |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | 50,000 | 67,560 | 60,000 |
| Interfund Transfers & Other | - | - | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 700,000 | \$ 977,560 | \$ 970,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 1,386,222 | 1,391,086 | 615,000 |
| Capital | - | - | - |
| Total Expenditures | \$ 1,386,222 | \$ 1,391,086 | \$ 615,000 |
| Excess Revenues/(Expenditures) | \$ (686,222) | \$ (413,526) | \$ 355,000 |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 2,138,318 | 2,138,318 | 1,724,792 |
| Net Fund Balance | 1,452,096 | 1,724,792 | 2,079,792 |
| Ending Fund Balance % of Total Expenditures | | | 338.18% |



MOSQUITO CONTROL FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|-------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 74,170 | \$ 75,587 | \$ 75,000 |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 18,860 | 18,860 | 18,860 |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | 320 | 2,500 | 2,500 |
| Interfund Transfers & Other | 18,860 | 18,860 | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 112,210 | \$ 115,807 | \$ 96,360 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 113,160 | 115,807 | 113,914 |
| Capital | - | - | - |
| Total Expenditures | \$ 113,160 | \$ 115,807 | \$ 113,914 |
| Excess Revenues/(Expenditures) | \$ (950) | \$ - | \$ (17,554) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 23,982 | 23,982 | 23,982 |
| Net Fund Balance | 23,032 | 23,982 | 6,428 |
| Ending Fund Balance % of Total Expenditures | | | 5.64% |



SAGE GROUSE TRUST FUND
Summary of Fund Resources

| | 2025 | | 2025 | | 2026 | |
|---|----------------|-----------------|-----------|-----------------|-----------------|----------------|
| | Revised Budget | | Projected | | Proposed Budget | |
| <u>REVENUES</u> | | | | | | |
| Taxes | \$ | - | \$ | - | \$ | - |
| Licenses & Permits | | - | | - | | - |
| Intergovernmental & Grants | | - | | - | | - |
| Charges for Services | | 76,710 | | 76,710 | | 100,000 |
| Contributions | | - | | - | | - |
| Fines & Forfeitures | | - | | - | | - |
| Investment Income | | - | | 10,000 | | 15,000 |
| Interfund Transfers & Other | | - | | - | | - |
| Financing Proceeds | | - | | - | | - |
| Total Revenues | \$ | 76,710 | \$ | 86,710 | \$ | 115,000 |
| <u>EXPENDITURES</u> | | | | | | |
| Personnel | \$ | - | \$ | - | \$ | - |
| Operations | | 127,000 | | 127,031 | | 112,000 |
| Capital | | - | | - | | - |
| Total Expenditures | \$ | 127,000 | \$ | 127,031 | \$ | 112,000 |
| Excess Revenues/(Expenditures) | \$ | (50,290) | \$ | (40,321) | \$ | 3,000 |
| <u>Available Fund Balance</u> | | | | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | | 388,393 | | 388,393 | | 348,072 |
| Net Fund Balance | | 338,103 | | 348,072 | | 351,072 |
| Ending Fund Balance % of Total Expenditures | | | | | | 313.46% |



RISK MANAGEMENT FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|-------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | - | - |
| Interfund Transfers & Other | 100,000 | 100,000 | 100,000 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 100,600 | 100,600 | 100,600 |
| Capital | - | - | - |
| Total Expenditures | \$ 100,600 | \$ 100,600 | \$ 100,600 |
| Excess Revenues/(Expenditures) | \$ (600) | \$ (600) | \$ (600) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 14,187 | 14,187 | 13,587 |
| Net Fund Balance | 13,587 | 13,587 | 12,987 |
| Ending Fund Balance % of Total Expenditures | | | 12.91% |



GUNNISON COUNTY HOUSING AUTHORITY FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|-----------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 12,571,791 | 12,571,791 | 2,000,000 |
| Charges for Services | 924,190 | 560,978 | 1,318,020 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | 400 | - |
| Investment Income | 3,447,034 | 3,443,534 | 6,034,694 |
| Interfund Transfers & Other | 3,445,500 | 3,246,200 | 945,500 |
| Financing Proceeds | 29,881,135 | 29,902,612 | 46,962,031 |
| Total Revenues | \$ 50,269,650 | \$ 49,725,516 | \$ 57,260,245 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 108,040 | \$ 107,930 | \$ 751,184 |
| Operations | 3,787,214 | 3,762,877 | 7,110,788 |
| Capital | 49,087,508 | 49,089,246 | 48,970,554 |
| Total Expenditures | \$ 52,982,762 | \$ 52,960,053 | \$ 56,832,526 |
| Excess Revenues/(Expenditures) | \$ (2,713,112) | \$ (3,234,538) | \$ 427,719 |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | (10,079,645) | (10,079,645) | (13,314,183) |
| Net Fund Balance w/o NP | (12,792,757) | (13,314,183) | (12,886,463) |
| Ending Fund Balance % of Total Expenditures | | | -22.67% |
| <i>Fund balance includes a \$5 million liability representing a note payable to the Gunnison County General Fund.</i> | | | |



MARKETING DISTRICT FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 3,400,000 | \$ 3,200,000 | \$ 3,000,000 |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | 6,500 | 46,000 | 7,000 |
| Investment Income | 20,000 | 50,000 | 50,000 |
| Interfund Transfers & Other | - | - | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 3,426,500 | \$ 3,296,000 | \$ 3,057,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 4,019,479 | 4,016,965 | 3,716,730 |
| Capital | - | - | - |
| Total Expenditures | \$ 4,019,479 | \$ 4,016,965 | \$ 3,716,730 |
| Excess Revenues/(Expenditures) | \$ (592,979) | \$ (720,965) | \$ (659,730) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 2,349,121 | 2,349,121 | 1,628,156 |
| Net Fund Balance | 1,756,142 | 1,628,156 | 968,426 |
| Ending Fund Balance % of Total Expenditures | | | 26.06% |



TRANSPORTATION AUTHORITY (RTA) FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ 6,423,300 | \$ 6,442,300 | \$ 6,622,000 |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 367,000 | 367,008 | 5,060,032 |
| Charges for Services | 119,400 | 119,400 | 123,600 |
| Contributions | - | - | - |
| Fines & Forfeitures | 2,000 | 2,500 | 2,000 |
| Investment Income | 180,000 | 180,000 | 100,000 |
| Interfund Transfers & Other | - | - | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 7,091,700 | \$ 7,111,208 | \$ 11,907,632 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 6,123,074 | 6,075,096 | 6,659,961 |
| Capital | 916,974 | 915,131 | 6,262,542 |
| Total Expenditures | \$ 7,040,048 | \$ 6,990,227 | \$ 12,922,503 |
| Excess Revenues/(Expenditures) | \$ 51,652 | \$ 120,981 | \$ (1,014,871) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 5,632,869 | 5,632,869 | 5,753,850 |
| Net Fund Balance | 5,684,521 | 5,753,850 | 4,738,979 |
| Ending Fund Balance % of Total Expenditures | | | 36.67% |



PUBLIC TRUSTEE FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|-------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | 63,000 | 63,000 | 63,000 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | - | - |
| Interfund Transfers & Other | 51,698 | 51,698 | 71,000 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 114,698 | \$ 114,698 | \$ 134,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 73,789 | \$ 73,789 | \$ 15,130 |
| Operations | 40,850 | 39,852 | 45,355 |
| Capital | - | - | - |
| Total Expenditures | \$ 114,639 | \$ 113,641 | \$ 60,485 |
| Excess Revenues/(Expenditures) | \$ 59 | \$ 1,057 | \$ 73,515 |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | (18,669) | (18,669) | (17,612) |
| Net Fund Balance | (18,610) | (17,612) | 55,903 |
| Ending Fund Balance % of Total Expenditures | | | 92.42% |



DEBT SERVICE FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | 10,000 | 25,000 | 20,000 |
| Interfund Transfers & Other | 3,429,870 | 3,393,802 | 2,276,814 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 3,439,870 | \$ 3,418,802 | \$ 2,296,814 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ - | \$ - | \$ - |
| Operations | 3,430,054 | 3,393,802 | 2,276,814 |
| Capital | - | - | - |
| Total Expenditures | \$ 3,430,054 | \$ 3,393,802 | \$ 2,276,814 |
| Excess Revenues/(Expenditures) | \$ 9,816 | \$ 25,000 | \$ 20,000 |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 826,289 | 826,289 | 851,289 |
| Net Fund Balance | 836,105 | 851,289 | 871,289 |
| Ending Fund Balance % of Total Expenditures | | | 38.27% |



AIRPORT OPERATIONS FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 2,601,952 | 2,703,419 | 10,111,491 |
| Charges for Services | 2,588,705 | 2,209,546 | 2,314,861 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | 422 | - |
| Investment Income | 51,000 | 50,000 | 10,000 |
| Interfund Transfers & Other | 5,793 | 7,201 | 3,400 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 5,247,450 | \$ 4,970,588 | \$ 12,439,752 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 1,241,232 | \$ 1,035,025 | \$ 1,262,549 |
| Operations | 1,447,489 | 1,556,377 | 12,260,441 |
| Capital | 2,289,960 | 2,286,960 | 108,500 |
| Total Expenditures | \$ 4,978,681 | \$ 4,878,362 | \$ 13,631,490 |
| Excess Revenues/(Expenditures) | \$ 268,769 | \$ 92,225 | \$ (1,191,738) |
| <u>Available Resources Summary</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 9,154,664 | 9,154,664 | 9,246,889 |
| Ending Available Resources | 9,423,433 | 9,246,889 | 8,055,151 |
| Ending Fund Balance % of Total Expenditures | | | 59.09% |
| Unreserved Available Resources | 8,682,929 | 8,506,385 | 7,314,647 |
| Reserved: Passenger Facility Charges | 636,796 | 636,796 | 636,796 |
| Reserved: Customer Facility Charges | 103,708 | 103,708 | 103,708 |
| | 9,423,433 | 9,246,889 | 8,055,151 |



SEWER FUND

Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | 320,175 |
| Charges for Services | 1,233,381 | 1,221,489 | 1,248,070 |
| Contributions | - | - | - |
| Fines & Forfeitures | 2,775 | 6,100 | 6,100 |
| Investment Income | 75 | 50,000 | 50,000 |
| Interfund Transfers & Other | 500 | - | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 1,236,731 | \$ 1,277,589 | \$ 1,624,345 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 91,104 | \$ 68,683 | \$ 93,022 |
| Operations | 1,269,383 | 1,273,254 | 1,464,129 |
| Capital | 179,000 | 149,000 | 512,020 |
| Total Expenditures | \$ 1,539,487 | \$ 1,490,937 | \$ 2,069,171 |
| Excess Revenues/(Expenditures) | \$ (302,756) | \$ (213,348) | \$ (444,826) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 705,370 | 705,370 | 492,022 |
| Net Fund Balance | 402,614 | 492,022 | 47,196 |
| Ending Fund Balance % of Total Expenditures | | | 2.28% |



WATER FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|--------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 88,000 | - | - |
| Charges for Services | 463,990 | 464,990 | 478,180 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | 40,000 | 40,000 |
| Interfund Transfers & Other | 225,000 | 45,038 | 81,255 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 776,990 | \$ 550,028 | \$ 599,435 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 175,981 | \$ 139,325 | \$ 140,892 |
| Operations | 281,346 | 259,879 | 283,196 |
| Capital | 167,500 | 246,000 | 231,500 |
| Total Expenditures | \$ 624,827 | \$ 645,204 | \$ 655,589 |
| Excess Revenues/(Expenditures) | \$ 152,163 | \$ (95,176) | \$ (56,154) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 848,729 | 848,729 | 753,553 |
| Net Fund Balance | 1,000,892 | 753,553 | 697,400 |
| Ending Fund Balance % of Total Expenditures | | | 106.38% |



SOLID WASTE FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 45,000 | - | - |
| Charges for Services | 1,564,350 | 1,391,000 | 1,520,000 |
| Contributions | - | - | - |
| Fines & Forfeitures | 500 | - | - |
| Investment Income | 45,600 | 90,000 | 90,000 |
| Interfund Transfers & Other | 121,510 | 127,800 | 126,540 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 1,776,960 | \$ 1,608,800 | \$ 1,736,540 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 804,988 | \$ 742,735 | \$ 781,373 |
| Operations | 740,133 | 735,639 | 1,015,895 |
| Capital | 525,000 | 527,000 | 60,000 |
| Total Expenditures | \$ 2,070,121 | \$ 2,005,374 | \$ 1,857,268 |
| Excess Revenues/(Expenditures) | \$ (293,161) | \$ (396,574) | \$ (120,728) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 3,482,203 | 3,482,203 | 3,085,630 |
| Net Fund Balance | 3,189,042 | 3,085,630 | 2,964,901 |
| Ending Fund Balance % of Total Expenditures | | | 159.64% |



SENIOR HOUSING (MOUNTAIN VIEW) FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|--------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | 138,000 | 145,000 | 159,000 |
| Charges for Services | 113,600 | 139,000 | 139,000 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | 6,000 | 6,000 |
| Interfund Transfers & Other | 21,000 | - | - |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 272,600 | \$ 290,000 | \$ 304,000 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 13,448 | \$ 13,448 | \$ 42,505 |
| Operations | 205,868 | 240,466 | 222,708 |
| Capital | 354,364 | 135,000 | - |
| Total Expenditures | \$ 573,680 | \$ 388,914 | \$ 265,213 |
| Excess Revenues/(Expenditures) | \$ (301,080) | \$ (98,914) | \$ 38,787 |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 205,961 | 205,961 | 107,047 |
| Net Fund Balance | (95,119) | 107,047 | 145,834 |
| Ending Fund Balance % of Total Expenditures | | | 54.99% |



ISF I - FLEET FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | 750 | 5,000 | 2,000 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | 20,000 | 3,000 | 5,000 |
| Interfund Transfers & Other | 2,767,500 | 2,284,958 | 2,485,500 |
| Financing Proceeds | 1,500,000 | 1,500,000 | 1,000,000 |
| Total Revenues | \$ 4,288,250 | \$ 3,792,958 | \$ 3,492,500 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 848,467 | \$ 869,379 | \$ 849,975 |
| Operations | 1,851,592 | 1,405,115 | 1,869,648 |
| Capital | 2,078,765 | 2,003,143 | 1,631,100 |
| Total Expenditures | \$ 4,778,824 | \$ 4,277,637 | \$ 4,350,723 |
| Excess Revenues/(Expenditures) | \$ (490,574) | \$ (484,679) | \$ (858,223) |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 2,766,887 | 2,766,887 | 2,282,208 |
| Net Fund Balance | 2,276,313 | 2,282,208 | 1,423,984 |
| Ending Fund Balance % of Total Expenditures | | | 32.73% |



ISF II - TECHNOLOGY FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | - | 100 | 250 |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | 168 | - |
| Interfund Transfers & Other | 916,042 | 1,406,702 | 1,245,887 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 916,042 | \$ 1,406,970 | \$ 1,246,137 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 699,354 | \$ 585,440 | \$ 643,416 |
| Operations | 703,200 | 656,152 | 548,363 |
| Capital | 72,000 | 100,000 | - |
| Total Expenditures | \$ 1,474,554 | \$ 1,341,593 | \$ 1,191,780 |
| Excess Revenues/(Expenditures) | \$ (558,512) | \$ 65,377 | \$ 54,358 |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 123,266 | 123,266 | 188,643 |
| Net Fund Balance | (435,246) | 188,643 | 243,001 |
| Ending Fund Balance % of Total Expenditures | | | 20.39% |



ISF III - HEALTH INSURANCE FUND
Summary of Fund Resources

| | 2025 Revised Budget | 2025 Projected | 2026 Proposed Budget |
|---|------------------------|---------------------|-------------------------|
| <u>REVENUES</u> | | | |
| Taxes | \$ - | \$ - | \$ - |
| Licenses & Permits | - | - | - |
| Intergovernmental & Grants | - | - | - |
| Charges for Services | - | - | - |
| Contributions | - | - | - |
| Fines & Forfeitures | - | - | - |
| Investment Income | - | 75,000 | 60,000 |
| Interfund Transfers & Other | 2,579,000 | 3,351,469 | 4,652,146 |
| Financing Proceeds | - | - | - |
| Total Revenues | \$ 2,579,000 | \$ 3,426,469 | \$ 4,712,146 |
| <u>EXPENDITURES</u> | | | |
| Personnel | \$ 25,000 | \$ 25,000 | \$ 25,000 |
| Operations | 2,745,707 | 2,898,092 | 4,251,819 |
| Capital | - | - | - |
| Total Expenditures | \$ 2,770,707 | \$ 2,923,092 | \$ 4,276,819 |
| Excess Revenues/(Expenditures) | \$ (191,707) | \$ 503,377 | \$ 435,327 |
| <u>Available Fund Balance</u> | | | |
| <i>Per Audit Report - Dec 31, 2024</i> | 2,432,778 | 2,432,778 | 2,936,155 |
| Net Fund Balance | 2,241,071 | 2,936,155 | 3,371,482 |
| Ending Fund Balance % of Total Expenditures | | | 78.83% |