

2021 GUNNISON COUNTY PERFORMANCE REPORT

INFRASTRUCTURE • ENVIRONMENT • COMMUNITIES • SERVICES



2021 PERFORMANCE REPORT

Broad-tailed
Hummingbird
Tincup, Colorado

Dedicated to Excellence, Accountability and Continual Improvement



For the third consecutive year, the International City/County Management Association (ICMA) recognized Gunnison County for its data-driven management and reporting achievements with Certificate in Excellence in Performance Management. Of the nearly 40,000 general-purpose local governments in the nation, an exclusive group of only 31 local governments received this accolade in 2021, which represents the highest of three award levels, and only 56 local governments were recognized with any of the three award levels.

This 2021 Gunnison County Performance Report highlights work completed and goals reached that directly align with the Board of County Commissioners' strategic plan.

- ENSURE SOUND **INFRASTRUCTURE**
- PROTECT THE **ENVIRONMENT**
- PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY **COMMUNITIES**
- DELIVER HIGH QUALITY **SERVICES**

Many of the Plan's strategic results directly align with the One Valley Prosperity Project (OVPP) collaborative initiative, which focuses on achieving a more prosperous and successful future for all of the Gunnison Valley's communities. The OVPP logo is next to each aligned strategic result in this performance report to clearly demonstrate our commitment to following through on the actions identified as priorities by so many of our residents.



More information related to the County's strategic planning efforts is available online at <http://www.gunnisoncounty.org/performance>. County Manager Matthew Birnie can be contacted at (970) 641-7602 or mbirnie@gunnisoncounty.org if you have any questions or ideas, or if you would like to have a discussion about the County's performance management efforts.

**MATTHEW
BIRNIE**
County Manager



County Manager Matthew Birnie can be contacted at (970) 641-7602 or mbirnie@gunnisoncounty.org if you have any questions or ideas, or if you would like to have a discussion about the County's performance management efforts.



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 @GunnSheriffCO

GUNNISON COUNTY HEALTH AND HUMAN SERVICES

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@TheChoicePass

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GUNNISON COUNTY SUBSTANCE ABUSE PREVENTION PROJECT

@GCSAPP1

WESTERN SLOPE WORKSITE WELLNESS

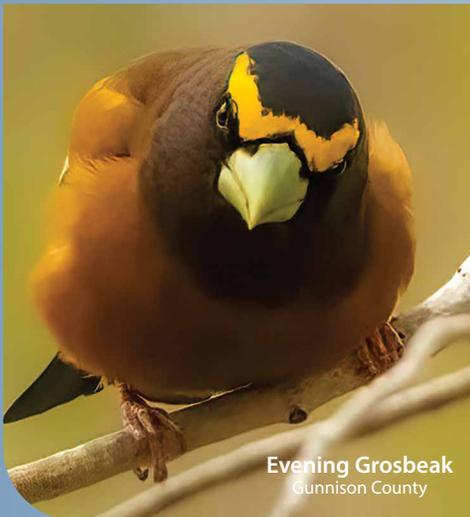
@WSWellness

GUNNISON COUNTY WIC - WOMEN, INFANT AND CHILDREN

@GunnisonWIC

FOLLOWERS & SUBSCRIBERS

There were 27,890 followers and subscribers to the County's website notifications and online portals by the end of 2021.



Evening Grosbeak
Gunnison County

AUTOMATIC NOTIFICATIONS FROM GUNNISON COUNTY

Visit us at www.gunnisoncounty.org/list.aspx to sign up to receive automatic email and/or text notifications whenever we post this information to our website:

- Alerts (Emergencies and Advisories)
- Bid Postings
- Calendar Items
- Employee Newsletters
- Meeting Agendas, Portfolios & Minutes
- News & News Releases
- Employment Opportunities

VISION STATEMENT

Gunnison County cherishes its sense of community and place. We strive to preserve and promote the wellbeing of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy, the highest of three award levels, and only 60 local governments were recognized with any of the three award levels.



ENSURE SOUND INFRASTRUCTURE



Pronghorn Antelope
East of Gunnison
Hwy 50

STRATEGIC RESULT #1

By December 31, 2020, Gunnison County will have an additional funding stream that ensures sufficient support for road and bridge infrastructure, construction and maintenance so that residents and visitors can safely travel on County roads, conduct business, and pursue recreational interests.



UPDATE: CHALLENGING

In May 2021, the Public Works Department met with the Board of County Commissioners to discuss a potential ballot issue related to a sales tax that would capture funding from residents as well as visitors who use our roads and trailheads. Per the County's current strategic plan, by November 30, 2023, the County will ask the residents of Gunnison County to support a well-developed and informed ballot question to provide adequate funding that will support road and bridge infrastructure, construction and maintenance so that residents and visitors can safely travel on County roads, conduct business, and pursue recreational interests. A solution will be necessary so that the County can maintain the current level of maintenance or fund upgrades to existing roads and bridges.

Percentage of respondents to the **BIENNIAL CITIZEN SURVEY** who report that ...

75%

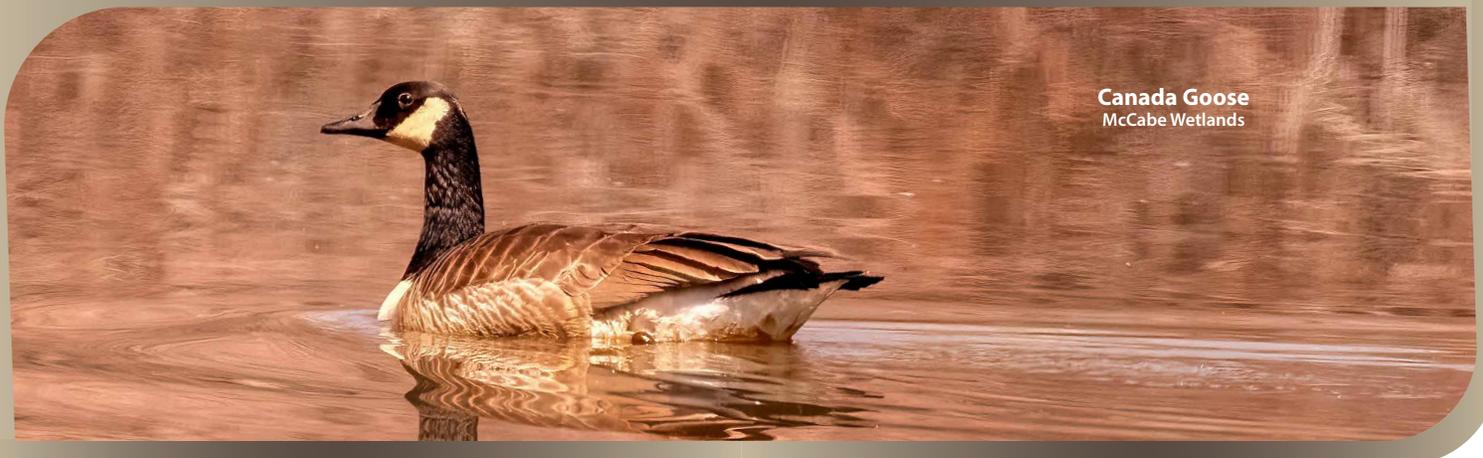
Snow removal services on County roads and highways are good or excellent.

78%

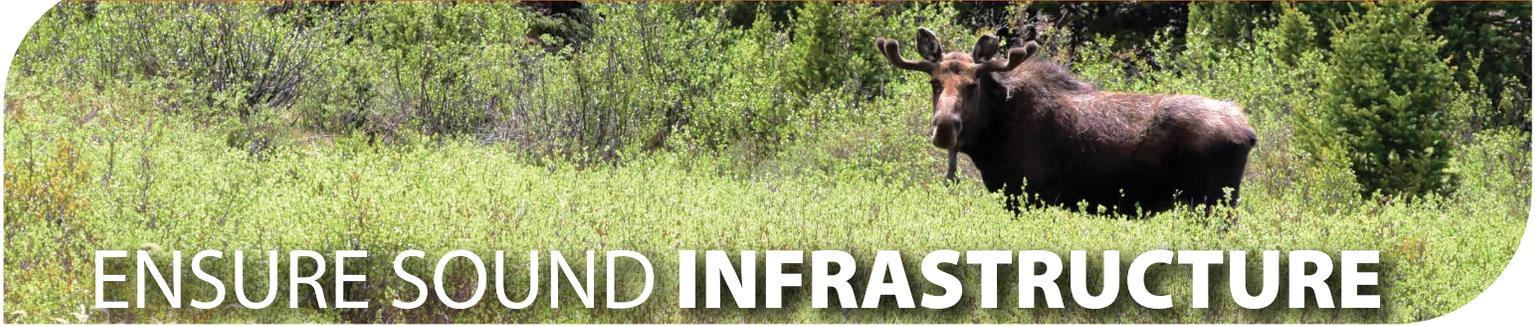
Availability of paths and walking trails is good or excellent.

47%

Road repair services are good or excellent.



Canada Goose
McCabe Wetlands



ENSURE SOUND INFRASTRUCTURE

UPDATE: ACHIEVED

The terminal upgrade project commenced April 2021 and is scheduled to be completed by fall 2022. The project experienced supply delays of some key building materials which, together with unanticipated pre-existing structural complications, increased the budgeted cost and delayed the completion of scheduled milestones. Fortunately, approximately \$25,000,000 of additional Federal funds were provided to complete the project.



#2

STRATEGIC RESULT

By December 31, 2021, the Gunnison-Crested Butte Regional Airport Terminal Renovation Project will begin.



Golden-mantled Ground Squirrel
Carbon Creek

#3 STRATEGIC RESULT

By December 31, 2023, Gunnison County will have hard-surfaced 10 miles of County roads from the 2018 baseline in order to reduce maintenance costs, provide snow removal options, enhance safety and improve the travel experience of residents and visitors.

Bighorn Sheep
Blue Mesa Reservoir



UPDATE: CHALLENGING

Achievement of this goal would reduce maintenance and plowing costs, as studies show that hard-surfaced roads are cheaper to maintain and plow than gravel roads. In 2021, Gunnison County was able to overlay 2.4 miles of Washington Gulch.

The Public Works Department's primary source of revenue is gas tax funding and, in spite of increased traffic, that equates to only \$625,000 more now than it was in 2002. Needless to say, paving costs have increased at a much higher rate.



Dillion Pinnacles
Blue Mesa Reservoir

ENSURE SOUND INFRASTRUCTURE



Red-tailed Hawk
Gunnison County

STRATEGIC RESULT

By December 31, 2024, the development and infrastructure for the Shady Island River Park will be completed as generally described in the Shady Island Master Plan.

UPDATE: IN PROGRESS

The River Park is owned and operated by Gunnison County, and was purchased with the intent of providing a new river access area that will better support the current and growing recreational use. By the end of 2021, the County completed construction of the road, parking areas and boat ramp. Additional work will occur throughout 2022 to finish the park amenities, which include construction of permanent bathrooms and installation of the campground.

As of May 2021, Gunnison County had raised \$932,000 from 12 grants for the development of Shady Island River Park. Staff continues to apply for additional grants to support the project.

#4



100%

School days when snow accumulations meet plow policy criteria prior to 4:00 am, all school bus routes are plowed prior to school bus use.

100%

Airport compliance with all Federal Aviation Administration (FAA) Part 139 regulations and Transportation Security Administration (TSA) security regulations.

80%

Customer complaints at the Airport resulted in customer satisfaction or no desire for next-level management review or action.

88.64%

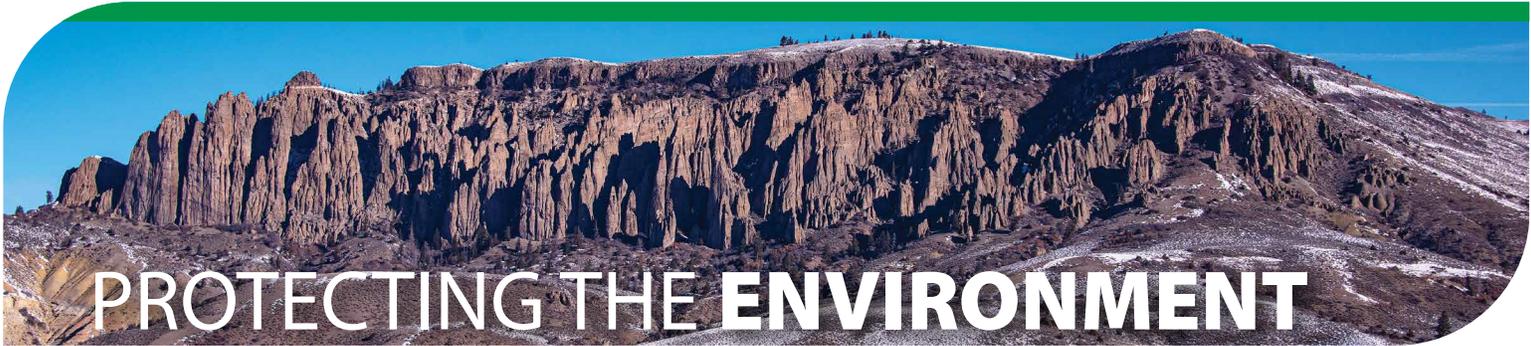
Major bridges (20' and over) were independently rated as structurally sound

23.3%

of private land has been conserved.



Gunnison Sage Grouse
Gunnison County



PROTECTING THE ENVIRONMENT

UPDATE: ONGOING

Gunnison County, in cooperation with the Town of Crested Butte, Mt. Emmons Mining Company and other stakeholders, continues to pursue regulatory efforts before the Colorado Water Quality Control Commission (WQCC) to maintain site-specific water quality standards in relation to the Mt. Emmons mine and water quality in the Coal Creek Watershed. In addition, the County, in partnership with the Upper Gunnison River Water Conservancy District, is participating in WQCC administrative proceedings to protect water quality standards associated with Tomichi Creek and in relation to the Homestake uranium mine.

In 2021, with regard to water rights, Gunnison County successfully protected its conditional water rights for potential use at its Shady Island River Park until at least 2027. The County has also intervened in a Colorado Water Court proceeding in which Mt. Emmons Mining Company has applied for the continuation of conditional water rights from the Slate River, Carbon Creek, Mill Water Reservoir, and Elk Creek for mining purposes. The County has joined this case in order to prevent the use of such water for active mining operations and to limit the amounts and locations of such water to those reasonably necessary for water treatment and mine site reclamation.

Finally, Gunnison County continues to diligently pursue, through litigation as necessary, compliance with its Onsite Wastewater Treatment System (OWTS) regulations in order to protect and promote surface and groundwater quality.

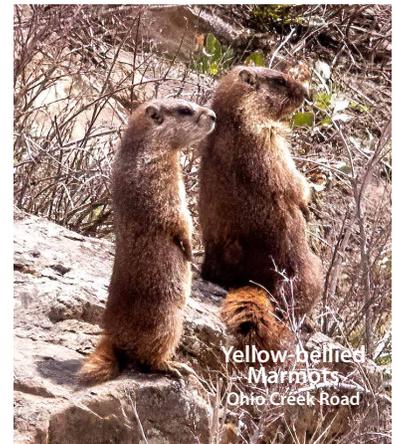
#1 STRATEGIC RESULT

Gunnison County shall continue to work with its partners to protect water quality and quantity for in-basin purposes in a manner that is socially, environmentally and economically sound.



Colorado Chipmunk
Cooper West State Park

Percentage of respondents to the **BIENNIAL CITIZEN SURVEY** who report that ...



Yellow-bellied Marmots
Ohio Creek Road

52%

of respondents to the biennial citizen survey reported that recycling services are good or excellent.



PROTECTING THE ENVIRONMENT

#2 STRATEGIC RESULT

By December 31, 2020, third-party certification and recognition for energy efficiency from Energy Star, LEED or other independent organization will be achieved, verifying and recognizing the energy efficiency of the County Courthouse and the Health and Human Services (HHS) building.

UPDATE: ACHIEVED

The HHS building, Courthouse, and Blackstock all have met requirements for Energy Star rating. Energy Star certification is awarded to buildings that are in the 75th percentile or higher for energy efficiency per square foot of conditioned space.

- Blackstock energy use has been reduced by 70% since the HVAC (Heating, Ventilation and Air Conditioning) conversion, and it now generates 30% of needed energy onsite. The building has achieved an energy score in the 87th percentile.
- HHS energy use is 66% less than before it's renovation in 2018 and, with the addition of solar, it now generates 29% of needed energy onsite. The building has achieved an energy score in the 93rd percentile.
- The Courthouse, which was already very efficient, has reduced energy use by 5% since 2018 and now generates 52% of needed energy onsite. The building has achieved an energy score in the 95th percentile.



Golden Banner
Taylor Canyon

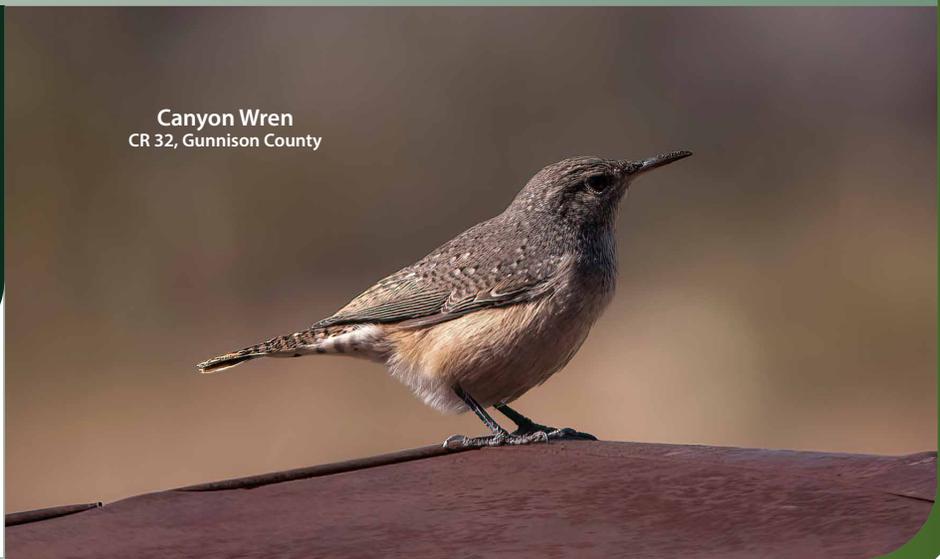
#3 STRATEGIC RESULT

By December 31, 2020, 26 fleet vehicles will have been replaced by natural gas vehicles from the 2016 baseline.

UPDATE: ACHIEVED

The County achieved this goal!

Canyon Wren
CR 32, Gunnison County





PROTECTING THE ENVIRONMENT

UPDATE: REMOVED FROM PLAN

Former County Commissioner John Messner was the lead for this result. He resigned in 2020 to take a position with the Colorado Oil and Gas Commission (COGC). This effort led to the creation of a working group and spurred a lot of productive dialogue which surfaced relationship issues between natural gas leasing and coal leases that need to be resolved by the federal government. The COVID pandemic stopped the formal collaborative process of the working group, but efforts to resolve the issues are ongoing at the federal and state levels. Work has been done by the COGC to ensure that there is a clear path to permitting for Coal Mine Methane projects. The federal agencies are actively developing a leasing solution and projects are moving forward in the North Fork of the Gunnison and Roaring Fork Valleys. The initiatives of the working group that arose from the Gunnison BOCC setting this goal in its strategic plan were integral to this progress.

#4 STRATEGIC RESULT

By December 31, 2021, Gunnison County will support the development and implementation of a coal mine methane capture, mitigation and/or utilization strategy to decrease the greenhouse gas impacts of coal mine methane being emitted from the North Fork valley by 85%.

#5 STRATEGIC RESULT

By December 31, 2023, Gunnison County will work with the ranching community and other landowners to expand the conserved private ranchland in the County by an additional 8,500 acres from the 2018 baseline in order to protect open space and the watershed, ensure access to public lands and trails, and preserve agriculture.



UPDATE: IN PROGRESS

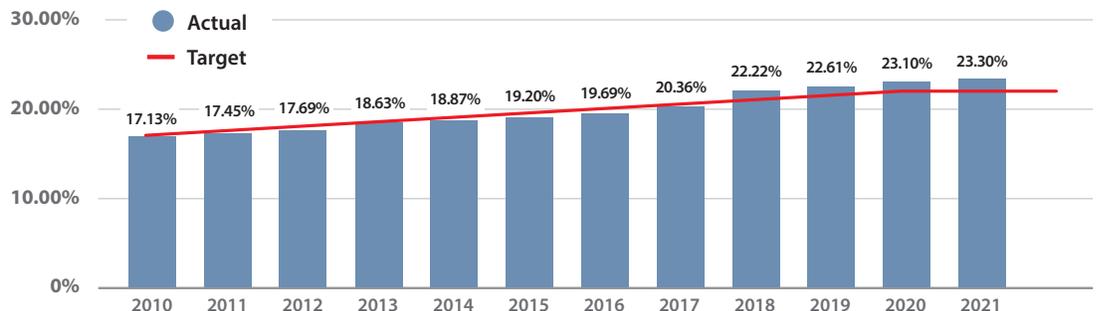
This measure's performance averages out to 1,700 acres annually. The acres conserved in the years 2019, 2020, and 2021 were 1,442, 1,882, and 750 respectively.

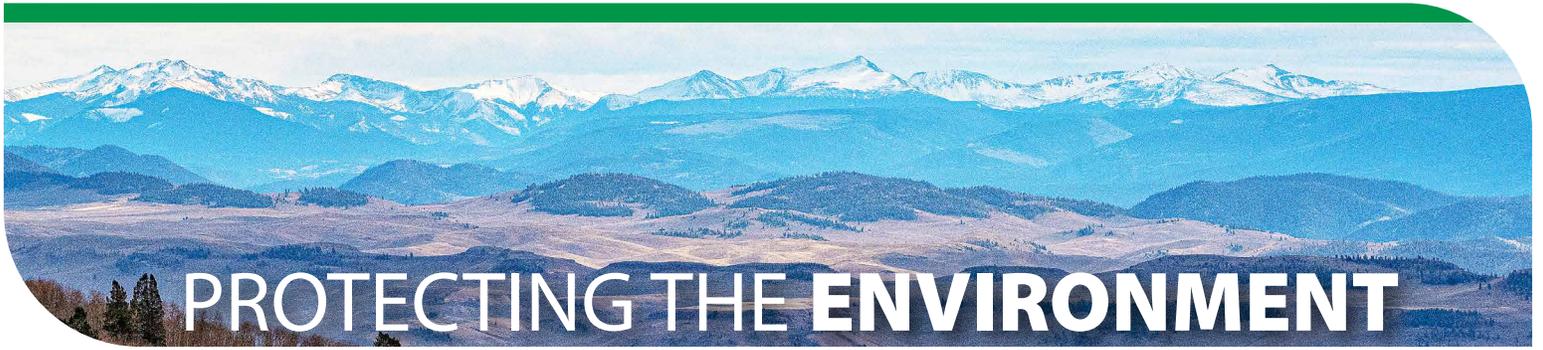
The Land Preservation Fund continues to be an immensely important funding mechanism due to its ability to fund transaction costs, which leverages significant additional investments. It is also worth noting that the number of new 35-acre parcels has increased significantly in the last couple of years, likely due to COVID-related factors, including land values.



Mule Deer
Soap Creek

Percentage of private land conserved





PROTECTING THE ENVIRONMENT

UPDATE: IN PROGRESS

To date, Gunnison County has achieved a 6% reduction in residential and a 13% reduction in commercial energy usage. Most of this success is due to lower emissions from electric generation, a reduction in electricity use, and an increase in natural gas use on average per household. Natural gas is currently a cleaner source of energy to heat buildings, but it cannot get much more efficient. However, electricity is catching up and will become much more efficient and lower emitting than gas in the next few years. In order to meet 20% reduction goals, buildings will have to electrify.

Three utility scale projects are currently underway: The joint Gunnison County and City of Gunnison airport solar array, the Sunshine Park solar array, and Taylor hydro. Other larger regional projects are in planning now due to State level mandates on the generation utilities.

#6 STRATEGIC RESULT

By December 31, 2030, Gunnison County will work to reduce energy use impacts and lower greenhouse gas emissions by 20% from 2005 levels, thereby improving air quality and addressing climate change, as measured by:

- By 2020, EUI (energy use intensity) will be declining from 2015 levels in residential and commercial new and existing buildings with a target of 20% reduction by 2030; and
- By December 31, 2030, Gunnison County will provide leadership to convene stakeholders and facilitate the development of local alternative energy sources and increased efficiency in utilities, buildings and transportation resulting in declining annual emissions measured by mCO₂e/mBtu.



Scarlet Gilia
Taylor Canyon

Mountain Bluebird
Ohio Creek



PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY COMMUNITIES

UPDATE: ACHIEVED & ONGOING

The Community Health Coalition (CHC) Health & Wellness subcommittee was actively engaged in planning interventions with community education and public education/outreach, and additional funding was secured for 2020-2022. The data analysis shows a decrease in the number of suicides in Gunnison County in 2020 and 2021, but there is a concerning increasing trend in suicide attempts and mental health needs.

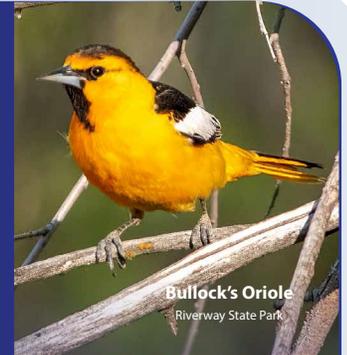


#1 STRATEGIC RESULT

By December 31, 2020, Gunnison County will

work with key partners on suicide prevention strategic community education, outreach and response plan as measured by:

- a) Vital mortality record data will be compiled and analyzed for trends and critical attributes annually. Key data analysis findings will be shared broadly within the community with leaders and medical providers; and
- b) County participation and leadership will assure a public health strategy implementation with the Community Health Coalition of the Gunnison Valley.

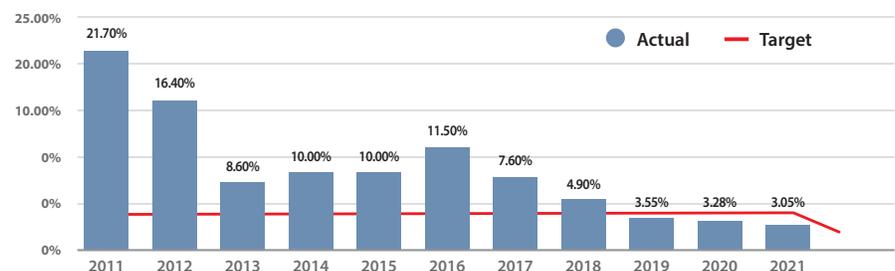


84.67% of children had received all required immunizations upon entering school.

1,739 children were served by the Health & Human Services Department.

22,939 immunizations were provided by the Health & Human Services Department.

Maximum teen-pregnancy rate



Percentage of children who have received all required immunizations upon entering school



PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY COMMUNITIES

STRATEGIC RESULT #2



By December 31, 2020, Gunnison County will promote optimal community and family health, safety and wellbeing through an integrated Health and Human Services team, as measured by:

- a) 70% or more of children two years of age will be up-to-date in all recommended vaccinations;
- b) 90% (minimum) of children with a Child Welfare case will not be re-opened due to a new referral within 1 year;
- c) 90% of vital records (birth and death certificates) audited by the State meet all requirements; and
- d) 95% of all eligibility determinations for food assistance are completed within 30 days.

UPDATE: SUCCESS

Food assistance applications significantly increased due to the COVID-19 crisis. Despite this increase in demand, the County was still able to determine eligibility for assistance within 30 days for at least 95% of cases. Child welfare case reports also significantly increased, but at least 90% of cases were not reopened within a year. An audit of Vital Records in 2020 and 2021 showed that a minimum of 90% of all requirements were met.

Childhood vaccinations (by two years of age) continue to lag statewide and in Gunnison County, performing at 70.23% in 2021. However, 84.67% of Gunnison County children had received all required immunizations prior to entering school in 2021, which was our best performance year yet (see chart on previous page). During 2020, there was a marked decline in children's appointments, due to COVID-19 crisis, and staff has worked to increase appointments with reminder mailings and phone calls to increase childhood vaccinations.

Percentage of respondents to the **BIENNIAL CITIZEN SURVEY** who report that ...

49%

The availability of preventative health services in Gunnison County is good or excellent.

63%

Access to services provided to seniors by Gunnison County is very easy or somewhat easy.

2,456

at-risk adults were provided special needs services.

74

adults/seniors were provided adult protective services.

6,215

seniors and adults were provided senior health and resources services.



PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY COMMUNITIES

UPDATE: PARTIAL SUCCESS

We have seen a decrease in 6th-12th grade youth who are enrolled in the Choice Pass Program. This decrease may be related to parent education about the program, an online sign-up format, and/or staff not being present in the schools during the Spring of 2021. We have increased our presence in the schools with the changing COVID restrictions and have strengthened our partnership with the school district. We are seeing fewer youth violate the program, but the youth who have are presenting with much higher needs more consistently than in previous years.

Vaping and alcohol use have been on the rise. This is consistent with adult binge drinking data, which is concerning.

There is growing concern over increased sexual violence, as reported on Healthy Kids Colorado Survey (HKCS) and by adults in the community. As well, we have seen a concerning community-wide increase in the use of GHB (gamma hydroxybutyrate), which is associated with sexual assaults. The fall 2021 HKCS results will be available in summer 2022.



#3

STRATEGIC RESULT

By December 31, 2020, the Juvenile Services Department will have improved the future of Gunnison County residents by reducing youth substance use as evidenced by:

- a) 70% of all 6th – 12th grade students and their parents will annually make the choice pass pledge and less than 10% will violate their pledge;
- b) 75% of youth served in 6th – 12th grade report having an adult to go to for help with a serious problem according to the Healthy Kids Colorado survey; and
- c) 70% of parents of 6th – 12th grade students report having had a conversation with their children, as measured by the GCSAPP parent questionnaire administered fall 2017.



82.34%

of youth served by Early Intervention did not commit a new offense within one year of program completion.

100%

of youth served by Juvenile Services did not go to staff-secure or secure placement for greater than 60 days.

\$574,392.01

child support dollars were collected.

3.05%

teen pregnancy rate.

89.9%

of pregnant women received early prenatal care during the first trimester.

PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY COMMUNITIES

#4



STRATEGIC RESULT

By December 31, 2020, corporate and general aviation services will be enhanced to grow Gunnison-Crested Butte Regional Airport's position in the market, as evidenced by a minimum of \$100,000 in annual fuel-flowage fees and ramp-parking fees collected annually.

UPDATE: CONTINUING

An increase in general aviation activity was apparent post-COVID as many second homeowners and potential new owners visited the valley utilizing private and chartered flights. This trend is expected to continue and even increase as the desirability of living in the valley with its good quality of life are appreciated and the word spreads. One Master Plan objective of expanding and rehabilitation the general aviation ramp still exists and is expected to begin in 2023.

With the increase in general aviation activity, and thus the corresponding business and revenue earning opportunities potentially existing, there is a strong desire for the County to operate a Fixed Base Operator (FBO) in future years given that the County already owns most of the general aviation supporting infrastructure. This initiative will be studied during a new airport Master Plan process.

The desire to improve corporate general aviation facilities and supporting services is high on the list of County goals for general aviation, but there are obstacles in successful resolution due to existing contractual obligations with the current FBO operator.



Colorado Chipmunk
West of Hartman Rocks



Yellow-headed Blackbird
Gunnison Airport



Northern Flicker
Gunnison County

PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY COMMUNITIES

UPDATE: PARTIAL SUCCESS

Unfortunately, due to the onset of COVID 19 during the early part of 2020, annual enplanements dipped to around 28,000 for 2020, down from 35,825 in 2019. This essentially put a dent in the goal of reaching 40,000 by December 2022. However, with the anticipation of the travel industry making a comeback, particularly in leisure resort destinations and together with a more aggressive effort in expanding our air service opportunities, this goal can be reached by December 2024.

The 2020 CDOT economic study determined that our airport generated \$121M annually, up from \$98M in 2013. An annual enplanement high of 36,500 was attained, but the goal of 45,000 was not met. A 2021 passenger leakage study update revealed a reduction in passenger leakage of about 3%, going to 74% down from 77%.



#5

STRATEGIC RESULT

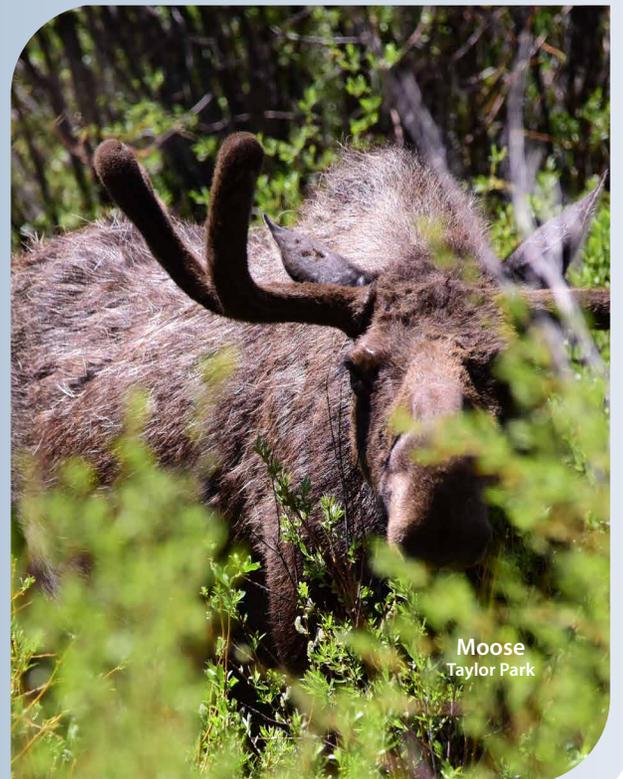
By December 31, 2020, increase the airport's economic impact to the community by 40% over the results of the 2013 CDOT study to \$140M as a consequence of reversing identified passenger leakage, increasing enplanements to 45,000, and increasing corporate and general aviation activity.



American Robin
Gunnison County



Yellow Warbler
Almont, CO



Moose
Taylor Park



PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY COMMUNITIES

UPDATE: ACHIEVED

Team outreach focused in 2020 and 2021 to support all early childhood education centers and homes to maintain available slots in the county. Additional funding was secured by the team to mitigate COVID-19 impacts, including staff sick leave and parent tuition assistance. The CCCAP slot pilot project was implemented, which provided information on potential future opportunities including additional financial support for slots. Also, Gunnison County facilitated a partnership between Gunnison Valley Health and Wonderland Nature School to create a new center with 53 additional childcare slots..



STRATEGIC RESULT

#6

By December 31, 2020, Gunnison County will facilitate efforts in the valley to increase the number of child care and pre-K slots and enhance the

opportunities for small business startups for child care/preschool, as evidenced by:

- a) Development of a community plan to maximize current capacity at all licensed providers and expand capacity for infant and toddler care.
- b) Increasing the Colorado Child Care Assistance Program (CCCAP) program capacity by implementing a "slot" pilot project and outreach to enroll qualified home providers.
- c) Outreaching to increase licensed home providers.



Indian Paintbrush
Taylor Canyon



PROMOTE PROSPEROUS, COLLABORATIVE & HEALTHY COMMUNITIES

UPDATE: ACHIEVED

The team engaged the Community Health Coalition (CHC) leadership to support a countywide Behavioral Health Needs Assessment (BHNA) project for release in 2022. The BHNA will provide a foundation for additional countywide efforts and partnerships to expand and improve mental and behavioral health access and services. Grasp, a subgroup of the Health Coalition and led from the County's Juvenile Services team, has secured funding to help support the increased mental health workforce with Gunnison Valley Health, a Crested Butte Community School social worker embedded in the school, a crisis clinician, a peer support specialist, as well as other services and funds to help individuals obtain additional training and certification to address the behavioral health needs of the community. The Community Health Coalition is also working with Western Colorado University to expand the University's capacity to provide an extended studies course, and undergraduate, graduate and certificate programs that will increase the behavioral health workforce in the community.



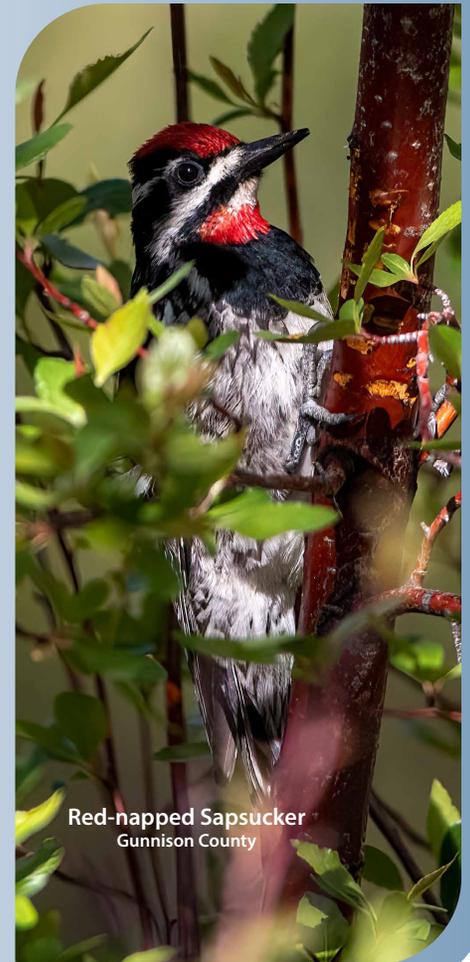
#7

STRATEGIC RESULT

By December 31, 2020, Gunnison County's work with community partners will result in increased access and improved services related to high-quality mental and behavioral health in the valley.



Red-tailed Hawk
Gunnison County



Red-napped Sapsucker
Gunnison County



Tincup
Gunnison County



DELIVER HIGH QUALITY SERVICES



Aspen Grove
Black Canyon

Percentage of respondents to the BIENNIAL CITIZEN SURVEY who report that ...

- 84%** Sewer services are good or excellent.
- 62%** Public information services provided by Gunnison County government are good or excellent.
- 74%** Emergency preparedness services offered by Gunnison County are good or excellent.

90.16% of E911 address changes and/or additions received from addressing officials were updated within two days of receipt.

34.4% of Motor Vehicle customers completed their vehicle renewals online.

#1 STRATEGIC RESULT

By December 31, 2019, the perception of at least 50% of respondents to the biennial Citizen Survey will be that land use and planning services are good or excellent.

UPDATE: CHALLENGING

The overall perception of respondents in the biennial Citizen Survey dropped to 38% in 2022, from a high of 46% in 2017. Staff has continued to conduct outreach events, such as spring contractor meetings, water quality updates, and stakeholder groups for proposed building code changes. Staff will continue to strive to be a resource for customers and provide outreach on important issues and topics.

DELIVER HIGH QUALITY SERVICES



STRATEGIC RESULT

By December 31, 2019, Gunnison County will promote optimal broadband internet and telecommunications infrastructure in the Gunnison valley, as evidenced by:

- Sufficient infrastructure in the Gunnison valley is in place and ready for connectivity to future sources of additional and/or redundant bandwidth, as these sources become available;
- Access to the Region 10 network is available for local Internet Service Providers to purchase additional bandwidth if desired; and
- Continue to pursue other options for redundancy wherever possible and practical.



#2

UPDATE: ACHIEVED AND ONGOING

As of Nov 2021, the Cottonwood Pass redundant fiber line went online. Service is still being rolled out, but the physical line is now available.

Gunnison County continues to engage with Region 10 on their latest effort to fund/implement service between the City of Gunnison and Towns of Crested Butte/Mt. Crested Butte (30+ miles of new fiber). The existing broadband connection within the county has been notoriously challenging with low-speeds, high costs, and numerous outages. The extension will assist in addressing these issues.

The City of Gunnison CNL (carrier neutral location) has been established at Gunnison Police Department. The Mount Crested Butte CNL was relocated to the Lodge at Mountaineer Square for a more central location. The Crested Butte CNL is close to live. CB South lateral fiber from Highway 135 and CNL are in the planning phase. The Town of Pitkin fiber plan is in engineering, which includes two private partners, Region 10, and others. All of these CNL efforts are aimed at improving access for local Internet Service Providers.

Aspen Grove
Powderhorn

DELIVER HIGH QUALITY SERVICES

UPDATE: SUCCESS

Gunnison County Juvenile Services has been diversifying funds for a spectrum of prevention efforts. Local, foundation, state and federal funds have been secured and braided in order to leverage existing prevention efforts and expand services across the spectrum of prevention. Upstream prevention is secured through 2026 with funding from local municipalities (\$35,000 for 2022), from the RE1-J school district (\$20,000 for 2022), as well as state funds. Primary prevention funds are secured through HB1451, the RE1J school district (\$15,000), and Family First. Secondary prevention efforts include Diversion programming through state funding and with \$15,000 in RE1-J school district funding. Additionally, Juvenile Services has secured over \$1.5 million dollars to be utilized over four years (2021-2025) for harm reduction, treatment and recovery from substance use disorder across the lifespan.

Local funds and collaboration are essential for providing services that are outside of state and federal funding; including direct services and community identified needs. Local collaboration also strengthens state and federal grant requests. Prevention is about community – helping to ensure prosperity of community means investing in the youth. Prevention is much more cost effective than treatment or recovery – Gunnison County has a dedication to prevention services for youth and families.



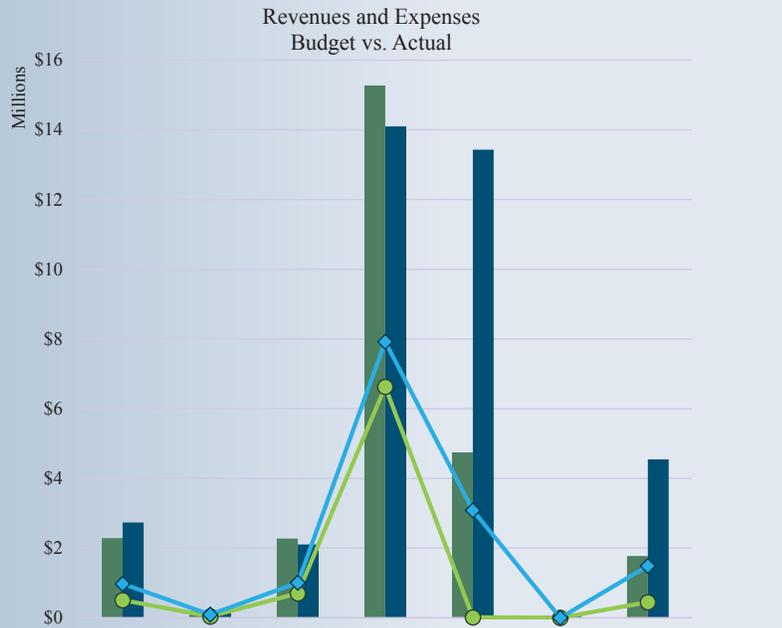
#3

STRATEGIC RESULT

By October 31, 2020, Gunnison County, in partnership with the schools and municipalities, will secure sustainable funding for juvenile prevention services including Gunnison County Substance Abuse Prevention Project (GCSAPP) sponsored programs to promote optimal community and family health, safety and wellbeing.



COUNTY WIDE GRANTS SUMMARY



■ 2022 Budget - Revenue ■ 2022 Budget - Expenses
● 2022 YTD - Revenue ◆ 2022 YTD - Expense



DELIVER HIGH QUALITY SERVICES



Yellow-Bellied Marmot

#4 STRATEGIC RESULT



By December 31, 2020, Gunnison County will establish a regulatory framework to encourage and direct industrial and commercial development into existing platted or zoned areas and enable opportunities for new commercial and industrial developments and newly developed Special Geographic Areas in order to:

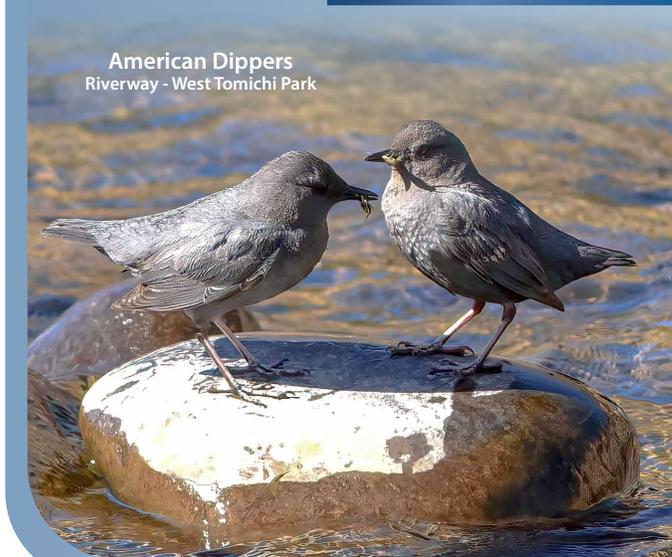
- a) Preserve our rural heritage.
- b) Protect our community corridors (Hwy 50 and Hwy 135) and view sheds along those corridors.
- c) Support the community values described in the One Valley Prosperity Strategy.
- d) Support compact development patterns.

UPDATE: ACHIEVED

Community Development staff prepared an analysis of market and real estate trends for commercial and industrial properties in the south valley. The analysis included comprehensive mapping showing the types and locations of uses in the south valley. Staff made recommendations to the Board of County Commissioners (BOCC) in January 2020. Staff also participated in the City of Gunnison's comprehensive planning process for the past year and will continue to work with the City to develop recommendations for a three-mile plan. In 2020, County staff has begun working with Community Development staff from the Towns of Crested Butte and Mt. Crested Butte to identify possible areas of mutual agreement. County staff presented an updated analysis to the Planning Commission and BOCC in early 2021. Afterward, the BOCC directed staff to work with the City

of Gunnison to develop recommendations for targeted growth areas outside of the City of Gunnison. The BOCC also supported the staff recommendations that were proposed in a memorandum dated March 26, 2021.

The County and City of Gunnison have jointly issued a request for proposals for the development of a North Gunnison subarea plan. This plan is intended to identify appropriate uses in the area north of the City of Gunnison that may be appropriate for annexation. The subarea plan is intended to develop a streamlined review process that will be more efficient than the County's current review process. It is expected that the process will kick-off in the spring of 2022 and be completed by the end of that year.



American Dippers
Riverway - West Tomichi Park



DELIVER HIGH QUALITY SERVICES

UPDATE: ACHIEVED

In 2019, the STOR Committee established the following subcommittees to address specific issues:

- **Communication and Outreach:** Created signage, logo and branding materials to convey stewardship ethics; installed new signage at river corridor recreation areas.
- **Slate River/Peanut Lake:** Working on stakeholder outreach to create better user experience for summer and winter recreation that is well managed and addresses parking, trailheads and bathrooms.
- **CB to CB South:** Committee has met with the Colorado Department of Transportation to discuss possible alignment of a recreation path.
- **Gothic Corridor:** Identifying transportation and management issues that need to be addressed and possible solutions

The STOR Committee was also awarded a \$350,000 Stewardship Impact grant from Great Outdoors Colorado (GOCO) for the implementation of the Gunnison County Stewardship Program. The County signed a contract with the National Forest Foundation to support funding of this program and the hiring of a Stewardship Coordinator who began work in 2020. Funds from this grant have also been allocated to support the creation of designated, dispersed campsites in the upper East River valley in partnership with the U.S. Forest Service and the Crested Butte Conservation Corps. The STOR Committee also utilized these funds to support communications campaigns to educate residents and visitors about proper backcountry etiquette and the change in designated dispersed camping.

The partnership with the National Forest Foundation for the Gunnison Stewardship Fund also saw continued success in year two. Approximately \$100,000 was raised to fund local stewardship projects in Gunnison County on public and conserved lands, and funds were distributed to local governments and nonprofits.



#5

STRATEGIC RESULT

By December 31, 2020, Gunnison County will work with its Sustainable Tourism and Outdoor Recreation (STOR) partners to establish and begin implementing stewardship, messaging, infrastructure development, wayfinding and enforcement for public lands within Gunnison County.

In the summer of 2020, the County and the National Forest Foundation partnered to create the Gunnison County STOR Corps, which is a conservation corps dedicated to stewardship work in the Gunnison Valley. In 2020, the STOR Corps employed 10 people for 12 weeks and worked on trail projects, tree planting, cleaning, outreach and education throughout the valley. Also in 2020, the STOR Committee was awarded a Resilient Community grant from GOCO for \$450,000 to support stewardship work. Funding from this grant supported a STOR Corps in 2021, and was used to fund work by the Crested Butte Avalanche Center in the winter of 2020-2021 to educate backcountry users on safe access.



Cinnamon Teal
Powderhorn, CO

DELIVER HIGH QUALITY SERVICES

STRATEGIC RESULT

By December 31, 2022, Gunnison County will increase the availability of housing by facilitating the construction of 200 new workforce housing units from the 2016 baseline.

#6



UPDATE: CHALLENGING

Gunnison County built eight units at Elk Valley Condominiums in Buckhorn Ranch. Gunnison County's private-sector partner Gatesco has completed 76 units at Paintbrush in Gunnison, which has created significant new housing opportunities for local workers including County employees.

A 36-unit Low-Income Housing Tax Credit project was completed in Gunnison through a partnership between a private developer and the Gunnison Valley Regional Housing Authority. GVRHA was conceived by and receives significant funding from Gunnison County.

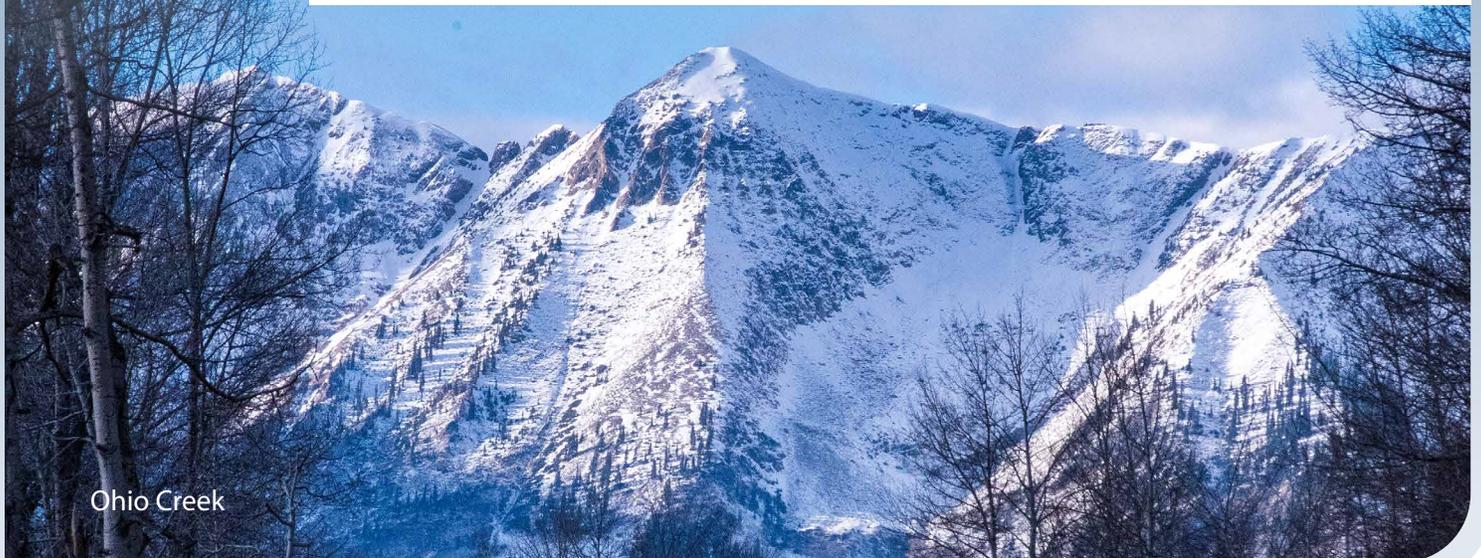
Planning is underway for approximately 40 units on County-owned land at South 14th Street in Gunnison. Development is scheduled to begin in 2022.

A robust community engagement and planning process is underway for workforce housing at the County's Whetstone property near Crested Butte. This project will enter the land use process this Fall, and it should deliver over 200 units when completed.

Habitat for Humanity of the Gunnison Valley continues to construct nine new single-family homes in the 1.68-acre Wills Way Community in Gunnison on land provided by Gunnison County. Of the nine homes, three were completed by 2019, and another was completed in 2021.



Golden Mantled Ground Squirrel
Black Canyon



Ohio Creek



OFFICE LOCATIONS

AIRPORT ADMIN / AARF

519 Rio Grande Avenue; 970-641-2304

AIRPORT TERMINAL

711 Rio Grande Avenue

BLACKSTOCK GOVERNMENT CENTER

221 N. Wisconsin Street

Assessor's Office; 970-641-1085

Clerk & Recorder's Office; 970-641-1516

Community & Economic Development; 970-641-0360

Elections; 970-641-7927

Geographic Information Services (GIS); 970-641-7620

Information Technology (IT); 970-641-1410

Motor Vehicle; 970-641-1602

Recording; 970-641-2038

Treasurer's Office; 970-641-2231

COURTHOUSE

200 E. Virginia Avenue

Alternative Services; 970-641-7635

Board of County Commissioners; 970-641-0248

County Attorney; 970-641-5300

County Manager; 970-641-0248

Finance; 970-641-2203

Human Resources; 970-641-7623

Juvenile Services; 970-641-7902

FRED R. FIELD WESTERN HERITAGE CENTER

275 S. Spruce Street

Fairgrounds; 970-641-8561

CSU Extension; 970-641-1260

HEALTH & HUMAN SERVICES

220 N. Spruce Street

Main Line; 970-641-3244

Multicultural Resources; 970-641-7999

Senior Resources; 970-641-7984

Veterans' Services; 970-641-7919

LANDFILL

621 CR 42; 970-641-5522

PUBLIC SAFETY CENTER

510 W. Bidwell Avenue

Detention Center (Jail); 970-641-1108

Emergency Management; 970-641-2481

Sheriff's Office; 970-641-1113

PUBLIC WORKS

195 Basin Park Drive; 970-641-0044

WATER TREATMENT PLANT

38130 W. Hwy 50; 970-641-8565