

01-Agenda

02-COVID-19 Socio-economic Indicators

03-Kebler Pass Winter Trailhd

04-Board of Trustees Update

GUNNISON COUNTY BOARD OF COMMISSIONERS
MEETING NOTICE

DATE: Tuesday, March 9, 2021
PLACE: Board of County Commissioners' Meeting Room at the Gunnison County Courthouse
200 E. Virginia Avenue
Gunnison, CO 81230

GUNNISON COUNTY BOARD OF COUNTY COMMISSIONERS WORK SESSION:

- 8:30 am • COVID-19 Socio-Economic Indicators
- 9:00 am • Kebler Pass Winter Trailhead
- 9:20 am • Quarterly Gunnison Valley Health Board of Trustees Update
- Adjourn

Please Note: Packet materials for the above discussions will be available on the Gunnison County website at <http://www.gunnisoncounty.org/meetings> prior to the meeting.

ZOOM MEETING DETAILS:

Join Zoom Meeting:
<https://us02web.zoom.us/j/88336680665?pwd=MVhiUzIBZnRrNjdma0JoUllXUzRaUT09>

Meeting ID: 883 3668 0665
Passcode: 149941
One tap mobile
+16699006833,,88336680665#,,,,*149941# US (San Jose)
+12532158782,,88336680665#,,,,*149941# US (Tacoma)

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: COVID-19 Socio-economic Indicators Update

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Update from Recovery Coordinator on COVID Socio-economic indicators

Fiscal Impact:

Submitted by: Cathie Pagano

Submitter's Email Address: cpagano@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 2/26/2021

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 30

Agenda Date: 3/9/2021

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Kebler Pass Winter Trailhead

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

Public Works is providing information on the winter use of the trailhead and capacity discussions

Fiscal Impact:

Submitted by: Marlene D. Crosby

Submitter's Email Address: mcrosby@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed and no legal sufficiency issues presented at this time. ESG

Reviewed by: GUNCOUNTY1\egaebler

Discharge Date: 3/5/2021

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 3/5/2021

Consent Agenda Regular Agenda Worksession

Time Allotted: 20

Agenda Date: 3/9/2021

GUNNISON COUNTY
PUBLIC WORKS DEPARTMENT
195 Basin Park Drive
GUNNISON, CO 81230

TO: Board of County Commissioners
Matthew Birnie, County Manager
County Attorney's Office

FROM: Marlene Crosby, Public Works Director
Sparky Casebolt, Operations Manager
Rod Black, District 3 Foreman

DATE: March 4, 2021

SUBJECT: Kebler Trailhead

We wanted to give you an update on how the new trailhead has been working this winter, and put some concerns on your agenda that will need your attention before the next permit season.

For the 2020-2021 winter season, we issued 55 parking permits, 38 trailer permits and 138 snowmobile permits. When we reached 55 parking permits, I declined any further permits knowing we had exceeded capacity by 6-8 spaces. I had requests from two property owners for a second permit and from 1-2 requests from owners or renters very late in the season.

The trailhead has functioned well this year. The Forest Service Permittees are considerate and work well with us, and the residents of Irwin, to be as flexible as possible. This has not been a heavy snow year, but the area has had a number of small storms that accumulate snowpack. We have asked the residents to move their vehicles for cleanup two times this year, and they have done a good job of getting the trailhead cleared out so it could be plowed.

Our concerns are relative to the 2021-2022 season and future years. We are already over capacity and based on access permits we have issued and recent calls we expect 7-9 new homes will be built in Irwin this summer, and there are more buildable lots. Current building codes with energy efficiency requirements, and the availability of solar systems that provide the needed power, guarantee that these homes will be able to be lived in by the owner or rented during the winter. If next year restrictions are the same as this year that could be 10-14 new permit requests, and no place to park the vehicles. There is no funding available to build another trailhead.

This discussion cannot just be limited to the Townsite of Irwin. There are 67- 35-acre parcels and 2- 80-acre parcels in the Townsite of Floresta. It is not known how many of those parcels are buildable lots.

Last year Matt Hoyt suggested that anyone getting a permit should be required to provide proof that they were living in a legally permitted structure before they were issued a permit. If that is a requirement this year, the residents will need to be made aware of it in late spring or early summer so they can do the research or work needed to have the permit in hand when they apply for a permit.

AGENDA ITEM or FINAL CONTRACT REVIEW SUBMITTAL FORM

Agenda Item: Gunnison Valley Health Board of Trustees Quarterly

Action Requested: Discussion

Parties to the Agreement:

Term Begins:

Term Ends:

Grant Contract #:

Summary:

The attached was provided by Gunnison Valley Hospital.

Fiscal Impact: N/A

Submitted by: Katherine Haase

Submitter's Email Address: khaase@gunnisoncounty.org

Finance Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

County Attorney Review:

Required

Not Required

Comments:

Reviewed by:

Discharge Date:

Certificate of Insurance Required

Yes No

County Manager Review:

Comments:

Reviewed by: GUNCOUNTY1\mbirmie

Discharge Date: 3/5/2021

Consent Agenda

Regular Agenda

Worksession

Time Allotted: 90

Agenda Date: 3/9/2021

GVH and BOCC Work Session
Tuesday, March 9, 2020
BOCC Boardroom – Courthouse

AGENDA

For Gunnison Valley Health:

- Don Haver, Chair
- Rob Santilli, CEO
- Mark VanderVeer, CFO

Conversation Outline

- | | |
|---|-----------------|
| I. Opening Comments & Introductions | Don Haver |
| Strategic Plan Community Presentations | |
| II. Operational Items | Rob Santilli |
| <ul style="list-style-type: none">• COVID-19<ul style="list-style-type: none">- Testing- Vaccination• New Leaders in the Health System• Urgent Care Expansion• Behavioral Health Transport / Crisis• Little Blue | |
| III. Finance | Mark VanderVeer |
| <ul style="list-style-type: none">• January 2021 Financials• COVID Funding• Financial Assistance Program | |
| IV. Strategic | Rob Santilli |
| <ul style="list-style-type: none">• SCC Repurposing – Child Daycare / Seasons• Orthopedics Service Line• CT Scanner• Crested Butte / Jim Starr | |
| V. Commissioner Questions and Observations | |



GUNNISON VALLEY HEALTH

Operation review Period Ending January 31, 2021

COMBINED OVERVIEW:

The combined financials for the month show that the hospital system earned \$273k, on a budget of \$273k, consistent with budget; as compared to same month last year, where the system earned \$505k, this year's earnings are below last year, same month by \$232k. The revenue from Covid-19 recovery from the Federal Government is \$46k for January.

January-21							
	MONTH TO DATE						
	Net Income	Budget	Var	% Var	P/Y	Var	% Var
GVH	\$ 566,356	\$ 585,658	\$ (19,302)	-3.3%	\$ 750,779	\$ (184,423)	-24.6%
SCC	\$ (293,965)	\$ (289,150)	\$ (4,815)	-1.7%	\$ (181,300)	\$ (112,665)	-62.1%
Hospice	\$ 21,161	\$ 690	\$ 20,471	2966.8%	\$ (12,409)	\$ 33,570	270.5%
Home Health	\$ 17,923	\$ (9,463)	\$ 27,386	289.4%	\$ (31,000)	\$ 48,923	157.8%
Assisted Living	\$ (17,415)	\$ (10,076)	\$ (7,339)	-72.8%	\$ (8,484)	\$ (8,931)	-105.3%
Foundation	\$ (21,204)	\$ (4,559)	\$ (16,645)	365.1%	\$ (12,409)	\$ (8,795)	-70.9%
Grand Total	\$ 272,856	\$ 273,100	\$ (244)	-0.1%	\$ 505,177	\$ (232,321)	-46.0%

DEBT SERVICE COVERAGE RATIO - The Debt Service Coverage Ratio for CoBiz was 5.63. The bond covenant requires GVH to keep a debt service ratio of 1.25.

DAYS CASH ON HAND - The cash on hand, was 398 days (Dec'20 398 days & Jan'20 324 days) as compared to the bond covenant requirement of 90 days. This excludes the CMS Advance payments.

INPATIENT VOLUMES – Admissions of 39 were unfavorable to budget by 8 for the month and unfavorable to prior year’s same month by 9.

Gross Inpatient revenue was \$563k below budget for January and \$644k below prior year.

OUTPATIENT VOLUMES – Outpatient visits were 903 above budget and 984 above prior year. January Emergency room visits were up 27 versus budget and down 140 versus PY.

Gross Outpatient revenue was down \$294k from budget and up \$221k from prior year.

1/31/2021	CY	Bgt	Var.	% Var.	PY	Var.	% Var.
Outpatient Visits	6,040	5,137	903	17.6%	5,056	984	19.5%
Radiology	1,631	1,627	4	0.2%	1,637	(6)	-0.4%
Laboratory	8,943	7,786	1,157	14.9%	7,646	1,297	17.0%

52 orthopedic surgeries were performed during the month on a budget of 71, 19 below budget and a decrease of 16 from PY.

2021	Griggs	Beim	Clifton	Elfenbein	Total
Surgeries as %	38%	19%	31%	12%	100%
Surgeries	20	10	16	6	52
2020	Griggs	Beim	Clifton	Elfenbein	Total
Surgeries as %	49%	16%	31%	4%	100%
Surgeries	33	11	21	3	68

Other Topics:

CARES Act Funds received:

As of January 31st 2021 GVH has received approx. \$12.5M in CARES Act and other COVID-19 Relief Funds. The various Grants all have guidelines as to approved uses. In 2021 GVH has recognized \$46k in COVID Relief funds offsetting direct COVID expenses. As of January 31st 2021 GVH has recognized a total of ~\$4.5M in Relief funds since the start of the Pandemic (~ \$3.2M in lost revenue and \$1.3M in direct COVID expenses and Capital purchases) as Other Operating Revenue.

As of January 31st GVH has approx. \$8.0M of Deferred CARES Act Relief funds on the balance sheet:

- CARES Act Grants of \$3.2M.
 - Funds to be recognized as specific COVID-19 expenses are incurred.
 - Currently the CARES Act has allowed the funds to be used for Lost Revenue in March and April 2020 only – this is still not clearly defined. Waiting for final HHS reporting requirements.

Paycheck Protection Program (“PPP”) Loan of \$4.8M. GVH has submitted Form 3510 – PPP Loan Necessity Questionnaire and waiting for any further questions from the SBA. GVH is in the process of submitting the PPP loan forgiveness application (Form 3508) to BBVA – Form should be complete by the end of February

2021. Forgivable expenses are payroll, employee benefits, rent & utilities incurred and paid expenses for the 8-week period from April 14th through June 8th. Any forgivable expenses related to April 2020 may result in a reclass of deferred revenue from the PPP to the CARES Act Grants to avoid double dipping.

OTHER OPERATING REPORTS:**SENIOR CARE CENTER**

Jan-21

		MONTH TO DATE						
	Unit	C/M	Bgt	Var	% Var	PY	Var	% Var
SCC	Days	1,334	1,457	(123)	-8.4%	1,499	(165)	-11.0%
H/H	Census	53	58	(5)	-8.6%	42	11	26.2%
A. Living	Days	431	434	(3)	-0.7%	438	(7)	-1.6%
Hospice	Days	199	170	29	17.1%	101	98	97.0%
Palliative	Days	155	108	47	43.5%	155	-	0.0%

SENIOR CARE CENTER

Patient days of 1,334 for the Senior Care Center were 123 under budget and were 165 days under prior year. Net operating revenue of \$423k shows a decrease from budget of \$44k and a decrease of \$84k from PY. Current operating expenses show a decrease of \$40k from budget and an increase of \$19k from prior year.

HOME MEDICAL SERVICES

Census of 53 for home health is 5 under budget and an increase of 11 from prior year. The current month net operating revenue for Home Medical Services is favorable \$41k from budget and is favorable \$58k from PY. Total current month operating expense is unfavorable \$13k from budget and unfavorable \$9k from PY.

GUNNISON VALLEY HOSPITAL
 OPERATING/INCOME STATEMENT
 FOR THE 1 MONTH ENDING: 01/31/21

02/12/21 11:01 AM

	----- S I N G L E -----				----- Y E A R T O -----			
	ACTUAL	BUDGET	\$ VARIANCE	% VAR	ACTUAL	BUDGET	\$ VARIANCE	% VAR
PATIENT REVENUE								
INPATIENT	604,522	1,079,226	(474,703)	(43)	604,522	1,079,226	(474,703)	(43)
OUTPATIENT	4,455,774	4,792,172	(336,397)	(7)	4,455,774	4,792,172	(336,397)	(7)
EMERGENCY ROOM	1,407,576	1,323,594	83,982	6	1,407,576	1,323,594	83,982	6
OBSERVATION	247,237	249,482	(2,244)	(0)	247,237	249,482	(2,244)	(0)
SWING	180,561	269,146	(88,584)	(32)	180,561	269,146	(88,584)	(32)
PROFESSIONAL FEE	988,929	943,129	45,800	4	988,929	943,129	45,800	4
CB MTN CLINIC	259,157	277,057	(17,899)	(6)	259,157	277,057	(17,899)	(6)
GVHFM	211,323	278,742	(67,418)	(24)	211,323	278,742	(67,418)	(24)
TOTAL PATIENT	8,355,082	9,212,548	(857,465)	(9)	8,355,082	9,212,548	(857,465)	(9)
REVENUE DEDUCTIONS								
MEDICARE	(1,540,830)	(1,730,297)	189,466	10	(1,540,830)	(1,730,297)	189,466	10
MEDICAID	(1,199,279)	(846,935)	(352,344)	(41)	(1,199,279)	(846,935)	(352,344)	(41)
COMMERCIAL	(890,130)	(1,196,783)	306,652	25	(890,130)	(1,196,783)	306,652	25
CHARITY	(121,039)	(136,603)	15,563	11	(121,039)	(136,603)	15,563	11
OTHER	(89,393)	(91,068)	1,674	1	(89,393)	(91,068)	1,674	1
BAD DEBT	(17,136)	(182,137)	165,000	90	(17,136)	(182,137)	165,000	90
TOTAL REVENUE	(3,857,810)	(4,183,823)	326,012	7	(3,857,810)	(4,183,823)	326,012	7
OTHER OPERATING	79,974	33,067	46,907	141	79,974	33,067	46,907	141
NET OPERATING	4,577,246	5,061,792	(484,545)	(9)	4,577,246	5,061,792	(484,545)	(9)
OPERATING EXPENSES								
SALARIES	1,972,612	2,133,746	161,133	7	1,972,612	2,133,746	161,133	7
CONTRACT LABOR	12,892	15,564	2,671	17	12,892	15,564	2,671	17
BENEFITS	710,711	618,491	(92,220)	(14)	710,711	618,491	(92,220)	(14)
PROFESSIONAL FEE	175,185	196,154	20,968	10	175,185	196,154	20,968	10
TRAVEL AND EDUCA	3,426	44,658	41,231	92	3,426	44,658	41,231	92
PURCHASED SERVIC	329,649	374,072	44,422	11	329,649	374,072	44,422	11
SUPPLIES	582,262	734,072	151,809	20	582,262	734,072	151,809	20
INSURANCE	40,778	35,397	(5,381)	(15)	40,778	35,397	(5,381)	(15)
DEPRECIATION/AMO	161,379	164,616	3,236	1	161,379	164,616	3,236	1
INTEREST	12,902	12,903	0	0	12,902	12,903	0	0
OTHER	165,772	163,520	(2,252)	(1)	165,772	163,520	(2,252)	(1)
TOTAL OPERATIN	4,167,572	4,493,193	325,620	7	4,167,572	4,493,193	325,620	7
NON OPERATING REV (EXP)								
INVESTMENT INCOM	11,392	25,000	(13,607)	(54)	11,392	25,000	(13,607)	(54)
DONATIONS	146,233	0	146,233	0	146,233	0	146,233	0
OTHER NON OPERAT	(942)	(7,941)	6,998	88	(942)	(7,941)	6,998	88
TOTAL NON OPER	156,683	17,059	139,624	818	156,683	17,059	139,624	818
TOTAL EXPENSE	4,010,888	4,476,134	465,245	10	4,010,888	4,476,134	465,245	10
NET INCOME	566,357	585,658	(19,300)	(3)	566,357	585,658	(19,300)	5 (3)

Gunnison Valley Hospital Variances

Revenue:

Unfavorable to budget ~\$858k

- Inpatient Unfavorable (~\$475k), I/P Days were 102 vs a Budget of 90
 - OR/Recovery \$294k unfavorable
 - Anesthesia \$48k unfavorable
 - OB \$38k unfavorable
 - Occupational Therapy \$23k unfavorable
 - Respiratory Therapy \$19k unfavorable
- Outpatient Unfavorable ~\$337k, OP Visits 6,040 vs Budget of 5,137
 - OR/Recovery \$201k unfavorable
 - Physical Therapy \$77k unfavorable
 - Pharmacy \$74k unfavorable
- Emergency Room Favorable ~\$84k, ER Visits 412 vs Budget of 385
- Swing Bed Unfavorable ~\$89k, SB Days were 50 vs Budget of 73
- GVHFM Unfavorable ~\$67k, Visits 714 vs Budget of 973

Other Operating Revenue:

A portion of the COVID 19 Stimulus Grant in the amount of \$46k was brought to the income statement to cover specific COVID expenses (COVID Dept. Labor and other direct expenses and COVID Vaccine Clinic Expenses).

Labor & Benefits:

Overall Labor & Benefits were \$72k favorable to budget. Contract labor was \$3k favorable to budget. Salaries were \$161k favorable to budget. Benefits were \$92k unfavorable to budget.

Supply Expenses:

Supplies were \$152k favorable to budget, the majority due to Pharmacy \$69k, OR \$34k and Lab \$33k.

Capital:

Capital in the month of January total increase \$13,700 (monthly expense is included in Depreciation, based on the useful life of the asset).

- TSystem Physician/Nurse Tracking for Urgent Care \$13,700

Non-Operating Income / (Expense):

Non-operating income was favorable \$140k in January due to a \$146k donation from TETWP (for the Breast Coil purchased in 2020).

GUNNISON LIVING COMMUNITY
 OPERATING / INCOME STATEMENT 02/12/21 10:40 AM
 FOR THE 1 MONTH ENDING: 01/31/21

	----- S I N G L E M O N T H -----				----- Y E A R T O D A T E -----			
	ACTUAL	BUDGET	\$ VARIANCE	% VAR	ACTUAL	BUDGET	\$ VARIANCE	% VAR
PATIENT REVENUE								
HEALTH CARE CENT	490,766	532,591	(41,824)	(7)	490,766	532,591	(41,824)	(7)
HOSPICE/HM HEALT	129,086	82,299	46,787	56	129,086	82,299	46,787	56
ASSISTED LIVING	45,465	52,185	(6,720)	(12)	45,465	52,185	(6,720)	(12)
TOTAL PATIENT	665,318	667,075	(1,756)	(0)	665,318	667,075	(1,756)	(0)
REVENUE DEDUCTIONS								
C/A	(89,269)	(91,002)	1,732	1	(89,269)	(91,002)	1,732	1
C/A - HOSPICE	20	(1,590)	1,610	101	20	(1,590)	1,610	101
C/A - HOME HEALT	2,006	(3,348)	5,354	159	2,006	(3,348)	5,354	159
BAD DEBT	0	(286)	286	100	0	(286)	286	100
TOTAL REVENUE	(87,241)	(96,226)	8,984	9	(87,241)	(96,226)	8,984	9
OTHER OPERATING	21,071	25,346	(4,274)	(16)	21,071	25,346	(4,274)	(16)
NET OPERATING	599,147	596,195	2,952	0	599,147	596,195	2,952	0
OPERATING EXPENSES								
SALARIES	397,066	399,386	2,319	0	397,066	399,386	2,319	0
CONTRACT LABOR	41,962	41,109	(853)	(2)	41,962	41,109	(853)	(2)
BENEFITS	127,293	125,012	(2,281)	(1)	127,293	125,012	(2,281)	(1)
TRAVEL AND EDUCA	643	3,568	2,924	81	643	3,568	2,924	81
PURCHASED SERVIC	47,825	64,873	17,047	26	47,825	64,873	17,047	26
SUPPLIES	40,482	54,706	14,223	25	40,482	54,706	14,223	25
INSURANCE	18,623	19,026	402	2	18,623	19,026	402	2
DEPRECIATION	155,157	155,809	651	0	155,157	155,809	651	0
INTEREST	38,537	37,658	(879)	(2)	38,537	37,658	(879)	(2)
OTHER	4,214	4,314	99	2	4,214	4,314	99	2
TOTAL OPERATIN	871,808	905,461	33,652	3	871,808	905,461	33,652	3
NON OPERATING REV (EXP)								
PROPERTY TAX REV	208	17	191	1124	208	17	191	1124
INVESTMENT INCOM	155	0	155	0	155	0	155	0
OTHER NON OPERAT	0	1,250	(1,250)	(100)	0	1,250	(1,250)	(100)
TOTAL NON OPER	364	1,267	(902)	(71)	364	1,267	(902)	(71)
TOTAL EXPENSE	(871,444)	(904,194)	32,749	3	(871,444)	(904,194)	32,749	3
NET INCOME	(272,296)	(307,999)	35,702	11	(272,296)	(307,999)	35,702	11
	=====	=====	=====		=====	=====	=====	

Senior Care Center Variances

Revenue:

Senior Care Center revenue was \$41k unfavorable or 7% vs budget in January. Patient days were 8.4% below budget.

Hospice revenue was \$12k favorable vs budget and Home Health revenue was \$35k favorable to budget. Home Health census was 8% below budget and Hospice visits were 17% above budget.

Operating Expenses:

Operating expenses were \$34k favorable to budget in January driven by Purchase Services (\$17k favorable – recruitment costs \$5k favorable and repairs \$4k favorable) and Supplies (\$14k favorable – general supplies \$10k).

KEY STATISTICS

	Month-to-Date				Year-to-Date									
	Jan-21	Bgt	Var	% Var	Jan-21	Bgt	Var	% Var						
	Jan-20	Jan-20	Var	% Var	Jan-20	Jan-20	Var	% Var						
Inpatient Days	102	90	12	13.3%	106	90	12	13.3%	106	90	12	13.3%	(4)	-3.8%
Average Daily Census	3.3	2.9	0.4	13.3%	3.4	2.9	0.4	13.3%	3.4	2.9	0.4	13.3%	(0.1)	-3.8%
Admissions	39	47	(8)	-17.0%	48	39	47	(8)	-17.0%	48	39	47	(9)	-18.8%
Avg. Length of Stay	2.62	1.91	0.70	36.6%	2.21	1.91	0.70	36.6%	2.21	1.91	0.70	36.6%	0.41	18.4%
Percent Occupancy	13.7%	12.1%	1.6%	13.3%	14.2%	13.7%	12.1%	1.6%	13.3%	14.2%	13.7%	12.1%	-0.5%	-3.8%
Births	6	10	(4)	-40.0%	12	6	10	(4)	-40.0%	12	6	10	(6)	-50.0%
Swing Bed Days	50	73	(23)	-31.5%	27	50	73	(23)	-31.5%	27	50	73	23	85.2%
Observation Patients	34	29	5	17.2%	36	34	29	5	17.2%	36	34	29	(2)	-5.6%
Lab Exams	9758	8788	970	11.0%	8543	9758	8788	970	11.0%	8543	9758	8788	1215	14.2%
EMS Patients	92	88	4	4.5%	96	92	88	4	4.5%	96	92	88	(4)	-4.2%
ER Visits	412	385	27	7.0%	552	412	385	27	7.0%	552	412	385	(140)	-25.4%
Cardiopulmonary Exams	465	594	(129)	-21.7%	538	465	594	(129)	-21.7%	538	465	594	(73)	-13.6%
X-Ray Exams	473	557	(84)	-15.1%	580	473	557	(84)	-15.1%	580	473	557	(107)	-18.4%
Ultrasound Exams	191	230	(39)	-17.0%	185	191	230	(39)	-17.0%	185	191	230	6	3.2%
Mammo Exams	297	214	83	38.8%	224	297	214	83	38.8%	224	297	214	73	32.6%
CT Scan Exams	342	238	104	43.7%	292	342	238	104	43.7%	292	342	238	50	17.1%
MRI Exams	127	134	(7)	-5.2%	129	127	134	(7)	-5.2%	129	127	134	(2)	-1.6%
Physical Therapy Patients	568	875	(307)	-35.1%	640	568	875	(307)	-35.1%	640	568	875	(72)	-11.3%
Physical Therapy Modalities	1622	2645	(1023)	-38.7%	1657	1622	2645	(1023)	-38.7%	1657	1622	2645	(35)	-2.1%
CB Clinic Patients	194	254	(60)	-23.6%	217	194	254	(60)	-23.6%	217	194	254	(60)	-23.6%
CB Clinic Modalities	548	678	(130)	-19.2%	569	548	678	(130)	-19.2%	569	548	678	(21)	-3.7%
Occup Therapy Patients	318	444	(126)	-28.4%	94	318	444	(126)	-28.4%	94	318	444	(126)	-28.4%
Occup Therapy Modalities	859	1267	(408)	-32.2%	223	859	1267	(408)	-32.2%	223	859	1267	636	285.2%
Surgery - Inpatient	15	18	(3)	-16.7%	24	15	18	(3)	-16.7%	24	15	18	(9)	-37.5%
Surgery - Outpatient	55	71	(16)	-22.5%	71	55	71	(16)	-22.5%	71	55	71	(16)	-22.5%
Scopes	43	43	0	0.0%	33	43	43	0	0.0%	33	43	43	0	0.0%
Surgeries - Total	113	132	(19)	-14.4%	128	113	132	(19)	-14.4%	128	113	132	(15)	-11.7%
Outpatient visits	6040	5137	903	17.6%	5056	6040	5137	903	17.6%	5056	6040	5137	984	19.5%
GVHFM Clinic	714	973	(259)	-26.6%	998	714	973	(259)	-26.6%	998	714	973	(284)	-28.5%
CB Mtn Clinic	230	317	(87)	-27.4%	337	230	317	(87)	-27.4%	337	230	317	(107)	-31.8%
Urgent Care	189	250	(61)	-24.4%	189	189	250	(61)	-24.4%	189	189	250	(61)	-24.4%
Imaging Visits	1631	1627	4	0.2%	1637	1631	1627	4	0.2%	1637	1631	1627	(6)	-0.4%
Laboratory Visits	2506	1394	1112	79.8%	1478	2506	1394	1112	79.8%	1478	2506	1394	1028	69.6%