Gunnison County Strategic Plan

Implementation Strategies

A. Ensure Sound Infrastructure

Strategic Results

1. **By December 31, 2018, Gunnison County will have hard-surfaced 14 miles of County roads in order to reduce maintenance costs and improve the travel experience.**
   Lead: Deputy County Manager Marlene Crosby
   Team: Operations Manager Sparky Casebolt, Special Projects Foreman Jim Kint, District Foremen Martin Schmidt and Joe Lucero, and County Assessor Kristy McFarland.

Timeline:

	Task	Estimated Completion	Date Completed
1	Amend County Road and Bridge Standards for New Construction to broaden the requirements for paving to include proximity to a municipality, dust mitigation areas, and extensions of existing maintained roads.	Jul 2017	
2	Annual review of prioritization of roads based on level of service assessments.	2017-2018	
3	Develop preliminary cost estimates for top five projects.	2017-2018	
4	Prepare a cost/benefit analysis comparing hard surfacing vs gravel maintenance cost for top five projects.	2017-2018	
5	Include funding for projects meeting the criteria in the Capital Improvements Plan.	2017-2018	

Required Resources:

1. Biggest resource needed is the time to work through the Road Standards and develop a prioritization tool and apply the criteria.
2. Engineering services will be required to develop cost estimates for projects. I included a minimum amount of money in the Road & Bridge budget for 2017.
3. The 2018 budget will include $10,000 for engineering services to provide cost estimates for selected projects. I do not anticipate any additional resources being available, so it will be included in the Road & Bridge budget.
4. Resources needed to place a double lift of chip seal over a gravel road is $210,000 per mile (labor, equipment and materials).
5. Resources needed to place two compacted inches of asphalt over a gravel road is $302,016 per mile.
6. If we chip seal we use our own equipment and labor which is a benefit to ISF-1. If we pave we would hire a paving company and only provide trucks to haul to the paver, still a benefit to ISF-1, but not as big. I personally think asphalt is the better way to go to reduce maintenance in the future.
7. Assuming the cost of paving two miles and chip sealing one mile per year the following resources would be needed: in 2017 – 2020, $814,032 would be needed annually; in 2021, $604,032 to complete the last two miles.
8. Based on the fact the plan has been adopted with the three year window the amounts would change to the following: 2017 – 2019, $1,286,720 annually

2. **By December 31, 2019, Gunnison County will have an additional funding stream that ensures sufficient support for road and bridge infrastructure construction and maintenance so residents and visitors can safely travel on County roads, conduct business, and pursue recreational interests.**
   Lead: Deputy County Manager Marlene Crosby
   Team: County Manager Matthew Birnie, Finance Director Linda Nienhueser, County Attorney David Baumgarten, and Community and Economic Development Director Cathie Pagano.

Timeline:

	Task	Estimated Completion	Date Completed
1	Nexus Study has been completed for a transportation impact fee for new building permits. Make a recommendation to BOCC on implementation of a policy that could include potential phasing.	Dec 2017	
2	Work closely with BOCC to track legislative issues and provide information for BOCC to use to mobilize support for transportation funding legislation at the State level.	2017-2019	

Required Resources:

1. Staff time.
2. Commissioner Commitment, including potential travel budget for legislative testimony.
3. Any amount of money in an additional funding stream would help. If this goal focuses primarily on maintenance the funding would be used to preserve existing paved and gravel roads either by gravel replacement or thin overlays to restore shape (crown and shoulders on our paved roads) or seal coats to preserve and protect the newer asphalt such as in Taylor Canyon.
4. If we were able to secure a funding stream of $500,000 per year it would enable the Public Works Department to help fund our own department with a smaller demand on the sales tax budget. A million per year would allow A.1 to move closer to reality.

3. By December 31, 2021, the Gunnison-Crested Butte Regional Airport Terminal Renovation Project will begin.

Lead: Airport Manager Rick Lamport

Team: County Manager Matthew Birnie, Finance Director Linda Nienhueser, Sustainable Operations Director John Cattles, and County Attorney David Baumgarten.

Timeline:

	Task	Estimated Completion	Date Completed
1	Complete RFQ and consultant selection for concept study.	May 2017	
2	Secure FAA AIP funding to finance Terminal Concept Study.	Jun 2017	
3	Complete Terminal Concept Study and evaluations.	Mar 2018	
4	FAA and stakeholder buy in on desired concept.	Sep 2018	
5	Secure FAA AIP funding to finance Architectural and Engineering Design.	Mar 2019	
6	Complete RFQ and consultant selection for design and construction.	May 2019	
7	Complete Architectural and Engineering Design and Environmental analysis.	Mar 2020	
8	Commence Phase 1 of Terminal Upgrade Program.	Jan 2021	

Required Resources:

1. Local funding of AIP for the concept study.
2. Local funding of AIP for the architectural and engineering design.
3. Local funding of AIP for construction.

B. Protect the Environment

Strategic Results

1. **Gunnison County shall work with its partners to protect water quality and quantity for in-basin purposes in a manner that is socially, environmentally and economically sound.**
   Lead: County Attorney David Baumgarten
   Team: County Manager Matthew Birnie, Community and Economic Development Director Cathie Pagano, Finance Director Linda Nienhueser, Geographic Information Systems Manager Mike Pelletier, and Assistant Community and Economic Development Director Neal Starkebaum.

Timeline:

	Task	Estimated Completion	Date Completed
1	Gunnison County shall continue to participate in each relevant Colorado Water Quality Control Commission rulemaking.	Jun 2017 and As Scheduled	
2	Gunnison County shall continue to work with the Town of Crested Butte and other stakeholders regarding Mt. Emmons-related water quality issues.	Ongoing	
3	Monitor and revise as needed Gunnison County regulatory framework regarding water quality (e.g., Land Use Resolution, oil and gas permitting).	Ongoing	
4	Continue and foster relationships and work with Upper Gunnison River Water Conservancy District and Colorado Water Conservation Board.	Ongoing	
5	Update Gunnison County onsite-wastewater-treatment-system regulations.	Feb 20, 2018	

Required Resources:

1. Expert consultation as needed.

2. **By December 31, 2018, Gunnison County will work with the ranching community to expand the conserved private ranchland in the County by an additional 10,200 acres.**
   Lead: GIS Manager Mike Pelletier
   Team: Deputy County Manager Marlene Crosby, County Attorney David Baumgarten, Community and Economic Development Director Cathie Pagano, and Finance Director Linda Nienhueser.

Timeline:

	Task	Estimated Completion	Date Completed
1	Continue providing support services to the Land Preservation Fund and the Sage-grouse Mitigation Fund.	Ongoing	
2	Continue assisting Gunnison Conservation Ranchland Legacy, Crested Butte Land Trust, and other similar organizations with data analysis and mapping needs as appropriate.	Ongoing	
3	Create a handout for Community Development staff that educates those pursuing subdivisions about the Residential Density Transfer Program and its potential for their project.	Oct 2017	Oct 2017
4	Using historical and current land use information, create educational materials web and handouts that depicts the history of development and its growth potential in Gunnison County along with the role conservation easements are playing in determining our future.	Dec 2017	

Required Resources:

1. Existing resources are sufficient, however additional funding for conservation easements would allow completion of more projects. Additional funding could be generated by making the current Residential Density Transfer program a requirement rather than an option.

3. In each year from 2017 to 2022, Gunnison County will achieve 10% energy savings per year on an operation, facility or service-delivery basis.

Lead: Sustainable Operations Director John Cattles
Team: County Manager Matthew Birnie, Deputy County Manager Marlene Crosby, Geographic Information Services Manager Mike Pelletier, Finance Director Linda Nienhueser, and IT Director John Felix.

Timeline:

	Task	Estimated Completion	Date Completed
1	Identify potential projects.	Continuous	Jul 2017
2	Chose potential project and measure baseline energy use. a. Collaborate with staff to measure BAU.	Apr, Annual	Jul 2017
3	Estimate resources required to change operation. a. Collaborate with staff to identify changes and impacts to services.	May, Annual	Jul 2017
4	Estimate savings expected.	May, Annual	Ongoing
5	Capital expenditure requests, if needed.	May Deadline for CIP Requests	Funding committed Nov 2017
6	Initiate changes as soon as funding is available or if no funding as soon as plan is complete and impacts accepted.	As Funding is Available	Ongoing
7	Measure savings.	Jan, Annual	

Required Resources:
1. Staff time for affected operation to collaborate in efficiency changes.
2. Possible capital expenses for equipment.
3. Staff time for measurement and verification of savings.

4. By December 31, 2019, 26 fleet vehicles will have been converted to natural gas.

Lead: Sustainable Operations Director John Cattles
Team: County Manager Matthew Birnie, Deputy County Manager Marlene Crosby, Finance Director Linda Nienhueser, Fleet Manager Lee Partch, Sheriff Rick Besecker, and Assessor Kristy McFarland.

Timeline:

	Task	Estimated Completion	Date Completed
1	Each year identify vehicles slated for replacement.	Mar, Annual	Mar 2017
2	Order vehicles as soon as EPA carb certificates are available.	Mar/Apr	Apr 2017, delivered Oct 2017
3	DOLA grant requests for upcoming years.	Applications Due Aug 1	Aug 2017, awarded Nov 2017

Required Resources:
1. Funding for vehicle replacements per acquisition plan
2. DOLA grant for incremental costs
3. Possible other grants as available

5. **By December 31, 2030, Gunnison County will work to reduce energy use impacts and lower greenhouse gas emissions by 20% from 2005 levels, as measured by:**
   - By December 31, 2030, Gunnison County will provide leadership to convene stakeholders and facilitate the development of local alternative energy sources and increased efficiency in utilities resulting in declining annual emissions measured by mCO2e/mBtu; and
   - By 2020 EUI (energy use intensity) will be declining from 2015 levels in residential and commercial new and existing construction with a target of 20% reduction by 2030.

Lead: Sustainable Operations Director John Cattles

Team: County Manager Matthew Birnie, Deputy County Manager Marlene Crosby, County Attorney David Baumgarten, Health and Human Services Director Joni Reynolds, GIS Manager Mike Pelletier, Community and Economic Development Director Cathie Pagano, Building Inspector Crystal Lambert, Gunnison Valley Regional Housing Authority Director, CS21 Representative and WSCU Assistant Professor of Environment & Sustainability and Sustainable & Resilient Communities MEM Coordinator Abel Chavez, Coldharbour Representative Suzan Ewy, Gunnison County Electric Association CEO Mike McBride, City of Gunnison Manager Russ Forrest, Atmos Energy Representative, and Energy Smart Colorado Representative Emily Artale.

Timeline:

	Task	Estimated Completion	Date Completed
1	Develop up a program for low income housing efficiency improvements.	Jun 2017	Nov 2017
2	Re-start "Energy Smart Colorado" program for home audits and efficiency resources for homeowners.	Jun 2017	Nov 2017
3	Low cost loan program for efficiency upgrades (CPACE), adoption by BOCC.	Dec 2017	Sep 2017
4	Collaborate/ support utilities on development of alternative energy projects. a. Identify potential projects by October 2017. b. Rate projects by: feasibility, cost, regulatory hurdles, ROI, and job creation potential. c. Chose preferred project(s) and work with stakeholder parties to develop implementation plan.	Dec 2017	Ongoing, annual
5	Develop efficiency programs in collaboration with utilities to reduce electric utility peak loads.	Dec 2017	Oct 2017 pilot initiated, program ongoing
6	Adopt energy score for real estate transactions, mandate or voluntary.	Mar/April 2019	
7	Summer tourism season vehicle miles traveled will be declining due to increased utilization of RTA in summer months. a. Tourism campaign – Summer 2018. b. Connection to destinations like Gothic- private partnerships for shuttle services to compliment RTA? – Summer 2018	Dec 2020	

Required Resources:

1. Matching funds to access ESC grant $17,500 for 2017, $35,000 annual thereafter. Seek contributions from municipalities toward total required.
2. Staff time for grant writing for efficiency grants.
3. County Attorney research and resolution development for "Energy Score" and "CPACE"
4. County Attorney support in PUC tariff's for utilities; comments to PUC on changes to tariff's that may affect County energy use and costs.
5. Possible funding to develop measurement and verification as well as forecasting tools, possible collaboration with WSCU student interns.

C. Promote Prosperous, Collaborative and Healthy Communities

Strategic Results

1. **By December 31, 2017, a Sustainable Tourism and Outdoor Recreation Strategic Committee and organizational framework will be established to collaboratively set priorities, plan, and implement improvements in outdoor recreational assets.**

   Lead: Community and Economic Development Director Cathie Pagano

   Team: Deputy County Manager Marlene Crosby, Sustainable Operations Director John Cattles, County Attorney David Baumgarten, and GIS Manager Mike Pelletier.

   Timeline:

	Task	Estimated Completion	Date Completed
1	Develop organizational framework.	Aug 2017	Sep 2017
2	Determine makeup (organization representatives) of committee.	Aug 2017	Sep 2017
3	Establish work plan, mission and charter of the committee.	Oct 2017	Sep 2017
4	BOCC to appoint committee members.	Dec 2017	Nov 2017
5	Funding plan for long term sustainability.	Dec 2017	Ongoing

   Required Resources:

   1. Stipends for committee members in 2018
   2. Funding for meetings in 2018 (supplies, food, etc. –may be reallocated from Trails Commission?)

2. **By December 31, 2018, Gunnison County will work with key partners on suicide prevention strategic community education, outreach and response plan as measured by:**
   - Vital mortality record data will be compiled and analyzed for trends and critical attributes annually. Key data analysis findings will be shared broadly within the community with leaders and medical providers.
   - County participation and leadership will assure a public health strategy implementation with the Crisis Coalition and the Community Health Coalition of the Gunnison Valley.

   Lead: Health and Human Services Director Joni Reynolds

   Team: Juvenile Services Manager Janet Reinman, Public Health Division Director Carol Worrall, Vital Records Registrar Randy Morgan, and Economic Security Program Manager Betsy Holena.

   Timeline:

	Task	Estimated Completion	Date Completed
1	Review annual vital record data report.	Jun 2017	Feb 2017
2	Provide update for county leadership on key findings.	Jul 2017	2/28/2017
3	Actively engage in planning and leadership of the Crisis Coalition monthly.	2017-2018	
4	Actively engage in planning and leadership of the Community Health Coalition of the Gunnison Valley (CHCGV) monthly.	2017-2018	

   Required Resources:

   1. Current HHS and Juvenile Services team resources and additional funding will be solicited to support active ongoing coordination and facilitation for the Crisis Coalition and the CHCGV.

3. **By December 31, 2018, Gunnison County will promote optimal community and family health, safety and wellbeing through an integrated HHS team, as measured by:**
   - 90% of Gunnison County residents will have health insurance;
   - 42% of children ages 0-6 years will be enrolled in licensed quality rated early learning environments (childcare centers, preschools, kindergarten and Part C);
   - 80% or more of children two years of age will be fully vaccinated;

- 100% of critical violations (defined as "critical" level by State) from food service facility inspections will be corrected on-site or within 10 days;
- 75% of respondents to the biennial Citizen Survey will state that the ease of accessing senior services (such as referral information, Medicare counseling and senior transportation) is somewhat easy or very easy; and
- ≥99% of children in Gunnison and Hinsdale Counties will have not experienced severe abuse or neglect.

Lead: Health and Human Services Director Joni Reynolds

Team: Public Health Division Director Carol Worrall, Senior Resource Office (SRO) Manager Betsy Holena, Early Childhood Council Specialist Margaret Wacker, Consumer Protection Specialist Heidi Lovett, Economic Security Specialist Brad Wheaton, and Child Welfare Manager Marilyn Cheever.

Timeline:

	Task	Estimated Completion	Date Completed
1	Health Insurance: a. ES&E Leadership will collaborate with private, health guides and the eligibility team for coordinated referral and enrollment services in health plans, prescription plans and Medicare savings plan. b. Complete public medical insurance application processing within 45 days. c. Provide quarterly public information in written media regarding health insurance application process.	2017-2018	
2	Early Childhood Education: a. Public Health will serve as single point of entry for referrals to Early Intervention: Part C and meet with primary care providers to keep them informed of the Part C referral process and follow up on any potential Part C referrals that may have been missed (transition from Denver/Grand Junction NICUs). b. Implement ECC systems building activities including support to teachers for high quality early care, such as coaching and guidance for state rating system, Fall ECC annual conference (including scholarships for childcare providers) to support quality care. c. Provide Medication Administration for Childcare Providers as needed. d. Provide off-site immunization clinics to assure enrollment in kindergarten. e. Provide monthly RN Childcare Consultation as required by licensing regulations.	Ongoing	
3	Immunization Rate: a. Immunization records at five childcare centers will be assessed quarterly and notification provided to parents of missing vaccinations. b. Collaborate with schools to provide opportunities for parents to talk one-on-one with Immunization Nurse during Kindergarten registration and assist school district in assessing their immunization records. c. Three media messages for newspapers about vaccine education will be distributed.	2017-2018	
4	Food Service: a. Workflow process development to monitor food service inspections and timeframes of corrective actions taken.	Jul 2017	Jun 2017

	b. Quarterly reports will be created by the Consumer Protection Specialist for review by HHS Director.	Dec 2017 and Ongoing	
5	Senior Services: a. Senior Resources Office will provide outreach, marketing and options counseling to ensure seniors and their caregivers are aware of services provided by and throughout Gunnison.	2017-2018	
6	Child Abuse: a. Develop a primary focus and team approach with a renewed commitment to family engagement techniques, and casework practices that enhance family engagement, along with measures to prevent involvement in the Child Welfare system.	Jul 2017	Jul 2017

Required Resources:

1. Current staff and ongoing training;
2. Current staff (despite funding reductions) and ongoing training;
3. Current staff and ongoing training;
4. Current staff;
5. Current staff;
6. Current staff and training with State DHS support.

4. By December 31, 2018, Gunnison County will promote optimal broadband internet and telecommunications infrastructure in the Gunnison valley, as evidenced by:

- 10% decrease in cost per MB for commercial internet access in the Gunnison valley;
- Sufficient infrastructure in the Gunnison valley is in place and ready for connectivity to the Region 10 network when it becomes available; and
- Continue to pursue other options for redundancy wherever possible and practical.

Lead: IT Director John Felix.

Team: County Manager Matthew Birnie, Community and Economic Development Director Cathie Pagano, and Emergency Manager Scott Morrill.

Timeline:

	Task	Estimated Completion	Date Completed
1	Finalize solution for connection of Gunnison, CB, and Mt CB.	May 2017	
2	Completion of Engineering and Construction Planning.	Jun 2017	
3	Completion of Gunnison CNL and installation of core switches.	Oct 2017	
4	New fiber connection from Montrose to Gunnison in place.	Dec 2017	

Required Resources:

1. Need benchmarks of current and recent cost per MB for commercial internet access.
2. Partnering with Region 10 and NEO Connect for all design and project management.

5. By December 31, 2018, the Juvenile Services Department will have improved the future of Gunnison County residents by reducing substance use as evidenced by:

- 70% of all 6th – 12th grade students and their parents will annually make the choice pass pledge and less than 15% will violate their pledge.
- 70% of all 6th – 12th grade students report having a conversation with parents about the dangers of alcohol and drugs according to 2017 HKCS data.
- 70% of parents of 6th – 12th grade students report having had a conversation with their children as measured by the GCSAPP parent questionnaire administered fall 2017.

Lead: Juvenile Services Manager Janet Reinman

Team: GCSAPP Project Director Kari Commerford, GCSAPP Project Coordinator Derek See, GCSAPP Prevention Specialist Jordan Johnson, Business Representative and Parent Dave Bergstrom, Early Childhood Coordinator Margaret Wacker, FAST Coordinator Meghan Dougherty, WSCU Liaison Jessica Vogan, and City Resource Police Officer Rob Whiting.

Timeline:

	Task	Estimated Completion	Date Completed
1	Continue to develop the Choice Pass programming to include activities outside of skiing and to offer year round programs and incentives for youth in collaboration with the schools, to include a Choice Pass club and Choice Pass family education.	Sep 2017/2018	Ongoing
2	Continue to educate youth, parents, and community members about the goals of the Choice Pass through community outreach at local grocery stores, multi-cultural resources center, post offices, and at sign up nights, on our email and informational sessions.	Oct 2017/2018	Ongoing
3	Continue social marketing and norming campaign in the community and begin to include youth in the messaging to increase student's perception of risk and reduce students use rates.	Dec 2017/2018	Ongoing
4	Continue community education on substance use specific information and adolescent development to help equip parents and community members with information to discuss the harms of substance use with youth.	Dec 2017/2018	Ongoing
5	Continue to build on past efforts of administering the HKCS in collaboration with the school district every fall to monitor data and trend changes to measure effectiveness of strategies and use this information to help direct GCSAPP strategies and needs to be sustained.	Dec 2017/2018	Dec 2017 / Ongoing

Required Resources:

1. Continued funding of current grants; Drug Free Communities, Communities that Care and collaborate with local government and the Community Foundation of the Gunnison Valley to pay for services and programs. County funding may be needed in the future to sustain programming.

6. By December 31, 2018, corporate and general aviation services will be enhanced to grow Gunnison-Crested Butte Regional Airport's position in the market.

Lead: Airport Manager Rick Lamport

Team: County Manager Matthew Birnie, Deputy County Manager Marlene Crosby, Community and Economic Development Director Cathie Pagano, and Sustainable Operations Director John Cattles.

Timeline:

	Task	Estimated Completion	Date Completed
1	Discussion with AvFlight to determine their strategic plan for Gunnison if any.	Sep 2017	
2	Determine cost and utility infrastructure requirements for light GA hangar development site on south side of main runway as per ALP.	Sep 2017	

Required Resources:

1. To be determined.

7. By December 31, 2020, increase the airport's economic impact to the community by 40% over 2013 CODOT study to $140M as a consequence of reversing identified passenger leakage, increasing enplanements to 45,000, and increasing corporate and general aviation activity.

Lead: Airport Manager Rick Lamport

Team: County Manager Matthew Birnie, County Attorney David Baumgarten, and Community and Economic Development Director Cathie Pagano.

Timeline:

	Task	Estimated Completion	Date Completed
1	Proceed in accordance with Air Command strategic plan.	Ongoing	
2	Take advantage of activities and progress related to the Airport Terminal Renovation Project to market the airport.	Varies	

Required Resources:

1. Continue outreach efforts on the economic value of the airport to the region.

8. By December 31, 2021, Gunnison County will increase the availability of housing by facilitating the construction of 200 new affordable units.

Lead: County Manager Matthew Birnie

Team: Community and Economic Development Director Cathie Pagano, Sustainable Operations Director John Cattles, Finance Director Linda Nienhueser, and Gunnison Valley Regional Housing Authority Executive Director.

Timeline:

	Task	Estimated Completion	Date Completed
1	Facilitate Development of the Brush Creek Parcel:		
	a. Issue RFQ.	Apr 2017	Mar 2017
	b. Select Development Teams to Invite for Proposals.	May 2017	Apr 2017
	c. Select Development Team.	Jul 2017	Jul 2017
	d. Negotiate Sales and Development Agreement.	Sep 2017	
	e. Project Land Use Approval.	Jan 2019	
	b. Begin Phased Project Development.	Apr 2019	
2	Develop Stallion Park Units:		
	a. Issue RFP.	Jan 2018	
	b. Select Contractor.	Mar 2018	
	b. Complete Project.	Dec 2018	
3	Develop Lot 22A:		
	a. Clear Up Legal Issues.	Mar 2018	
	b. Create Development Plan.	Dec 2018	
	c. Begin Infrastructure Development.	2019	
	b. Begin Phased Development.	2020	

Required Resources:

1. Linkage Fees
2. Project Financing
3. Personnel Commitment Assistance
4. Attorney's Office Services
5. Regional Housing Authority
6. Cooperation from Municipal Partners

D. Deliver High Quality Services

Strategic Results

1. **By December 31, 2017, the perception of at least 50% of respondents to the biennial Citizen Survey will be that land use and planning services are good or excellent.**

   Lead: Community and Economic Development Director Cathie Pagano

   Team: Deputy County Manager Marlene Crosby, Assistant Community and Economic Development Director Neal Starkebaum, Community Development Department Administrative Services Manager Beth Baker, and Building Inspector Crystal Lambert.

   Timeline:

	Task	Estimated Completion	Date Completed
1	Continue public outreach efforts including annual contractors' spring building meeting and building code classes.	Ongoing	Ongoing
2	Continue outreach with customers and key stakeholders to understand issues, challenges, and opportunities for improving customer service.	Ongoing	Ongoing
3	Continue relationship with press as a tool for communicating with public.	Ongoing	Ongoing
4	Continue modifications to administrative processes, where identified, to improve customer service.	Ongoing	Ongoing
5	Continued implementation of meaningful performance reviews for all department personnel.	Ongoing	Ongoing

   Required Resources:

   1. Support of proposed proactive actions/projects.

2. **By December 31, 2018, Gunnison County's Land Use Resolution will be reviewed to ensure regulations are streamlined and efficient, reducing any potentially unnecessary barriers to sustainable development, while also promoting health, safety, general welfare, the environment, and a prosperous community.**

   Lead: Community and Economic Development Director Cathie Pagano

   Team: Deputy County Manager Marlene Crosby, GIS Manager Mike Pelletier, Assistant Community and Economic Development Director Neal Starkebaum, Building Inspector Crystal Lambert, and Planner II Rachel Estrada

   Timeline:

	Task	Estimated Completion	Date Completed
1	Team review of LUR and identify possible updates.	Dec 2017	Dec 2017
2	Solicit input from other stakeholders regarding possible barriers to sustainable development.	Dec 2017	Dec 2017
3	Identify locations and development types where incentives or streamlined processes may be appropriate.	Feb 2018	Dec 2017
4	Work with BOCC and PC to determine if Special Geographic Areas may be appropriate in some locations to encourage specific types of development.	Mar 2018	
5	Work with code/regulation consultant to identify barriers for sustainable development.	Jun 2018	Dec 2017
6	Propose amendments to LUR and process with PC and BOCC.	Dec 2018	On schedule for spring 2018

   Required Resources:

1. Consultant to assist with code review
2. Financial support for special geographic area designations

3. By December 31, 2018, Gunnison County will create a Disaster Recovery Plan to enable the effective and efficient recovery from local natural disasters and major incidents.

Lead: Emergency Manager Scott Morrill

Team: County Manager Matthew Birnie, Deputy County Manager Marlene Crosby, Health and Human Services Director Joni Reynolds, Community and Economic Development Director Cathie Pagano, GIS Manager Mike Pelletier, and Deputy Emergency Manager Bobbie Lucero.

Timeline:

	Task	Estimated Completion	Date Completed
1	Recovery training for Recovery Plan team members (include the Whole Community Planning Process concept).	Jun 2017	Done
2	Develop monthly meeting schedule for Recovery Plan team members.	Jul 2017	Done
3	Draft Recovery Plan completed, and out for review to staff and external partners.	Aug 2018	Done
4	Perform tabletop exercise of draft Recovery Plan and identify areas for improvement.	Sep 2018	
5	Final Recovery Plan developed and submitted for BOCC adoption.	Oct 2018	

Required Resources:

1. Recovery training for Recovery Plan team members (may be done in house, or state instructor).
2. Team members and staff to participate in the draft review and table-top exercise.
3. Develop training and exercise timeline for adopted Recovery Plan.

4. By October 31, 2020, Gunnison County, in partnership with the schools and municipalities, will secure sustainable funding for juvenile prevention services including GCSAPP-sponsored programs to promote optimal community and family health, safety and wellbeing.

Lead: Juvenile Services Manager Janet Reinman

Team: County Manager Matthew Birnie, GCSAPP Program Manager Kari Commerford, Finance Director Linda Nienhueser, and CBMR Ski School Director Christian Robertson.

Timeline:

	Task	Estimated Completion	Date Completed
1	Continue to build on past efforts of administering the HKCS in collaboration with the school district every fall to monitor data and trend changes to measure effectiveness of strategies and use this information to help direct GCSAPP strategies and needs to be sustained.	Dec 2017/2018	Ongoing
2	Continue community education on the Sources of Strength program and adolescent development to help youth, parents and community members better identify risk and protective factors.	Dec 2017/2018	Ongoing
3	Continue to educate youth, parents, and community members about the goals of the Choice Pass through community outreach and continue to work with Crested Butte Mountain Resort and other community organizations that support the Choice Pass program and our community youth.	Dec 2017/2018	Ongoing

Required Resources:

1. Continued collaboration with the RE1-J school district, CBMR and other community businesses.
2. Continued support from local governments for financial support and fundraising for sustainability.