

2015 BUDGET



**Gunnison
County**
COLORADO



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LETTER OF BUDGET TRANSMITTAL

To: Division of Local Government
1313 Sherman Street, Room 521
Denver, CO 80203

Date: January 31, 2015

Attached is the 2015 budget for the County of Gunnison, the Gunnison River Valley Local Marketing District, the Gunnison Valley Transportation Authority, and the Gunnison County Housing Authority, submitted pursuant to Section 29-1-113, C.R.S. This budget was adopted on December 15, 2014. If there are any questions on the budget, please contact Linda Nienhueser at 970 641-7622, 200 East Virginia Avenue, Gunnison, CO 81230.

The mill levy certified to the County Commissioners is 17.075 mills for all general operating purposes, subject to statutory and/or TABOR limitation; 0.024 mills for refund/abatement; and -1.031 net mills for Temporary Tax Credit. Based on an assessed valuation of \$541,944,740, the total property tax revenue is \$8,707,968. A copy of the resolution setting the mill levy is included.

I hereby certify that the enclosed is a true and accurate copy of the budget and certification of tax levies to the Board of County Commissioners.



Linda Nienhueser, Finance Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Gunnison County
Colorado**

For the Fiscal Year Beginning

January 1, 2014

Executive Director



GFOA Distinguished Budget Award



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Gunnison County, Colorado for its annual budget for the fiscal year beginning January 1, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria:

- as a policy document,
- as an operations guide,
- as a financial plan,
- and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Finance Program expresses its gratitude to the Gunnison County Commissioners, County Manager, Elected Officials, and Departments for their contributions to the 2015 Budget.

With gratitude,

The Gunnison County Finance Program Staff



Board of County Commissioners

- Paula Swenson Chairperson
- Phil Chamberland Vice-Chairperson
- Jonathan Houck Commissioner

Budget Team

- Matthew Birnie County Manager
- Marlene Crosby Assistant County Manager
- Linda Nienhueser Finance Director
- Ben Cowan Assistant Finance Director
- Maureen Eden Senior Accountant
- Jane Wyman Senior Accountant
- Sally Wilcox Accountant
- Kelly Weak Accountant

- All Elected Officials and Department Heads

Contact Information

- Gunnison County, Colorado
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203



Budget Overview

The Gunnison County Administration Program is pleased to present the 2015 Budget. This budget is balanced, as required by Colorado law, and conforms to our adopted Accounting Policies. In addition to the Gunnison County budget, included also are budgets for the:

- Gunnison River Valley Local Marketing District,
- Gunnison Valley Rural Transportation Authority, and
- Gunnison County Housing Authority.

The Gunnison County Board of County Commissioners serves as either the Board of Directors or appoints the Board of Directors for these entities.

Factors Influencing the 2015 Budget Development

Priorities and Values

Vision Statement: Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Strategic Plan: The 2015 Budget was built around the performance management initiative called Managing for Results (MFR) and links resources to results, following the Board of County Commissioners' Strategic Plan. The four strategic priorities set by the Board in that plan are:

- Ensure sound infrastructure,
- Protect the environment
- Promote prosperous, collaborative and healthy communities, and
- Deliver high quality services.

This budget was developed in accordance with the MFR culture Gunnison County has adopted.

Budget Considerations and Approach

The 2015 budget process began with the Budget Kick-off meeting on July 22nd. The Board, County Manager, and Finance staff met with Elected Officials and Department Heads to communicate current economic factors, revenue trends and budget priorities. Economic factors, both nationally and locally, influence each year's budget development. Nationally, many metrics show positive growth moving into 2015. The stock market has been in record territory, unemployment at a five-year low, auto sales at a seven-year high and the housing sector rebounding. The US Department of Labor shows unemployment at 5.6 for December, 2014 compared to 6.7 the year before and inflation ended 2014 at 0.8 compared to 1.5 in 2013. Locally, there are similarities. Home sales are up with prices stabilizing. The number of foreclosures begun in Gunnison County decreased from the high of 208 in 2010; 183 in 2011; 137 in 2012; 70 in 2013; and only 32 in 2014. 2013 total taxable sales in Gunnison County was up 7.35% over 2012 and 2014 is tracking ahead of 2013 by over 7%. Coal mines and



Budget Message

production have been a significant component of both property tax and extraction revenues for many years. As coal mines reach the end of their productive lives, the potential to offset these revenue reductions with new natural gas exploration and production is predicted. Oil and gas permits continue to climb and production will increase when prices warrant bringing the gas out of the ground. Unemployment in Gunnison County decreased from 5.0 to 3.0% from 2013 to September, 2014, the most recent figures available. This is well below the Colorado state rates of 6.5 to 4.7% during the same period.

The budget development goals based on current and projected fiscal status and current priorities were determined and included these items:

- Use of baseline budget process again for 2015 whereby funding for the 2014 level of services and programs is the starting point for each department, less any one-time enhancements approved for 2014. Additional requests must be submitted for any addition or expansion in current levels of services with suggested potential revenue sources. These requests fall into three categories: 1) staff, 2) capital, and 3) enhancements.
- Use of conservative approach to any increases in expenditures for 2015 and capture any available savings to be used to help fund the Courthouse reconstruction project. This supports the BOCC Strategic Result identified as A.2. in their Strategic Business Plan: By 2015, Gunnison County will begin a courthouse project, securing funding not derived from new taxes, in order to address operational and energy efficiency, employee productivity, access, safety and judicial needs.
- Each fee for services calculation will be examined to ensure fees will recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- Include a 2% cost of living increase for all employees and merit increases for eligible employees. Over the past six years (2010 to 2014) the Denver/Boulder/Greeley CPI increase totals 12.5% and Gunnison County cost of living adjustments have totaled 8.5% over the same period.
- Include a 6.2% increase to health insurance benefit costs.
- Determine the Gunnison County mill levy in accordance with the statutory "5.5%" Property Tax Revenue Limit, also known as the "Annual Levy Law" (Section 29-1-301, et seq., C.R.S.), and the Taxpayer's Bill of Rights (TABOR) as modified by voter approval in Gunnison County. Both these laws are detailed in the appendix.

The 2015 budget includes appropriated expenditures of \$91,478,162. In total this is a decrease from 2014 of 4.72%. The budget is funded with revenue estimates and anticipated fund balance.

A public hearing on the proposed budget was held on December 4, 2014. The proposed budget was adopted by the Gunnison County Board of County Commissioners on December 15, 2014. Copies of the budget documents are available in the Gunnison County Finance Office, 811 Rio Grand Avenue, Gunnison, Colorado and can also be found on our website at www.gunnisoncounty.org



To help you locate information in this document, there are three reference sources.

- 1) The traditional *Table of Contents* located at the beginning of the document;
- 2) A *Quick Reference Guide* that will point you to answers of commonly asked questions; and
- 3) A *Section Guide* that gives an overview of each section.

If you are using the electronic version of this document, Acrobat Reader bookmarks and search functions are also at your disposal.

Quick Reference Guide

Frequently Asked Questions	Pages
What are the priorities in the Gunnison County Strategic Plan?	58-61
What are the total expenses in the 2014 budget?	25-30
Where are major revenue sources discussed?	9-15
What is the County's basis of accounting?	417
Where is debt service/lease purchase information?	380-387
What capital projects are included in this budget?	367-378
Where is personnel and FTE information?	351-362
Where can I find a one-page summary of total budget appropriations?	34

Section Guide

Introduction

Included in this section are narrative and statistical data detailing revenue and expenditure summaries, organizational summaries and fund descriptions.

Budgeting for Results

This budget was built around the performance management initiative called Managing for Results and links resources to results, following the Board of County Commissioner's Strategic Plan. This section details results achieved toward key performance measurements for core services. It also includes three years of revenue and expense data for each activity. To understand this group of pages, remember that Departments are comprised of Programs, and Programs are made up of Activities. Each section begins with the Department in black ink, followed by Programs in green ink, and Activities presented in blue.

Personnel

This section contains current and historic FTE (full-time equivalent) data as well as payroll costs in each department.

Capital Expenditures

This section includes a description of the Capital Improvement Plan (CIP), a list of CIP projects and a summary description of budgeted projects.

Debt

The summary of debt obligations is organized to include a list of each debt issued with date issued, issue amount and interest rate. The summary of payments provides detail of annual payment amounts and the breakdown between total principle and interest remaining. Also included is a computation of the County's legal debt margin and a description of our credit rating.

Fund Summaries

The sheets in this section show revenue and expenses by fund for 2013 actuals, 2014 budget and projections, and 2015 budget. A fund balance detail is also included for each fund.

Appendix

You will find financial policies, a detailed discussion of the budget process and policies, a copy of the relevant budget resolutions and a glossary of budget terms in this section.

Revenue Summary

The following chart shows where the money comes from in broad categories and will be detailed further in the pages that follow.

Table I

Where the Money Comes From

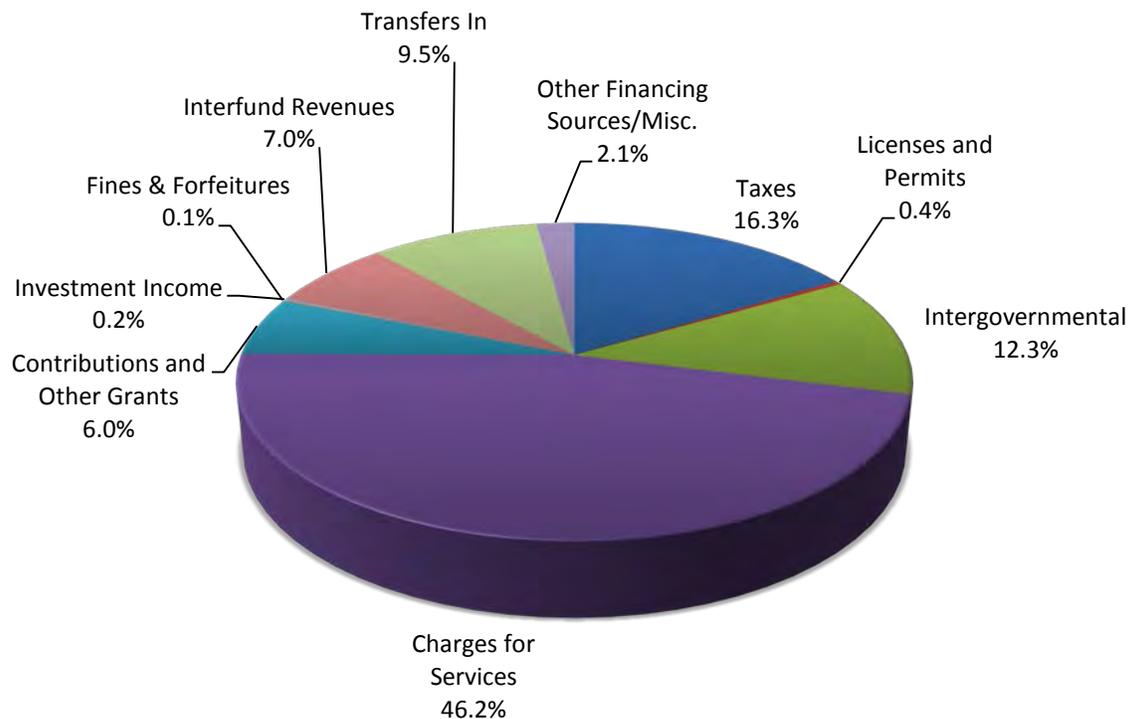
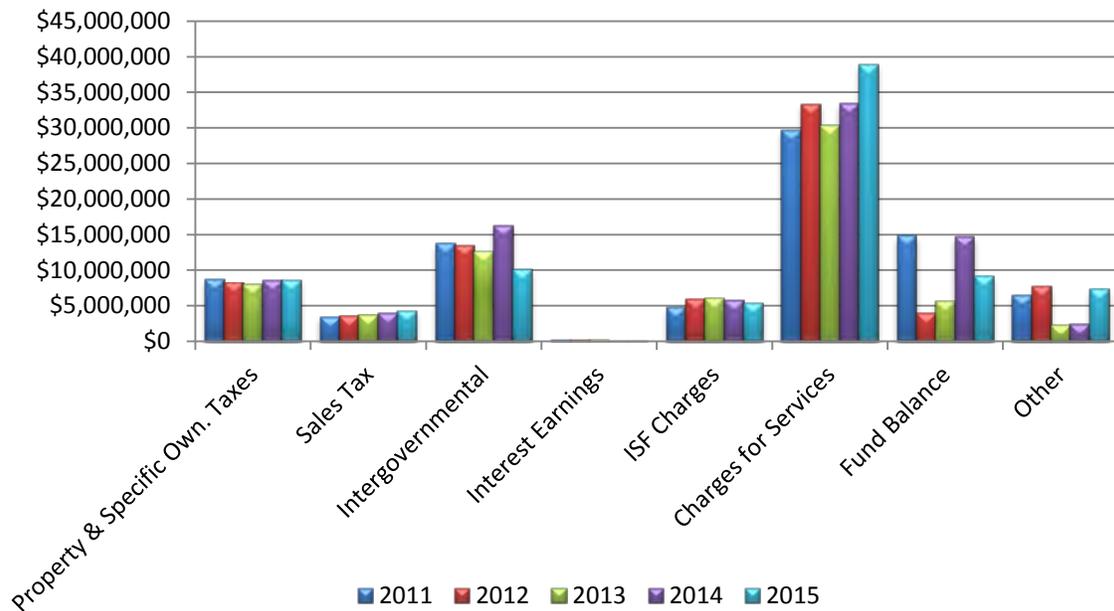


Table II, Revenue Sources, details major revenue categories.

Table II

Revenue Sources



The largest revenue area continues to be non-tax revenue. This area consists of fees, grants, charges for services and intergovernmental sources. The 2015 budget has a total of \$4,753,999 from grant revenue. In 2014 that number was \$5,017,842.

Major Revenue Sources, Assumptions and Trends

This budget includes 27 separate and distinct funds, each with revenues to support the anticipated expenditures. Funds fit into two broad categories, governmental and proprietary. Governmental funds include the General Fund, Special Revenue Funds, and Capital Projects Funds. Proprietary Funds include Enterprise and Internal Service Funds. Revenue sources for the various services Gunnison County provides determine where those services reside in this budget. For example, the Sales Tax fund is supported by a 1% County Sales Tax authorized by voters in 1978 and is restricted to capital costs. Revenues and expenses are reported in the special revenue fund category, Sales Tax Fund. Enterprise funds are supported by fees charged to users such as Sewer, Water, Solid Waste and the Hospital. Each is a separate fund with its own set of self-balancing general ledger accounts. For the purposes of this section, major revenue sources are those revenues that represent at least 15% of the overall budget.



Taxes

Property Taxes

Because the voters of Gunnison County elected to set aside certain requirements of the TABOR amendment, we are allowed, statutorily, a 5.5% annual increase to property tax collections. The “5.5%” limit allows the County to realize all the revenue from new construction as well as up to a 5.5% increase in revenue from property taxes over the previous year. In response to the economic climate, instead of budgeting the allowable property tax increase (5.5% plus new construction) as was done historically, the 2013 budget held the mill levy at 11.328, the same as 2012. By holding the mill levy constant, we continued to provide tax relief to our citizens, and preserved capacity for flexibility moving forward. In the 2014 budget, the substantial reduction in the operation of a coal mine (one of the top ten taxpayers in the county) prompted the decision to take the allowable increase to partially mitigate the expected decrease in revenue from the mine. The total allowable increase, including new construction, was 6.29%. However, even by taking this increase, the cumulative effect of lowering our tax receipts in previous years is still \$16,144,079 less in property tax collections from 2011 – 2018. This is because we have lowered the baseline from which future revenues may grow.

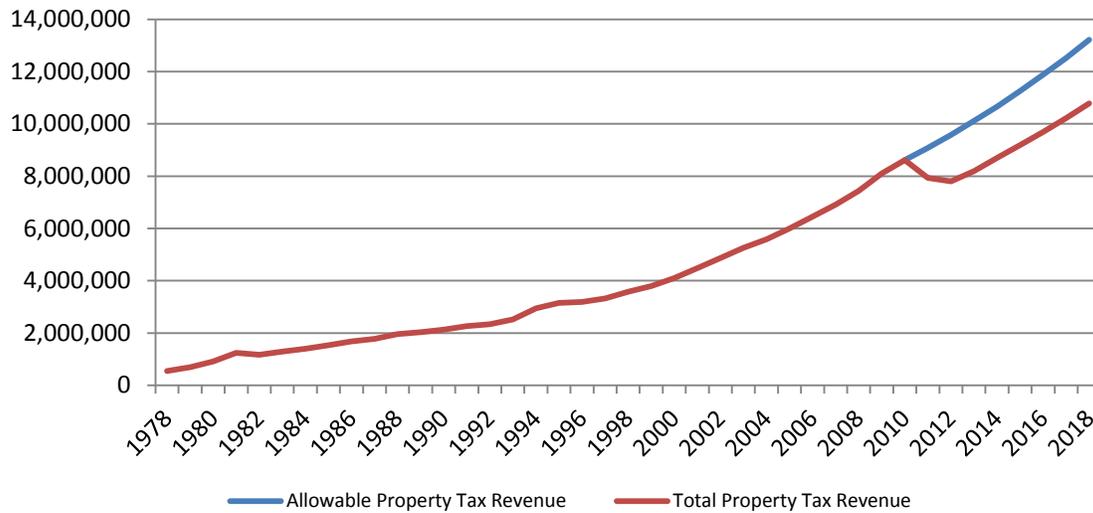
This year’s mill levy results in an overall increase of \$512,550 in property tax from 2014 to 2015 as detailed below:

<u>FUND/Description</u>	<u>2015 Property Tax Revenue</u>	<u>2014 Mill Levy</u>	<u>Amt. Over (Under) Prior Yr.</u>
Human Services	\$ 284,201	.524	\$ 0.00
Library	\$ 800,142	1.476	\$ 47,172
Gunnison Health Care Center	\$ 633,590	1.169	\$ 37,353
General Fund	<u>\$ 6,989,734</u>	<u>12.899</u>	<u>\$428,025</u>
TOTALS	<u>\$ 8,707,667</u>	<u>16.068</u>	<u>\$512,550</u>

The following chart illustrates this new baseline. The red line shows actual property tax history and projections through 2018, the blue line shows the projected curve if the total allowable increases were realized.

Table III

Total Property Tax vs. Allowable

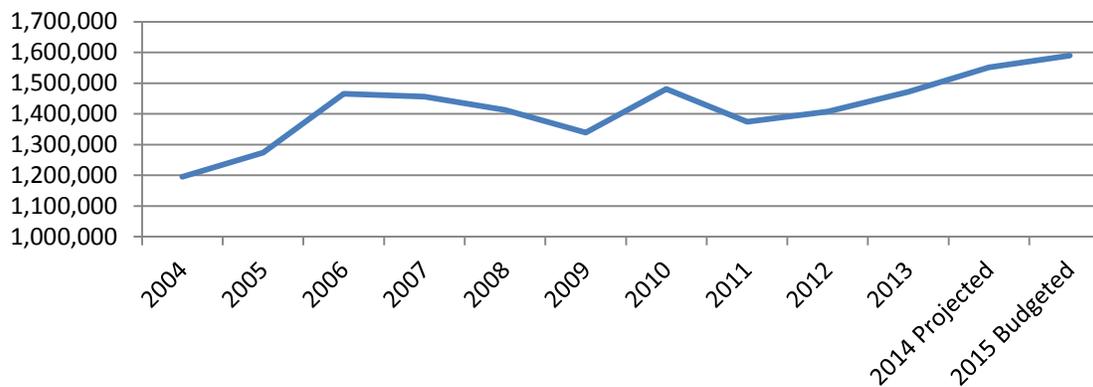


Sales Tax

The 2014 projection for Sales Tax collections show flat receipts expected for the final months of 2014, and the 2015 amount is budgeted with a 2.5% increase over the 2014 projection. As 50% of revenue received from the 1% county sales tax is shared back with the municipality where the sale occurred, the fluctuations in total County revenue and total sales tax differ. From 2011 to 2012 county revenue increased 2.46% and total collections increased 1.88%. From 2012 to 2013 county revenue increased 7.26% and total collections increased 7.36%. 2014 collections are on track to show increases again for both categories comparable to the 2013 upward spike.

Table IV

Sales Tax Revenue



In total, Property and Sales Tax revenues are budgeted at \$13,452,080, 16.3% of total revenues.

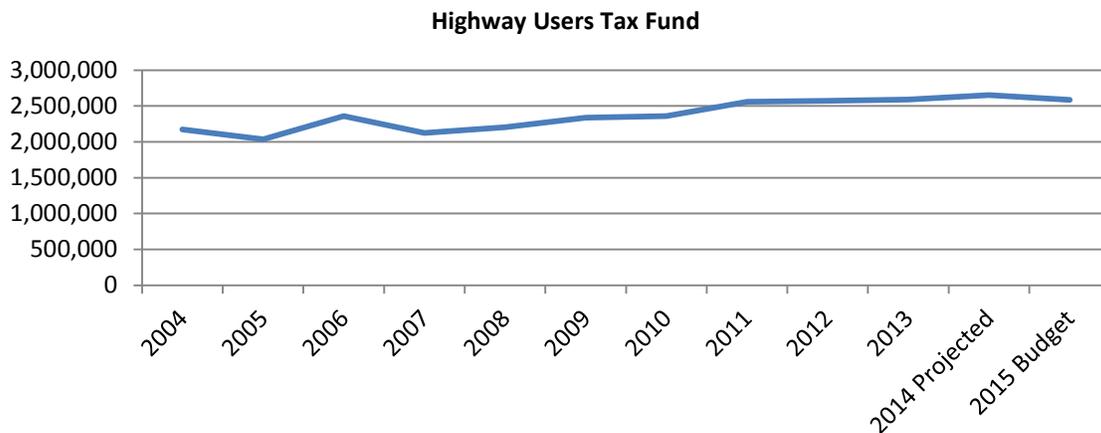


Intergovernmental

Highway Users Tax Fund

The Highway Users Tax Fund (HUTF) was statutorily created in 1953 to account for state highway revenue. According to Section 43-4-204, C.R.S., all moneys in the HUTF are appropriated for: The acquisition of rights-of-way for, and the construction, engineering, safety, reconstruction, improvement, repair, maintenance and administration of, the state highway system, the county highway systems, the city street systems, and other public roads and highways of the state. Gunnison County receives a monthly payment of our share of this fund and in 2014 is budgeted to be \$2,586,447 in the Road and Bridge Fund. In 2013 we received \$2,591,510 and 2014 is tracking to be about the same. The single largest source of Highway Users Tax Fund revenues is the motor fuel excise tax, currently set at 22 cents per gallon of gasoline and 20.5 cents per gallon for diesel fuel. This revenue fluctuates with changing fuel prices and uses but has been relatively steady over the last ten years.

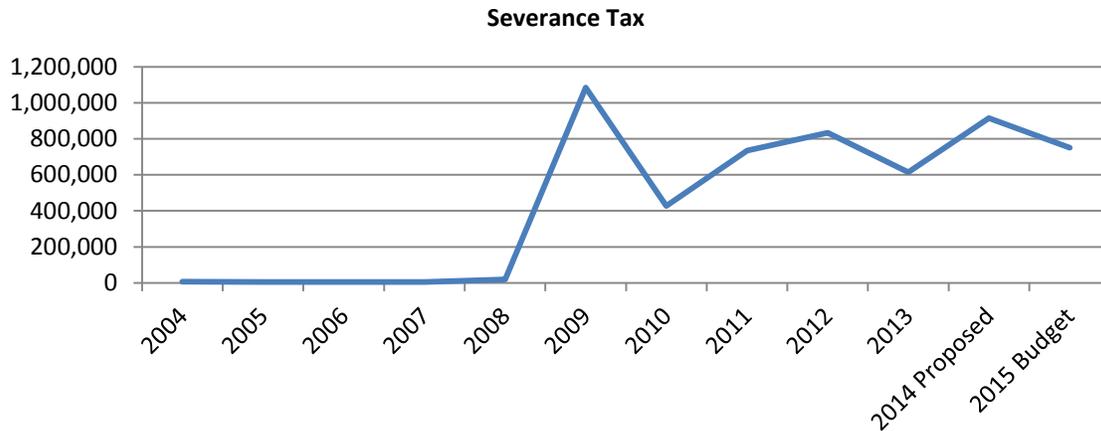
Table V



Severance

Colorado Severance Tax is a tax imposed upon nonrenewable natural resources that are removed from the earth. Natural resources that are subject to severance taxation include: Metallic Minerals, Molybdenum (ore), Oil and Gas, Oil Shale, and Coal. Increased production volumes, higher commodity prices and distribution law changes resulted in an unprecedented increase in receipts in 2009 (\$18,429 to \$1,085,114). In 2010, production and prices stabilized, but the change in distribution formulas held our share at \$428,094 and \$734,415 in 2011. We received \$833,006 in 2012, \$614,760 in 2013, and \$914,700 in 2014. The 2015 budgeted amount is \$751,260 using an average of previous year's receipts.

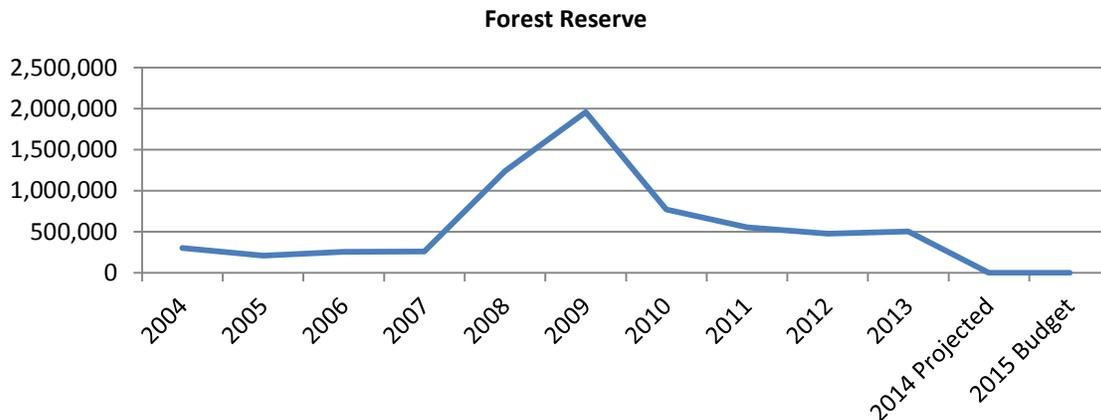
Table VI



Forest Reserve

The Forest Reserve Fund, derived under the Federal Forest Reserve Act of May 23, 1908, held and distributed under C.R.S., Section 30-29-101 is the source of this revenue. The U.S. Forest Service receives fee payments from lumber companies for the right to harvest timber. Twenty-five percent of the revenue collected is returned to the specific forest of origin and is distributed to counties based on the percentage of the total area found in each county. Through 2009, 5% of the County's distribution was diverted to the local school districts. Beginning in 2009 due to a change in state law requiring a negotiated agreement with the school districts, the redistribution percentages increased to 25% in 2009, 33% in 2010, 42% in 2011, and 50% in 2012 and 2013. The County's share, budgeted in the Road and Bridge fund was \$475,820 in 2012 and \$468,041 in 2013. Without Congressional action in 2014 to reauthorize this distribution, 2013 was the last payment and 2014 and 2015 are both at zero, a substantial loss to overall revenues in the Road and Bridge fund.

Table VII





Federal Aviation Administration (FAA) Airport Improvement Program (AIP) Grants

The AIP provides grants to public agencies for the planning and development of public-use airports that are included in the National Plan of Integrated Airport Systems (NPIAS). For small primary, reliever, and general aviation airports, the grants cover 90 percent of eligible costs. This year, Gunnison County anticipates \$512,500 to update the Master Plan, \$1,171,300 to accomplish rehabilitation on Taxiway A1 – A3, and \$521,400 to acquire an ARFF Index B Truck.

US Health & Human Services and CO Department of Human Services

The Human Services department is expected to receive \$3,623,666 in intergovernmental revenues to support youth and family prevention services, self-sufficiency development, children and family services, child support enforcement and public assistance activities. These activities are funded with combined federal/state and local dollars, most with an 80/20 split. The allocation letter that details allowable costs for the current state fiscal year supports consistent services compared to last year.

In total, Intergovernmental Revenues are budgeted at \$10,110,841, 12.3% of total revenues.

Charges for Services

The Hospital has budgeted a 10.54% increase in revenues for charges for services from 2014 budget to 2015, \$30,360,321 to \$33,560,915. The only increases to rates in the remaining enterprise funds are Dos Rios Sewer (first increase in six years) of 8.5%, \$1.77 per month for residential users; Somerset Sewer 105% increase, \$38.09 per month; and 2% for Dos Rios Water, \$0.70 per month, the first increase in 3 years. Landfill rates were increased by 11.77% overall and the basis for rates is changing from volume to weight, using the scale installed in 2014.

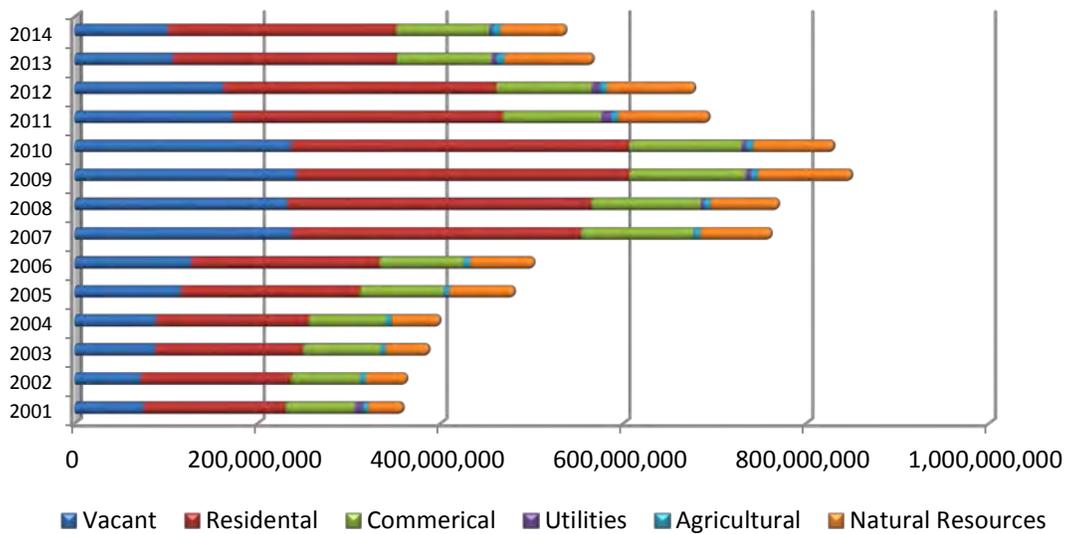
In total, Charges for Services Revenues are budgeted at \$38,047,272, 46.2% of total revenues.

Property Tax Detail

Table VIII illustrates the changes in assessed value since 2001.

Table VIII

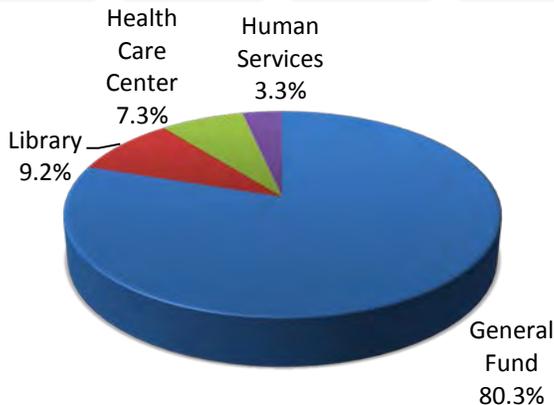
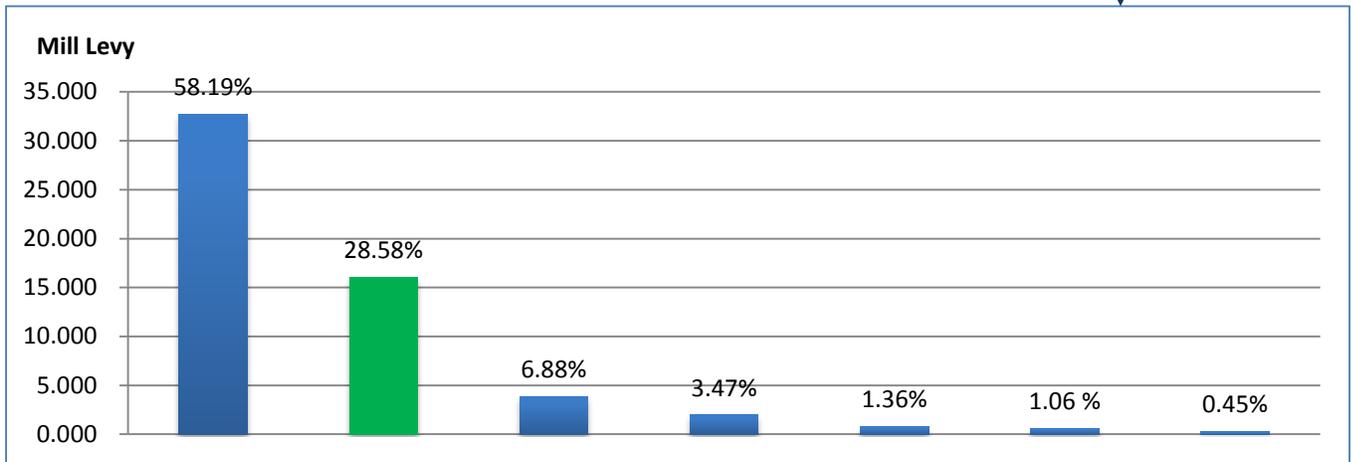
Changes in Assessed Valuation



The 2011 reappraisal resulted in the first double-digit decline in total assessed value in 22 years. The decline was 16.46% compared to 21.49% in 1989. Since 2012 was not a reappraisal year, the change was minimal, a decline of 2.27%. The 2013 reappraisal saw an additional 16.39% decline and another 5.26% decline for 2014. Every odd-numbered year, the Gunnison County Assessor’s Office reappraises all property within the county. The 2013 revaluation was based on an analysis of market sales prior to June 30, 2012. 2015 will be the next reappraisal, and will be based on an analysis of market sales prior to June 30, 2014. The real estate market did rebound during the time between June 2012 and June 2014, and will most likely result in assessed value numbers beginning a climb in the opposite direction from 2011.

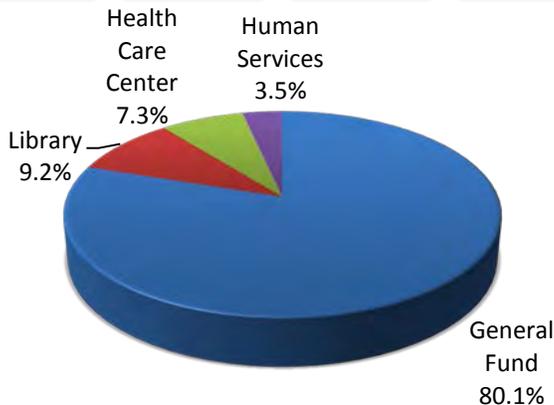
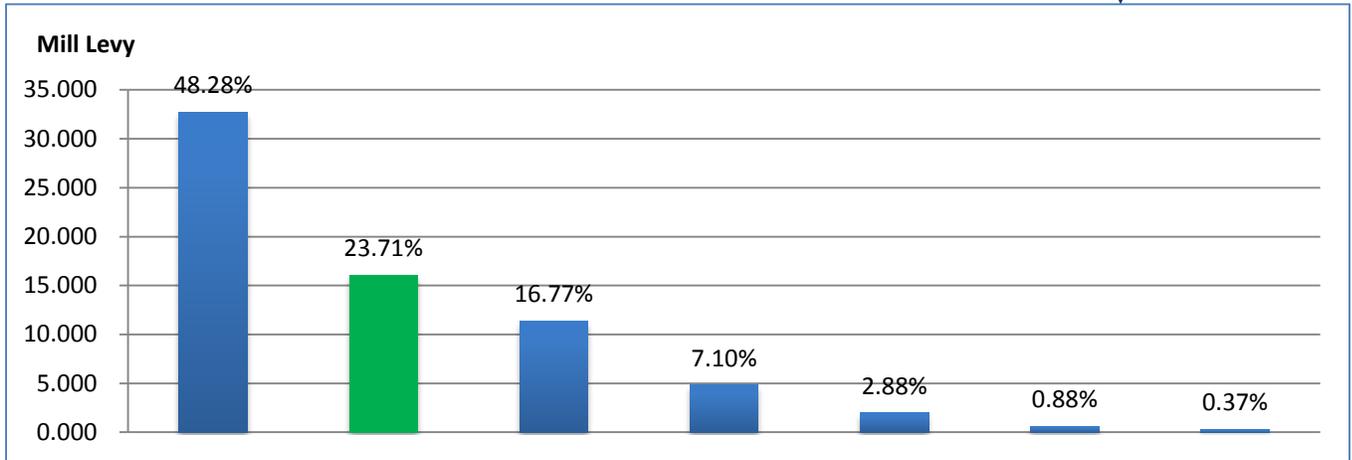
Although the Gunnison County Treasurer collects all property taxes, the property tax levied by Gunnison County represents only 25.95% of the total average tax bill. The following graphics depict the property taxes billed for a residential property located within the City of Gunnison, the county seat of Gunnison County, as well as an example in Crested Butte. The graphics also illustrate the use of the property taxes levied by Gunnison County by fund.

Where Do My Property Taxes Go (City of Gunnison)?



This example highlights a home in the City of Gunnison which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Where Do My Property Taxes Go (Crested Butte)?



This example highlights a home in the Town of Crested Butte which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Table IX

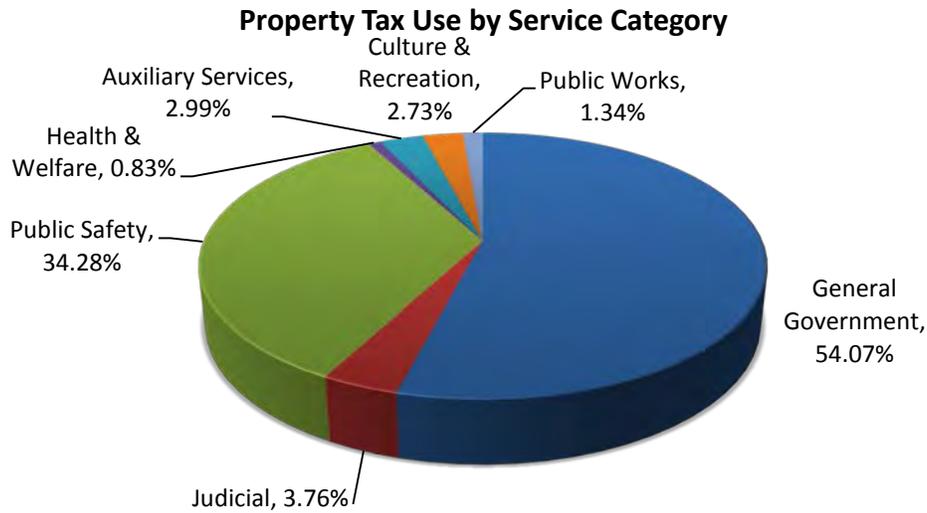


Table X

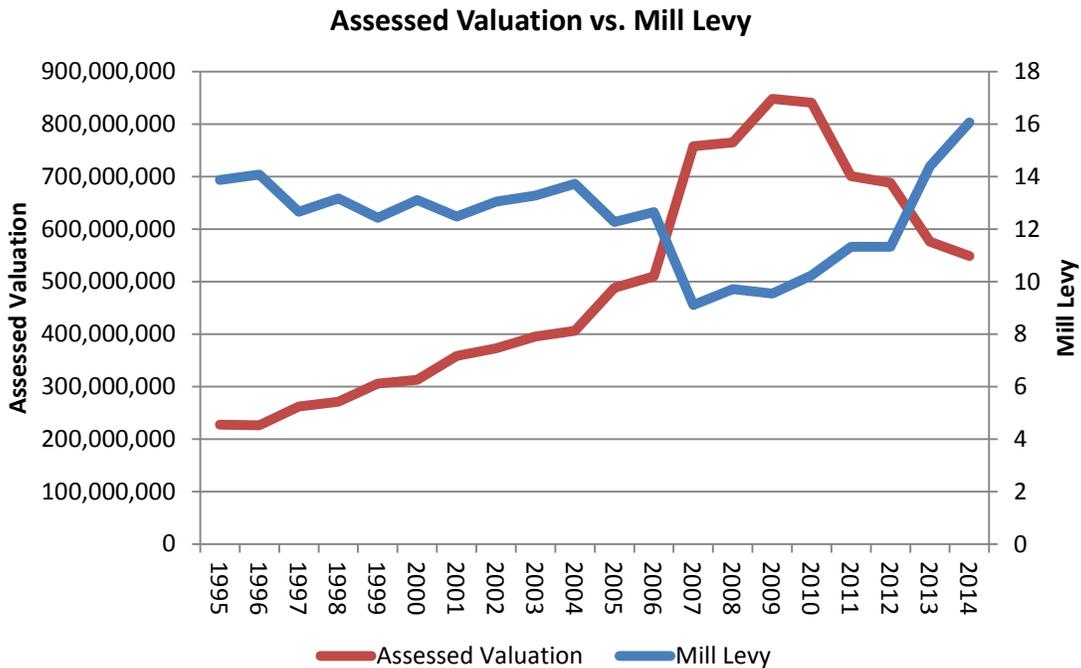


Table X illustrates that in general as assessed values increase, the annual mill levy decreases (as adjusted for the value of new construction). Notice in 2007 when the assessed value increased dramatically, the mill levy dropped proportionally. It can also be noted that the reverse happened in 2013.

Comparative Mill Levies

Table XI

Local Districts (2014 Levies)

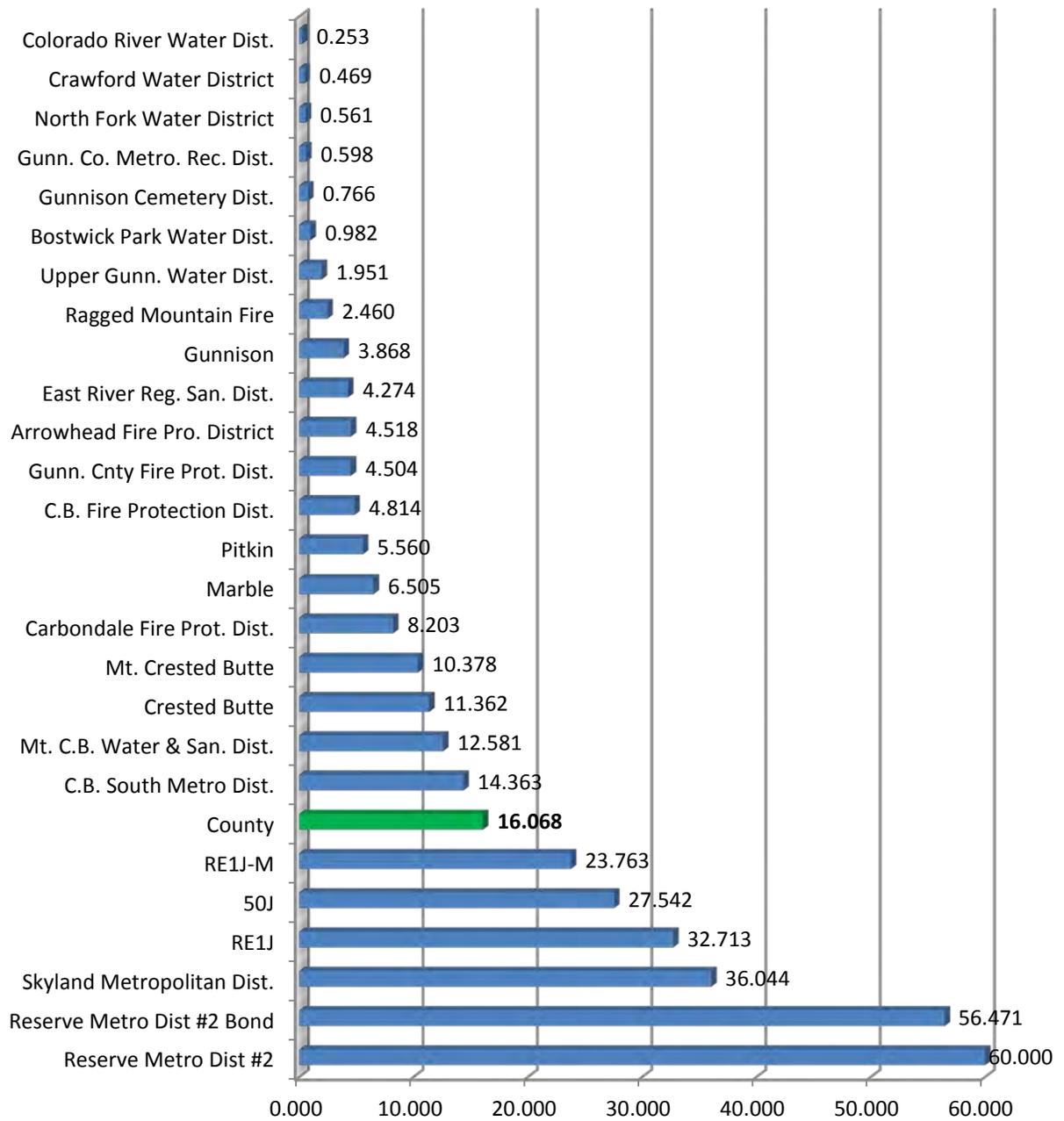


Table XII

Other Counties (2013 levies)

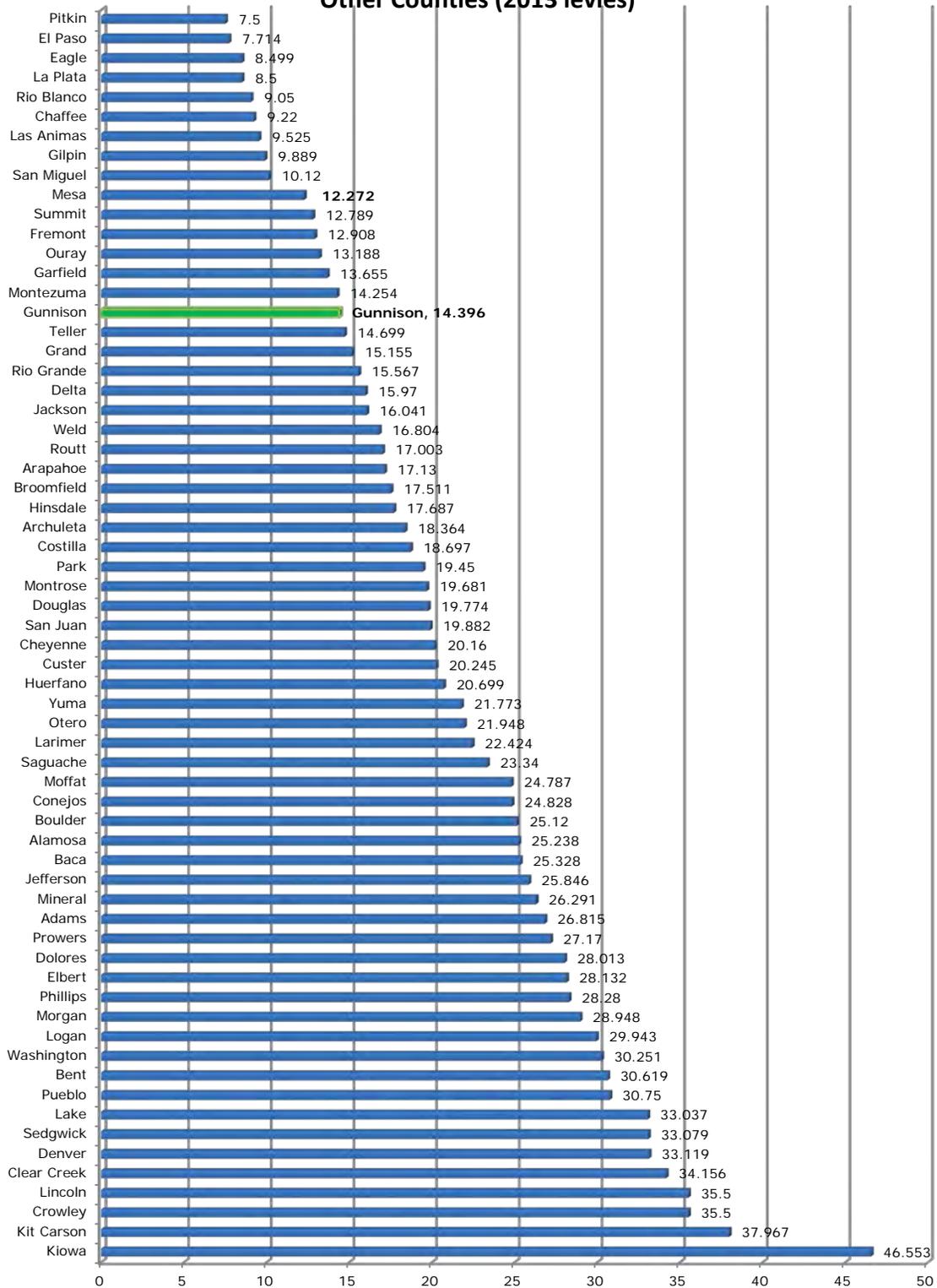
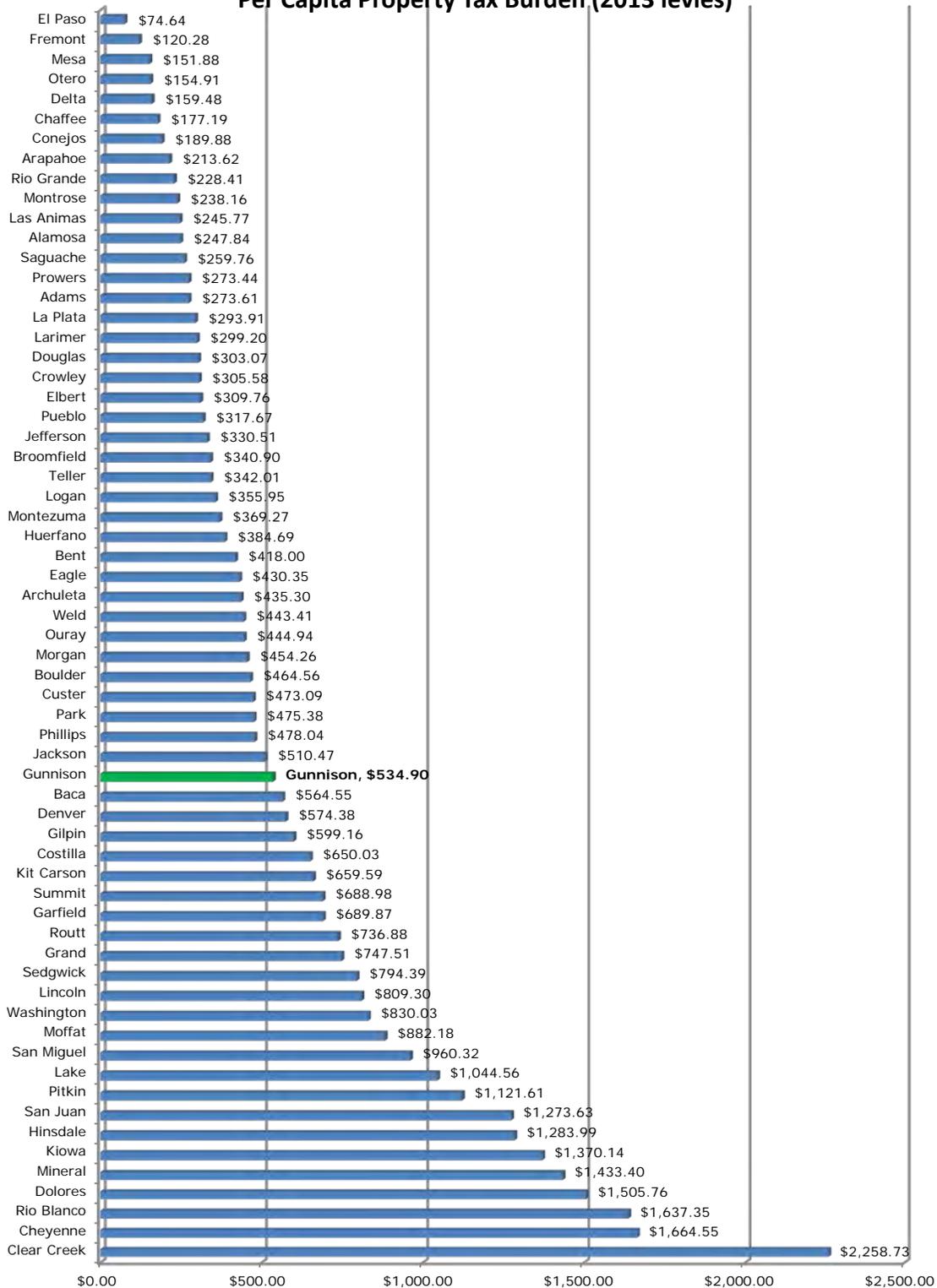


Table XIII

Per Capita Property Tax Burden (2013 levies)



Additionally, most property taxpayers are not full-time County residents. Table XIV provides a breakdown of where the taxpayers reside. Currently 60% reside outside of the County, and of those, a majority (66%), reside outside Colorado.

Table XIV

Where Gunnison County Property Taxpayers Reside

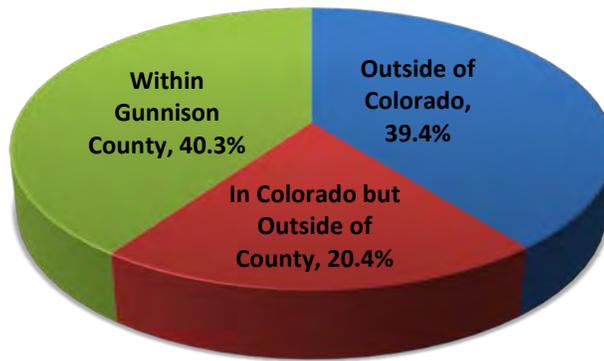


Table XV

In County vs. Out-of-County Property Taxpayers

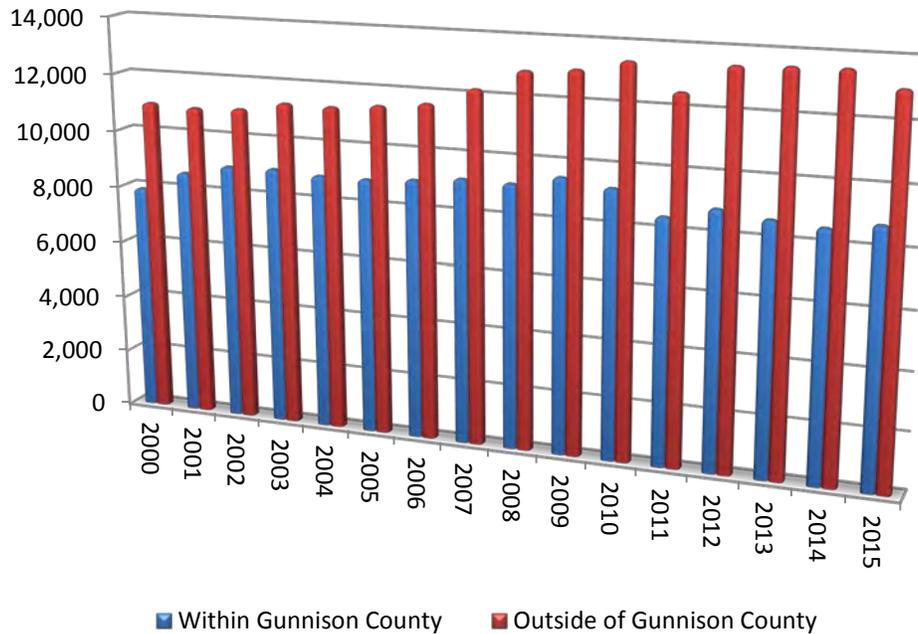
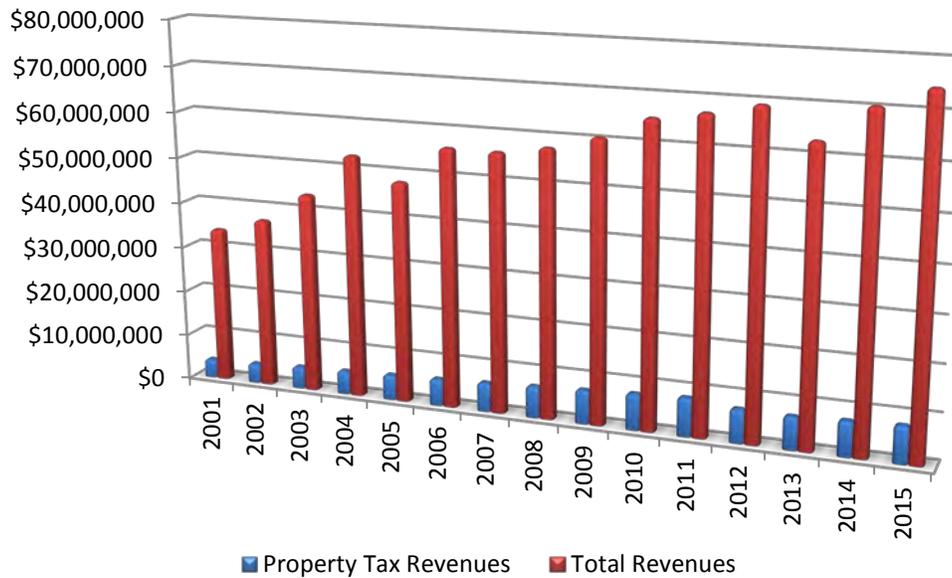


Table XVI provides a twelve-year comparison of non-tax and property tax revenue.

Table XVI

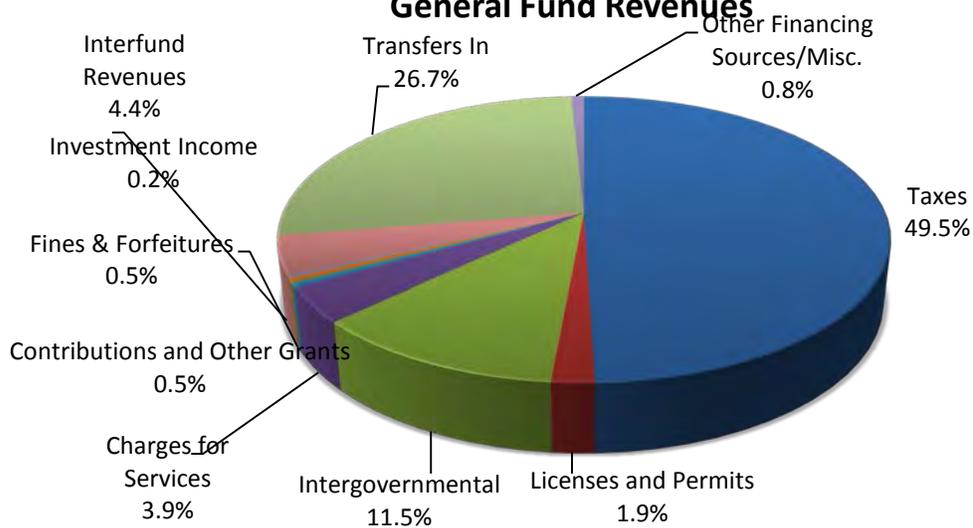
Property Tax Revenues vs. Total Revenues



While property tax represents only 10.81% of total revenues, it represents 49.5% of revenues budgeted in the General Fund.

Table XVII

General Fund Revenues



Expenditure Summary

The 2015 total appropriations are summarized below by service category. Major changes in spending levels are also detailed.

Table XVIII

Service Category	2014	2015	% Change
General Government	14,099,117	15,612,659	10.74%
Judicial	13,427,243	6,145,782	-54.23%
Public Safety	3,118,451	3,210,643	2.96%
Health & Welfare	5,213,189	5,607,204	7.56%
Auxiliary Services	286,445	272,502	-4.87%
Culture & Recreation	1,033,037	1,966,205	90.33%
Public Works	13,106,370	10,063,607	-23.22%
Debt Service	2,261,059	2,579,727	14.09%
Business-Type Activities	43,461,772	46,019,833	5.89%
Totals	96,006,683	91,478,162	-4.72%

The following charts show where the money goes in broad categories and will be detailed further in the pages that follow.

Table XIX

Where the Money Goes (by Type)

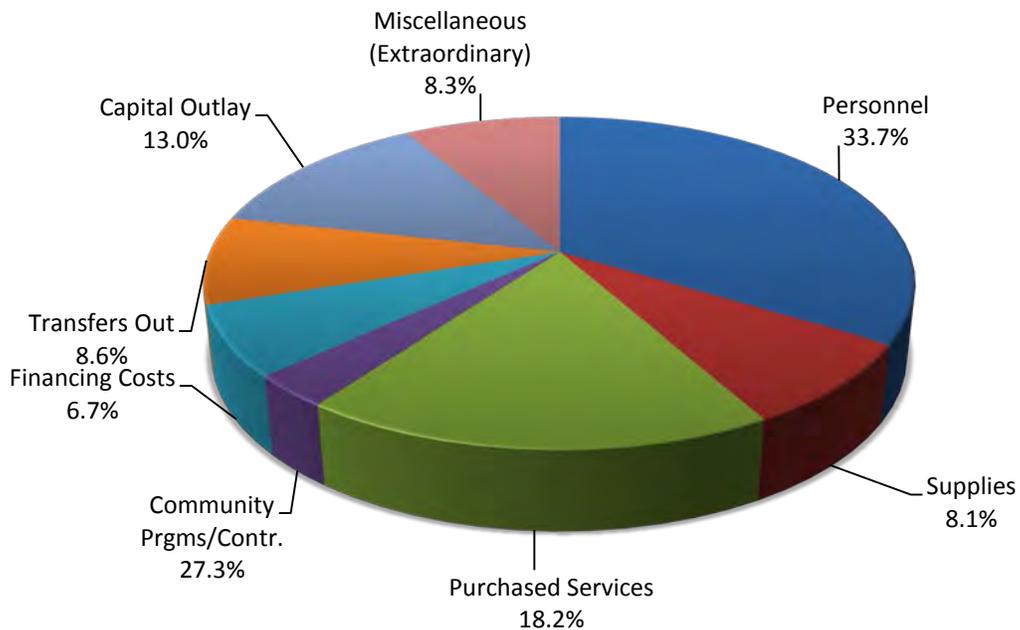


Table XX

Where the Money Goes (by Function)

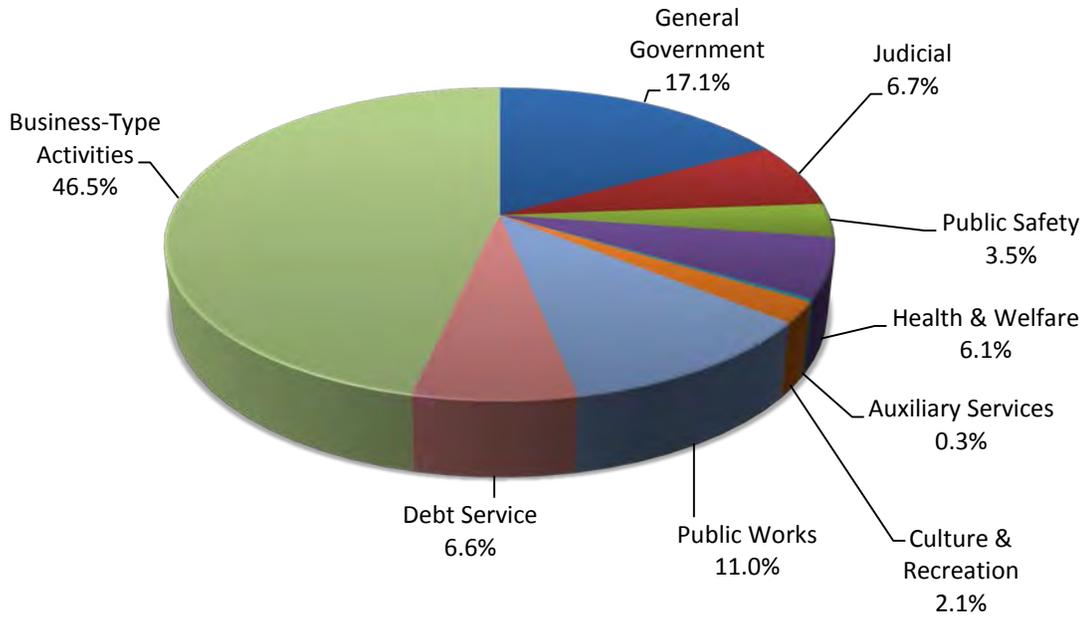
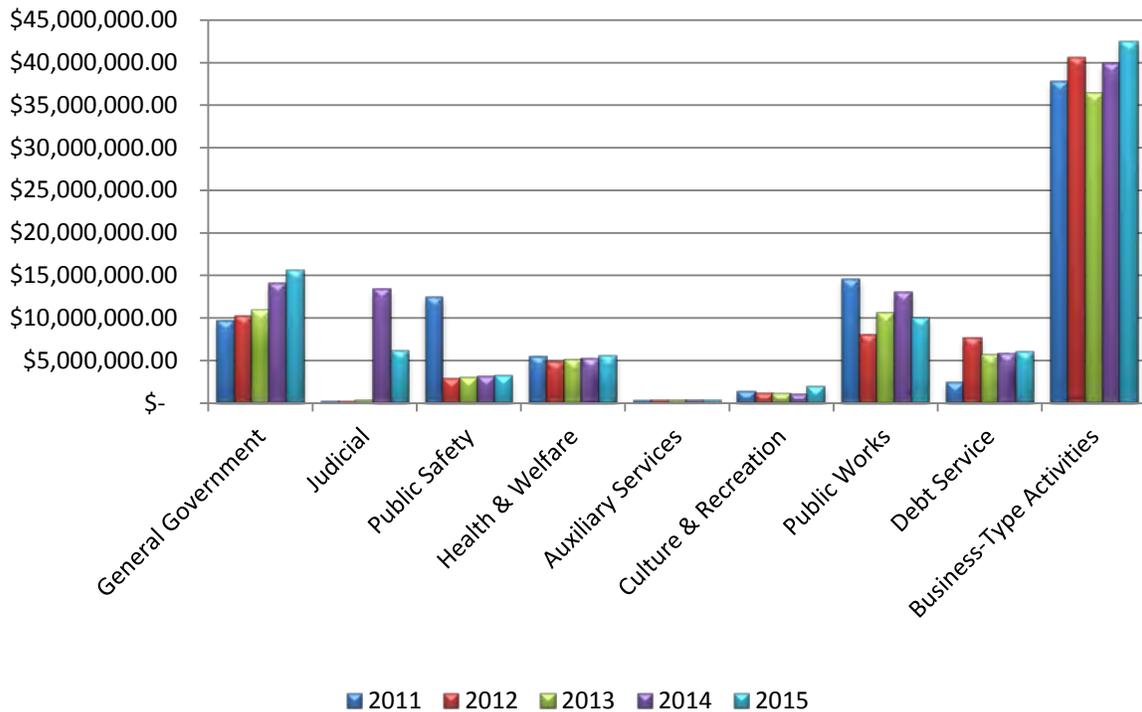


Table XXI

Adopted Expenses





Budget Message

Highlights for each of the categories displayed in the Table XXI above are discussed below. We were able to maintain the current level of services and the General Fund budget holds an ending available resource balance of 25% of current-year expenses. In an effort to refrain from further erosion of the buying power of our employees' compensation to support the Board's strategic result to keep employee retention over 95%, and to be well-positioned to recruit excellent candidates for open positions as many of our senior employees become eligible for retirement, the 2015 budget was prepared with a 2% cost of living increase for all employees and merit increases for eligible employees.

Increasing costs of health care and the higher than average annual use of our partially self-funded health care reserve caused certain changes in both the cost and benefits afforded under our plan. We implemented a 6.2% premium increase for both the County and employees.

General Government

- This category shows an increase from 2014 to 2015 resulting from the use of building construction cash reserved for the courthouse reconstruction project being transferred to the Capital Expenditure fund. This increase is \$1,028,627. The total increase in this category is \$1,513,542, 10.74%.

Judicial

- This category included the 2014 costs of construction of the new courthouse, \$13,146,670, and 2015 \$6,413,651. Total decrease in this category is 7,281,461, 54.23%.

Public Safety

- The Sheriff Services activity costs increased by 2.94% to include additional computer workstations and personnel costs.
- The overall increase in this category is 2.96%.

Health/Welfare

- Increased services in public assistance and substance abuse prevention.
- The overall increase in the category is 7.56%

Auxiliary Services

- Includes Alternative Services, the Colorado State University Extension Services, and the Veterans activities.
- One FTE in Alternative Services reduced hours by 20%.
- The overall decrease in this category is 4.87%

Culture/Recreation

- A GOCO grant was awarded for a total project cost of \$580,980 for restoration of features at the White Water Park.
- The total increase in this category is 90.33%.

Public Works

- The Taylor River Road project, a US Department of Transportation project, was completed in 2014. This was a \$3,000,000 project in 2014 and no similar project is budgeted for 2015.



Budget Message

- The overall decrease in this category is 23.22%.

Debt Services

- The original amortization schedule for the Courthouse COP's anticipated only one payment in 2014. However, the final required two. This required a budget amendment during 2014. However, the original 2014 appropriations were approximately \$300,000 less than the 2015 amount.
- Overall, total expenses in this category are up \$318,668, a 14.09% change.

Proprietary Funds (Business-Type Activities)

- The Sewer Fund includes an increase of \$45,000 for portable flow meters and other improvements.
- The Water Fund includes a line extension for \$60,000.
- The Solid Waste fund has continued cost of construction of a new cell in the 2015 budget with \$1,250,000 in expected cost.
- Gunnison Valley Health includes a decrease in professional fees and an increase in salaries and benefits for a net increase of \$1,131.796 over 2014.
- Overall, total expenses in this category are up \$2,558,061, or 5.89%.

Table XXII

General Fund Expenditures

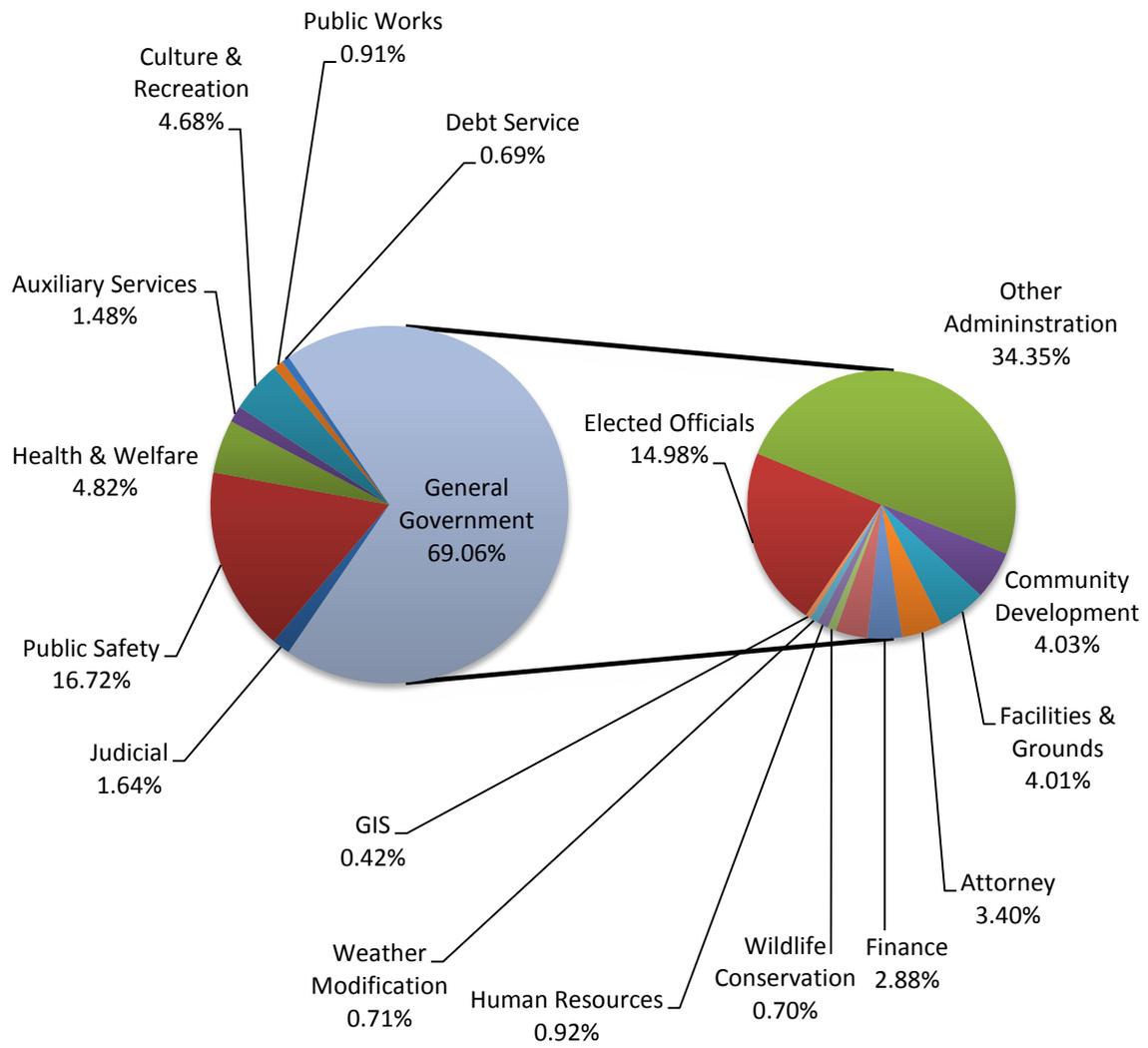


Table XXIII

Public Safety Expenditures

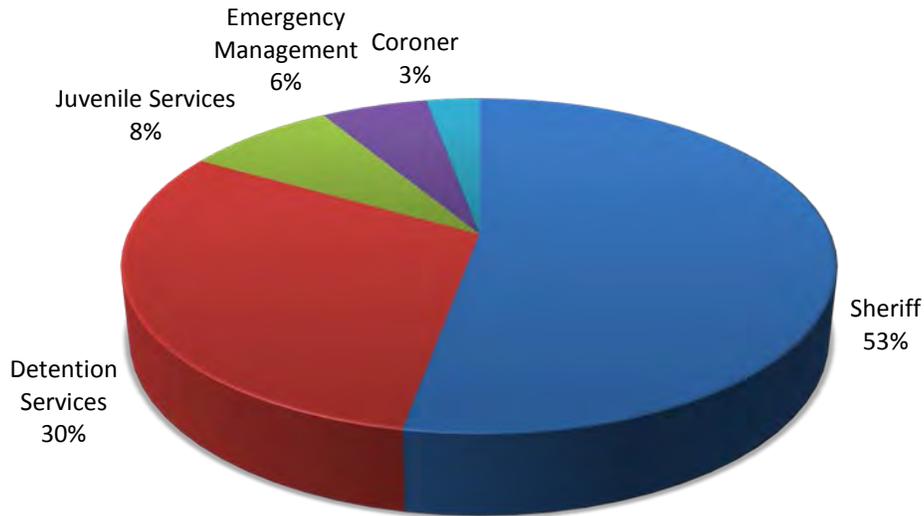
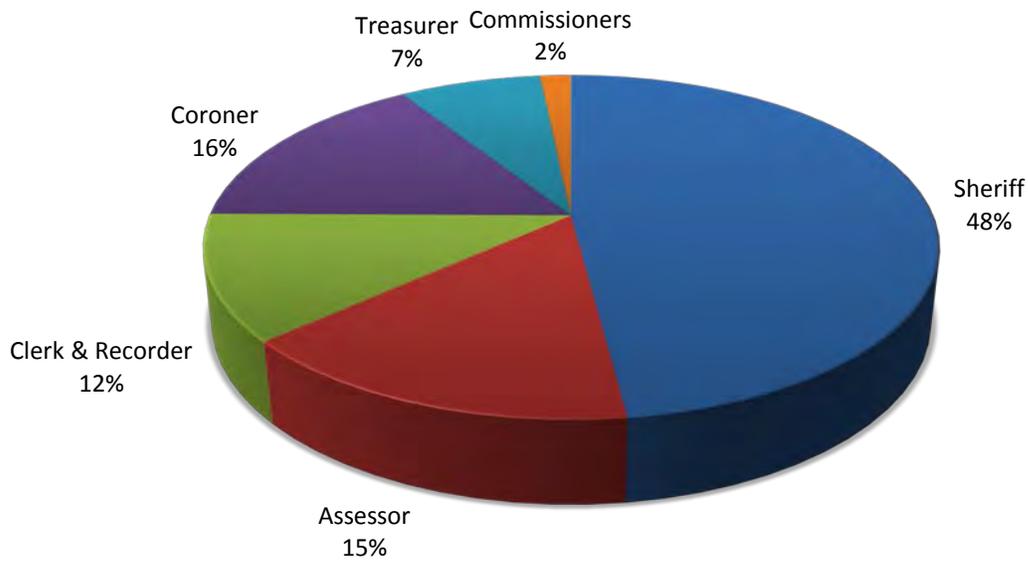


Table XXIV

Elected Officials Expenditures



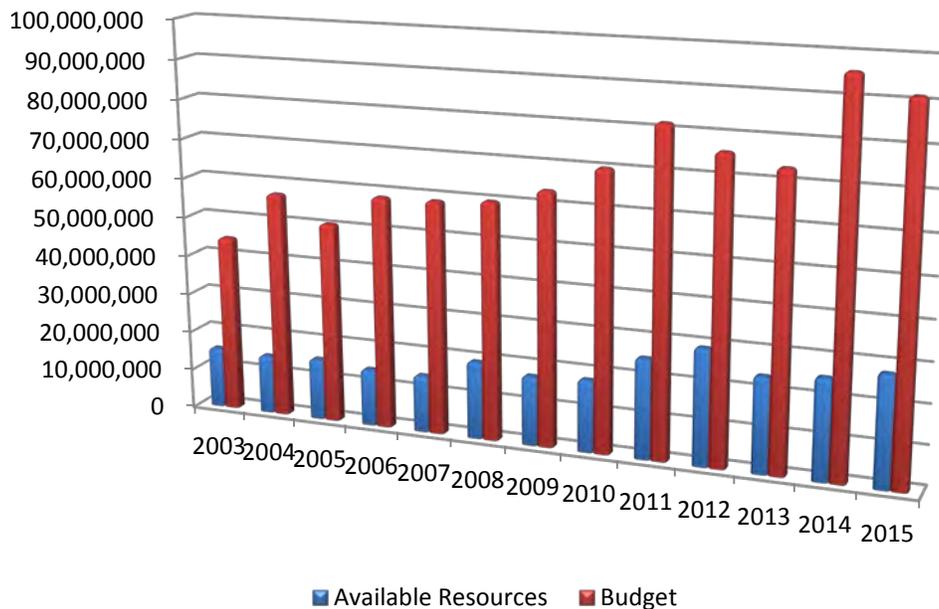
Fund Balances

The Board of County Commissioners has established a policy of maintaining at least a 25% ending available resource balance in the General Fund. Other funds do not require a specific ending available resource balance, particularly those capital expenditure funds where larger projects are budgeted each year. However, the overall ending available resources balance is 26.58%. The term “available resources” is defined as current assets less current liabilities. Table XXV illustrates the comparison of total budget to total available resources for the period 2004 to 2014. Note that this chart does not include revenues collected in the current year.

Budgeted ending fund balances may be found in the Consolidated Budget Summary as well as on each page in the Fund Summaries section.

Table XXV

Total Available Resources vs. Budget



Some available resource balances have a 10% or more change from 2014 projections to 2015 budget. Following is a list of those funds and a detail of the changes.

General Fund – decrease of 58.2%, (\$4,834,737)

- Use of courthouse renovation reserve for the courthouse in the amount of \$4,208,002.



Budget Message

Road & Bridge – decrease of 70.54%, (\$1,060,273)

- Historic revenue sources for the Road & Bridge fund have been affected by federal changes in appropriations. Forest Reserve allocations were stopped as of 2013 (\$468,041), taking roughly \$1,000,000 off the table for 2014 and 2015. The 2015 budget anticipates using available resources to complete construction projects during the year.

Public Health Agency – decrease of 24.93%, (\$5,813)

- The Colorado Public Health Improvement Act required a separate Public Health Fund to account for certain programs. Gunnison County includes Child & Family Health activities and Community Health programs in this fund.
- In 2014, several public health grants have carry-over dollars due to differences in County and grant fiscal years. Those dollars are being used in 2015.

Conservation Trust – decrease of 74.23%, (\$58,690)

- In 2014, \$27,000 excess revenue was accumulated in this fund, resulting in an ending available resources amount of \$79,063.
- The 2015 budget anticipates using \$58,690 for capital costs at the Fairgrounds, Whitewater Park and Ohio City Town Hall, all eligible conservation trust locations.

Sales Tax – increase of 18.61%, \$225,467

- The ending available resource total represents approximately 100% of 2015 expenditures, and returns the balance close to the 2013 amount. In 2014 approximately \$350,000 fund balance was used to support construction costs of the new courthouse building.

Sage Grouse – decrease of 60.57%, (\$36,572)

- Late in 2014 the US Fish and Wildlife Service listed the Gunnison Sage Grouse as a threatened species and designated critical habitat.
- The 2015 budget anticipates additional use of this fund's available resources to support the Wildlife Conservation activity in the General Fund.

Housing Authority – increase of 30.39%, \$16,993

- Profit from rental units will add to ending available resources to be used for future affordable housing activities.

Marketing District – decrease of 20.94%, (\$83,353)

- A portion of the beginning available resource balance is budgeted to support additional programming activities.
- The ending available resource balance is 25.67% of current year budgeted expenditures.

Transportation Authority – increase of 13.85%, \$171,088

- As this fund is supported by the RTA tax, revenues are received monthly throughout the year. Airline guarantees are negotiated to ensure flights continue in and out of our airport. As the guarantees are due early in the year, sufficient cash must be available when needed to meet the cash demands in the first quarter.
- The ending available resource balance is expected to be \$1,406,751.



Budget Message

Debt Service – decrease of 69.63%, (\$300,000)

- The balance of the construction/repayment cash reserve for the new Public Safety Center was transferred to this fund in 2013. \$300,000 of that balance is being used to support 2010 Bond payments in 2015.

Airport Construction – decrease of 94.29%, (\$53,025)

- Use of Passenger Facility Charges (PFC's) and interest earnings for the County portion of FAA grants to update the Master Plan and rehab taxiway A1 – A3.

Capital Expenditures – decrease of 47.79%, (\$1,459,694)

- Use of remaining balance of 2013 bond proceeds for Courthouse reconstruction project.

Solid Waste – decrease of 49.75%, (\$1,206,877)

- This decrease is the result of using reserved funds for construction costs associated with a new landfill cell.

Gunnison Valley Health – increase of 48.13%, (\$3,771,910)

- Over the last two years, GVH has been increasing their ending available resources with the 2015 budget anticipating a balance of 30% of expenditures for the year.

ISF-I – decrease of 26.22%, (\$550,453)

- Use of available resource balance is budgeted for the purchase of equipment and vehicles.
- The ending balance is 26% of 2015 total expenditures.

ISF-II – decrease of 43.55%, (\$268,101)

- \$200,000 for computer equipment is budgeted from available resources in the 2015 budget.



2015 Consolidated Budget Summary

Fund	2015 Beginning Balance	Estimated Revenues	Interfund Transfers	2015 Available Resources	Net Budgeted Expenditures	Interfund Transfers	2015 Total Appropriations	2015 Ending Balance
General Fund:	8,307,446	12,252,416	1,375,186	21,935,048	13,489,554	4,972,785	18,462,339	3,472,709
Special Revenue Funds:								
Road and Bridge	1,503,150	4,702,969	148,545	6,354,664	5,498,520	413,267	5,911,787	442,877
Human Services	531,487	4,199,176	0	4,730,663	4,053,494	152,000	4,205,494	525,169
Public Health Agency	23,316	327,074	237,818	588,208	457,043	113,662	570,705	17,503
Conservation Trust	79,063	50,350	0	129,413	540	108,500	109,040	20,373
Sales Tax	1,211,642	1,598,200	0	2,809,842	213,597	1,159,136	1,372,733	1,437,109
Land Preservation	152,875	345,819	0	498,694	329,534	0	329,534	169,160
Mosquito Control District	10,264	74,649	14,906	99,819	88,322	1,113	89,435	10,384
Sage Grouse Trust	60,379	64,798	0	125,177	17,800	83,570	101,370	23,807
Risk Management	540,069	65,000	0	605,069	85,000	0	85,000	520,069
Housing Authority	55,919	74,488	10,000	140,407	47,778	19,717	67,495	72,912
Marketing District	397,983	1,142,400	0	1,540,383	1,207,441	18,312	1,225,753	314,630
Transportation Authority	1,235,663	1,404,959	0	2,640,622	1,029,817	204,054	1,233,871	1,406,751
Fiduciary Funds:								
Public Trustee Agency	43,559	61,000	61,514	166,073	122,514	0	122,514	43,559
Debt Service Funds:								
Debt Service	430,854	300,467	1,407,814	2,139,135	2,008,281	0	2,008,281	130,854
Capital Projects Funds:								
Airport Construction	56,237	2,570,865	0	2,627,102	2,623,890	0	2,623,890	3,212
Capital Expenditures	3,054,452	663,635	4,492,342	8,210,429	6,517,671	98,000	6,615,671	1,594,758
Enterprise Funds:								
Airport Operations	644,018	1,153,623	0	1,797,641	1,064,744	65,862	1,130,606	667,035
Sewer District	865,133	523,973	0	1,389,106	438,026	79,339	517,365	871,741
Water District	547,237	318,025	85,180	950,442	335,694	37,644	373,338	577,104
Solid Waste	2,425,884	887,502	0	3,313,386	1,992,201	102,178	2,094,379	1,219,007
Gunnison Valley Health	11,233,585	36,129,968	0	47,363,553	35,753,997	0	35,753,997	11,609,556
Gunnison Senior Housing	162,149	238,025	0	400,174	224,819	10,000	234,819	165,355
Assisted Living	3,051	36,488	0	39,539	36,488	0	36,488	3,051
Internal Service Funds:								
ISF-I	2,099,023	1,945,326	0	4,044,349	2,379,943	115,836	2,495,779	1,548,570
ISF-II	615,623	761,655	11,000	1,388,278	952,868	87,888	1,040,756	347,522
ISF-III	888,431	2,670,648	0	3,559,079	2,664,282	1,442	2,665,724	893,355
Total County Budget	37,178,491	74,563,498	7,844,305	119,586,294	83,633,857	7,844,305	91,478,162	28,108,132



Summary of County Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	12,249,371	12,557,079	12,897,727	13,452,080
Licenses and Permits	308,720	302,800	272,185	292,045
Intergovernmental	17,181,488	16,321,152	12,822,750	14,864,840
Charges for Services	33,172,136	33,449,318	36,930,333	38,047,272
Contributions and Other Grants	162,732	104,580	145,559	160,287
Fines & Forfeitures	100,008	90,600	91,280	81,230
Investment Income	131,122	74,110	111,979	79,865
Interfund Revenues	5,893,523	5,689,231	5,867,816	5,761,308
Transfers In	6,890,999	10,879,969	9,395,436	7,844,305
Other Financing Sources/Misc.	14,605,070	1,852,292	2,923,889	1,824,571
Total Revenues	90,695,169	81,321,131	81,458,954	82,407,803
Expenditures				
Personnel	25,722,861	28,187,259	28,298,846	30,868,645
Supplies	6,750,278	6,290,389	6,741,639	7,432,126
Purchased Services	13,674,750	15,136,803	14,664,393	16,605,232
Community Prgms/Contributions	2,809,135	2,681,885	3,114,260	2,891,728
Financing Costs	5,504,749	5,849,115	6,318,415	6,173,261
Transfers Out	6,882,680	10,879,969	9,395,436	7,844,305
Capital Outlay	9,863,912	18,125,049	10,284,354	11,901,127
Miscellaneous (Extraordinary/Special)	7,888,717	8,856,214	8,057,240	7,761,738
Total Expenditures	79,097,084	96,006,683	86,874,581	91,478,162
Excess Revenues (Expenditures)	11,598,085	(14,685,552)	(5,415,627)	(9,070,359)



Department/Fund Expenditure Relationship

Major Funds

Department	General Fund	Road & Bridge	Human Services	Debt Service	Airport Oper	Sales Tax	Airport Const	Solid Waste	ISF-I	ISF-II	ISF-III	Marketing Dist	RTA	Gunnison Valley Health	Non-Major Funds (below)
Administration	1,193,877	0	0	0	0	0	0	0	0	0	274,000	0	0	0	85,000
Airport	0	0	0	0	1,130,606	0	2,623,890	0	0	0	0	0	0	0	0
Assessor's Office	883,266	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Clerk & Recorder's Office	677,483	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commissioners' Office	904,705	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Development	744,225	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Coroner's Office	92,117	0	0	0	0	0	0	0	0	0	0	0	0	0	0
County Attorney	628,562	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Emergency Management	184,463	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Extension	191,563	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities & Grounds	755,952	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Geo. Information Sys.	76,714	0	0	0	0	0	0	0	189,908	0	0	0	0	0	0
Historic Preservation	7,725	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Health & Human Svcs.	645,705	0	4,082,133	0	0	0	0	0	0	0	0	0	0	0	570,705
Housing Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	0	338,802
Information Technology	0	0	0	0	0	0	0	0	850,848	0	0	0	0	0	0
Juvenile Svcs.	379,924	0	123,361	0	0	0	0	0	0	0	0	0	0	0	0
Public Works	1,026,294	5,911,787	0	0	0	0	0	2,094,379	2,495,779	0	0	0	0	0	890,703
Sheriff's Office	2,750,104	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Treasurer's Office	304,712	0	0	0	0	0	0	0	0	0	0	0	0	0	122,514
Veterans	5,306	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Weather Modification	130,293	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wildlife Conservation	129,512	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Cost Centers	6,749,836	0	0	2,008,281	0	1,372,733	0	0	0	2,391,724	1,225,753	1,233,871	0	0	7,245,050
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	0	35,753,997	0
Total	18,462,339	5,911,787	4,205,494	2,008,281	1,130,606	1,372,733	2,623,890	2,094,379	2,495,779	1,040,756	2,665,724	1,225,753	1,233,871	35,753,997	9,252,773

Non-Major Funds

Department	Public Health Agency	Conserv Trust	Land Preserv	Mosquito Control	Sage Grouse Trust	Risk Mgmt	Capital Exp	Sewer	Water	Housing Authority	Senior Housing	Assisted Living	Public Trustee	TOTAL ALL FUNDS
Administration	0	0	0	0	0	85,000	0	0	0	0	0	0	0	1,552,877
Airport	0	0	0	0	0	0	0	0	0	0	0	0	0	3,754,496
Assessor's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	883,266
Clerk & Recorder's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	677,483
Commissioners' Office	0	0	0	0	0	0	0	0	0	0	0	0	0	904,705
Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	744,225
Coroner's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	92,117
County Attorney	0	0	0	0	0	0	0	0	0	0	0	0	0	628,562
Emergency Management	0	0	0	0	0	0	0	0	0	0	0	0	0	184,463
Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	191,563
Facilities & Grounds	0	0	0	0	0	0	0	0	0	0	0	0	0	755,952
Geo. Information Sys.	0	0	0	0	0	0	0	0	0	0	0	0	0	266,622
Historic Preservation	0	0	0	0	0	0	0	0	0	0	0	0	0	7,725
Health & Human Svcs.	570,705	0	0	0	0	0	0	0	0	0	0	0	0	5,298,543
Housing Authority	0	0	0	0	0	0	0	0	67,495	234,819	36,488	0	0	338,802
Information Technology	0	0	0	0	0	0	0	0	0	0	0	0	0	850,848
Juvenile Svcs.	0	0	0	0	0	0	0	0	0	0	0	0	0	503,285
Public Works	0	0	0	0	0	0	0	517,365	373,338	0	0	0	0	12,418,942
Sheriff's Office	0	0	0	0	0	0	0	0	0	0	0	0	0	2,750,104
Treasurer's Office	0	0	0	0	0	0	0	0	0	0	0	0	122,514	427,226
Veterans	0	0	0	0	0	0	0	0	0	0	0	0	0	5,306
Weather Modification	0	0	0	0	0	0	0	0	0	0	0	0	0	130,293
Wildlife Conservation	0	0	0	0	0	0	0	0	0	0	0	0	0	129,512
Other Cost Centers	0	109,040	329,534	89,435	101,370	0	6,615,671	0	0	0	0	0	0	22,227,248
Gunnison Valley Health	0	0	0	0	0	0	0	0	0	0	0	0	0	35,753,997
Total	570,705	109,040	329,534	89,435	101,370	85,000	6,615,671	517,365	373,338	67,495	234,819	36,488	122,514	91,478,162

General Information



Gunnison County was founded March 9, 1877. Gunnison County is a great place to live and raise a family. The county was named for John W. Gunnison, a United States Army officer and captain in the Army Topographical Engineers, who surveyed for the transcontinental railroad in 1853. The County is surrounded by the 1.6 million acre Gunnison National Forest encompassing some of the wildest and most beautiful terrain in the world, including Colorado's largest manmade lake - Blue Mesa Reservoir, Black Canyon National Park, Curecanti National Recreation Area, and 2,000 miles of trout streams. In fact, 85% of Gunnison County is under public use and

management. Winter activities include world-class alpine skiing and snowboarding, snowmobiling, cross-country skiing, snow shoeing, ice skating and ice fishing. Summer activities include Cattlemen's Days - the oldest rodeo in Colorado, the Crested Butte Wildflower Festival, hiking, climbing, mountain biking, boating, whitewater rafting, kayaking, fly-fishing, camping, hunting and horseback riding.

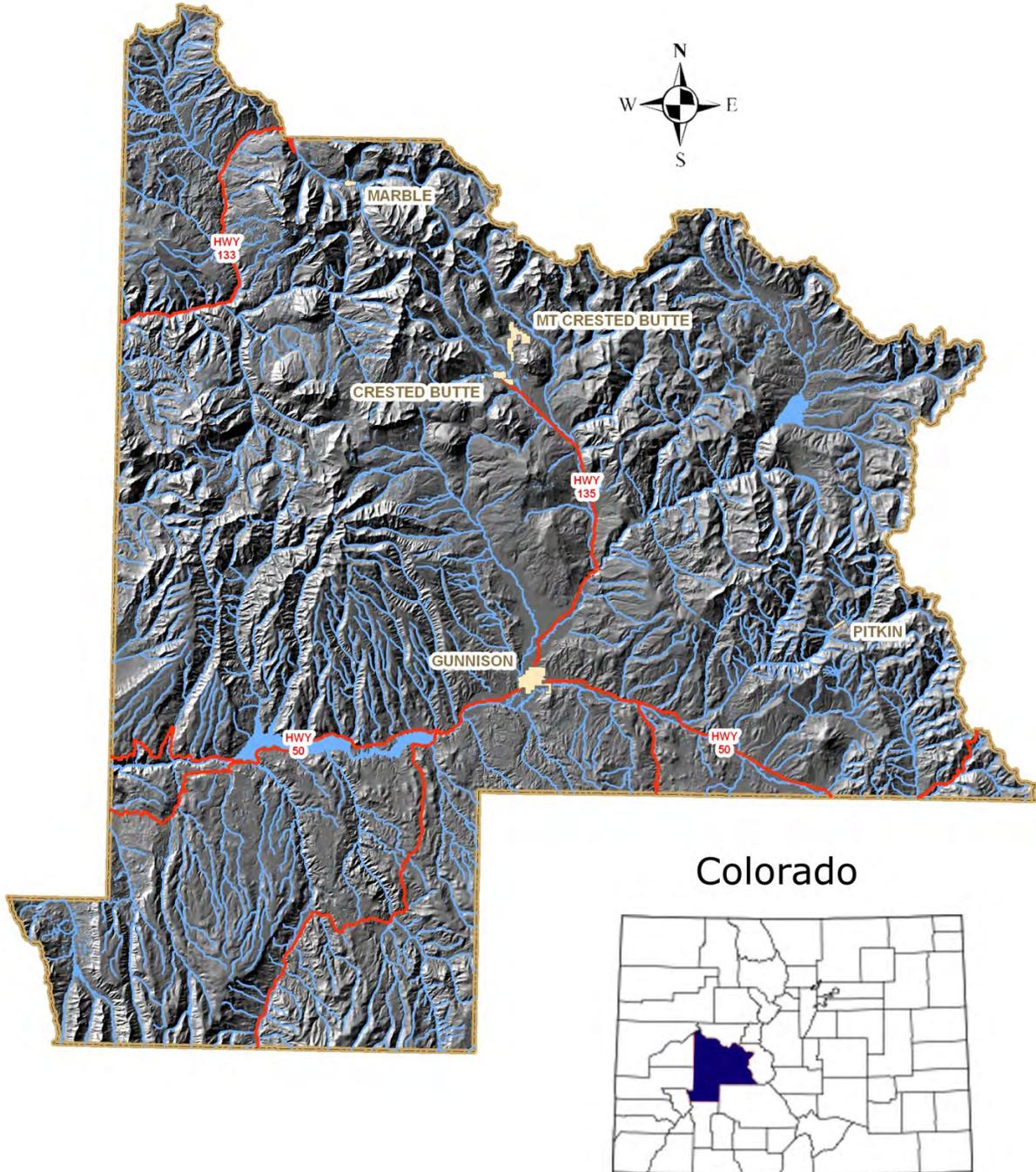
The City of Gunnison is the county seat of the "unspoiled heart of Colorado." Western State Colorado University, located in Gunnison is a fully accredited institution offering unique and balanced undergraduate and graduate academic programs. Just 30 miles away is the historic mining town of Crested Butte, and access to Crested Butte Mountain Resort at the Town of Mt. Crested Butte, a year round recreation playground known for its outstanding skiing and snowboarding.

Gunnison County is organized under the County Commissioner form of government. The governing body is led by three elected Commissioners. The Assessor, Treasurer, Clerk and Recorder, Sheriff, and Coroner are elected positions. Primary responsibilities of the County are law enforcement, roads and bridges, elections, human services and open space.

Geography Quickfacts

Area (square miles)	3,239.10
Persons per square mile	4.70
Altitude - high	14,265 ft
low	5,880 ft
Largest Cities/Towns	
	City of Gunnison
	Town of Crested Butte
	Town of Mt. Crested Butte
	Town of Pitkin
	Town of Marble

Source: U.S. Census Bureau





People Quickfacts

	Gunnison County	Colorado
Population, 2013 estimate	15,507	5,268,367
Population, 2010 (April 1) estimates base	15,324	5,029,196
Population, percent change, April 1, 2010 to July 1, 2013	1.2%	4.8%
Population, 2010	15,324	5,029,196
Persons under 5 years, percent, 2013	5.0%	6.4%
Persons under 18 years, percent, 2013	18.3%	23.5%
Persons 65 years and over, percent, 2013	10.9%	12.3%
Female persons, percent, 2013	45.9%	49.8%
White alone, percent, 2013 (a)	94.6%	88.0%
Black or African American alone, percent, 2013 (a)	0.5%	4.4%
American Indian and Alaska Native alone, percent, 2013 (a)	2.5%	1.6%
Asian alone, percent, 2013 (a)	0.7%	3.0%
Native Hawaiian and Other Pacific Islander alone, percent, 2013 (a)	Z	0.2%
Two or More Races, percent, 2013	1.7%	2.8%
Hispanic or Latino, percent, 2013 (b)	9.1%	21.0%
White alone, not Hispanic or Latino, percent, 2013	87.9%	69.4%
Living in same house 1 year & over, percent, 2008-2012	70.0%	80.8%
Foreign born persons, percent, 2008-2012	4.4%	9.7%
Language other than English spoken at home, pct age 5+, 2008-2012	9.4%	16.8%
High school graduate or higher, percent of persons age 25+, 2008-2012	94.3%	89.9%
Bachelor's degree or higher, percent of persons age 25+, 2008-2012	51.9%	36.7%
Veterans, 2008-2012	1,119	405,895
Mean travel time to work (minutes), workers age 16+, 2008-2012	13.6	24.4
Housing units, 2013	11,498	2,247,238
Homeownership rate, 2008-2012	61.0%	65.9%
Housing units in multi-unit structures, percent, 2008-2012	28.0%	25.8%
Median value of owner-occupied housing units, 2008-2012	\$327,400	\$236,800
Households, 2008-2012	6,447	1,962,753
Persons per household, 2008-2012	2.2	2.51
Per capita money income in past 12 months (2012 dollars), 2008-2012	\$28,280	\$31,039
Median household income, 2008-2012	\$50,091	\$58,244
Persons below poverty level, percent, 2008-2012	16.3%	12.9%

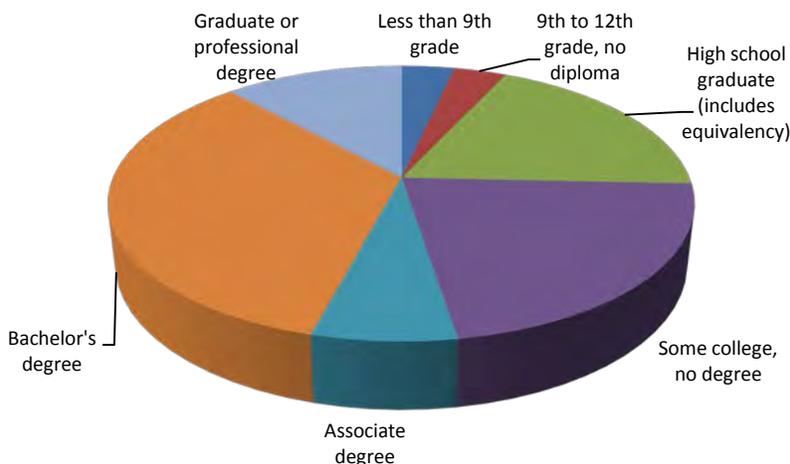
Source: U.S. Census Bureau

Social Characteristics

Educational Attainment

	%
Less than 9th grade	3.5
9th to 12th grade, no diploma	3.4
High school graduate (includes equivalency)	18.8
Some college, no degree	21.8
Associate degree	6.7
Bachelor's degree	34.1
Graduate or professional degree	11.8
Percent high school graduate or higher	93.1
Percent bachelor's degree or higher	45.8

Source: American Community Survey (2010)



Economic Characteristics

Income

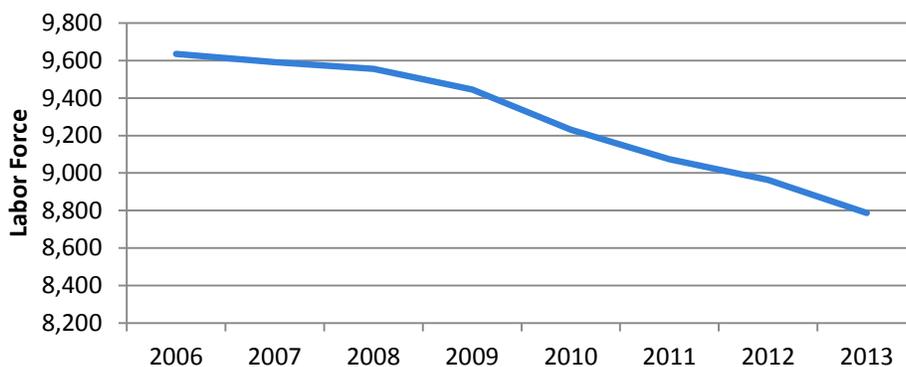
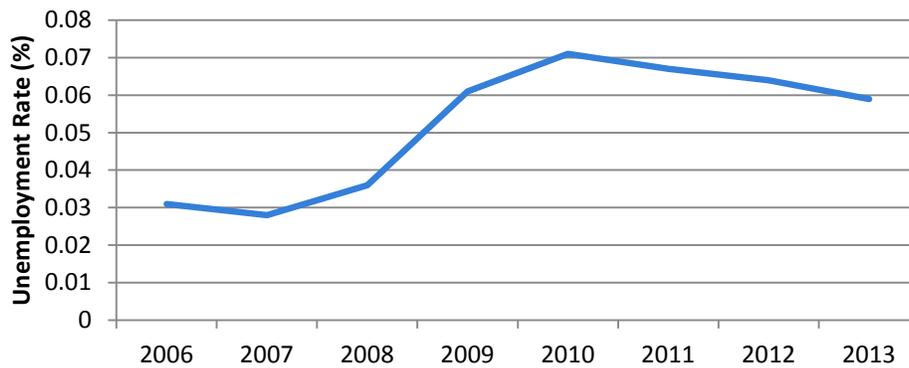
	<u>#</u>	<u>%</u>		
Less than \$10,000	284	4.6		
\$10,000 to \$14,999	375	6.0		
\$15,000 to \$24,999	630	10.1	Median Household	
\$25,000 to \$34,999	765	12.3	Income	\$49,356
\$35,000 to \$49,999	1,088	17.5		
\$50,000 to \$74,999	1,173	18.9	Annual Per Capita	
\$75,000 to \$99,999	795	12.8	Personal Income,	
\$100,000 to \$149,999	623	10.0	PCPI (2009) ¹	\$33,836
\$150,000 to \$199,999	216	3.5		
\$200,000 or more	267	4.3		

This PCPI ranked 38th in the state and was 80 percent of the state average, \$42,295, and 85 percent of the national average, \$39,937. The 2010 PCPI reflected an increase of 2.2 percent from 2009. The 2009-2010 state change was 2.2 percent and the national change was 2.8 percent. In 2000 the PCPI of Gunnison was \$23,590 and ranked 37th in the state. The 2000-2010 compound annual growth rate of PCPI was 3.7 percent. The compound annual growth rate for the state was 2.2 percent and for the nation was 2.8 percent.

Source: American Community Survey (2010), ¹ U.S. Bureau of Economic Analysis

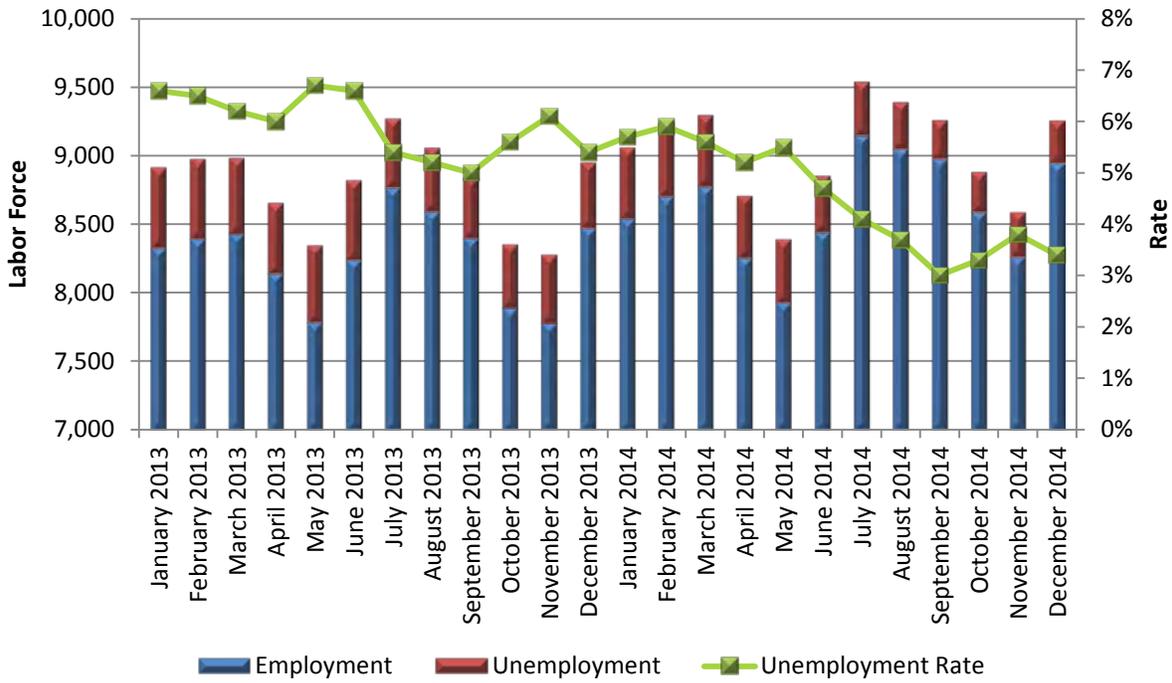
Gunnison County Unemployment

Year	Civilian Labor Force	Employment	Unemployment	Unemployment Rate
2013	8,787	8,266	521	5.9%
2012	8,964	8,387	577	6.4%
2011	9,074	8,470	604	6.7%
2010	9,231	8,573	658	7.1%
2009	9,446	8,874	572	6.1%
2008	9,555	9,214	341	3.6%
2007	9,592	9,319	273	2.8%
2006	9,635	9,333	302	3.1%

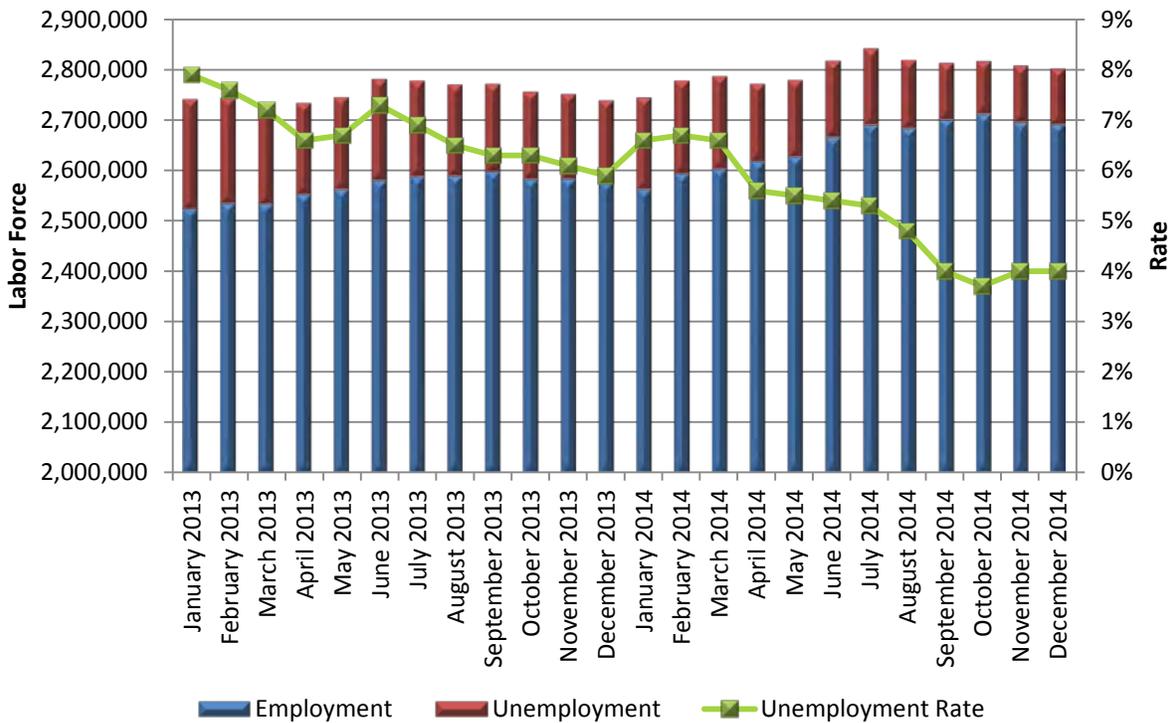


Source: Colorado Department of Labor and Employment

Gunnison County Labor Force Information



Colorado Labor Force Information

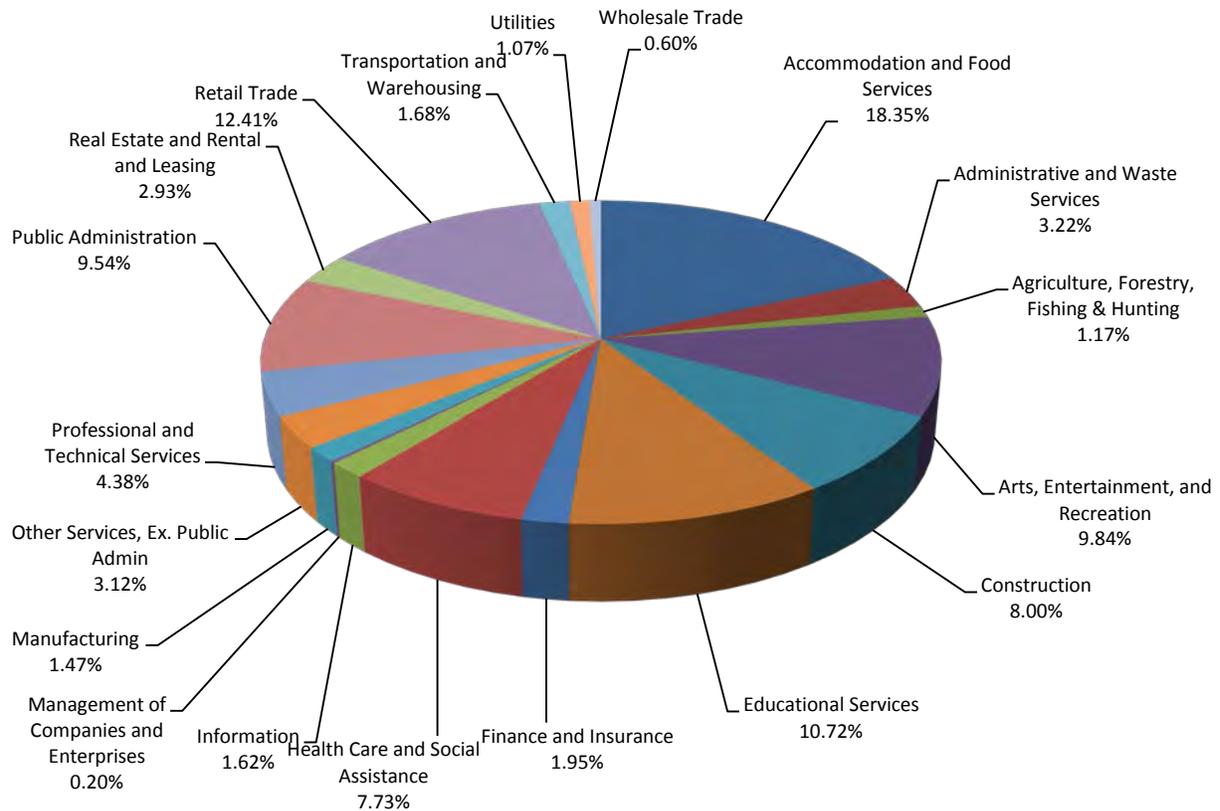


Source: Colorado Department of Labor and Employment

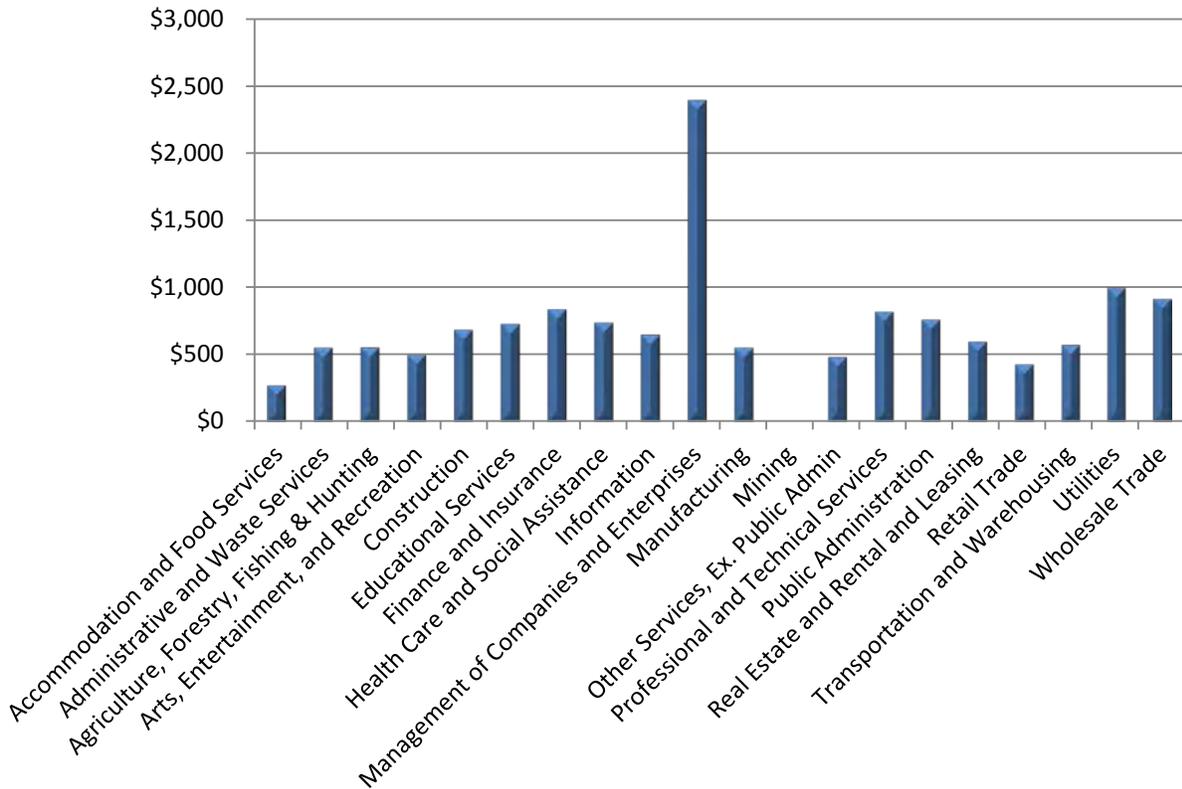
Industries

	Average Establishments	Average Employment	Average Weekly Wage
Accommodation and Food Services	112	1,289	\$272
Administrative and Waste Services	52	226	\$552
Agriculture, Forestry, Fishing & Hunting	17	82	\$553
Arts, Entertainment, and Recreation	37	691	\$500
Construction	211	562	\$685
Educational Services	18	753	\$730
Finance and Insurance	29	137	\$839
Health Care and Social Assistance	54	543	\$740
Information	18	114	\$648
Management of Companies and Enterprises	4	14	\$2,395
Manufacturing	23	103	\$551
Mining	5	Confidential	Confidential
Other Services, Ex. Public Admin	69	219	\$483
Professional and Technical Services	133	308	\$820
Public Administration	23	670	\$761
Real Estate and Rental and Leasing	93	206	\$597
Retail Trade	125	872	\$429
Transportation and Warehousing	26	118	\$574
Utilities	7	75	\$997
Wholesale Trade	21	42	\$914

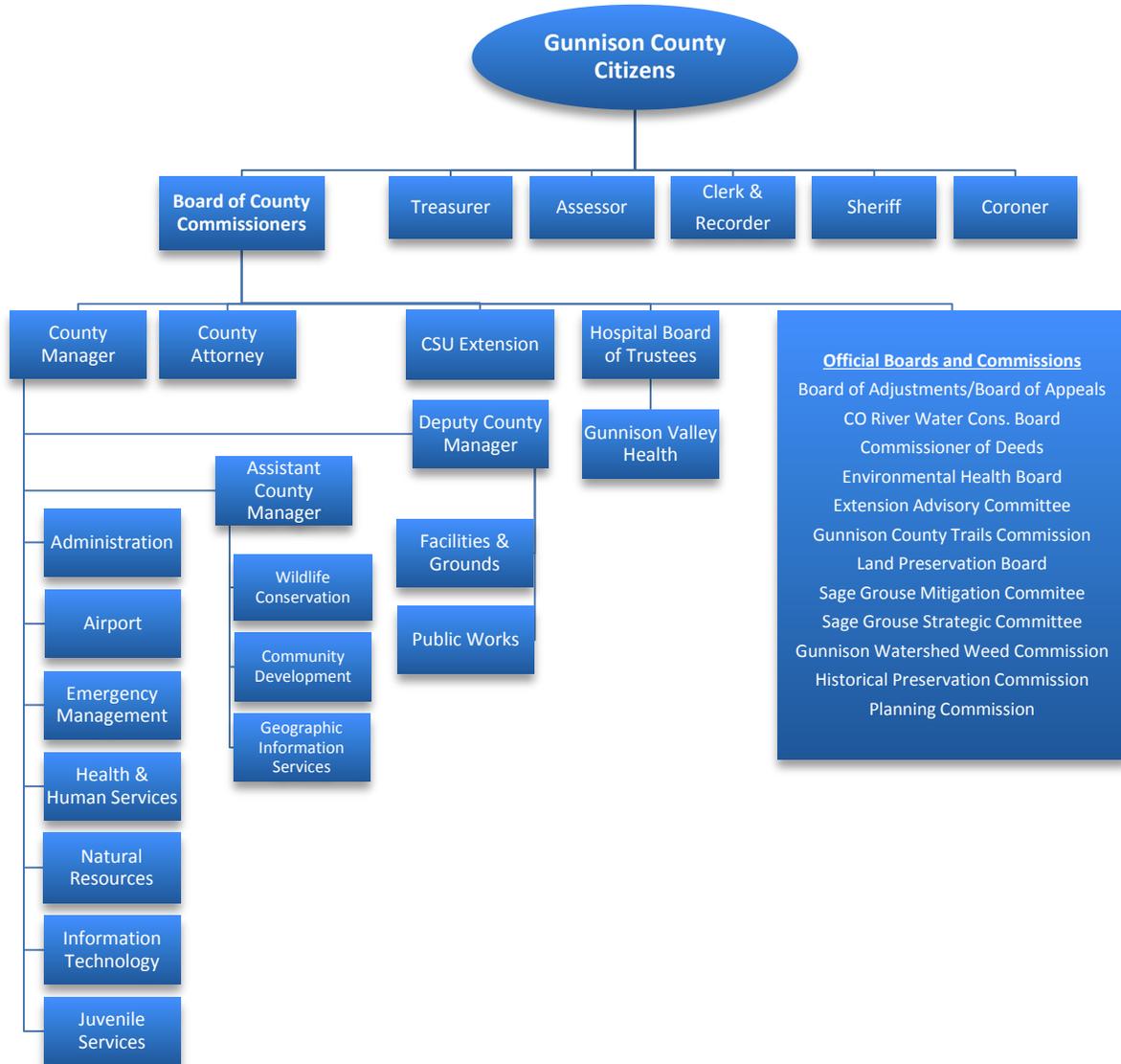
Average Employment



Average Weekly Wage



Source: Colorado Department of Labor and Employment (2nd quarter 2014)



Department/Program Structure

Administration Department

- County Manager Program
- Finance Program
- Human Resources Program
- Risk Management Program

Airport Department

- Airport Administration Program
- Airport Construction Program
- Airport Operations Program

Assessor's Office

- Assessor Program

Clerk & Recorder's Office

- Clerk & Recorder Program

Commissioners' Office

- Commissioners Program

Community Development Department

- Land Use Review Program
- Smart Growth Professional Services Program
- Historic Preservation Program

Coroner's Office

- Coroner Program

County Attorney Department

- County Attorney Program

Emergency Management Department

- Emergency Management Program

Extension Department

- Extension Program

Facilities & Grounds Department

- Facilities & Grounds Program

Geographic Information Svcs Depart.

- Geographic Information Services Program

Health & Human Services Department

- Child Support Services Program
- Children & Family Services Program
- Financial & Support Services Program
- Program Support Program
- Public Health Program
- Senior Resources Program

Historic Preservation Department

- Historic Preservation Program

Information Technology Department

- Information Technology Resource Program
- Information Technology Training Program

Juvenile Services Department

- Juvenile Services Program

Public Works Department

- Fairgrounds Management Program
- Fleet Management Program
- Public Works Operational Support Program
- Roads & Bridges Program
- Solid Waste Management Program
- Utility Services Program
- Weed Management Program

Sheriff's Office

- Alternative Services Program
- Detention Services Program
- Sheriff Program

Treasurer's Office

- Public Trustee Program
- Treasurer Program

Veterans Department

- Veterans Program

Weather Modification Department

- Weather Modification Program

Wildlife Conservation Department

- Wildlife Conservation Program

Elected Officials with Term Expirations**Board of County Commissioners**

- Paula Swenson - 2017
- Phil Chamberland - 2019
- Jonathan Houck - 2017

Treasurer

- Debbie Dunbar - 2019

Assessor

- Kristy McFarland - 2019

Clerk & Recorder

- Kathy Simillion - 2019

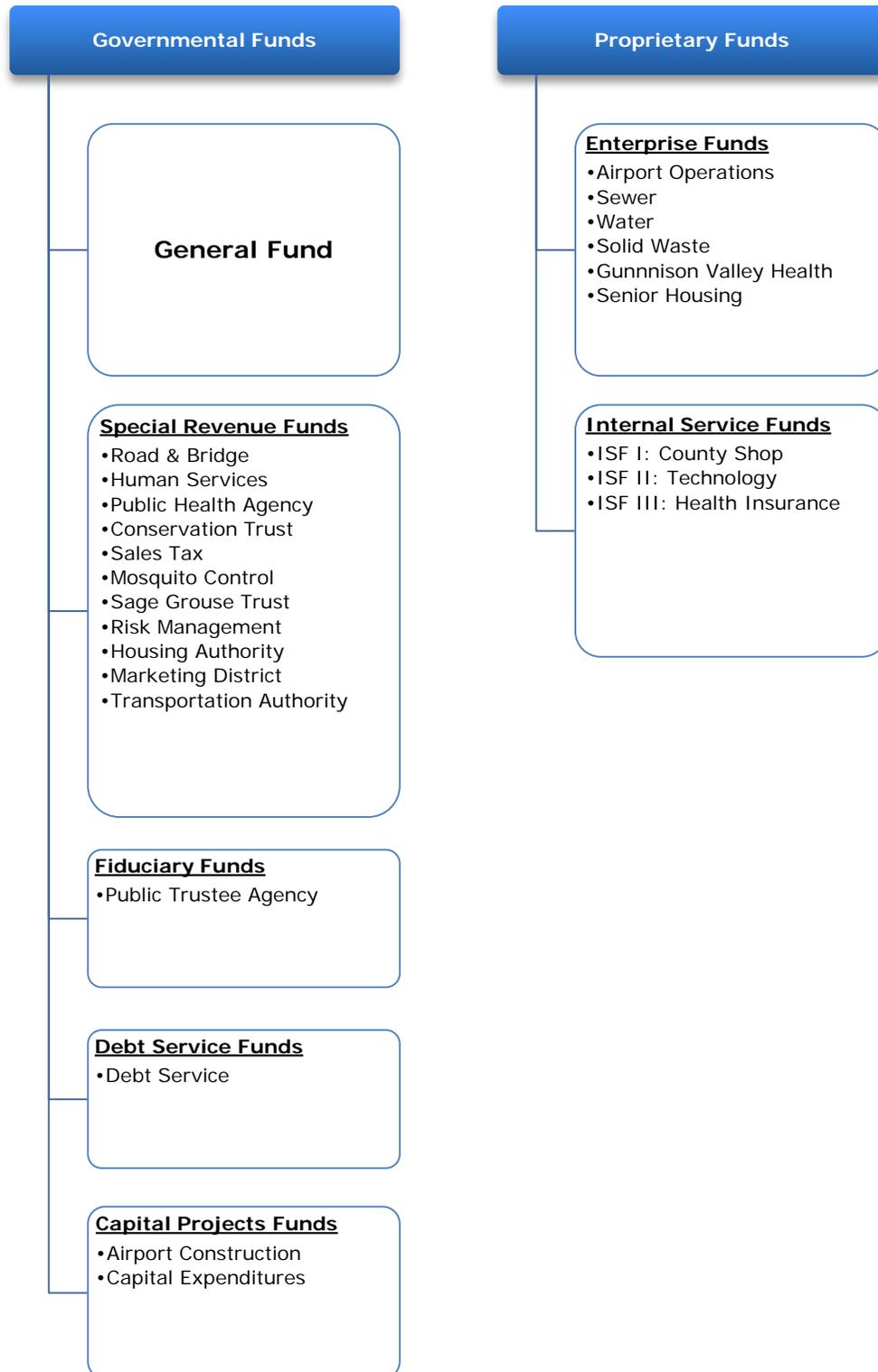
Sheriff

- Rick Besecker - 2019

Coroner

- Frank Vader - 2019

Budgetary Fund Structure



Fund Descriptions

General Fund

- The General Fund accounts for resources of the County which are not required legally or by sound financial management to be accounted for in another fund. Ordinary operations of the County such as public safety, county administration and other activities financed from taxes and general revenues are reflected in this fund.
- Basis of Budgeting - Modified Accrual

Road & Bridge

- This fund is used to account for the County's share of State revenues that are legally restricted for the maintenance of highways and roads within the County's boundaries and to account for revenues restricted for highway and road purposes.
- Basis of Budgeting - Modified Accrual

Human Services

- This fund is used to account for the County's State, Federal, and property tax revenues that are restricted for providing social services to the residents of the County.
- Basis of Budgeting - Cash

Public Health Agency

- This fund is used to account for monies expended only for the purposes of public health pursuant Colorado Revised Statutes 25-1-511(1)(2).
- Basis of Budgeting - Modified Accrual



Financial Structure

Conservation Trust

- This fund is used to account for the State of Colorado Lottery funds allocated to the County for recreational uses.
- Basis of Budgeting - Modified Accrual

Sales Tax

- This fund is used to account for the collection of County sales tax restricted for capital expenditures.
- Basis of Budgeting - Modified Accrual

Land Preservation

- This fund is used to account for the re-allocation of County sales tax authorized by voters in November 1997. The use of these revenues is restricted to open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County.
- Basis of Budgeting - Modified Accrual

Mosquito Control

- This fund is used to account for the assessments of revenue and the spraying of mosquitoes within the boundaries of the assessment area.
- Basis of Budgeting - Modified Accrual

Sage Grouse Trust

- This fund is used to account for expenditures concerning the preservation of the sage grouse. A special fee is collected on each incoming yard of waste at the landfill, which is transferred to the fund to provide resources for the program.
- Basis of Budgeting - Modified Accrual

Risk Management

- This fund is used to account for any potential risks, which are currently not covered by any of the County's various insurance policies. Resources are provided to this fund through an operating transfer from the General Fund. This fund also serves as a cost-center for the County's partially self-funded insurance program.
- Basis of Budgeting - Modified Accrual



Financial Structure

Housing Authority

- This fund is used to account for the activities of the Gunnison County Housing Authority, a component unit of the County.
- Basis of Budgeting - Modified Accrual

Gunnison River Valley Local Marketing District

- This fund is used to account for the collection of a marketing and promotion tax restricted for promotion of Gunnison County's tourism opportunities.
- Basis of Budgeting - Modified Accrual

Gunnison Valley Regional Transportation Authority

- This fund is used to account for the collection of "RTA" taxes for the purpose of funding and providing mass transit and other transportation services in the County.
- Basis of Budgeting - Modified Accrual

Public Trustee Agency

- This fund collects fees pertaining to deeds of trust transactions and distributes fees collected to mortgage companies, individuals, the County, and other entities as appropriate.
- Basis of Budgeting - Modified Accrual

Debt Service

- This fund accounts for the accumulation of resources and payment of general long-term debt principal and interest.
- Basis of Budgeting - Modified Accrual

Airport Construction

- This fund is used to account for Federal and State grants, passenger facility charges, and local revenue sources to be used for the development and expansion of the County Airport.
- Basis of Budgeting - Modified Accrual

Capital Expenditures

- This fund is used to account for any capital projects.
- Basis of Budgeting - Modified Accrual

Airport Operations

- This fund is used to account for the operations of the Gunnison-Crested Butte Regional Airport.
- Basis of Budgeting - Accrual

Sewer

- This fund is used to account for the operations of sewer facilities operated by the County in unincorporated areas of the County.
- Basis of Budgeting - Accrual

Water

- This fund is used to account for the operations of the Dos Rios Water System.
- Basis of Budgeting - Accrual

Solid Waste

- This fund is used to account for the operations of the County Landfill and Recycling Center.
- Basis of Budgeting - Accrual

Public Hospital

- This fund is used to account for the activities of the Gunnison Valley Hospital and of the Gunnison Health Care Center, a component unit of the County.
- Basis of Budgeting - Accrual



Financial Structure

Senior Housing

- This fund is used to account for the activities of the Mountain View Apartments, a senior housing project administered through a contract with the Gunnison Valley Regional Housing Authority.
- Basis of Budgeting - Accrual

Internal Service Fund I

- This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges for rentals and material usage to other County funds and departments..
- Basis of Budgeting - Accrual

Internal Service Fund II

- This fund is used to account for data processing, telephone, mapping, photocopy, and postage services provided to other County funds and departments and to other government agencies on a cost-reimbursement basis.
- Basis of Budgeting - Accrual

Internal Service Fund III

- This fund is used to account for self-funded unemployment charges to other County funds and departments. This fund is also used for partially self-funded health insurance coverage costs.
- Basis of Budgeting - Accrual

Cash Basis

- Only used for the Human Services Fund to agree with State of Colorado records
- Revenues and expenditures are recorded when cash is received or paid.

Accrual Basis

- Used for Proprietary Funds
- Revenues are recorded when *earned*
- Expenses are recorded when incurred

Modified Accrual Basis

- Used for Governmental Funds
- Revenues are recorded when they become both *measurable* and *available*
- Expenses are recorded when incurred.



Chart of Account Structure – Revenues and Expenditures

Revenues	Expenditures
<ul style="list-style-type: none"> • Taxes <ul style="list-style-type: none"> • Property Tax • Sales Tax • Marketing Tax • Severance Tax • Licenses & Permits • Intergovernment <ul style="list-style-type: none"> • Federal Revenues • Federal Grants • State Revenues • State Grants • Local Government Revenues • Local Government Grants • Charges for Services <ul style="list-style-type: none"> • Sale of Documents • Fees • Reimbursements • Contributions/Other Grants • Fines & Forfeitures <ul style="list-style-type: none"> • Late Fees • Interest Charges • Fines • Investment Income • Interfund Revenues <ul style="list-style-type: none"> • Computer Service Fees • Telephone Service Fees • Mapping Service Fees • Equipment Rent • Material Sales • Insurance Contributions • Treasurer's Fees • Transfers In • Other Financing Sources/Misc. 	<ul style="list-style-type: none"> • Personnel <ul style="list-style-type: none"> • Salaries & Wages • Benefits • Supplies <ul style="list-style-type: none"> • Office Supplies • Cleaning Supplies • Gas & Oil • Materials • Tools & Parts • Other Supplies • Purchased Services <ul style="list-style-type: none"> • Utilities • Telephone • Other Property Services • Cleaning Services • Repair & Maintenance • Travel • Professional Services • Meetings • Rental • Fees • Subscriptions • Other Purchased Services • Community Programs <ul style="list-style-type: none"> • Contributions • Sponsorships • Financing Costs <ul style="list-style-type: none"> • Principal Payments • Interest Payments • Bank Fees • Transfers Out • Capital Outlay • Miscellaneous (Extraordinary/Special) *

* Miscellaneous – These are classifications by object for revenues or expenditures that do not readily fit into one of the other revenue or expense categories. If you would like specific information about these, please feel free to contact Finance for more detail.

Gunnison County tracks financial information in nearly 15,000 accounts. Providing that information in this budget document would be too voluminous, but fine level detail is readily available upon request.



Budgeting for Results

Introduction to Budgeting for Results

Board of County Commissioners
Vision
Strategic Direction

Departments

Other Cost Centers

In 2007, Gunnison County began transitioning to a strategic, measurable, performance-based management system called Managing for Results. Managing for Results is an integrated management system that focuses on results for customers while promoting accountability, transparency, and credibility.

In 2008, the Board of County Commissioners adopted Gunnison County's first Strategic Plan which outlined the Commissioners' priorities and focused the county organization on achieving the Strategic Results identified in the plan. Subsequently, each department and office in the County has created its own Strategic Business Plan. The Strategic Business Plans allow offices and departments to align their priorities with the BOCC Plan as well as to identify Key Results for the customers they serve and to create performance measures that will allow County staff to manage time and resources toward the achievement of these results. The Board updated the Strategic Plan most recently in June 2013.

The 2011 budget implemented Budgeting for Results, the next major step in the County's implementation of Managing for Results. Gunnison County's budget now incorporates performance information alongside financial information. This is a key component of the Government Finance Officers Association (GFOA) recommendations for excellent financial reporting to increase transparency and accountability. The second major attribute of our Budgeting for Results is the complete redesign of the budget and account structure to align with the Strategic Business Plans. This alignment occurs through "activity-based budgeting" and results in a radically different budget presentation and approach to fiscal management. The success of the transition to Budgeting for Results is evidenced by the County receiving the Distinguished Budget Presentation Award from the GFOA for the 2011 budget. The County has received the award for the third year in a row.

Traditional governmental budgets are based on organizational structure by departments and thousands of budgetary line-items. These budgets are full of detail, but lack clarity about what the government is trying to accomplish and what citizens are actually buying for their money.

In contrast, Budgeting for Results focuses on aligning financial resources with the results identified in Strategic Business Plans and includes performance information so that progress toward those results can be measured. Budgeting for Results allows citizens to understand clearly what a given activity aims to accomplish, how much it costs, and how successfully results are being delivered to customers.



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Vision Statement

Gunnison County cherishes its sense of community and place. We strive to preserve and promote the well-being of the County's citizens, natural environment and rural character. We will deliver services and set standards that reflect our values and preserve our unique quality of life for present and future generations to enjoy.

Elected Officials

Paula Swenson Chairperson
 Phil Chamberland Vice-Chairperson
 Jonathan Houck Commissioner

Gunnison County Commissioners
 200 E. Virginia, Ste. #104
 Gunnison, CO 81230
 (970) 641-0248

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Summary of Department Resources

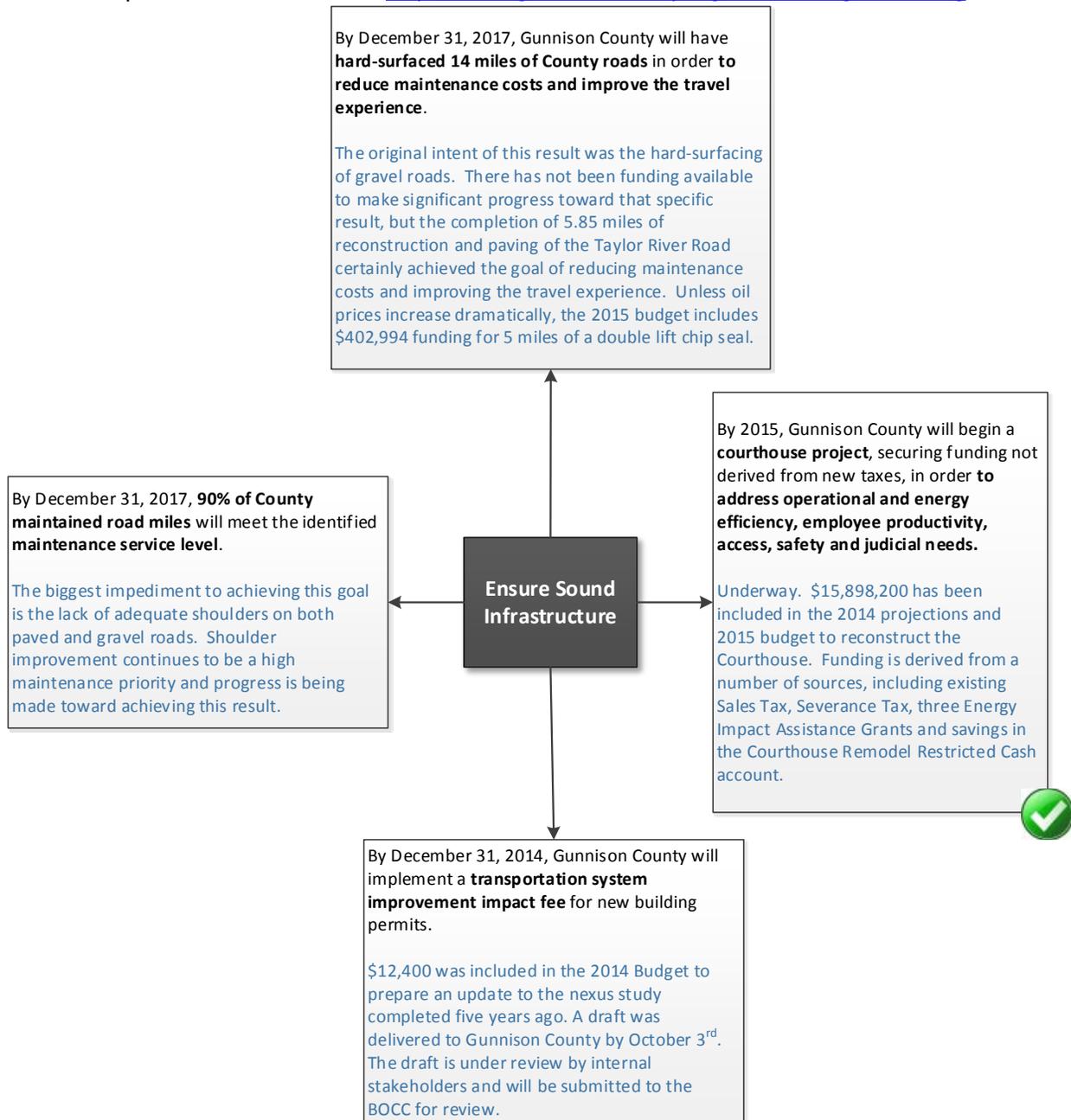
	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	140,000	35,000	185,000
Charges for Services	7	0	10	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	140,000	35,000	185,000
Other Financing Sources and Misc.	129	0	90	100
Total Revenues	136	280,000	70,100	370,100
Expenditures				
Personnel	262,155	266,579	266,062	270,108
Supplies	2,607	2,200	1,450	2,300
Purchased Services	176,389	210,085	216,000	194,914
Community Prgms/Contributions	4,001	14,050	82,835	47,383
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,980	290,500	70,500	390,000
Total Expenditures	460,131	783,414	636,847	904,705
Excess Revenues / (Net Cost to the County)				
	(459,995)	(503,414)	(566,747)	(534,605)
General Appropriation Required				
	459,995	503,414	566,747	534,605
Budget Variance	79,919	0	(63,333)	0

Strategic Direction

The Gunnison County Strategic Plan, revised June 4, 2013, was created to more closely align the County’s operations with the Board of County Commissioner’s priorities by providing focused direction to County Staff and mechanisms to measure progress. The Plan is meant to be a living document that will be flexible and provide guidance even as conditions change.

Below is a visual representation of the four strategic priorities.

The entire plan can be viewed at <http://www.gunnisoncounty.org/172/Strategic-Planning>



In each year from 2013 through 2017, Gunnison County will achieve an **overall net efficiency increase of 10% in one county facility** from 2012 baseline consumption.

For 2014, Facilities and Grounds focused on Blackstock for energy improvements as in 2013 but in 2013 staff had little time to make improvements because the Courthouse move consumed much of staff time. Several passive improvements were made to the operation of the heating and cooling system, windows that had been drafty for years were repaired, and a timing system was added to the exhaust fans which used to run continuously - now they run only during occupied times. These improvements and adjustments are expected to net energy savings for the facility. Measuring the results is still underway. In 2015, the Public Safety Center will receive the focus.

By December 31, 2013, **designate appropriate areas for Gunnison Sage-Grouse habitat protection**, as well as industrial and commercial development.

In the fall of 2013, the Board of County Commissioners (BOCC) adopted LUR amendments regarding appropriate areas for Sage-grouse protection and redirected staff not to designate areas for commercial development. Industrial areas have been designated using Special Geographic Areas. This project has been completed successfully.

Gunnison County shall work with its partners to support the **protection and development of water resources** for in-basin purposes in a manner that is socially, environmentally and economically sound.

Gunnison County is participating in the Colorado Oil & Gas Conservation Commission's stakeholder processes regarding water protection (i.e. pits and pit liners).

Gunnison County is maintaining a dialogue with the northwest Council of Governments Quality and Quantity regarding pending and anticipated legislation.

Protect the Environment

By December 31, 2017, Gunnison County will work with the ranching community to **expand the conserved private ranch land** in the County by an **additional 8,500 acres**.

The 2015 budget includes a \$325,000 appropriation from the Land Preservation Fund to support required match for these projects. 2013 actual conserved acres totaled 3,726, with 2,000 projected in 2014 and 2,125 estimated in 2015.



By December 31, 2014, **County-owned assets** (e.g. land, rooftops, etc.) will be identified for potential **designation towards renewable energy sources**.

A report identifying potential alternative and renewable energy sources by property is drafted and is being finalized

By December 31, 2015, Gunnison County will have a plan to **convert its fleet to natural gas**.

Gunnison County fleet vehicles have been audited for suitability for conversion based on cost to convert, miles driven per year, and estimated savings by converting to natural gas. Vehicles which would pay back conversion costs have been identified and a business case summary for conversion including upfront cost, financing costs, maintenance cost, and fuel savings over time has been completed. Gunnison County has researched grants available and cost to build a station and is in process of seeking potential locations for a station and a private partner to operate a station which would be open to the public. Western State Colorado University is interested in partnering with the County and we are working out the details of a partnership and strategy. Our hope is to put together a public/private partnership to build a station and apply for grant funding to help pay for the station. We will begin seeking commitments from additional fleets with the goal of committing enough vehicles to make a business case to a private partner to invest in building a station. Once a station is committed we will begin working on a plan to convert a portion of our fleet over time.



By December 31, 2016, the **Juvenile Services Department** will have improved the future of Gunnison County residents by **reducing substance use** as evidenced by:

- 90% of all 6th– 12th grade students report not using alcohol, tobacco, marijuana, and prescription drugs in the past 30 days on the fall 2016 Healthy Kids Survey.
GCSAPP efforts in 2014 have made positive efforts in specific areas and yet we noted a decline in our overall number from 2012 reported student use data of 88 to 2013's reported use data of 87. The one point decline can be attributed to marijuana legalization and the ongoing, confusing, information being provided to, and by, parents and the media. Moving into 2015 we will continue to emphasize the increased perception of risk students report and a more difficult access specific to marijuana to bring our numbers back up - reflected less youth consumption of substances.
- 60% of all 6th through 12th grade students report having had a conversation with parents about the dangers of alcohol and drugs according to the fall 2016 Healthy Kids Survey.
GCSAPP has noted an increase in the number of students who report speaking to their parents about drugs and alcohol which rose 1% from 2012 (55%) to 56% in 2013. We will continue to execute our marketing campaign targeted to parents of teenagers and our parent education efforts to continue educating and emphasizing the importance of parent engagement and their role in talking with their kids about alcohol and drugs.

By December 31, 2014, the **Gunnison County airport general and commercial aviation operations** will meet the needs of our community and visitors by **ensuring year-round operations and multiple daily flights to Denver**.

\$40,342 has been included in the Airport Operations budget to support marketing and air program development costs. In addition, \$711,785 has been included for the Airport's Master Plan Study. This plan will include facility inventories and realistic plans for capital improvements as well as air traffic forecasts and a leakage analysis.

Promote Prosperous, Collaborative and Healthy Communities

By December 31, 2015, the perception of at least **50% of respondents to the biennial Citizen Survey** will be that **planning and permitting processes are efficient, fair, and proactive** and that **land use and planning services are good or excellent**.

In 2013, the perception improved with 44% of respondents saying services were excellent or good-up from 37% the year before. Gunnison County also received national recognition for improvement in this category at the annual ICMA conference.



Gunnison County will provide economic development leadership in the following areas:

- Pursuing abundant, redundant and affordable broadband infrastructure;
- Building consensus-driven trail and recreation opportunity development;
- Growing community and Western State Colorado University relationships;
- Promoting local food production; and
- Convening and facilitating decision makers for actions in economic development.

The 2015 Budget includes \$57,500 to support economic development projects, including the County's ongoing support of the chambers of commerce and Western State Colorado University's counselor fly-in program.

- 1) Community Builders Task Force (CBTF): We pursued a scholarship to participate in the Sonoran Institute Community Builders Workshop in February. Through this workshop we launched the Community Builders Task Force that includes participating from Mt. Crested Butte, Crested Butte, City of Gunnison, Western, and Crested Butte Mountain Resort. This group will provide the foundation for a visioning process and the creation of a strategic economic plan. This project will provide direction for future physical planning efforts and a much needed update of our Comprehensive Plan.
- 2) Economic Development Administration (EDA) Grant: Community Development took the lead in working with Region 10 and Delta County in receiving a \$400,000 grant from the US Department of Commerce/Economic Development Administration and Colorado's Department of Local Affairs. This study will be a more traditional economic development plan. Between the CBTF and EDA projects, we will have an informed creative economic development plan that implementable by integrating it with the community's vision for the future.
- 3) Broadband: Staff has supported the board in the Broadband effort by giving some focus to this effort including working toward:
 - a. Creating redundancy for the valley.
 - b. Creating a Carrier Neutral Location at the City of Gunnison dispatch facility to help foster other internet service providers to compete with CenturyLink and Time Warner and supporting the Region 10 Broadband planning process and the consultant selection for this grant.
- 4) Economic Indicators: To help inform good decision making, Community Development created an economic indicators report to provide meaningful information regarding our economy and community. We intend to update this report annually so that it is an ongoing tool to support decision making.



By December 31, 2015, Gunnison County will **promote optimal community and family health, safety and wellbeing** as measured by:

- 95% of applications for public assistance will be processed timely.

At the 3rd quarter, 94.6% of Supplemental Food Assistance applications were processed timely and 97.6% of Medicaid applications were processed timely for an average of 96.1%

- Attain the rate of children two years of age who are fully immunized at 80% or more.

Outreach continues to promote immunizations through public media, convenient offerings of immunizations up and down the valley, and through collaboration with primary care physicians. The 2014 data are pending. Due to a change in the data collection process the actual outcomes may tend 2-3% points lower.

- 80% of Gunnison residents will have health insurance.

During 2014 and related to the Affordable Care Act and Colorado's Medicaid Expansion program, 1,200 individuals have enrolled in insurance through Connect for Health and another 1,400 individuals enrolled in Medicaid. Based on the Colorado Health Institute data source and the enrollment data, there are an estimated 91.5 % of residents who have medical insurance. Data are preliminary as actuals are 2 years in arrears.

- Reducing the number of days that children are in the custody of the Department to 3,000 days by strengthening the local child welfare service system.

This number is pending publication by CDHS. The financial close-out report however does show a \$40,000 reduction in out of home placement costs fro SFY 2013-2014 and there would be a related reduction in out of home placement days.

By December 31, 2014, Gunnison County will have adopted a regulatory regime for **geothermal projects that facilitates development while mitigating any negative impacts.**

On November 4, 2014, Gunnison County adopted Regulation for the Use of Geothermal Resources for the Commercial Generation of Electricity.



Deliver High Quality Services

By December 31, 2014, Senior Resources will help **facilitate seniors being able to remain in the community** as evidenced by:

- 90% of surveyed individuals receiving home-based services report an improved quality of life.

At the 3rd quarter of 2014 93.3% of respondents report an improved quality of life.

- 61% of respondents to the biennial Citizen Survey report that the services provided to seniors by Gunnison County are good or excellent.

The last survey reflects 71.2% of respondents report services to Seniors are good or excellent.



By December 31, 2014, **Managing for Results** will result in **performance reporting, performance-informed decision making, and the integration of individual performance** with operational performance in all departments.

The first countywide performance report was produced by Gunnison County in July 2013. Annual performance appraisals for county employees are beginning to address each employee's impact on departmental and organizational results. Employee performance reviews are incorporating alignment with department and countywide strategic goals.

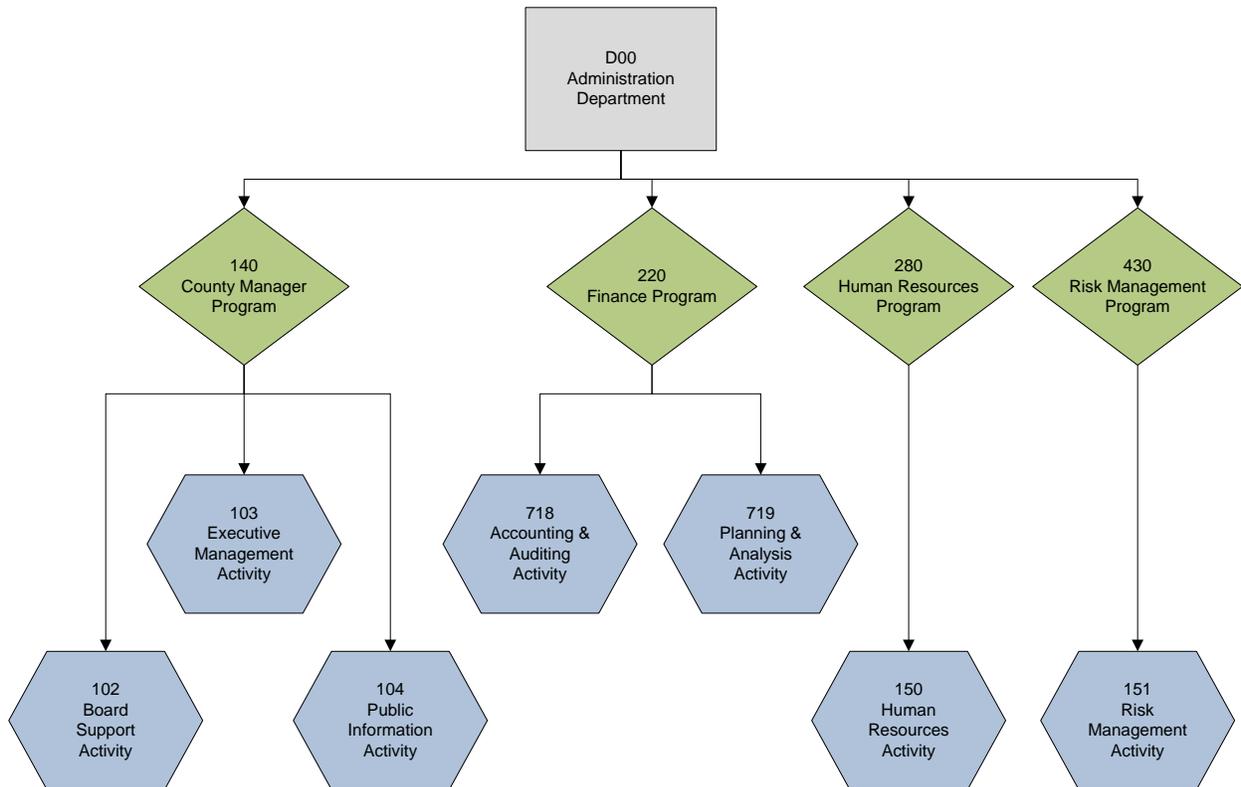


Mission Statement

The mission of the Administration Department is to provide strategic management, personnel, information and financial services to the public, the Commissioners and the County organization so they can experience and deliver excellent local government.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	25	5	5	5
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,009	1,200	2,000	1,500
Interfund Revenues	367,401	357,800	357,800	337,500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	158	0	100	100
Total Revenues	369,593	359,005	359,905	339,105
Expenditures				
Personnel	838,163	884,427	864,904	966,132
Supplies	15,060	16,839	15,478	17,550
Purchased Services	439,909	549,874	564,867	517,171
Community Prgms/Contributions	0	0	0	0
Financing Costs	11	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	6,808	34,150	41,574	51,874
Total Expenditures	1,299,951	1,485,440	1,486,973	1,552,877
Excess Revenues / (Net Cost to the County)	(930,358)	(1,126,435)	(1,127,068)	(1,213,772)
General Appropriation Required	930,358	1,126,435	1,127,068	1,213,772
Budget Variance	123,433	0	(633)	0

Department Resources Restated by Fund

Revenues				
General Fund	183	5	105	105
Risk Management Fund	92,133	85,000	85,800	65,000
ISF-III	277,276	274,000	274,000	274,000
Total Revenues	369,593	359,005	359,905	339,105
Expenditures				
General Fund	1,013,698	1,126,440	1,128,273	1,193,877
Risk Management Fund	8,776	85,000	84,700	85,000
ISF-III	277,477	274,000	274,000	274,000
Total Expenditures	1,299,951	1,485,440	1,486,973	1,552,877



140
County Manager Program

Purpose Statement

The purpose of the County Manager Program is to provide Commissioner support, public information and strategic executive leadership to the County Commissioners, the public and the County organization so they can experience and deliver excellent local government.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	25	5	5	5
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	158	0	100	100
Total Revenues	183	5	105	105
Expenditures				
Personnel	297,121	314,643	323,615	331,082
Supplies	5,405	5,750	4,000	5,750
Purchased Services	118,056	175,567	167,122	155,512
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	420,582	495,960	494,737	492,344
Excess Revenues / (Net Cost to the County)	(420,399)	(495,955)	(494,632)	(492,239)
General Appropriation Required	420,399	495,955	494,632	492,239
Budget Variance	76,539	0	1,323	0



102
Board Support Activity

Purpose Statement

The purpose of the Board Support Activity is to provide advisory, liaison and meeting management services to the County Commissioners so they can effectively represent their constituents and fulfill the duties of their offices.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	91,650	80,567	84,272	98,431
Supplies	0	0	0	0
Purchased Services	11,275	32,745	29,040	14,286
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	102,924	113,312	113,312	112,717
Excess Revenues / (Net Cost to the County)	(102,924)	(113,312)	(113,312)	(112,717)
General Appropriation Required	102,924	113,312	113,312	112,717
Budget Variance	23,149	0	0	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	0.17 increase. The County Manager program has a 0.25 increase overall from moving staff support for Wildlife Conservation provided by the Administration Department to the Community Development Department.
Performance Narrative:	This activity has consistently performed well, and staff does not anticipate any limitations to being capable of providing this level of service to the Board in 2015.
Other:	

Core Services

- Board Policy Recommendations
- Board Special Initiative Management
- Budget Decisions/Recommendations
- Commissioner Consultations
- Constituent Issues Responses
- Public Events
- Board Meetings
- Boards and Commissions Support Services
- Community Liaison Services
- Mayor/Manager Meeting Coordination

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of Board respondents who report that they receive the information they need to respond in a timely manner to constituent concerns.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the information they need to make policy decisions.	Result	100%	100%	100%	100%
Percentage of Board respondents who report that they receive the performance information necessary to evaluate the	Result	100%	100%	100%	100%

effectiveness of County programs.

Percentage of the strategic results that are approved in the Board's strategic plan that are achieved by their target dates.	Result	100%	98%	100%	98%
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Percentage of approved BOCC minutes that are available to the public within 30 days of a meeting.	Result	59.5%	90%	87%	90%
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= This performance measure aligns directly with the Commissioners' Strategic Plan.



103
Executive Management Activity

Purpose Statement

The purpose of the Executive Management Activity is to provide strategic executive leadership services to County departments and offices so they can achieve their customer results.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	10	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	158	0	100	100
Total Revenues	168	0	100	100
Expenditures				
Personnel	165,755	190,082	196,527	188,835
Supplies	4,501	4,550	3,550	4,550
Purchased Services	75,103	115,731	110,286	110,116
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	245,360	310,363	310,363	303,501
Excess Revenues / (Net Cost to the County)	(245,192)	(310,363)	(310,263)	(303,401)
General Appropriation Required	245,192	310,363	310,263	303,401
Budget Variance	55,991	0	100	0

Budget Changes

Proposed Change in Funding:	100% increase. This activity receives a minimal amount of specific funding. The revenue is derived from purchasing card rebates.
Proposed Change in FTEs:	0.10 increase. The County Manager program has a 0.25 increase overall from moving staff support for Wildlife Conservation provided by the Administration Department to the Community Development Department.
Performance Narrative:	Although we are not proposing any funding or FTE changes, we anticipate that the first measure below will improve after two planned departmental strategic business plan rewrites have been completed and put into action. Both of these rewrites are for departments that have had management changes since the creation of the plans.
Other:	

Core Services

- Performance Data Analyses
- Director Performance Evaluations
- Operational Policy Directions
- Code Enforcement Facilitation
- Contract Negotiations
- Personnel Decisions
- Strategic Business Plan Approval Decisions
- Executive Staff Briefings
- Special Projects Management
- Customer Surveys

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percentage of departments and offices using strategic business plans and performance information to manage the delivery of services in all activities.	Result	83.3%	85%	83.3%	94.4%
 Percentage of department strategic results achieved by their target dates.	Result	90%	85%	90%	90%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



104
Public Information Activity

Purpose Statement

The purpose of the Public Information Activity is to provide communication services to the public and County employees so they can easily access accurate information about the County's strategic direction, operations and decision making.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	15	5	5	5
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	15	5	5	5
Expenditures				
Personnel	39,716	43,994	42,816	43,816
Supplies	904	1,200	450	1,200
Purchased Services	31,678	27,091	27,796	31,110
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	72,298	72,285	71,062	76,126
Excess Revenues / (Net Cost to the County)	(72,283)	(72,280)	(71,057)	(76,121)
General Appropriation Required	72,283	72,280	71,057	76,121
Budget Variance	(2,601)	0	1,222	0

Budget Changes

Proposed Change in Funding:	No change. This activity receives a minimal amount of funding from document sales.
Proposed Change in FTEs:	0.02 decrease. The County Manager program has a 0.25 increase overall from moving staff support for Wildlife Conservation provided by the Administration Department to the Community Development Department.
Performance Narrative:	Although we are not proposing any funding or FTE changes, we expect that the first measure below will continue to improve because departments are updating their website content with greater frequency, along with adding new capabilities, with the overall goal of improving their delivery of service. Additionally, the County's dissemination of information via social media outlets has increased, and the number of followers of our accounts grows weekly.
Other:	

Core Services

- Public Inquiry Responses
- County Website Management Services
- Human Resources External Information Responses
- Financial External Information Responses
- Newsletters
- Public Notices
- Press Releases
- County Directory
- Website Traffic Analysis
- Board Calendars

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percent of respondents to the biennial Citizen Survey who state that the public information services provided by Gunnison County government are good or excellent.	Result	71%	75%	71%	75%
Percentage of employee survey respondents who report that they are familiar with the Board's strategic priorities.	Result	60%	75%	75%	75%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**220
Finance Program**

Purpose Statement

The purpose of the Finance Program is to provide accounting, auditing, planning and analysis services to the County organization and the public so they can make informed decisions, provide fiscally responsible management, and demonstrate and experience accountable County government.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	447,800	474,284	462,809	480,248
Supplies	8,223	9,798	10,098	9,900
Purchased Services	30,727	35,284	39,470	40,845
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	486,751	519,366	512,377	530,993
Excess Revenues / (Net Cost to the County)	(486,751)	(519,366)	(512,377)	(530,993)
General Appropriation Required	486,751	519,366	512,377	530,993
Budget Variance	14,439	0	6,989	0



718
Accounting & Auditing Activity

Purpose Statement

The purpose of the Accounting and Auditing Activity is to provide financial information, monitoring and payment services to County departments and offices so they can manage their operations in a fiscally responsible manner and be accountable to the public.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	361,179	389,514	378,310	389,640
Supplies	6,855	8,078	8,378	8,180
Purchased Services	23,286	26,627	28,972	29,709
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	391,321	424,219	415,660	427,529
Excess Revenues / (Net Cost to the County)	(391,321)	(424,219)	(415,660)	(427,529)
General Appropriation Required	391,321	424,219	415,660	427,529
Budget Variance	12,644	0	8,559	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	0.11 reduction in FTE is from reducing paid overtime for Finance staff while preparing for the annual audit and performing year-end closeout processes.
Performance Narrative:	We have improved the percentage of program expenditures that do not exceed revenues since we called this out as a key performance measure. Our practice of determining the impact of unexpected events throughout the year on original adopted budget numbers has allowed us to better anticipate actuals prior to the December annual budget amendment resolution. We expect this result will continue to go up as this practice is refined.
Other:	

Core Services

- Audit Reports
- Invoices (Billing Statements)
- Vendor Payments
- Revenue/Expense Reports
- Payroll Checks
- Grant Quarterly/Monthly Reports
- Financial Reports
- Technical Assistance/consultation Sessions
- General Ledger Entries
- Department Information Inquiry Responses/Reports

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of program expenditures that do not exceed revenues.	Result	91.7%	95%	93%	94%
Percentage of vendor payments that are delivered within 45 days.	Result	98.6%	98%	98.6%	98%



719
Planning and Analysis Activity

Purpose Statement

The purpose of the Planning and Analysis Activity is to provide budget development and fiscal impact analysis services to County departments, offices and the Board of County Commissioners so they can make informed operational and policy decisions.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	86,620	84,770	84,499	90,608
Supplies	1,368	1,720	1,720	1,720
Purchased Services	7,441	8,657	10,498	11,136
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	95,430	95,147	96,717	103,464
Excess Revenues / (Net Cost to the County)	(95,430)	(95,147)	(96,717)	(103,464)
General Appropriation Required	95,430	95,147	96,717	103,464
Budget Variance	1,794	0	(1,570)	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	0.01 increase from less time spent on Weather Modification activities.
Performance Narrative:	The percentage of policy and budget decisions that are informed by long-term financial impact analysis projections was positively impacted with the mandatory routing of all agenda items through Finance when they contain a financial component. We have increased our expectations for the 2015 budget based on or increased success on this key measure. Regarding the second key measure, we continue to adjust our approach with program managers regarding budget preparation services to better meet their needs, and this will be reevaluated during the year-end survey.
Other:	

Core Services

- 3+ year Financial Notes
- Board Briefings
- Budget Proposal
- Adopted Budget
- Capital Improvement Plan
- Agenda Item Review Financial Notes
- Financial Forecasts
- Budget Preparation Manual
- Financing Options
- Department Budget Presentation Sessions

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of policy and budget decisions that are informed by long-term financial impact analysis projections.	Result	91.2%	85%	92%	92%
Percentage of program managers who report that they are very satisfied or satisfied with budget preparation services (user-friendly, clear and easy to understand).	Result	64%	93%	80%	85%



280
Human Resources Program

Purpose Statement

The purpose of the Human Resources Program is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	93,243	95,500	78,480	154,802
Supplies	1,431	1,291	1,380	1,900
Purchased Services	11,691	14,323	41,299	13,838
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,365	111,114	121,159	170,540
Excess Revenues / (Net Cost to the County)	(106,365)	(111,114)	(121,159)	(170,540)
General Appropriation Required	106,365	111,114	121,159	170,540
Budget Variance	4,749	0	(10,045)	0



150
Human Resources Activity

Purpose Statement

The purpose of the Human Resources Activity is to provide consultation, employee support and compensation services to County departments and offices so they can attract and retain the qualified workforce needed to achieve results for customers.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	93,243	95,500	78,480	154,802
Supplies	1,431	1,291	1,380	1,900
Purchased Services	11,691	14,323	41,299	13,838
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	106,365	111,114	121,159	170,540
Excess Revenues / (Net Cost to the County)	(106,365)	(111,114)	(121,159)	(170,540)
General Appropriation Required	106,365	111,114	121,159	170,540
Budget Variance	4,749	0	(10,045)	0



Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	As the County Manager and the Human Resources Director contemplate creating a more robust onboarding system to assist departments in recruiting educated, skilled and motivated staff, it is appropriate to propose this as the 2015 change in Human Resources performance. In addition to an upgraded orientation presentation for new employees, Human Resources plans to add expanded advertising options, an online application process, skills testing, candidate ranking, and interview assistance. These changes in performance will professionalize the recruitment process and aide County departments in obtaining a high-performance workforce committed to achieving operational and strategic results for customers.
Other:	

Core Services

- Recruitment and Employment Services
- Compensation System Administration Services
- Employee Benefits Administration Services
- Employee Training Sessions
- Employee Performance Management Program
- HR Records Management Services
- Personnel Policies
- HR Executive Recommendations
- Supervisor/Manager Consultations
- Employee Consultations

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage increase or decrease in medical insurance premiums over the prior year.	Result	New Measure	8%	7.5%	6.2%
Retention rate percentage.	Result	87.6%	95%	88%	95%



430
Risk Management Program

Purpose Statement

The purpose of the Risk Management Program is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,009	1,200	2,000	1,500
Interfund Revenues	367,401	357,800	357,800	337,500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	369,410	359,000	359,800	339,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	279,434	324,700	316,976	306,976
Community Prgms/Contributions	0	0	0	0
Financing Costs	11	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	6,808	34,150	41,574	51,874
Total Expenditures	286,253	359,000	358,700	359,000
Excess Revenues / (Net Cost to the County)	83,157	0	1,100	(20,000)
General Appropriation Required	0	0	0	20,000
Budget Variance	27,707	0	1,100	0



151
Risk Management Activity

Purpose Statement

The purpose of the Risk Management Activity is to provide risk reduction services to the County organization so it can preserve resources by avoiding liability.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,009	1,200	2,000	1,500
Interfund Revenues	367,401	357,800	357,800	337,500
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	369,410	359,000	359,800	339,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	279,434	324,700	316,976	306,976
Community Prgms/Contributions	0	0	0	0
Financing Costs	11	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	6,808	34,150	41,574	51,874
Total Expenditures	286,253	359,000	358,700	359,000
Excess Revenues / (Net Cost to the County)	83,157	0	1,100	(20,000)
General Appropriation Required	0	0	0	20,000
Budget Variance	27,707	0	1,100	0



Budget Changes

Proposed Change in Funding:	Premiums were reduced by \$20,000 due to reduced claim activity. This is an overall 5.57% decrease in Risk Management premiums.
Proposed Change in FTEs:	There are no FTEs allocated to this activity.
Performance Narrative:	<p>To bring down the number of workers comp claims that reach the level of medical treatment, Human Resources will focus on researching the training and safety policies necessary to influence the needed downward trend.</p> <p>2013 was an excellent year for property and liability claims. The total cost of claims and legal services was \$8,499, or 79.7% less than the planned amount of \$41,874. Gunnison County has enhanced its reporting of claim categories so further loss prevention activities can be focused on high cost or high frequency claims.</p>
Other:	

Core Services

- Supervisor Consultations
- Risk Management Training Classes
- Risk Management Recommendations
- Attorney Consultations
- Coverage Consultations
- Property/Liability Claims Transactions
- Employee Insurance Claim Transactions
- Certificates of Insurance

Key Performance Measures

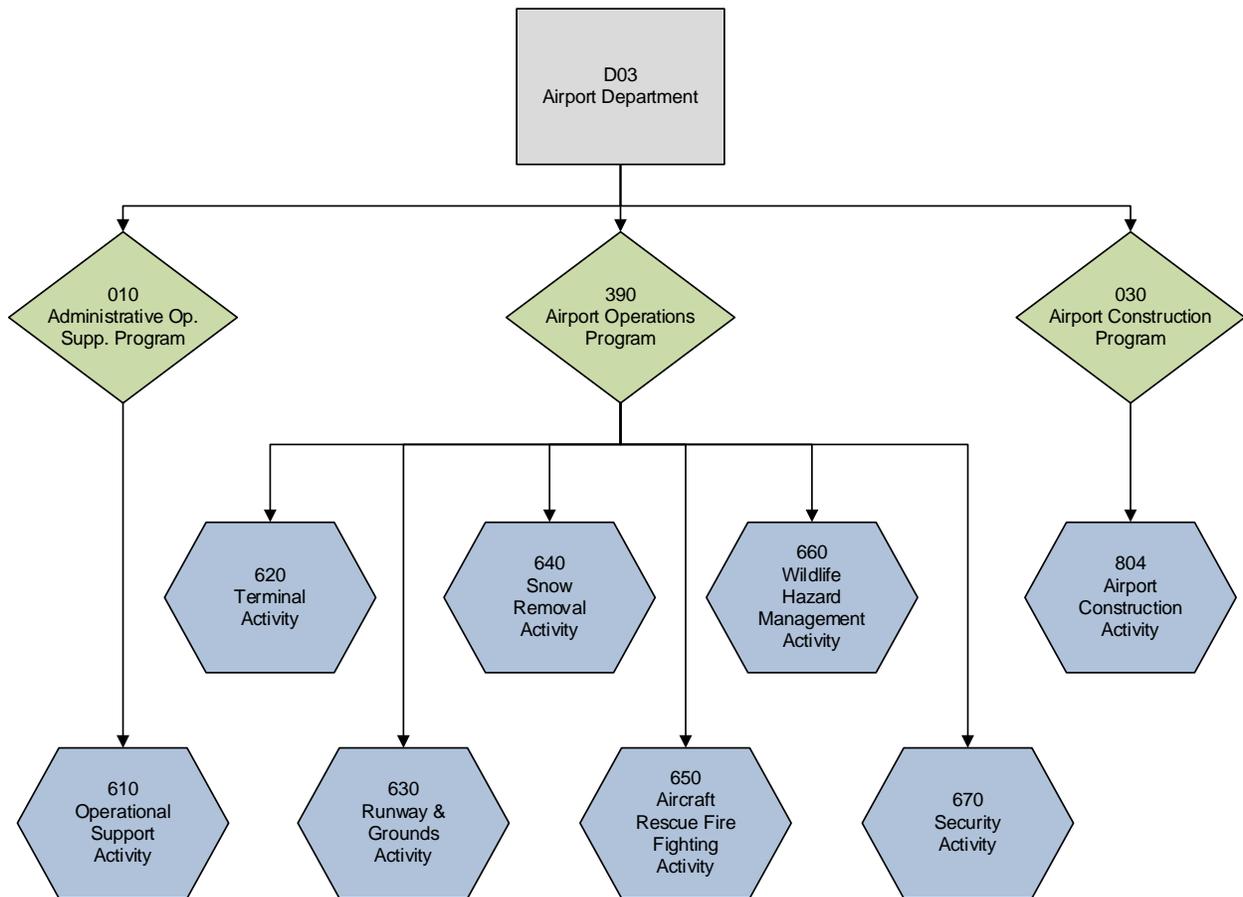
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage cost savings as determined by value of variance between annual actuarial reserve amount vs. actual claim cost for Casualty and Property Claims.	Result	79.7%	10%	10%	10%
Percent reduction in number of annual workers comp claims filed that reach the level of medical treatment.	Result	11.1%	10%	3.5%	5%

Mission Statement

The mission of the Gunnison/Crested Butte Regional Airport is to provide aviation services to residents of and visitors to the Gunnison/Crested Butte community so they can fly in a safe, secure and efficient manner to and from a facility that is a self-funded enterprise.

Department Director

Richard Lamport
 Gunnison/Crested Butte Regional Airport
 519 Rio Grande Avenue
 Gunnison, CO 81230
 (970) 641-2304
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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	210,710	2,514,355	1,332,636	2,504,240
Charges for Services	521,981	524,200	527,849	519,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,956	3,500	2,700	2,700
Investment Income	3,008	2,125	3,300	2,925
Interfund Revenues	0	0	0	0
Transfers In	26,316	1,186,316	1,186,316	0
Other Financing Sources and Misc.	1,061,120	689,988	974,792	695,623
Total Revenues	1,826,092	4,920,484	4,027,593	3,724,488
Expenditures				
Personnel	603,104	688,769	629,915	658,366
Supplies	59,514	74,750	76,049	89,670
Purchased Services	366,948	1,087,358	473,304	1,100,874
Community Prgms/Contributions	0	13,000	12,500	7,500
Financing Costs	118,099	178,284	474,068	28,118
Transfers Out	71,424	2,207,110	2,330,343	65,862
Capital Outlay	264,141	838,000	114,378	1,804,106
Miscellaneous (Extraordinary/Special)	0	1,000	350	0
Total Expenditures	1,483,230	5,088,271	4,110,907	3,754,496
Excess Revenues / (Net Cost to the County)	342,862	(167,787)	(83,314)	(30,008)
General Appropriation Required	0	167,787	83,314	30,008
Budget Variance	428,134	0	84,473	0

Department Resources Restated by Fund

Revenues				
Airport Operations Fund	1,161,200	1,125,688	1,152,212	1,153,623
Airport Construction Fund	664,892	3,794,796	2,875,381	2,570,865
Total Revenues	1,826,092	4,920,484	4,027,593	3,724,488
Expenditures				
Airport Operations Fund	1,216,745	1,231,358	1,194,704	1,130,606
Airport Construction Fund	266,485	3,856,913	2,916,203	2,623,890
Total Expenditures	1,483,230	5,088,271	4,110,907	3,754,496



010
Administrative Operational Support Program

Purpose Statement

The purpose of the Administrative Operational Support Program is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	37,404	42,000	37,500	37,500
Charges for Services	30,625	20,000	22,000	25,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	384	1,000	200	200
Investment Income	2,118	1,500	2,300	2,300
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,720	3,000	5,300	4,300
Total Revenues	74,250	67,500	67,300	69,300
Expenditures				
Personnel	71,072	134,711	139,397	138,248
Supplies	5,175	8,450	7,070	9,350
Purchased Services	115,444	90,801	87,495	89,846
Community Prgms/Contributions	0	0	0	0
Financing Costs	12	300	300	300
Transfers Out	71,424	166,000	166,000	65,862
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	263,127	400,262	400,262	303,606
Excess Revenues / (Net Cost to the County)	(188,877)	(332,762)	(332,962)	(234,306)
General Appropriation Required	188,877	332,762	332,962	234,306
Budget Variance	(6,354)	0	(200)	0



610 Administrative Operational Support Activity

Purpose Statement

The purpose of the Administrative Operational Support Activity is to provide administrative and logistical support services to the users of the Airport so they can travel using a facility that is safe, efficient, self-funded and has the capacity to meet their travel needs.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	37,404	42,000	37,500	37,500
Charges for Services	30,625	20,000	22,000	25,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	384	1,000	200	200
Investment Income	2,118	1,500	2,300	2,300
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,720	3,000	5,300	4,300
Total Revenues	74,250	67,500	67,300	69,300
Expenditures				
Personnel	71,072	134,711	139,397	138,248
Supplies	5,175	8,450	7,070	9,350
Purchased Services	115,444	90,801	87,495	89,846
Community Prgms/Contributions	0	0	0	0
Financing Costs	12	300	300	300
Transfers Out	71,424	166,000	166,000	65,862
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	263,127	400,262	400,262	303,606
Excess Revenues / (Net Cost to the County)	(188,877)	(332,762)	(332,962)	(234,306)
General Appropriation Required	188,877	332,762	332,962	234,306
Budget Variance	(6,354)	0	(200)	0

Budget Changes

Proposed Change in Funding:	\$1,800, or 2.67%.
Proposed Change in FTEs:	0.10, from a reallocation from other activities.
Performance Narrative:	The airport maintained an aggressive approach to snow removal this past winter which helped to improve the completion rate of our scheduled flights, thereby improving passenger numbers. The cost of more effective snow removal will require an increase in the overall budget.
Other:	

Core Services

- Department Budget
- Grant Reports
- Training Record Updates
- Personnel Record Updates
- Accident Report Updates
- Capital Improvement Program (five-year plan)
- Annual Capital Plan
- Airline Contracts
- High-Altitude Testing Contracts
- Airport Master Plan Updates (every five years)

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Number of enplanements annually.	Result	30,780	32,000	32,000	33,000
 Number of daily flights.	Result	4	4	4	5

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



390
Airport Operations Program

Purpose Statement

The purpose of the Airport Operations Program is to provide runway and grounds maintenance, snow removal, fire and medical emergency response, security and wildlife management services to the users of the Airport so they can travel safely.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	4,000	4,321	4,000
Charges for Services	380,384	394,200	397,849	386,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,572	2,500	2,500	2,500
Investment Income	794	500	750	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	703,201	656,988	679,492	691,323
Total Revenues	1,086,950	1,058,188	1,084,912	1,084,323
Expenditures				
Personnel	532,032	554,058	490,518	520,118
Supplies	54,339	66,300	68,979	80,320
Purchased Services	163,378	192,557	197,816	214,881
Community Prgms/Contributions	0	13,000	12,500	7,500
Financing Costs	4,085	4,181	4,181	4,181
Transfers Out	0	0	0	0
Capital Outlay	199,784	0	20,098	0
Miscellaneous (Extraordinary/Special)	0	1,000	350	0
Total Expenditures	953,618	831,096	794,442	827,000
Excess Revenues / (Net Cost to the County)	133,333	227,092	290,470	257,323
General Appropriation Required	0	0	0	0
Budget Variance	(14,996)	0	63,378	0



**620
Terminal Activity**

Purpose Statement

The purpose of the Terminal Activity is to provide a safe and efficient facility to serve enplaning and deplaning passengers so they can enjoy their travels.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	119,417	125,000	125,500	128,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,572	2,500	2,500	2,500
Investment Income	794	500	750	500
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	571,053	532,000	547,000	539,000
Total Revenues	693,836	660,000	675,750	670,500
Expenditures				
Personnel	133,893	112,463	106,075	109,107
Supplies	19,203	19,800	21,150	24,400
Purchased Services	76,302	65,767	65,306	75,326
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,085	4,181	4,181	4,181
Transfers Out	0	0	0	0
Capital Outlay	199,784	0	15,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	433,268	202,211	211,712	213,014
Excess Revenues / (Net Cost to the County)	260,567	457,789	464,038	457,486
General Appropriation Required	0	0	0	0
Budget Variance	(110,135)	0	6,249	0

Budget Changes

Proposed Change in Funding:	\$10,500, or 1.59%.
Proposed Change in FTEs:	-0.02, resulting from a reallocation to other activities.
Performance Narrative:	Terminal readiness performed as projected. However, there are issues with the building given its age which will be investigated during the Master Plan process. There are items that do need to be addressed in the short term such as bathroom facility improvements that will increase budget requirements both this year and 2015.
Other:	

Core Services

- Daily Building Janitorial Cleanings
- Sidewalk Entryway Snow Removals
- Scheduled Preventative Maintenance Services

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of main sidewalks and entry ways targeted for snow removals cleared by opening of business day.	Result	95%	100%	100%	100%
Percentage of emergency building repair calls for service resolved within 24 hours.	Result	90%	95%	95%	95%

630 Runway and Grounds Activity

Purpose Statement

The purpose of the Runway and Grounds Activity is to provide grounds and paved surface maintenance services to the users of the Airport so they can have grounds and paved surfaces that are maintained in compliance with FAA requirements.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	4,000	4,321	4,000
Charges for Services	133,837	126,200	149,349	130,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	131,998	124,988	132,492	152,323
Total Revenues	265,835	255,188	286,162	286,323
Expenditures				
Personnel	131,139	121,085	146,271	111,379
Supplies	10,080	14,100	13,090	14,070
Purchased Services	32,686	53,129	70,189	65,727
Community Prgms/Contributions	0	12,500	12,500	7,500
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	5,098	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,905	200,814	247,148	198,676
Excess Revenues / (Net Cost to the County)	91,931	54,374	39,014	87,647
General Appropriation Required	0	0	0	0
Budget Variance	36,578	0	(15,360)	0

Budget Changes

Proposed Change in Funding:	\$31,135, or 12.20% due to increases in rent and hangar rent.
Proposed Change in FTEs:	-0.03, resulting from a reallocation to other activities.
Performance Narrative:	The airport attained a zero default result during the FAA P139 inspection in April 2014. This is a commendable result and rarely seen in the industry. However, there are maintenance items that do need to be accomplished under compliance that were not budgeted for, such as comprehensive runway painting. In addition, extensive crack sealing and repair will be required on the western side of the airfield until a full AIP project can address to the pavement issues.
Other:	

Core Services

- Runway and Taxiway Repair and Maintenance Responses
- Maintenance of Painted Markings
- Sign Repairs/Installations
- Lighting Repairs/Installations
- Crack Sealings
- Paved Surface Repairs
- Pavement Patches

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percent of grounds and paved surfaces maintained in compliance with requirements.	Result	90%	95%	95%	95%
Percentage of paved surfaces inspected, repaired, seal coated, etc., as needed	Result	80%	95%	90%	95%



**640
Snow Removal Activity**

Purpose Statement

The purpose of the Snow Removal Activity is to provide snow removal and condition notification services to the users of the airport so they can have safe operating conditions on runways, taxis and ramps.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	750	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	750	0	0	0
Expenditures				
Personnel	59,190	95,804	62,338	107,590
Supplies	14,831	15,350	22,574	24,850
Purchased Services	21,737	21,887	21,977	23,623
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	95,758	133,041	106,889	156,063
Excess Revenues / (Net Cost to the County)	(95,008)	(133,041)	(106,889)	(156,063)
General Appropriation Required	95,008	133,041	106,889	156,063
Budget Variance	28,324	0	26,152	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	0.19, as a result of allocation from other activities.
Performance Narrative:	The more aggressive snow removal program adopted this year improved both runway availability and performance during winter. However, the program will increase the cost of runway snow clearing due to the necessary purchase of both de-icing chemicals and steel runway sweeper bristles that replaced the less-expensive, less-effective nylon bristles. We also took delivery of a new runway chemical de-icer application truck which will be commissioned this winter.
Other:	

Core Services

- Snow Event Field Inspections
- Notice to Airman System (NOTAMS) Notices
- Land Side Snow Removal
- Airfield Snow Removal

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of the time the Airport is in compliance with the snow plan.	Result	80%	95%	95%	95%
Percentage of (or fewer) flights that are delayed or turned away due to snow issues.	Result	7%	3%	0%	0%



650

Aircraft Rescue Fire Fighting (ARFF) Activity

Purpose Statement

The purpose of the Aircraft Rescue Fire Fighting Activity (ARFF) is to provide emergency fire and medical response services to users of the Airport so they can receive a response to an airfield accident within three minutes or less.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	118,075	131,000	114,000	120,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	118,075	131,000	114,000	120,000
Expenditures				
Personnel	97,044	98,073	72,583	95,337
Supplies	4,651	7,950	7,390	7,950
Purchased Services	29,930	43,033	35,504	43,115
Community Prgms/Contributions	0	500	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	1,000	350	0
Total Expenditures	131,626	150,556	115,827	146,402
Excess Revenues / (Net Cost to the County)	(13,551)	(19,556)	(1,827)	(26,402)
General Appropriation Required	13,551	19,556	1,827	26,402
Budget Variance	25,458	0	17,729	0

Budget Changes

Proposed Change in Funding:	-\$11,000, or a reduction of 8.40%, due to a conservative budgeting approach for landing surcharges.
Proposed Change in FTEs:	None.
Performance Narrative:	All required ARFF training was accomplished. The new Rosenbaur ARFF vehicle was sold for \$290,000, which was approximately \$15,000 short of the payoff amount. However, the transactions will save over \$39,170 annually in avoided loan payments until early 2023.
Other:	

Core Services

- Commercial Flight Aircraft Rescue Fire Fighting (ARFF) Coverages
- Emergency Rescue Fire Responses
- Emergency Response Training Classes
- Emergency Response Tabletop Exercises
- Triennial Drills (once every three years)

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percent of responses to airfield accidents within three minutes or less.	Result	100%	100%	100%	100%
Percent of ARFF employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%



660
Wildlife Hazard Management Activity

Purpose Statement

The purpose of the Wildlife Hazard Management Activity is to provide wildlife hazard-mitigation services to users of the Airport so they can travel safe from hazards caused by wildlife.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	150	0	0	0
Total Revenues	150	0	0	0
Expenditures				
Personnel	39,890	36,356	37,231	38,557
Supplies	1,374	2,800	1,800	2,800
Purchased Services	453	1,100	600	1,100
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	41,717	40,256	39,631	42,457
Excess Revenues / (Net Cost to the County)	(41,567)	(40,256)	(39,631)	(42,457)
General Appropriation Required	41,567	40,256	39,631	42,457
Budget Variance	4,247	0	625	0

Budget Changes

Proposed Change in Funding:	None, this activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	No notable changes are expected within this category for 2015 as the plan and practice in place adequately satisfy the demands. Some extra funding may be required to control an increase in duck activity during winter.
Other:	

Core Services

- Wildlife Hazard Mitigation Responses
- Wildlife Management Plan
- Wildlife Management Plan Updates
- Wildlife Observations
- USDA Take Permit Updates
- Wildlife Management Training Sessions

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of flight arrivals and departures free from hazards caused by wildlife.	Result	100%	100%	100%	100%
Percentage of bird strikes reported to FAA within 24 hours of occurrence.	Result	100%	100%	100%	100%

670 Security Activity

Purpose Statement

The purpose of the Security Activity is to provide safety monitoring, maintenance and training services to all Airport employees and general aviation pilots so they can ensure the Airport provides a safe travel experience in compliance with FAA and Homeland Security requirements.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	8,305	12,000	9,000	7,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	8,305	12,000	9,000	7,500
Expenditures				
Personnel	70,876	90,277	66,020	58,148
Supplies	4,199	6,300	2,975	6,250
Purchased Services	2,270	7,641	4,240	5,990
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	77,344	104,218	73,235	70,388
Excess Revenues / (Net Cost to the County)	(69,039)	(92,218)	(64,235)	(62,888)
General Appropriation Required	69,039	92,218	64,235	62,888
Budget Variance	532	0	27,983	0

Budget Changes

Proposed Change in Funding:	-\$4,500, or a reduction of 37.5%. Charges for ID badges were reduced from \$110 to \$75 to more accurately reflect the costs of production.
Proposed Change in FTEs:	-0.64. 0.40 of the reduction is due to the lack of need to hire security workers for an anticipated Transportation Security Administration order.
Performance Narrative:	The TSA did not initiate an order calling for airport personnel to man security area exit doors, which will reflect a savings in the current budget. However, any increase in airline activity in 2015 will require increased expense in updating security access systems and maintenance.
Other:	

Core Services

- Security Site Assessments
- Airport Security Plan
- Security Training Sessions
- Security Badges

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percent of time the Airport is in compliance with FAA and Homeland Security safety regulations.	Result	95%	100%	95%	100%
Percent of security employees maintaining 100% of their training and certification requirements.	Result	100%	100%	100%	100%



030
Airport Construction Program

Purpose Statement

The purpose of the Airport Construction Program is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	173,306	2,468,355	1,290,815	2,462,740
Charges for Services	110,973	110,000	108,000	108,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	97	125	250	125
Interfund Revenues	0	0	0	0
Transfers In	26,316	1,186,316	1,186,316	0
Other Financing Sources and Misc.	354,200	30,000	290,000	0
Total Revenues	664,892	3,794,796	2,875,381	2,570,865
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	88,126	804,000	187,993	796,147
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,002	173,803	469,587	23,637
Transfers Out	0	2,041,110	2,164,343	0
Capital Outlay	64,357	838,000	94,280	1,804,106
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	266,485	3,856,913	2,916,203	2,623,890
Excess Revenues / (Net Cost to the County)	398,407	(62,117)	(40,822)	(53,025)
General Appropriation Required	0	62,117	40,822	53,025
Budget Variance	449,484	0	21,295	0



804
Airport Construction Activity

Purpose Statement

The purpose of the Airport Construction Activity is to provide for the efficient and effective management of Federal Aviation Administration and Colorado Division of Aeronautics funded airport construction projects to the users of the Airport so they can utilize an airport maintained in compliance with Federal Aviation Administration requirements.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	173,306	2,468,355	1,290,815	2,462,740
Charges for Services	110,973	110,000	108,000	108,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	97	125	250	125
Interfund Revenues	0	0	0	0
Transfers In	26,316	1,186,316	1,186,316	0
Other Financing Sources and Misc.	354,200	30,000	290,000	0
Total Revenues	664,892	3,794,796	2,875,381	2,570,865
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	88,126	804,000	187,993	796,147
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,002	173,803	469,587	23,637
Transfers Out	0	2,041,110	2,164,343	0
Capital Outlay	64,357	838,000	94,280	1,804,106
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	266,485	3,856,913	2,916,203	2,623,890
Excess Revenues / (Net Cost to the County)	398,407	(62,117)	(40,822)	(53,025)
General Appropriation Required	0	62,117	40,822	53,025
Budget Variance	449,484	0	21,295	0

Budget Changes

Proposed Change in Funding:	-\$1,223,931 or a 32.25% reduction.
Proposed Change in FTEs:	There are no FTEs allocated to this activity.
Performance Narrative:	The airport has three AIP projects in progress.
Other:	

Core Services

- Identification and development of FAA eligible projects
- Project management of FAA funded construction projects

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of projects completed on time.	Result	90%	90%	90%	90%
Percentage of projects completed within allowable budgets.	Result	100%	100%	100%	100%
Percentage of projects in compliance with FAA regulations.	Result	100%	100%	100%	100%

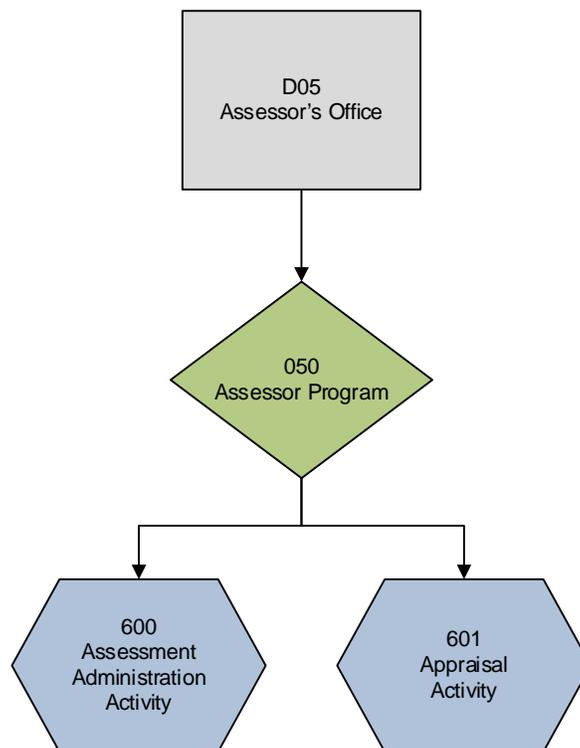
Mission Statement

The mission of the Assessor's Office is to accurately, fairly and equitably value all property in Gunnison County and to provide:

- The certification of values to school districts, municipalities, county government and service districts so they can establish budgets to fund public services;
- The tax warrant to the Gunnison County Treasurer so property tax bills can be delivered timely;
- The Abstract of Assessment to the State of Colorado so the administration and legislature can make informed decisions related to property taxation matters; and
- Accurate assessment and property ownership information to Gunnison County property owners so they understand and have confidence in the assessment process.

Elected Official

Kristy McFarland
221 N. Wisconsin Street, Ste. A
Gunnison, CO 81230
(970) 641-1085
assessor@gunnisoncounty.org



Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	7,136	14,000	8,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	166	0	0	0
Total Revenues	7,302	14,000	8,000	10,000
Expenditures				
Personnel	682,091	733,969	686,479	745,328
Supplies	11,849	7,451	10,209	8,829
Purchased Services	140,556	97,390	121,566	129,109
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	834,496	838,810	818,254	883,266
Excess Revenues / (Net Cost to the County)	(827,195)	(824,810)	(810,254)	(873,266)
General Appropriation Required	827,195	824,810	810,254	873,266
Budget Variance	31,322	0	14,556	0

Department Resources Restated by Fund

Revenues				
General Fund	7,302	14,000	8,000	10,000
Total Revenues	7,302	14,000	8,000	10,000
Expenditures				
General Fund	834,496	838,810	818,254	883,266
Total Expenditures	834,496	838,810	818,254	883,266



**050
Assessor's Office Program**

Purpose Statement

The purpose of the Assessor's Office Program is to provide property discovery, listing, classification and valuation services to Gunnison County property owners and other interested parties so they can have the information they need to understand the property assessment process and be assured the process is fair and equitable.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	7,136	14,000	8,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	166	0	0	0
Total Revenues	7,302	14,000	8,000	10,000
Expenditures				
Personnel	682,091	733,969	686,479	745,328
Supplies	11,849	7,451	10,209	8,829
Purchased Services	140,556	97,390	121,566	129,109
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	834,496	838,810	818,254	883,266
Excess Revenues / (Net Cost to the County)	(827,195)	(824,810)	(810,254)	(873,266)
General Appropriation Required	827,195	824,810	810,254	873,266
Budget Variance	31,322	0	14,556	0

600 Assessment Administration Activity

Purpose Statement

The purpose of the Assessment Administration Activity is to provide statutory deliverables, such as the Abstract, Certification, Tax Warrant, Notices of Valuation and Determination, etc.; maintain accurate parcel information, such as legal descriptions, mapping, districts, etc.; maintain accurate ownership information, such as owners of record, types of interest, mailing addresses, etc.; maintain personal property records, conduct field visits of businesses, mail personal property declarations; maintain property exemption information, process abatements, provide data requests and general customer support to the County Treasurer, the State, taxing entities, real estate professionals and the public so that they can establish budgets, deliver tax bills, make informed decisions, and have confidence in the assessment process.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	7,136	14,000	8,000	10,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	166	0	0	0
Total Revenues	7,302	14,000	8,000	10,000
Expenditures				
Personnel	235,873	277,142	271,108	275,560
Supplies	3,601	2,757	3,292	3,743
Purchased Services	43,077	49,474	43,245	52,653
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	282,551	329,373	317,645	331,956
Excess Revenues / (Net Cost to the County)	(275,250)	(315,373)	(309,645)	(321,956)
General Appropriation Required	275,250	315,373	309,645	321,956
Budget Variance	9,755	0	5,728	0

Budget Changes

Proposed Change in Funding:	-\$4,000, or a reduction of 28.57%.
Proposed Change in FTEs:	0.20. The Assessor's Office integrated the Personal Property Activity into the Assessment Administration Activity to streamline reporting, but there will be no change to the overall FTEs for this department, other than a slight reduction in one employee's FTE.
Performance Narrative:	Employees involved in this Activity will continue to strive to provide exemplary customer service, as indicated by positive public feedback. All records are maintained with the goal of maintaining the highest level of accuracy.
Other:	

Core Services

- Title transfers
- Parcel listing and ownership information updates
- Customer service
- Data requests
- Reports: tax roll, abstract of assessment, certification of value
- Public communications
- Senior and disabled veteran exemptions
- Abatements
- Personal Property record updates
- New business discoveries

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of customers surveyed who report that the property ownership, mapping and general assessment process information they received via the internet met their needs.	Result	85%	95%	88.9%	95%
Percentage of all ownership records that are accurate, based on valid, recorded public documents.	Result	95.3%	95%	95%	95%



**601
Appraisal Activity**

Purpose Statement

The purpose of the Appraisal Activity is to provide real property values on a fair and equitable basis for ad valorem taxation, to honor the taxpayers' rights and allow them meaningful input into the valuation process, and to consultation services to property owners appealing their valuation so they can participate in an appeals process that is un intimidating, ensures accuracy and increases their understanding of and confidence in the process.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	304,555	456,827	415,371	469,768
Supplies	7,831	4,694	6,917	5,086
Purchased Services	73,048	47,916	78,321	76,456
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	385,434	509,437	500,609	551,310
Excess Revenues / (Net Cost to the County)	(385,434)	(509,437)	(500,609)	(551,310)
General Appropriation Required	385,434	509,437	500,609	551,310
Budget Variance	11,214	0	8,828	0

Budget Changes

Proposed Change in Funding:	There is no funding specific to this activity.
Proposed Change in FTEs:	-0.26. The Assessor's Office combined the Appraisal and Appeals Activities to streamline reporting, but there will be no overall change to the department's FTEs other than a slight reduction in one employee's FTE.
Performance Narrative:	Employees involved in this Activity will continue to physically inspect all sales and permits on a timely basis, and analyze the sales in preparation for the 2015 reappraisal. Anticipated acquisition of technology that will assist appraisers in data collection in the field, as well as in the office, will result in increased efficiency and accuracy.
Other:	As a result of recent legislation, the Assessor's Office has been validating all agricultural properties in the county. This project started in 2012, and the goal is to be finished by 2015.

Core Services

- Property valuations
- Valuation notices and determinations
- Field visits
- Sales confirmations
- Real property record creation and updates
- Statistical analysis
- Appraisal audit
- Building permit tracking
- Agricultural use determination
- Subdivision discounting
- Property appeals

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Number of recommended changes arising from the annual audit.	Result	0	0	0	0
Percentage of all sold properties that are physically inspected.	Result	96.7%	95%	95%	95%

602 Appeals Activity

Purpose Statement

The purpose of the Appeals Activity is to provide consultation services to property owners appealing their valuation so they can participate in an appeals process that is unintimidating, ensures accuracy and increases their understanding of and confidence in the process.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	82,464	0	0	0
Supplies	0	0	0	0
Purchased Services	14,598	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	97,061	0	0	0
Excess Revenues / (Net Cost to the County)	(97,061)	0	0	0
General Appropriation Required	97,061	0	0	0
Budget Variance	3,726	0	0	0

** This activity was discontinued for the 2014 budget and has been merged with the Assessment Administration and Appraisal Activities.

**603
Personal Property Activity**

Purpose Statement

The purpose of the Personal Property Activity is to provide personal property values on a fair and equitable basis for ad valorem taxation and to honor the taxpayers' rights and allow them meaningful input into the valuation process.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	59,199	0	0	0
Supplies	417	0	0	0
Purchased Services	9,833	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	69,450	0	0	0
Excess Revenues / (Net Cost to the County)	(69,450)	0	0	0
General Appropriation Required	69,450	0	0	0
Budget Variance	6,627	0	0	0

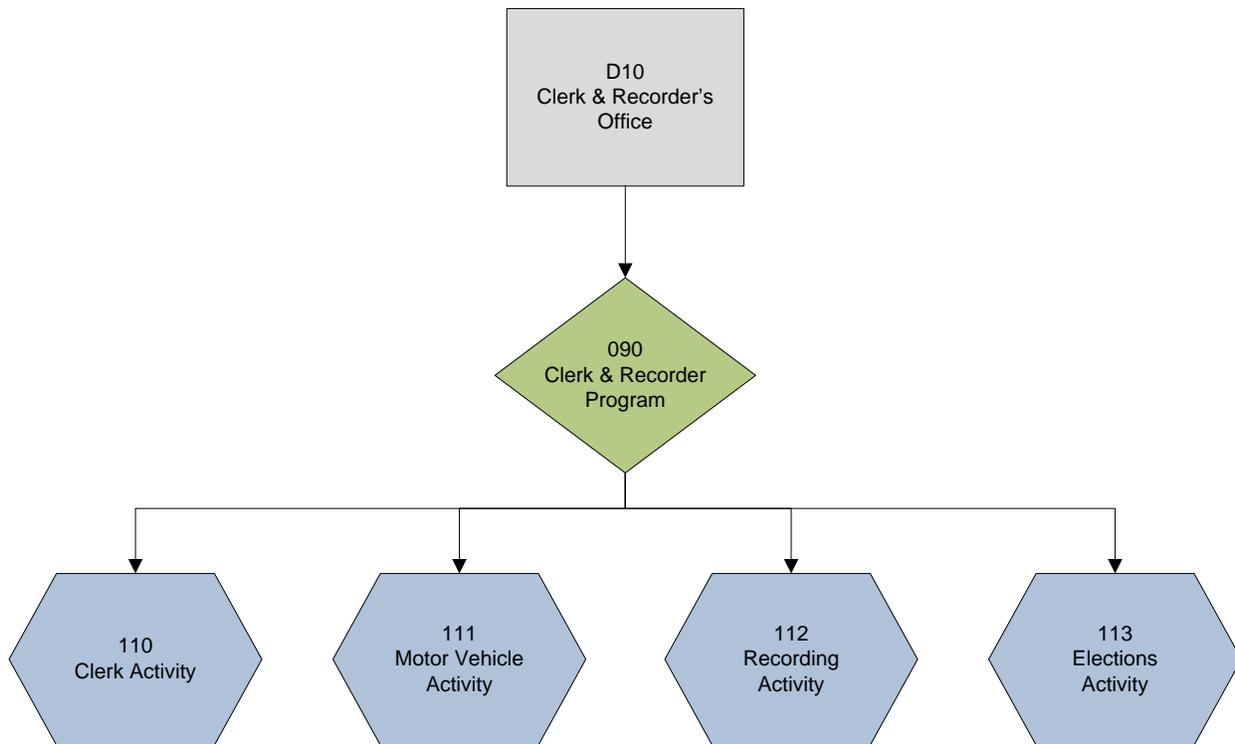
** This activity was discontinued for the 2014 budget and merged with the Assessment Administration and Appraisal Activities.

Mission Statement

The mission of the Gunnison County Clerk & Recorder's Office is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Elected Official

Kathy Simillion
221 N. Wisconsin
Suite #C
Gunnison, CO 81230
(970) 641-1516
ksimillion@gunnisoncounty.org





Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	8,108	2,000	3,500	2,000
Intergovernmental	0	0	0	0
Charges for Services	416,871	365,190	362,908	365,211
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,680	9,000	15,000	12,000
Investment Income	0	0	0	0
Interfund Revenues	1,085	500	500	500
Transfers In	0	8,000	4,184	6,400
Other Financing Sources and Misc.	77	0	457	0
Total Revenues	444,821	384,690	386,549	386,111
Expenditures				
Personnel	480,290	504,468	515,747	507,543
Supplies	46,082	85,022	83,315	56,725
Purchased Services	79,928	118,354	106,023	102,472
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,710	4,343	4,343	4,343
Transfers Out	22,420	22,060	22,060	0
Capital Outlay	0	8,000	4,184	6,400
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	633,430	742,247	735,672	677,483
Excess Revenues / (Net Cost to the County)	(188,609)	(357,557)	(349,123)	(291,372)
General Appropriation Required	188,609	357,557	349,123	291,372
Budget Variance	113,925	0	8,434	0

Department Resources Restated by Fund

Revenues				
General Fund	444,821	384,690	386,549	386,111
Total Revenues	444,821	384,690	386,549	386,111
Expenditures				
General Fund	633,430	742,247	735,672	677,483
Total Expenditures	633,430	742,247	735,672	677,483



**090
Clerk & Recorder Program**

Purpose Statement

The purpose of the Clerk & Recorder Program is to provide motor vehicle registration, document recording, licensing and election services to the citizens of the Gunnison County community so they can have their particular needs fulfilled in a timely, courteous and accurate manner.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	8,108	2,000	3,500	2,000
Intergovernmental	0	0	0	0
Charges for Services	416,871	365,190	362,908	365,211
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,680	9,000	15,000	12,000
Investment Income	0	0	0	0
Interfund Revenues	1,085	500	500	500
Transfers In	0	8,000	4,184	6,400
Other Financing Sources and Misc.	77	0	457	0
Total Revenues	444,821	384,690	386,549	386,111
Expenditures				
Personnel	480,290	504,468	515,747	507,543
Supplies	46,082	85,022	83,315	56,725
Purchased Services	79,928	118,354	106,023	102,472
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,710	4,343	4,343	4,343
Transfers Out	22,420	22,060	22,060	0
Capital Outlay	0	8,000	4,184	6,400
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	633,430	742,247	735,672	677,483
Excess Revenues / (Net Cost to the County)	(188,609)	(357,557)	(349,123)	(291,372)
General Appropriation Required	188,609	357,557	349,123	291,372
Budget Variance	113,925	0	8,434	0



**110
Clerk Activity**

Purpose Statement

The purpose of the Clerk Activity is to provide consultation and licensing services to business owners in unincorporated areas of Gunnison County so they can have the information and tools they need to obtain their needed license(s).

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	8,108	2,000	3,500	2,000
Intergovernmental	0	0	0	0
Charges for Services	1,664	1,700	(125)	500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	6,400
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	9,771	3,700	3,375	8,900
Expenditures				
Personnel	28,768	25,015	25,415	25,276
Supplies	1,036	1,070	920	1,475
Purchased Services	3,504	4,026	3,701	9,046
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	33,309	30,111	30,036	35,797
Excess Revenues / (Net Cost to the County)	(23,538)	(26,411)	(26,661)	(26,897)
General Appropriation Required	23,538	26,411	26,661	26,897
Budget Variance	8,727	0	(250)	0

Budget Changes

Proposed Change in Funding:	\$5,200 increase or 140.54%, due to a transfer in from Sales Tax to support the purchase of a new plat cabinet.
Proposed Change in FTEs:	None.
Performance Narrative:	We are experiencing an increase in requests for liquor licenses, though we expect that our performance levels related to fulfilling these requests will not change.
Other:	

Core Services

- Liquor tax consultations
- Sales tax consultations
- Business licensing consultations
- Liquor licenses
- Sales tax distributions

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of customers who state that they received the information and tools needed to obtain their license(s).	Result	100%	100%	100%	100%
Percentage of customers who state that they are "Satisfied" or better with the service they received from the Clerk Activity.	Result	90%	80%	95%	100%



111
Motor Vehicle Activity

Purpose Statement

The purpose of the Motor Vehicle Activity is to provide title, registration and license plate services to vehicle owners in Gunnison County so they can timely and accurately satisfy their requirements for licensing their vehicle(s).

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	157,031	140,000	140,000	140,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	18,680	9,000	15,000	12,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	175,711	149,000	155,000	152,000
Expenditures				
Personnel	192,541	195,479	195,479	209,689
Supplies	11,169	12,000	11,900	11,900
Purchased Services	6,106	6,186	5,279	6,690
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	209,817	213,665	212,658	228,279
Excess Revenues / (Net Cost to the County)	(34,106)	(64,665)	(57,658)	(76,279)
General Appropriation Required	34,106	64,665	57,658	76,279
Budget Variance	26,792	0	7,007	0



Budget Changes

Proposed Change in Funding:	\$3,000 or 2.1% due to increased late fees.
Proposed Change in FTEs:	0.15.
Performance Narrative:	Due to the higher volume of requests for titles for off-road equipment and vehicles, our functions have increased approximately 50%. However, we have been able to meet this demand and we do not anticipate any performance changes in 2015.
Other:	

Core Services

- Temporary License Plates
- Manufactured Home Titles
- Disabled License Plates & Placards
- Heavy Vehicle Equipment Registration & License Plates
- Name & Address Updates
- Motor Vehicle Titles
- Motor Vehicle Registrations

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of customers who timely and accurately satisfy their requirements for licensing their vehicles.	Result	85%	90%	90%	90%
Percentage of customers who state that they are satisfied or better with the service they received from the Motor Vehicle office.	Result	98.9%	90%	70%	90%



**112
Recording Activity**

Purpose Statement

The purpose of the Recording Activity is to provide document recording services to the Gunnison County community so they can have their documents legally recorded in a timely and accurate manner.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	245,037	200,490	200,033	214,411
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	1,085	500	500	500
Transfers In	0	0	0	6,400
Other Financing Sources and Misc.	77	0	457	0
Total Revenues	246,199	200,990	200,990	221,311
Expenditures				
Personnel	79,448	90,734	90,734	107,549
Supplies	5,393	5,452	5,352	8,150
Purchased Services	33,390	36,793	34,994	34,666
Community Prgms/Contributions	0	0	0	0
Financing Costs	4,710	4,343	4,343	4,343
Transfers Out	22,420	22,060	22,060	0
Capital Outlay	0	0	0	6,400
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	145,362	159,382	157,483	161,108
Excess Revenues / (Net Cost to the County)	100,837	41,608	43,507	60,203
General Appropriation Required	0	0	0	0
Budget Variance	79,309	0	1,899	0



Budget Changes

Proposed Change in Funding:	\$20,321 or an increase of 10.11%.
Proposed Change in FTEs:	0.25.
Performance Narrative:	We are working to assist banks and title companies with filing documents online, which should save some time and allow for the success of all performance measures.
Other:	

Core Services

- Marriage Licenses
- Recorded Document Images
- Surveyed Land Deposits
- County Commissioner Meeting Minutes
- Recorded Document Consultations

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of customers who have their documents legally recorded in a timely and accurate manner when all requirements have been met by the customer.	Result	100%	100%	100%	100%
Percentage of customers who state that they are satisfied or better with the service they received from the Recording Activity.	Result	90%	100%	95%	99%



**113
Elections Activity**

Purpose Statement

The purpose of the Elections Activity is to provide registration and voting services to those who are eligible to vote in Gunnison County so they can successfully cast their ballot in a timely and accurate manner.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	13,140	23,000	23,000	10,300
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	8,000	4,184	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	13,140	31,000	27,184	10,300
Expenditures				
Personnel	179,532	193,240	204,119	165,029
Supplies	28,483	66,500	65,143	35,200
Purchased Services	36,928	71,349	62,049	52,070
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	8,000	4,184	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	244,942	339,089	335,495	252,299
Excess Revenues / (Net Cost to the County)	(231,803)	(308,089)	(308,311)	(241,999)
General Appropriation Required	231,803	308,089	308,311	241,999
Budget Variance	(904)	0	(222)	0



Budget Changes

Proposed Change in Funding:	-\$20,700 or a reduction of 66.77%.
Proposed Change in FTEs:	-0.66. There is an overall reduction in the Clerk due to reduced need for election judges.
Performance Narrative:	Since we are now performing elections by mail ballot, we have decreased the number of polling places and judges that are necessary. We do not anticipate any change in performance because of this change.
Other:	

Core Services

- Ballots
- Permanent Mail-In Vote Ballots
- Overseas/Military Ballots
- Voter Registration List
- Candidate Party and Voter Consultations
- Historical Election Results

Key Performance Measures

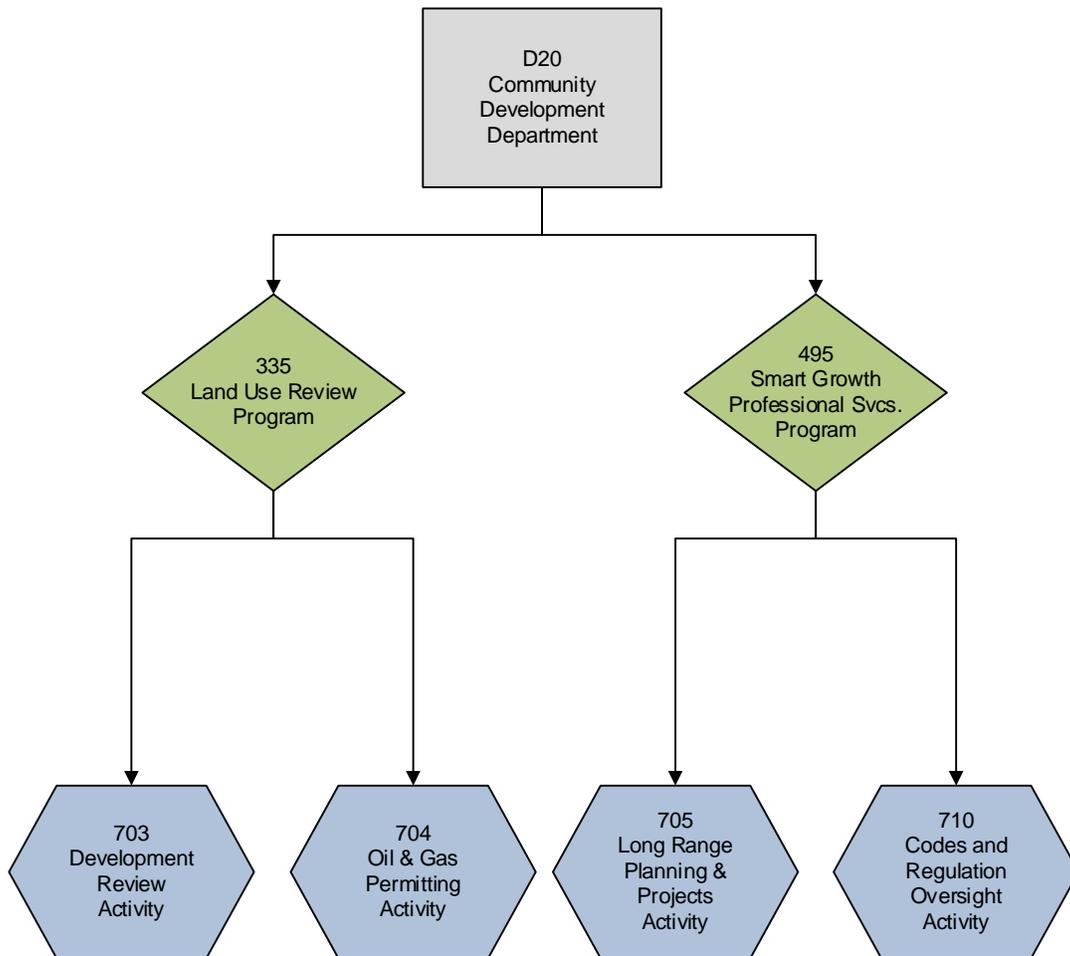
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of polling place voters are able to cast their ballots in 30 minutes or less.	Result	80%	80%	90%	90%
Percentage of customers who state that they are satisfied or better with the service they received from the Election office.	Result	90%	90%	95%	95%

Mission Statement

The mission of the Community Development Department is to provide land use, building and environmental health services to property owners, developers and all community members so they can achieve a balance of economic development and environmental protection.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	185,382	168,980	174,250	196,225
Intergovernmental	1,893	55,000	10,000	15,000
Charges for Services	90,794	30,825	12,615	27,850
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	50	5	5
Transfers In	0	0	0	0
Other Financing Sources and Misc.	208	0	125	125
Total Revenues	278,278	254,855	196,995	239,205
Expenditures				
Personnel	467,754	532,543	527,644	546,504
Supplies	12,613	17,142	18,942	18,242
Purchased Services	174,226	226,476	165,394	179,479
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	654,593	776,161	711,980	744,225
Excess Revenues / (Net Cost to the County)	(376,315)	(521,306)	(514,985)	(505,020)
General Appropriation Required	376,315	521,306	514,985	505,020
Budget Variance	192,024	0	6,321	0

Department Resources Restated by Fund

Revenues				
General Fund	278,278	254,855	196,995	239,205
Total Revenues	278,278	254,855	196,995	239,205
Expenditures				
General Fund	654,593	776,161	711,980	744,225
Total Expenditures	654,593	776,161	711,980	744,225



335
Land Use Review Program

Purpose Statement

The purpose of the Land Use Review Program is to provide development review, oil and gas and sage-grouse habitat permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits and maintain a high-quality natural and built environment consistent with County codes and regulations.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	168,980	174,250	196,225
Intergovernmental	0	55,000	10,000	15,000
Charges for Services	0	30,825	12,615	27,850
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	50	5	5
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	125	125
Total Revenues	0	254,855	196,995	239,205
Expenditures				
Personnel	0	454,790	438,679	423,894
Supplies	0	17,142	18,942	18,242
Purchased Services	872	217,896	153,420	148,979
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	872	689,828	611,041	591,115
Excess Revenues / (Net Cost to the County)	(872)	(434,973)	(414,046)	(351,910)
General Appropriation Required	872	434,973	414,046	351,910
Budget Variance	(872)	0	20,927	0



703
Development Review Activity

Purpose Statement

The purpose of the Development Review Activity is to provide permit review and inspection services to permit applicants and the community so they can efficiently obtain their permits to complete projects consistent with County codes and regulations.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	148,980	171,850	193,825
Intergovernmental	0	0	0	0
Charges for Services	0	30,825	12,615	27,850
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	50	5	5
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	125	125
Total Revenues	0	179,855	184,595	221,805
Expenditures				
Personnel	0	419,951	403,789	386,375
Supplies	0	17,142	18,942	16,242
Purchased Services	0	142,896	143,420	122,320
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	579,989	566,151	524,937
Excess Revenues / (Net Cost to the County)	0	(400,134)	(381,556)	(303,132)
General Appropriation Required	0	400,134	381,556	303,132
Budget Variance	0	0	18,578	0



Budget Changes

Proposed Change in Funding:	\$41,950 or 23.32%.
Proposed Change in FTEs:	5.14, largely due to a reallocation among activities. Overall department FTEs decreased by .26 due to staff supporting the Wildlife Conservation activity.
Performance Narrative:	We are currently pacing slower than last year on total number of planning applications, and we believe that we will be comparable or slightly above 2013 figures for building permits by the end of 2014. For 2015, we do not anticipate any significant increases in planning applications unless the real-estate market improves significantly.
Other:	

Core Services

- Building Permits
- Application and Plan Reviews
- Land-use Permits
- Oil and Gas Permits
- Board and Commission Support Services
- ISDS Permits
- Sage Grouse Reviews
- Building Inspections
- Conflict and Regulatory Violation Resolutions
- Continuous Improvement of the Development Review Process

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of respondents to the biennial Citizen Survey indicate that land use, planning and zoning services offered by Gunnison County are good or excellent.	Result	42%	50%	42%	50%
Percentage of customers who respond to the department's satisfaction survey indicate that Gunnison County planning and permitting processes are efficient, fair and proactive	Result	New Measure	65%	75%	85%



704

Oil and Gas Permitting Activity

Purpose Statement

The purpose of the Oil and Gas Permitting Activity is to provide permanent review and inspection services to permit applicants and the community so they can obtain their permits and complete their projects in compliance with County Oil and Gas Regulations.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	20,000	2,400	2,400
Intergovernmental	0	55,000	10,000	15,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	75,000	12,400	17,400
Expenditures				
Personnel	0	34,839	34,890	37,519
Supplies	0	0	0	2,000
Purchased Services	872	75,000	10,000	26,659
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	872	109,839	44,890	66,178
Excess Revenues / (Net Cost to the County)	(872)	(34,839)	(32,490)	(48,778)
General Appropriation Required	872	34,839	32,490	48,778
Budget Variance	(872)	0	2,349	0



Budget Changes

Proposed Change in Funding:	-57,600 or a reduction of 76.8%. Severance taxes are used to offset inspection costs, which were lower than expected.
Proposed Change in FTEs:	0.85, due to a reallocation among activities. Overall department FTEs decreased by .26 due to staff supporting the Wildlife Conservation activity.
Performance Narrative:	By mid-2014, we are significantly below 2013's pace for oil and gas applications (2 permits in 2014 and 10 permits in 2013). However, we are looking at several large projects from Gunnison Energy and SG Interests. They may not have an impact for two years.
Other:	

Core Services

- Pre-application Permits
- Oil and Gas Permits
- Oil and Gas Inspections (in cooperation with COGCC)

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of applications for oil and gas operations that are reviewed for completeness within 10 working days	Result	New Measure	100%	100%	100%



495

Smart Growth Professional Services Program

Purpose Statement

The purpose of the Smart Growth Professional Services Program is to provide professional consulting, facilitation and code-development services to both Gunnison County residents and the County organization to create a high performing, prosperous and interconnected community.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	36,960	77,753	88,965	122,610
Supplies	124	0	0	0
Purchased Services	12,991	8,580	11,974	30,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	50,075	86,333	100,939	153,110
Excess Revenues / (Net Cost to the County)	(50,075)	(86,333)	(100,939)	(153,110)
General Appropriation Required	50,075	86,333	100,939	153,110
Budget Variance	24,048	0	(14,606)	0



705

Long-Range Planning and Projects Activity

Purpose Statement

The purpose of the Long-range Planning and Projects Activity is to provide professional consulting, facilitation and policy services to the County to create a high-performing, prosperous and interconnected community.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	65,316	65,961	93,499
Supplies	0	0	0	0
Purchased Services	0	0	3,394	25,500
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	65,316	69,355	118,999
Excess Revenues / (Net Cost to the County)	0	(65,316)	(69,355)	(118,999)
General Appropriation Required	0	65,316	69,355	118,999
Budget Variance	0	0	(4,039)	0



Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	0.42, due to a reallocation among activities. Overall department FTEs decreased by .26 due to staff supporting the Wildlife Conservation activity.
Performance Narrative:	We are going to surpass our goal of having two long-range projects for 2014. We currently have approximately 13 long-range projects that we are working on, and we anticipate this trend to continue in 2015.
Other:	

Core Services

- Comprehensive and Master Planning Services
- Economic Development Leadership Services
- Environmental Sustainability Services
- Facilitations
- Community Policy Development

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of strategic results outlined in the BOCC Strategic Plan that Community Development is responsible for leading are, and are due, that are complete	Result	New Measure	100%	100%	100%



710
Codes and Regulation Oversight Activity

Purpose Statement

The purpose of the Codes and Regulation Oversight Activity is to provide code and regulation services to the community so they can efficiently promote and maintain the economy, environment, public health, safety and welfare consistent with community values.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	36,960	12,437	23,004	29,111
Supplies	124	0	0	0
Purchased Services	12,991	8,580	8,580	5,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	50,075	21,017	31,584	34,111
Excess Revenues / (Net Cost to the County)	(50,075)	(21,017)	(31,584)	(34,111)
General Appropriation Required	50,075	21,017	31,584	34,111
Budget Variance	24,048	0	(10,567)	0



Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	0.10, due to a reallocation among activities. Overall department FTEs decreased by .26 due to staff supporting the Wildlife Conservation activity.
Performance Narrative:	We anticipate new building code updates, LUR amendments, and continued enhancements on ISDS regulations. Marijuana regulations will most likely evolve as we all learn more about this industry.
Other:	

Core Services

- Amendments to International Codes, as Amended and Adopted by Gunnison County
- Amendments to Gunnison County Individual Sewage Disposal System Regulations
- Amendments to Gunnison County Land Use Resolution
- Amendments to Gunnison County Special Development Project Regulations
- Amendments to Gunnison County Regulations for Oil and Gas Operations
- Amendments to Gold Basin Industrial Park Regulations
- Amendments to Crested Butte South Special Area Regulations
- Amendments to North Fork Valley Coal Regulations
- Amendments to Gunnison Corridor Plan

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Number of annual recommendations to the applicable decision making body for improvements to both Master Plans, Land Use Regulations, ISDS regulations and Oil and Gas Regulations to improve the implementation of county goals and efficiency in the development review process for our customers.	Result	New Measure	4	6	4



180
Enforcement Program

Purpose Statement

The purpose of the Enforcement Program is to provide enforcement services to the public so that it can be assured that development is constructed and maintained to protect public health, and safety in accordance with all codes and regulations adopted and amended by Gunnison County.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	54,814	0	0	0
Supplies	55	0	0	0
Purchased Services	8,684	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	63,553	0	0	0
Excess Revenues / (Net Cost to the County)	(63,553)	0	0	0
General Appropriation Required	63,553	0	0	0
Budget Variance	21,725	0	0	0

** This Program was discontinued for the 2014 Budget. Costs associated with enforcement services have been merged with the Land Use Review Program.



**708
Enforcement Activity**

Purpose Statement

The purpose of the Enforcement Activity is to provide enforcement and conflict resolution services to the public so that it can be assured that development is constructed and maintained to protect public health and safety in accordance with all codes and regulations adopted and amended by Gunnison County.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	54,814	0	0	0
Supplies	8	0	0	0
Purchased Services	8,556	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	63,377	0	0	0
Excess Revenues / (Net Cost to the County)	(63,377)	0	0	0
General Appropriation Required	63,377	0	0	0
Budget Variance	21,901	0	0	0

** This Activity was discontinued for the 2014 Budget. Costs associated with enforcement services have been merged with the Development Review Activity.



260
General Support Services Program

Purpose Statement

The purpose of the General Support Services Program is to ensure an experienced, knowledgeable staff who can provide general information to the public and operational support to other governmental agencies and other County departments, elected and appointed volunteer commission and board members so that they have the necessary tools to perform their duties.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	72	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	72	0	0	0
Expenditures				
Personnel	171,599	0	0	0
Supplies	553	0	0	0
Purchased Services	79,680	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	251,832	0	0	0
Excess Revenues / (Net Cost to the County)	(251,761)	0	0	0
General Appropriation Required	251,761	0	0	0
Budget Variance	1,371	0	0	0

** This Program was discontinued for the 2014 Budget. Costs associated with general support services have been merged with the Land Use Review Program.



709

Leadership and Communication Activity

Purpose Statement

The purpose of the Leadership and Communication Activity is to maintain a well-trained staff and to provide accurate, timely data and analysis to customers so they can make informed decisions and perform their jobs effectively.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	72	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	72	0	0	0
Expenditures				
Personnel	91,046	0	0	0
Supplies	449	0	0	0
Purchased Services	39,649	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	131,144	0	0	0
Excess Revenues / (Net Cost to the County)	(131,073)	0	0	0
General Appropriation Required	131,073	0	0	0
Budget Variance	17,144	0	0	0

** This Activity was discontinued for the 2014 Budget. Costs associated with leadership and communication services have been merged with the Development Review Activity.



711

Staff Support for Boards and Commissions Activity

Purpose Statement

The purpose of the Staff Support for Boards and Commissions Activity is to provide accurate timely materials, data and analysis to members of the Board of County Commissioners, Planning Commission, Environmental Health Board, Board of Adjustments and Board of Building Appeals so that they can effectively perform their duties.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	80,553	0	0	0
Supplies	104	0	0	0
Purchased Services	40,031	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	120,688	0	0	0
Excess Revenues / (Net Cost to the County)	(120,688)	0	0	0
General Appropriation Required	120,688	0	0	0
Budget Variance	(15,773)	0	0	0

** This Activity was discontinued for the 2014 Budget. Costs associated with staff support services have been merged with the Development Review Activity.



370

One-Stop Shop Development Assistance Program

Purpose Statement

The purpose of the One-Stop Shop Development Assistance Program is to consolidate County land use permitting services in a single location to create an efficient development review process that results in sustainable and safe development.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	185,382	(0)	0	0
Intergovernmental	1,893	0	0	0
Charges for Services	90,722	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	208	0	0	0
Total Revenues	278,207	(0)	0	0
Expenditures				
Personnel	204,380	0	0	0
Supplies	11,881	0	0	0
Purchased Services	72,000	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	288,261	0	0	0
Excess Revenues / (Net Cost to the County)	(10,054)	(0)	0	0
General Appropriation Required	10,054	0	0	0
Budget Variance	145,752	0	0	0

** This Program was discontinued for the 2014 Budget. Costs associated with general support services have been merged with the Land Use Review Program.



706
Permitting Activity

Purpose Statement

The purpose of the Permitting Activity is to provide information, permit review, facilitation and support services to applicants, the general public, Planning Commission, Board of Adjustments, Environmental Health Board and the County Board of Commissioners so they can be informed about and effectively participate in the County's land use permitting processes.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	185,382	(0)	0	0
Intergovernmental	0	0	0	0
Charges for Services	90,497	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	208	0	0	0
Total Revenues	276,088	(0)	0	0
Expenditures				
Personnel	172,970	0	0	0
Supplies	7,239	0	0	0
Purchased Services	42,874	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	223,083	0	0	0
Excess Revenues / (Net Cost to the County)	53,006	(0)	0	0
General Appropriation Required	0	0	0	0
Budget Variance	118,076	0	0	0

** This Activity was discontinued for the 2014 Budget. Costs associated with permitting services have been merged with the Development Review Activity.



**707
Inspections Activity**

Purpose Statement

The purpose of the Inspections Activity is to provide inspection services to the public so that it can be assured that development is constructed and maintained to comply with applicable codes and regulations adopted and amended by Gunnison County.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,893	0	0	0
Charges for Services	225	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	2,118	0	0	0
Expenditures				
Personnel	31,411	0	0	0
Supplies	4,689	0	0	0
Purchased Services	29,254	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	65,354	0	0	0
Excess Revenues / (Net Cost to the County)	(63,235)	0	0	0
General Appropriation Required	63,235	0	0	0
Budget Variance	27,500	0	0	0

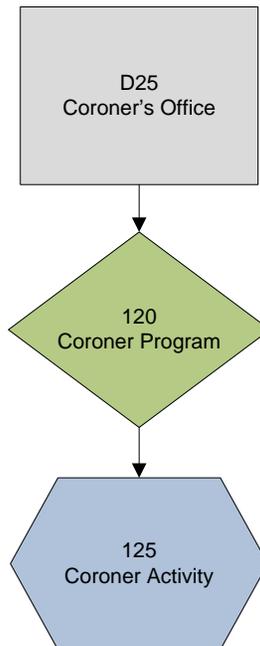
** This Activity was discontinued for the 2014 Budget. Costs associated with inspection services have been merged with the Development Review Activity.

Mission Statement

The mission of the Coroner's Office is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Elected Official

Frank Vader
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PO Box 303
Gunnison, CO 81230
(970) 641-9213
fvader@gunnisoncounty.org



Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	10	0	0	0
Total Revenues	10	0	0	0
Expenditures				
Personnel	47,354	51,502	51,476	52,023
Supplies	2,225	1,892	3,082	2,675
Purchased Services	10,135	19,920	18,756	18,169
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,511	20,000	20,000	19,250
Total Expenditures	74,225	93,314	93,314	92,117
Excess Revenues / (Net Cost to the County)	(74,215)	(93,314)	(93,314)	(92,117)
General Appropriation Required	74,215	93,314	93,314	92,117
Budget Variance	6,712	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	10	0	0	0
Total Revenues	10	0	0	0
Expenditures				
General Fund	74,225	93,314	93,314	92,117
Total Expenditures	74,225	93,314	93,314	92,117



**120
Coroner Program**

Purpose Statement

The purpose of the Coroner Program is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	10	0	0	0
Total Revenues	10	0	0	0
Expenditures				
Personnel	47,354	51,502	51,476	52,023
Supplies	2,225	1,892	3,082	2,675
Purchased Services	10,135	19,920	18,756	18,169
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,511	20,000	20,000	19,250
Total Expenditures	74,225	93,314	93,314	92,117
Excess Revenues / (Net Cost to the County)	(74,215)	(93,314)	(93,314)	(92,117)
General Appropriation Required	74,215	93,314	93,314	92,117
Budget Variance	6,712	0	0	0



**125
Coroner Activity**

Purpose Statement

The purpose of the Coroner Activity is to provide investigation, identification, communication and record keeping services to the Gunnison County community and the relatives of the deceased so they can have the manner and cause of unexpected and unattended deaths determined in a timely manner.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	10	0	0	0
Total Revenues	10	0	0	0
Expenditures				
Personnel	47,354	51,502	51,476	52,023
Supplies	2,225	1,892	3,082	2,675
Purchased Services	10,135	19,920	18,756	18,169
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,511	20,000	20,000	19,250
Total Expenditures	74,225	93,314	93,314	92,117
Excess Revenues / (Net Cost to the County)	(74,215)	(93,314)	(93,314)	(92,117)
General Appropriation Required	74,215	93,314	93,314	92,117
Budget Variance	6,712	0	0	0

Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	None.
Performance Narrative:	During 2013 and the first half of 2014, a larger percentage of the calls for service were to the far corners of the County, which unavoidably resulted in slower response times for the Coroner. During this same timeframe there were fewer drug overdoses, which translated into a higher percentage of death certificates being filed within the five-day target without the cause and manner of death listed as pending. Given the above variables that are unpredictable and outside of the Coroner's control, the below targets for 2015 may under- or over-perform.
Other:	

Core Services

- Manner and Cause of Death Determinations
- Scene Investigation Reports
- Next-of-kin Notifications
- Positive Identifications
- Death Certificates
- Death Investigation Reports

Key Performance Measures

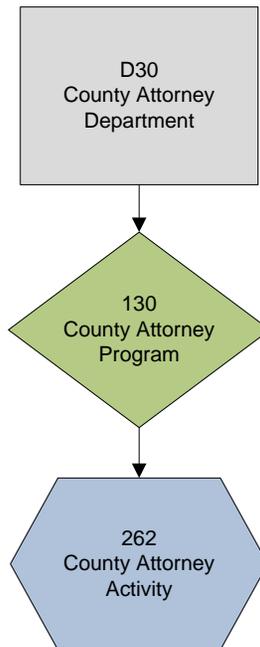
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of responses to the scene that are within 43 minutes or less.	Result	59%	85%	65%	65%
Percentage of death certificates filed within five days of death without the cause and manner of death as "pending".	Result	98%	95%	95%	95%

Mission Statement

The mission of the County Attorney’s Office is to provide legal advice and counsel to the Board of County Commissioners (BOCC), other elected and appointed officials, commissions and departments so they can understand the full extent of their legal authorities, understand the limits of those authorities and act within those authorities.

Department Director

David Baumgarten
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Gunnison, CO 81230
(970) 641-5300
dbaumgarten@gunnisoncounty.org





Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	8,719	4,525	150	4,150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	340	300	310	250
Interfund Revenues	0	0	0	0
Transfers In	85,989	98,000	98,214	98,000
Other Financing Sources and Misc.	155	0	0	0
Total Revenues	95,203	102,825	98,674	102,400
Expenditures				
Personnel	500,834	522,090	492,409	563,805
Supplies	18,222	9,915	8,610	8,169
Purchased Services	63,682	58,980	68,533	56,588
Community Prgms/Contributions	0	0	0	0
Financing Costs	2	10	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	582,740	590,995	569,552	628,562
Excess Revenues / (Net Cost to the County)	(487,538)	(488,170)	(470,878)	(526,162)
General Appropriation Required	487,538	488,170	470,878	526,162
Budget Variance	(3,043)	0	17,292	0

Department Resources Restated by Fund

Revenues				
General Fund	95,203	102,825	98,674	102,400
Total Revenues	95,203	102,825	98,674	102,400
Expenditures				
General Fund	582,740	590,995	569,552	628,562
Total Expenditures	582,740	590,995	569,552	628,562



**130
County Attorney Program**

Purpose Statement

The purpose of the County Attorney Program is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	8,719	4,525	150	4,150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	340	300	310	250
Interfund Revenues	0	0	0	0
Transfers In	85,989	98,000	98,214	98,000
Other Financing Sources and Misc.	155	0	0	0
Total Revenues	95,203	102,825	98,674	102,400
Expenditures				
Personnel	500,834	522,090	492,409	563,805
Supplies	18,222	9,915	8,610	8,169
Purchased Services	63,682	58,980	68,533	56,588
Community Prgms/Contributions	0	0	0	0
Financing Costs	2	10	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	582,740	590,995	569,552	628,562
Excess Revenues / (Net Cost to the County)	(487,538)	(488,170)	(470,878)	(526,162)
General Appropriation Required	487,538	488,170	470,878	526,162
Budget Variance	(3,043)	0	17,292	0



262
County Attorney Activity

Purpose Statement

The purpose of the County Attorney Activity is to provide legal advice and counsel services to the Board of County Commissioners, other elected officials and appointed officials, commissions and departments so they can have accurate, complete and neutral advice consistent with the law and County policy.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	8,719	4,525	150	4,150
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	340	300	310	250
Interfund Revenues	0	0	0	0
Transfers In	85,989	98,000	98,214	98,000
Other Financing Sources and Misc.	155	0	0	0
Total Revenues	95,203	102,825	98,674	102,400
Expenditures				
Personnel	500,834	522,090	492,409	563,805
Supplies	18,222	9,915	8,610	8,169
Purchased Services	63,682	58,980	68,533	56,588
Community Prgms/Contributions	0	0	0	0
Financing Costs	2	10	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	582,740	590,995	569,552	628,562
Excess Revenues / (Net Cost to the County)	(487,538)	(488,170)	(470,878)	(526,162)
General Appropriation Required	487,538	488,170	470,878	526,162
Budget Variance	(3,043)	0	17,292	0



Budget Changes

Proposed Change in Funding:	-\$425 or -.41%.
Proposed Change in FTEs:	None
Performance Narrative:	There is no significant change in this activity's performance.
Other:	

Core Services

- Formal legal opinions (written and oral)
- Informal legal opinions (written and oral)
- Problem solving consultations
- Coalition building initiatives
- Joint policy advocacy initiatives (County Manager)
- Continuity of Service initiative

Key Performance Measures

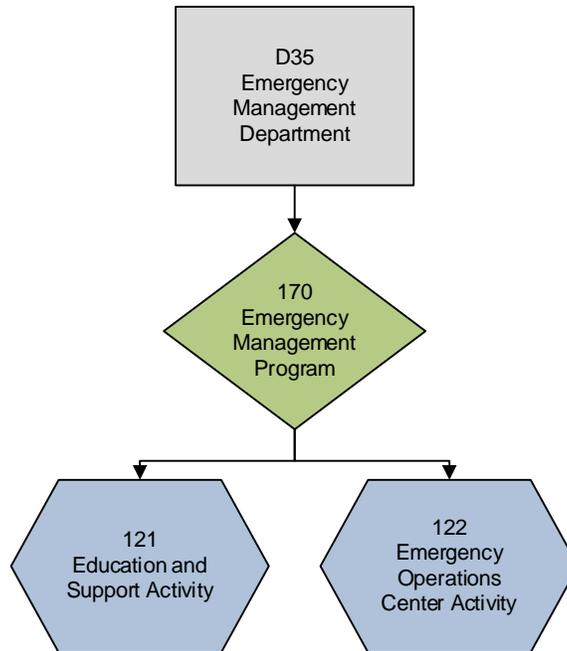
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of time that the County Attorney's Office advice takes into consideration all relevant Board policies and objectives.	Result	100%	100%	100%	100%
Percentage of agenda items routed for attorney review that are reviewed and forwarded to the County Manager's Office for Board or Manager signature within five working days of receipt.	Result	98.6%	99.6%	97.5%	98.6%

Mission Statement

The mission of the Emergency Management Department is to provide comprehensive emergency management program services to Gunnison County agencies, first responders and citizens so they have the necessary tools, information and assistance to develop and implement effective mitigation, preparedness, activities, and response and recovery plans.

Department Director

Scott Morrill
510 W. Bidwell Avenue
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(970) 641-2481
smorrill@gunnisoncounty.org





Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,086	64,658	93,536	75,646
Charges for Services	213	0	859	0
Contributions and Other Grants	145	0	4,086	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	5,148	0	0	0
Other Financing Sources and Misc.	64	0	0	0
Total Revenues	69,655	64,658	98,481	75,646
Expenditures				
Personnel	87,300	92,118	91,514	119,167
Supplies	3,982	8,244	11,958	2,553
Purchased Services	48,421	61,019	67,305	62,743
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,148	0	24,427	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	144,852	161,381	195,204	184,463
Excess Revenues / (Net Cost to the County)	(75,197)	(96,723)	(96,723)	(108,817)
General Appropriation Required	75,197	96,723	96,723	108,817
Budget Variance	11,144	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	69,655	64,658	98,481	75,646
Total Revenues	69,655	64,658	98,481	75,646
Expenditures				
General Fund	144,852	161,381	195,204	184,463
Total Expenditures	144,852	161,381	195,204	184,463



170

Emergency Management Program

Purpose Statement

The purpose of the Emergency Management Program is to provide mitigation preparedness, response and recovery information services to the public, County departments and first responders so that they can effectively prepare for and respond to emergencies.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,086	64,658	93,536	75,646
Charges for Services	213	0	859	0
Contributions and Other Grants	145	0	4,086	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	5,148	0	0	0
Other Financing Sources and Misc.	64	0	0	0
Total Revenues	69,655	64,658	98,481	75,646
Expenditures				
Personnel	87,300	92,118	91,514	119,167
Supplies	3,982	8,244	11,958	2,553
Purchased Services	48,421	61,019	67,305	62,743
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,148	0	24,427	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	144,852	161,381	195,204	184,463
Excess Revenues / (Net Cost to the County)	(75,197)	(96,723)	(96,723)	(108,817)
General Appropriation Required	75,197	96,723	96,723	108,817
Budget Variance	11,144	0	0	0



121

Education and Support Activity

Purpose Statement

The purpose of the Education and Support Activity is to provide preparedness and emergency information to the public, county personnel and first responders, so they can successfully prepare for, manage and recover from emergencies.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	46,065	75,719	54,260
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	46,065	75,719	54,260
Expenditures				
Personnel	0	68,171	68,171	88,456
Supplies	0	5,884	4,599	1,718
Purchased Services	0	27,623	34,135	28,986
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	24,427	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	101,678	131,332	119,160
Excess Revenues / (Net Cost to the County)	0	(55,613)	(55,613)	(64,900)
General Appropriation Required	0	55,613	55,613	64,900
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	\$8,195 or 17.79%.
Proposed Change in FTEs:	0.34. Emergency Management has included a 0.45 FTE increase overall for additional hours worked by the Deputy Emergency Manager.
Performance Narrative:	We increased our use of social media by creating Facebook and Twitter accounts for the Emergency Management Department, which should continue to improve citizen awareness and preparedness.
Other:	

Core Services

- Education Presentations
- National Incident Management System (NIMS) Training Coordination
- Preparedness Awareness Presentations and Announcements
- Equipment Grants Administration and Procurement
- Committee Facilitations
- Needs Assessments
- Risk Assessments
- Emergency Response Exercises
- Continuity of Operation Plan Consultations
- Emergency Planning Committee Facilitations

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of respondents to the biennial Citizen Survey indicate that emergency preparedness services offered by Gunnison County are good or excellent.	Result	67%	67%	67%	70%



122
Emergency Operations Center

Purpose Statement

The purpose of the Emergency Operations Center Activity is to provide coordination and emergent informational support services to the first responders, County departments, and the public so that they can successfully manage emergency incidents.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	18,593	17,817	21,386
Charges for Services	0	0	859	0
Contributions and Other Grants	0	0	4,086	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	18,593	22,762	21,386
Expenditures				
Personnel	0	23,947	23,343	30,711
Supplies	0	2,360	7,359	835
Purchased Services	0	33,396	33,170	33,757
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	0	59,703	63,872	65,303
Excess Revenues / (Net Cost to the County)	0	(41,110)	(41,110)	(43,917)
General Appropriation Required	0	41,110	41,110	43,917
Budget Variance	0	0	0	0



Budget Changes

Proposed Change in Funding:	\$2,793 or an increase of 15.02%.
Proposed Change in FTEs:	0.11. Emergency Management has included a 0.45 FTE increase overall for additional hours worked by the Deputy Emergency Manager.
Performance Narrative:	We will continue monthly EOC trainings to improve staff skills, and we will increase our outreach to encourage other staff to become part of the team. These efforts will help with successful management of an incident.
Other:	

Core Services

- Emergency Operations Center (EOC) Management
- Emergency Operations Center Activations
- Public Warnings / Notifications
- Evacuation Coordinations
- Out-of-Area Resource Coordinations
- Emergency Reception Areas and Shelter Coordinations
- Recovery Coordinations
- Long Term Operational Plans
- State and Federal Liaisons

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of public warning messages that are sent within 10 minutes of receiving the request.	Result	100%	100%	100%	100%
Percentage of functional activations of the EOC that occur within 20 minutes of the activation request.	Result	100%	100%	100%	100%



123

Emergency Management Activity

Purpose Statement

The purpose of the Emergency Management Activity is to provide funding opportunities for equipment, training, preparation and planning services to first responders so they have the resources they need to manage incidents as identified in Needs and Risk Assessments.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,086	0	0	0
Charges for Services	213	0	0	0
Contributions and Other Grants	145	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	5,148	0	0	0
Other Financing Sources and Misc.	64	0	0	0
Total Revenues	69,655	0	0	0
Expenditures				
Personnel	87,300	0	0	0
Supplies	3,982	0	0	0
Purchased Services	48,421	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,148	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	144,852	0	0	0
Excess Revenues / (Net Cost to the County)	(75,197)	0	0	0
General Appropriation Required	75,197	0	0	0
Budget Variance	11,144	0	0	0

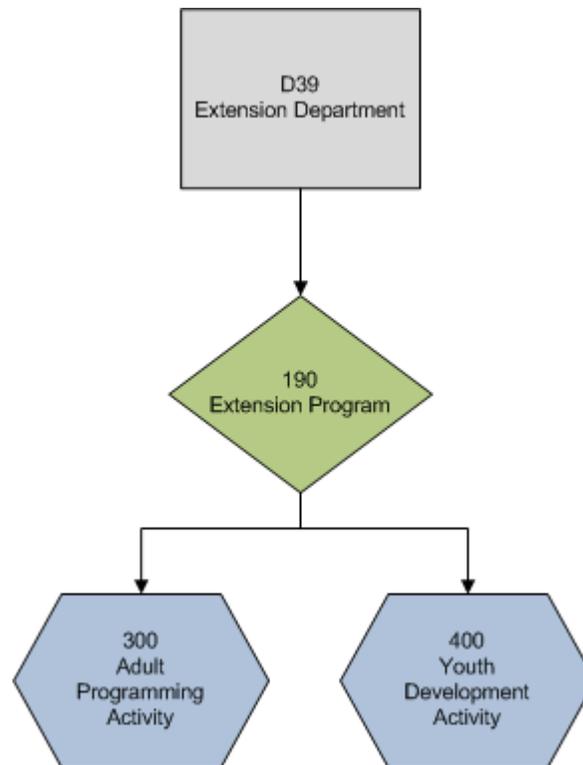
** This activity was discontinued for the 2014 Budget and split into two activities: "Education and Support" and "Emergency Operations Center".

Mission Statement

The mission of the Colorado State University Extension Office is to provide education, youth development and community development services to the members of the Gunnison community so they can increase their application of research-based knowledge to better their quality of life.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	76,964	87,299	88,705	88,441
Supplies	4,006	10,500	10,460	9,965
Purchased Services	92,551	94,131	91,326	93,157
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,521	191,930	190,491	191,563
Excess Revenues / (Net Cost to the County)	(173,521)	(191,930)	(190,491)	(191,563)
General Appropriation Required	173,521	191,930	190,491	191,563
Budget Variance	18,433	0	1,439	0

Department Resources Restated by Fund

Revenues				
General Fund	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
General Fund	173,521	191,930	190,491	191,563
Total Expenditures	173,521	191,930	190,491	191,563



**190
Extension Program**

Purpose Statement

The purpose of the Extension Program is to provide education, youth development and community development services to the members of the Gunnison County community so they can increase their application of research-based knowledge to better their quality of life.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	76,964	87,299	88,705	88,441
Supplies	4,006	10,500	10,460	9,965
Purchased Services	92,551	94,131	91,326	93,157
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	173,521	191,930	190,491	191,563
Excess Revenues / (Net Cost to the County)	(173,521)	(191,930)	(190,491)	(191,563)
General Appropriation Required	173,521	191,930	190,491	191,563
Budget Variance	18,433	0	1,439	0



300
Adult Programming Activity

Purpose Statement

The purpose of the Adult Programming Activity is to provide consultation, testing and information services to Gunnison County agricultural, horticultural, family and consumer customers so they can make immediate and long-term informed decisions about property management and their overall health and well being.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	25,080	37,150	13,124	13,597
Supplies	1,185	5,150	2,900	4,265
Purchased Services	21,334	21,230	19,325	20,561
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	47,599	63,530	35,349	38,423
Excess Revenues / (Net Cost to the County)	(47,599)	(63,530)	(35,349)	(38,423)
General Appropriation Required	47,599	63,530	35,349	38,423
Budget Variance	14,037	0	28,181	0

Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	-0.50, although there is no change in FTEs overall for Extension.
Performance Narrative:	With the restructuring of staff job responsibilities, focused attention will be directed towards community organizational needs than in the previous year. We also intend to maintain customer satisfaction as evidenced by an increased number of evaluations accurately showing support for the use of tax payer dollars for our educational programs.
Other:	

Core Services

- Consultations for hay testing, soil testing, community groups, land, livestock, garden, landscape, property management, general horticulture, weed control and wildlife control
- Agricultural and Horticultural Site Visits
- Testing analysis and results for hay, soil, water and radon
- University reviewed fact sheets
- Master Gardner training sessions
- Plant/insect/disease identifications
- Garden & landscape plans
- Training sessions for agricultural production, lawn and garden care, Master Gardner, property management, computer, health and nutrition, food safety, parenting and early childhood development, budgeting and financial
- Master Gardner Volunteer Management
- Cattle Appraisals

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of reporting participants in CSU Extension programs who state that they support using tax dollars to fund Extension programs	Result	100%	95%	90%	95%
Number of CSU Extension organizational partnerships	Result	26	20	26	24



**400
Youth Development Activity**

Purpose Statement

The purpose of the Youth Development Activity is to provide training, activity and skill development services to Gunnison County youth and volunteers so they can develop leadership, citizenship and life skills.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	51,884	50,149	75,581	74,844
Supplies	2,821	5,350	7,560	5,700
Purchased Services	71,217	72,901	72,001	72,596
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	125,922	128,400	155,142	153,140
Excess Revenues / (Net Cost to the County)	(125,922)	(128,400)	(155,142)	(153,140)
General Appropriation Required	125,922	128,400	155,142	153,140
Budget Variance	4,396	0	(26,742)	0



Budget Changes

Proposed Change in Funding:	This activity receives no specific funding.
Proposed Change in FTEs:	0.50, although there is no change in FTEs overall for Extension.
Performance Narrative:	We anticipate that 4-H enrollments will likely stay stable. However, with new staff support for the youth program we anticipate customer satisfaction and the number of kids reached by CSU Extension in after school programs to increase.
Other:	

Core Services

- Volunteer leadership trainings and consultations
- Community service coordination
- 4-H meetings and fundraisers
- Youth development activity sessions
- Recruitment events
- Youth development reports
- Youth livestock events
- Youth camps
- Monthly newsletters
- Chaperone and transportation services

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of 4-H members who reenroll in the program the following year if eligible.	Result	77.7%	80%	80%	82%

Mission Statement

The mission of the Facilities and Grounds Department is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	29,481	17,834	17,834	17,834
Charges for Services	0	600	300	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,944	13,000	13,000	33,911
Other Financing Sources and Misc.	94,068	72,570	81,382	74,562
Total Revenues	126,492	104,004	112,516	126,907
Expenditures				
Personnel	228,203	237,242	240,045	236,929
Supplies	23,500	36,175	24,069	41,847
Purchased Services	357,900	330,047	306,274	361,970
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	78,028	109,600	137,137	64,984
Capital Outlay	9,720	13,000	29,295	33,911
Miscellaneous (Extraordinary/Special)	0	2,578	0	0
Total Expenditures	713,661	744,953	753,131	755,952
Excess Revenues / (Net Cost to the County)	(587,169)	(640,949)	(640,615)	(629,045)
General Appropriation Required	587,169	640,949	640,615	629,045
Budget Variance	112,173	0	334	0

Department Resources Restated by Fund

Revenues				
General Fund	126,492	104,004	112,516	126,907
Total Revenues	126,492	104,004	112,516	126,907
Expenditures				
General Fund	713,661	744,953	753,131	755,952
Total Expenditures	713,661	744,953	753,131	755,952



**200
Facilities and Grounds Program**

Purpose Statement

The purpose of the Facilities and Grounds Program is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	29,481	17,834	17,834	17,834
Charges for Services	0	600	300	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,944	13,000	13,000	33,911
Other Financing Sources and Misc.	94,068	72,570	81,382	74,562
Total Revenues	126,492	104,004	112,516	126,907
Expenditures				
Personnel	228,203	237,242	240,045	236,929
Supplies	23,500	36,175	24,069	41,847
Purchased Services	357,900	330,047	306,274	361,970
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	78,028	109,600	137,137	64,984
Capital Outlay	9,720	13,000	29,295	33,911
Miscellaneous (Extraordinary/Special)	0	2,578	0	0
Total Expenditures	713,661	744,953	753,131	755,952
Excess Revenues / (Net Cost to the County)	(587,169)	(640,949)	(640,615)	(629,045)
General Appropriation Required	587,169	640,949	640,615	629,045
Budget Variance	112,173	0	334	0



386
Facilities and Grounds Activity

Purpose Statement

The purpose of the Facilities and Grounds Activity is to provide maintenance and construction services to County departments, residents and visitors so they can access and deliver County services in a safe and comfortable environment.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	29,481	17,834	17,834	17,834
Charges for Services	0	600	300	600
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,944	13,000	13,000	33,911
Other Financing Sources and Misc.	94,068	72,570	81,382	74,562
Total Revenues	126,492	104,004	112,516	126,907
Expenditures				
Personnel	228,203	237,242	240,045	236,929
Supplies	23,500	36,175	24,069	41,847
Purchased Services	357,900	330,047	306,274	361,970
Community Prgms/Contributions	0	0	0	0
Financing Costs	16,311	16,311	16,311	16,311
Transfers Out	78,028	109,600	137,137	64,984
Capital Outlay	9,720	13,000	29,295	33,911
Miscellaneous (Extraordinary/Special)	0	2,578	0	0
Total Expenditures	713,661	744,953	753,131	755,952
Excess Revenues / (Net Cost to the County)	(587,169)	(640,949)	(640,615)	(629,045)
General Appropriation Required	587,169	640,949	640,615	629,045
Budget Variance	112,173	0	334	0

Budget Changes

Proposed Change in Funding:	\$22,903 or 22.02%, primarily due to Sales Tax funding to support building improvements costs.
Proposed Change in FTEs:	0.11, a result of fewer hours spent working on the Mtn. View apartments. Overall, FTEs remain at 3.31.
Performance Narrative:	The Facilities and Grounds Department has experienced a large increase in work orders (322 expected by the end of 2014), and we have increased our preventative maintenance tasks to meet needs required to keep facilities and equipment operating efficiently. We expect a continued increase in demand, and we will meet the extra work load with current staff and budget, with careful allocation of both, for efficient use of time and budget. As a result, we expect an increase in the amount of time needed to complete work orders. By mid-2014, 64% of work orders were complete within 72 hours, while the goal was 95%. For 2015, we will reduce our goal to 80% and we plan to hit that goal with efficiency gains and strategies which are showing progress.
Other:	We procured and implemented an online maintenance management and work order scheduling system in 2013. Using this system, we have begun to organize our workload to efficiently use our resources and keep up and track preventative maintenance tasks, which will reduce downtime and the number of repair calls.

Core Services

- Work Order Requests
- Daily Building Janitorial Cleanings
- Constructions and Building Improvements
- Main Sidewalk Entryway Snow Removals
- Equipment Inspections
- New Structure Consultation and Contract Management
- Emergency Repairs
- Scheduled Preventative Maintenance Services
- Mowing and Other Grounds Upkeep Services

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of Emergency Repair work orders resolved within 24 hours.	Result	New Measure	80%	92%	80%
Percentage of Non-Emergency work orders resolved within 72 hours.	Result	New Measure	95%	64%	64%
Percentage of scheduled major preventative maintenance work orders completed within established timelines.	Result	New Measure	90%	100%	100%
Percentage of energy efficiency increase in one County facility per year.	Result	New Measure	100%	100%	100%
Percentage of Courthouse construction milestones met by the established timelines	Result	New Measure	80%	100%	100%



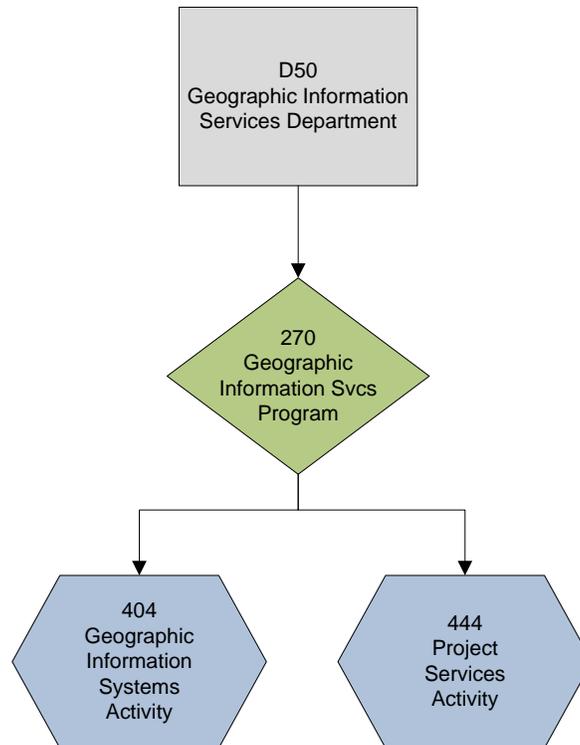
= This performance measure aligns directly with the Commissioners' Strategic Plan.

Mission Statement

The mission of the Geographic Information Services Department is to provide geographic data and special project services to the public, other County departments and government entities so they can make informed decisions and have tools for preserving quality of life.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	783	400	200	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	179,082	179,670	179,670	179,669
Transfers In	0	0	0	0
Other Financing Sources and Misc.	27	0	32	32
Total Revenues	179,892	180,070	179,902	179,901
Expenditures				
Personnel	187,938	194,510	194,124	198,627
Supplies	4,821	10,916	6,102	6,639
Purchased Services	37,426	45,864	44,818	45,172
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,220	20,754	20,754	16,184
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	238,404	272,044	265,798	266,622
Excess Revenues / (Net Cost to the County)	(58,512)	(91,974)	(85,896)	(86,721)
General Appropriation Required	58,512	91,974	85,896	86,721
Budget Variance	21,216	0	6,078	0

Department Resources Restated by Fund

Revenues				
General Fund	12	0	12	12
ISF-II	179,880	180,070	179,890	179,889
Total Revenues	179,892	180,070	179,902	179,901
Expenditures				
General Fund	68,543	79,440	76,487	76,714
ISF-II	169,862	192,604	189,311	189,908
Total Expenditures	238,404	272,044	265,798	266,622



270

Geographical Information Services Program

Purpose Statement

The purpose of the Geographical Information Services program is to provide mapping and special project services to the public, other County departments and government entities so they can receive current and accurate geographic data.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	783	400	200	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	179,082	179,670	179,670	179,669
Transfers In	0	0	0	0
Other Financing Sources and Misc.	27	0	32	32
Total Revenues	179,892	180,070	179,902	179,901
Expenditures				
Personnel	187,938	194,510	194,124	198,627
Supplies	4,821	10,916	6,102	6,639
Purchased Services	37,426	45,864	44,818	45,172
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,220	20,754	20,754	16,184
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	238,404	272,044	265,798	266,622
Excess Revenues / (Net Cost to the County)	(58,512)	(91,974)	(85,896)	(86,721)
General Appropriation Required	58,512	91,974	85,896	86,721
Budget Variance	21,216	0	6,078	0



404

Geographical Information Systems Activity

Purpose Statement

The purpose of the Geographical Information Systems Activity is to provide maps and digital spatial information services to the public, other County departments and governmental entities so they can receive current and accurate geographic data.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	783	400	200	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	179,082	179,670	179,670	179,669
Transfers In	0	0	0	0
Other Financing Sources and Misc.	16	0	20	20
Total Revenues	179,880	180,070	179,890	179,889
Expenditures				
Personnel	137,317	137,707	137,436	140,610
Supplies	3,798	9,666	4,900	5,437
Purchased Services	20,526	24,477	26,221	27,677
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	8,220	20,754	20,754	16,184
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	169,862	192,604	189,311	189,908
Excess Revenues / (Net Cost to the County)	10,019	(12,534)	(9,421)	(10,019)
General Appropriation Required	0	12,534	9,421	10,019
Budget Variance	10,307	0	3,113	0



Budget Changes

Proposed Change in Funding:	-\$181, or a reduction of .10%. Fewer map sales are being made due to the availability of data via the County's website.
Proposed Change in FTEs:	None.
Performance Narrative:	Key performance measures are expected to continue scoring highly, while improvements in parcel spatial accuracy and 911 mapping accuracy will be the focus for 2015.
Other:	

Core Services

- Geographic data creation and collection – parcels, addresses, roads, aerials, etc.
- Website data services – interactive web map, PDF maps, GIS datasets
- Printed maps – large format plotter, mapbooks, etc.
- Specific Mapping Solutions – utility & weed map applications, desktop mapping applications for employees, etc.
- Geographic data analysis
- Global Positioning System (GPS) data collection

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of E911 addressing changes and/or additions updated within two days.	Result	71.4%	85%	90%	85%
Percentage of parcels current with Assessor's Office database.	Result	99.8%	100%	99.9%	99.8%



**444
Project Services Activity**

Purpose Statement

The purpose of the Project Services activity is to provide services related to land conservation, E911 addressing, land use data analysis, project coordination and graphic design services to the public, other County departments, and governmental entities so they can be assured sufficient private lands are conserved in Gunnison County to protect the existing quality of life and to ensure addressing functions properly within the E911 System.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	12	0	12	12
Total Revenues	12	0	12	12
Expenditures				
Personnel	50,620	56,803	56,688	58,017
Supplies	1,023	1,250	1,202	1,202
Purchased Services	16,900	21,387	18,597	17,495
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	68,543	79,440	76,487	76,714
Excess Revenues / (Net Cost to the County)	(68,531)	(79,440)	(76,475)	(76,702)
General Appropriation Required	68,531	79,440	76,475	76,702
Budget Variance	10,909	0	2,965	0

Budget Changes

Proposed Change in Funding:	There is no significant change in this activity's funding.
Proposed Change in FTEs:	None.
Performance Narrative:	The target for 2015 remains the same as last year, however, conservation easement projects began costing more in 2014 due to new requirements. This has caused the Land Preservation Fund (a key source for local match funds) to be more depleted than in past years.
Other:	While the amount of land conserved annually varies considerably year to year, interest by landowners is currently high despite recent increases in transaction costs to complete conservation easements.

Core Services

- Land Conservation Services - Land Preservation Board, Residential Density Transfer Program, Ranchland Initiative
- E 911 Address Management Services - Master Street Addressing Guide Coordination, Address Management, Regional Coordination
- Land Use Planning Data Analysis - Gunnison Sage-grouse, Development/economic, Community Indicators, Federal projects, Long Range Plans
- Project Coordination Services – Energy, Census, Site Plans, Local Government Approval
- Graphic Design - Technical Drawing, Posters, Signs

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Number of new acres of private land conserved annually in Gunnison County.	Output	3,726	2,125	2,000	2,125

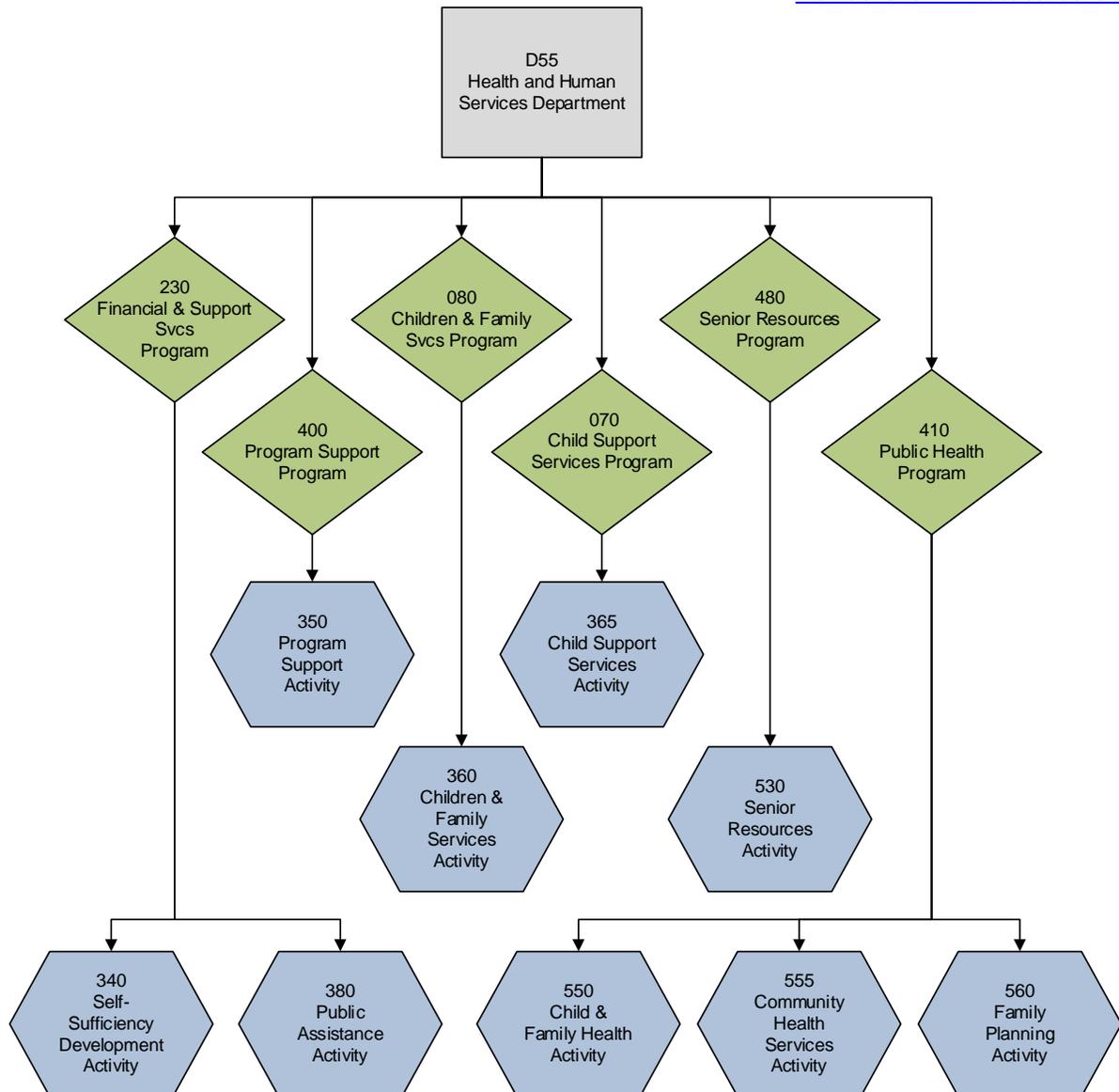
 = This performance measure aligns directly with the Commissioners' Strategic Plan.

Mission Statement

The mission of the Gunnison County Department of Health and Human Services (DHHS) is to provide prevention, protection, advocacy and support services to Gunnison and Hinsdale County-area individuals and families across the life spectrum so they can have an improved quality of life.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	266,885	278,000	278,368	278,368
Licenses and Permits	0	0	0	0
Intergovernmental	3,983,060	4,055,230	4,157,374	4,401,226
Charges for Services	57,010	84,528	52,666	54,498
Contributions and Other Grants	97,491	56,184	97,897	115,740
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	140,537	237,818	253,578	262,818
Other Financing Sources and Misc.	84,049	88,846	87,600	90,750
Total Revenues	4,629,031	4,800,606	4,927,483	5,203,400
Expenditures				
Personnel	1,691,218	1,822,829	1,794,161	1,943,506
Supplies	167,396	169,667	201,340	171,194
Purchased Services	467,007	464,062	416,198	519,286
Community Prgms/Contributions	2,205,020	2,254,835	2,321,005	2,398,895
Financing Costs	0	0	0	0
Transfers Out	169,372	257,968	268,942	265,662
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	(1,630)	0
Total Expenditures	4,700,012	4,969,361	5,000,015	5,298,543
Excess Revenues / (Net Cost to the County)	(70,981)	(168,755)	(72,532)	(95,143)
General Appropriation Required	70,981	168,755	72,532	95,143
Budget Variance	57,903	0	96,223	0

Department Resources Restated by Fund

Revenues				
General Fund	487,051	426,889	495,237	562,693
Human Services Fund	3,642,016	3,799,293	3,868,397	4,075,815
Public Health Agency Fund	499,964	574,424	563,849	564,892
Total Revenues	4,629,031	4,800,606	4,927,483	5,203,400
Expenditures				
General Fund	589,106	512,857	578,250	645,705
Human Services Fund	3,615,049	3,868,929	3,856,439	4,082,133
Public Health Agency Fund	495,858	587,575	565,326	570,705
Total Expenditures	4,700,012	4,969,361	5,000,015	5,298,543



230
Financial & Support Services Program

Purpose Statement

The purpose of the Financial and Support Services Program is to provide life skills evaluation and training, direct assistance such as public medical insurance, financial assistance, employment activities, budgeting, nutrition and other basic services so families can achieve stability.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	2,084,162	2,145,184	2,211,058	2,288,495
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2,864	800	800	750
Total Revenues	2,087,026	2,145,984	2,211,858	2,289,245
Expenditures				
Personnel	61,060	56,120	9,737	29,821
Supplies	400	0	0	0
Purchased Services	99,644	105,369	96,619	100,355
Community Prgms/Contributions	1,907,776	1,953,713	2,048,435	2,091,613
Financing Costs	0	0	0	0
Transfers Out	0	0	540	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	77,116	63,000	90,858	93,000
Total Expenditures	2,145,997	2,178,202	2,246,189	2,314,789
Excess Revenues / (Net Cost to the County)	(58,970)	(32,218)	(34,331)	(25,544)
General Appropriation Required	58,970	32,218	34,331	25,544
Budget Variance	(19,520)	0	(2,113)	0



340

Self-Sufficiency Development Activity

Purpose Statement

The purpose of the Self-Sufficiency Development Activity is to provide employment and life skills assessment, planning and training as well as case management and referral services to families so they can have access to financial benefits and programs that promote family stability.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	175,656	191,443	177,610	216,776
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	175,656	191,443	177,610	216,776
Expenditures				
Personnel	58,779	53,552	7,170	27,157
Supplies	400	0	0	0
Purchased Services	20,951	21,246	20,967	20,000
Community Prgms/Contributions	78,706	93,713	91,500	102,613
Financing Costs	0	0	0	0
Transfers Out	0	0	540	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	69,757	55,000	86,000	87,000
Total Expenditures	228,593	223,511	206,177	236,770
Excess Revenues / (Net Cost to the County)	(52,937)	(32,068)	(28,567)	(19,994)
General Appropriation Required	52,937	32,068	28,567	19,994
Budget Variance	(18,387)	0	3,501	0



Budget Changes

Proposed Change in Funding:	\$25,333 or 13.23%.
Proposed Change in FTEs:	-0.50
Performance Narrative:	The Self-Sufficiency Program has shown stable demand, and case management has improved with resource focus on dedicated staffing. The new performance measure demonstrates a focus on improved case management services.
Other:	

Core Services

- Orientation Sessions
- Individual Responsibility Contracts
- Financial Plans
- Education and Job Preparation classes
- Family Preservation Services
- Client Assessments
- Case Management Services
- Financial Assistance Determinations
- Program, Referrals, and Funding Collaborations
- Fraud and Recovery Investigations

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of individuals leaving the Colorado Works Program who exit due to employment or other positive or neutral leave reason (not by sanction/noncompliance).	Result	34.6%	50%	50%	50%



**380
Public Assistance Activity**

Purpose Statement

The purpose of the Public Assistance Activity is to provide eligibility determination services to qualified Gunnison and Hinsdale County residents so they can have timely access to food, public medical insurance, financial benefits and programs.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,908,506	1,953,741	2,033,448	2,071,719
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2,864	800	800	750
Total Revenues	1,911,370	1,954,541	2,034,248	2,072,469
Expenditures				
Personnel	2,280	2,568	2,567	2,664
Supplies	0	0	0	0
Purchased Services	78,693	84,123	75,652	80,355
Community Prgms/Contributions	1,829,071	1,860,000	1,956,935	1,989,000
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	7,359	8,000	4,858	6,000
Total Expenditures	1,917,404	1,954,691	2,040,012	2,078,019
Excess Revenues / (Net Cost to the County)	(6,033)	(150)	(5,764)	(5,550)
General Appropriation Required	6,033	150	5,764	5,550
Budget Variance	(1,133)	0	(5,614)	0

Budget Changes

Proposed Change in Funding:	\$117,928 or 6.03%.
Proposed Change in FTEs:	None.
Performance Narrative:	In July 2015, the County will begin processing 100% of all Medicaid applications, which will increase total cases by an estimated 500 more cases. We will strive to meet this increased demand and manage the timeliness of applications with additional resources.
Other:	

Core Services

- Financial Assistance Applications and Determinations
- Supplemental Nutrition Assistance Program Services
- Energy Assistance Evaluations
- Emergency Funding Assistance Evaluations for Housing, Food, Child Care, Medical Services and Transportation
- Fraud and Recovery Investigations
- Collaborations (Domestic Violence, Health, Child Welfare, behavioral Health)
- Referrals

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percentage of Supplemental Nutrition Assistance Program (SNAP) applications that are processed within 30 days.	Result	96.1%	95%	95%	95%
Percentage of Family Medicaid applications that are processed within 45 days.	Result	96.5%	95%	95%	95%
 Percentage of Gunnison and Hinsdale residents who have health insurance coverage (public and private).	Result	New Measure	80%	80%	80%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



400
Program Support Program

Purpose Statement

The purpose of the Program Support Program is to provide information, referral and operational support to individuals and families so they can access health and human service programs.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	266,885	278,000	278,368	278,368
Licenses and Permits	0	0	0	0
Intergovernmental	471,027	508,805	514,614	624,343
Charges for Services	11,948	13,000	13,000	13,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	140,512	237,818	237,818	237,818
Other Financing Sources and Misc.	1,970	0	1,000	1,000
Total Revenues	892,342	1,037,623	1,044,800	1,155,029
Expenditures				
Personnel	605,025	724,947	704,039	780,234
Supplies	14,652	19,275	40,103	14,144
Purchased Services	142,083	149,900	143,641	195,969
Community Prgms/Contributions	103,044	120,226	123,351	131,722
Financing Costs	0	0	0	0
Transfers Out	83,444	161,548	154,968	167,662
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(269,886)	(255,140)	(311,634)	(312,300)
Total Expenditures	678,363	920,756	854,468	977,431
Excess Revenues / (Net Cost to the County)	213,979	116,867	190,332	177,598
General Appropriation Required	0	0	0	0
Budget Variance	18,856	0	73,465	0



350
Program Support Activity

Purpose Statement

The purpose of the Program Support Activity is to provide information, referral, operational support and specific services (such as vital records, Women’s Wellness Connection and Child Care assistance) to individuals and families so they can access health and human service programs.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	266,885	278,000	278,368	278,368
Licenses and Permits	0	0	0	0
Intergovernmental	471,027	508,805	514,614	624,343
Charges for Services	11,948	13,000	13,000	13,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	140,512	237,818	237,818	237,818
Other Financing Sources and Misc.	1,970	0	1,000	1,000
Total Revenues	892,342	1,037,623	1,044,800	1,155,029
Expenditures				
Personnel	605,025	724,947	704,039	780,234
Supplies	14,652	19,275	40,103	14,144
Purchased Services	142,083	149,900	143,641	195,969
Community Prgms/Contributions	103,044	120,226	123,351	131,722
Financing Costs	0	0	0	0
Transfers Out	83,444	161,548	154,968	167,662
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	(269,886)	(255,140)	(311,634)	(312,300)
Total Expenditures	678,363	920,756	854,468	977,431
Excess Revenues / (Net Cost to the County)	213,979	116,867	190,332	177,598
General Appropriation Required	0	0	0	0
Budget Variance	18,856	0	73,465	0



Budget Changes

Proposed Change in Funding:	\$117,406 or 11.31%.
Proposed Change in FTEs:	0.40.
Performance Narrative:	All key performance measures are being met at this time. The client satisfaction surveys indicate a 95.7% satisfaction rate, with a 2.2% increase in the number of client contacts. Implementation of the Affordable Care Act has resulted in clients seeking information and guidance, and this is expected to stay on pace for 2015. Due to Healthcare Reform, Program Support in Public Health now bills public and private insurance companies for services provided in Family Planning and Child and Family Health Services. A Vital Records audit by the State of Colorado resulted in a 100% compliance rating for the 2014 audit. The average number of children on the waiting list for the Child Care Assistance Program in 2014 has remained below the target of 15 children per month, and it is anticipated to remain below 15 for the year 2015.
Other:	

Core Services

- Client Services (Phone and Walk-ins, Screenings, Referrals, Scheduling, Benefits Administration)
- Vital Records
- Child Care Assistance
- Program Compliance and Accountability Services
- Reports (Data Entry and Various Required Reports)
- Legislative Recommendations and Actions

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of individuals surveyed who report satisfaction with timeliness, courtesy and information received.	Result	95.7%	95%	97%	95%
Percentage of birth/death certificate applications reviewed by state audit that are complete and in compliance with all measures.	Result	100%	95%	100%	95%



No more than 15 children (average) are on the Child Care Assistance Program waiting list.	Result	14.7	15	3.6	8
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080
Children & Family Services Program

Purpose Statement

The purpose of the Children and Family Services Program is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	761,007	785,743	786,090	814,278
Charges for Services	0	0	0	0
Contributions and Other Grants	3,095	2,500	1,000	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	764,102	788,243	787,090	815,278
Expenditures				
Personnel	436,403	464,907	458,661	469,189
Supplies	650	0	292	0
Purchased Services	31,860	41,317	35,117	55,420
Community Prgms/Contributions	183,608	168,495	127,396	161,197
Financing Costs	0	0	0	0
Transfers Out	73,867	77,420	94,134	79,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	192,770	192,140	219,146	219,300
Total Expenditures	919,157	944,279	934,746	984,106
Excess Revenues / (Net Cost to the County)	(155,054)	(156,036)	(147,656)	(168,828)
General Appropriation Required	155,054	156,036	147,656	168,828
Budget Variance	23,787	0	8,380	0



360

Children and Family Services Activity

Purpose Statement

The purpose of the Children and Family Services Activity is to provide investigation, referral, intervention and support services to children (0 to 18 years of age), some young adults and their families so they can live in permanent, safe and stable homes.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	761,007	785,743	786,090	814,278
Charges for Services	0	0	0	0
Contributions and Other Grants	3,095	2,500	1,000	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	764,102	788,243	787,090	815,278
Expenditures				
Personnel	436,403	464,907	458,661	469,189
Supplies	650	0	292	0
Purchased Services	31,860	41,317	35,117	55,420
Community Prgms/Contributions	183,608	168,495	127,396	161,197
Financing Costs	0	0	0	0
Transfers Out	73,867	77,420	94,134	79,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	192,770	192,140	219,146	219,300
Total Expenditures	919,157	944,279	934,746	984,106
Excess Revenues / (Net Cost to the County)	(155,054)	(156,036)	(147,656)	(168,828)
General Appropriation Required	155,054	156,036	147,656	168,828
Budget Variance	23,787	0	8,380	0



Budget Changes

Proposed Change in Funding:	\$27,035 or 3.43%.
Proposed Change in FTEs:	-0.10
Performance Narrative:	Additional performance measures have been added to align the CFS Team with measures that are being utilized in the C-Stat Scorecard (the Colorado Human Services Department statistical measure for Child and Family Services). Key performance measures remain and are the primary focus of attention to secure safety, permanency and wellbeing for the children and youth in Gunnison County.
Other:	

Core Services

- Abuse and Neglect Reporting, Evaluation and Assessment
- Crisis Intervention Services
- Foster Care Recruitment, Certification, Training and Support
- Community Resource Referrals
- Treatment Planning
- Supervised Visitation and Planning
- Mentoring Services
- Discharge Planning
- Professional Consultations
- Community Collaborations

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of the children and youth who have a founded finding of abuse or neglect who do not have a founded finding within the previous six months.	Result	100%	95%	98%	95%
Percentage of children and youth participating in a child welfare case who achieve permanency within 12 months of the case opening date.	Result	100%	90%	98%	95%
The rate of child abuse in Gunnison and Hinsdale Counties remains less than 9 incidents per 1,000 children	Result	Will be reported in 2015	9	Will be reported in 2016	9

 <p>Maximum number of days that children in Gunnison and Hinsdale Counties are in the custody of the Department of Human Services</p>	Result	2,390	3,000	2,500	3,000
<p>Percentage of children and youth who are participating in an open child welfare case who are seen face-to-face by their caseworker at least once each month.</p>	Result	95.5%	97%	95%	90%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



070
Child Support Services Program

Purpose Statement

The purpose of the Child Support Services Program is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,676	65,185	67,914	68,982
Charges for Services	180	200	400	445
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	64,856	65,385	68,314	69,427
Expenditures				
Personnel	77,114	79,387	79,204	81,008
Supplies	18	75	0	0
Purchased Services	1,105	2,470	1,495	1,455
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	12,062	19,000	19,300	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,299	100,932	99,999	101,463
Excess Revenues / (Net Cost to the County)	(25,443)	(35,547)	(31,685)	(32,036)
General Appropriation Required	25,443	35,547	31,685	32,036
Budget Variance	6,711	0	3,862	0



365
Child Support Services Activity

Purpose Statement

The purpose of the Child Support Services Activity is to provide financial- and medical-order establishment and enforcement services to custodial parties and their children so they can receive the court-ordered financial support.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	64,676	65,185	67,914	68,982
Charges for Services	180	200	400	445
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	64,856	65,385	68,314	69,427
Expenditures				
Personnel	77,114	79,387	79,204	81,008
Supplies	18	75	0	0
Purchased Services	1,105	2,470	1,495	1,455
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	12,062	19,000	19,300	19,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	90,299	100,932	99,999	101,463
Excess Revenues / (Net Cost to the County)	(25,443)	(35,547)	(31,685)	(32,036)
General Appropriation Required	25,443	35,547	31,685	32,036
Budget Variance	6,711	0	3,862	0



Budget Changes

Proposed Change in Funding:	\$4,042 or 6.18%.
Proposed Change in FTEs:	None.
Performance Narrative:	Of the 268 open cases (7% decline from 2012) for child support services in 2013, approximately 158 had current support due totaling approximately \$759,995 cumulative over the year. Collections were \$587,528 for current support or 77.3% of the current support due for the year, which exceeded the target goal of 64.3% by 13%, an increase from 2012 of an additional 5.3%. There are a number of actions contributing to this success, such as closely monitoring nonpaying cases, initiating sanctions for nonpayment such as license suspensions, and requesting payment modifications through the court. Despite a declining trend in the number of child support services cases in 2013 and consequently the overall monthly amount due resulting in less total collections, the percentage of collections continues to increase and all performance measures meet or exceed state goals.
Other:	

Core Services

- Paternity Determinations and Court Orders
- Child Support Orders
- Medical/Health Care Orders
- Child Support Modifications
- Child Support Enforcement Services

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of current court-ordered support dollars paid.	Result	77.3%	70%	76.8%	75%
Percentage of child support arrears cases that receive a payment during the State fiscal year.	Result	77.9%	75%	75.8%	75%
Child support dollars collected.	Result	\$768,866	\$900,000	\$802,000	\$850,000



480

Senior Resources Program

Purpose Statement

The purpose of the Senior Resources Program is to provide information, assessment, case management, advocacy and referral services to adults and families so they can have an improved quality of life.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	98,327	100,250	100,454	127,598
Charges for Services	500	8,828	3,531	9,253
Contributions and Other Grants	6,212	1,700	1,000	1,200
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	25,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	105,039	110,778	104,985	163,051
Expenditures				
Personnel	133,152	129,450	122,716	157,571
Supplies	3,433	4,446	4,455	3,980
Purchased Services	23,023	25,794	26,726	50,412
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	159,607	159,690	153,897	211,963
Excess Revenues / (Net Cost to the County)	(54,568)	(48,912)	(48,912)	(48,912)
General Appropriation Required	54,568	48,912	48,912	48,912
Budget Variance	(1,451)	0	0	0



530
Senior Resources Activity

Purpose Statement

The purpose of the Senior Resources Activity is to provide information, assessment, case management, and advocacy and referral services to adults and families so they can have an improved quality of life.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	98,327	100,250	100,454	127,598
Charges for Services	500	8,828	3,531	9,253
Contributions and Other Grants	6,212	1,700	1,000	1,200
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	25,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	105,039	110,778	104,985	163,051
Expenditures				
Personnel	133,152	129,450	122,716	157,571
Supplies	3,433	4,446	4,455	3,980
Purchased Services	23,023	25,794	26,726	50,412
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	159,607	159,690	153,897	211,963
Excess Revenues / (Net Cost to the County)	(54,568)	(48,912)	(48,912)	(48,912)
General Appropriation Required	54,568	48,912	48,912	48,912
Budget Variance	(1,451)	0	0	0

Budget Changes

Proposed Change in Funding:	\$52,273 or 47.19%. \$25,000 is an anticipated contribution from the Rural Transportation Authority for senior transportation.
Proposed Change in FTEs:	0.38
Performance Narrative:	Senior Resources continues to show increase in demand for services, particularly in Adult Protective Services with changes in Mandatory Reporting Laws. The performance outcomes reflect quality service.
Other:	

Core Services

- Neglect and Abuse Findings and Responses
- Home-based Visits and Case Management Services
- Court-appointed Visits and Reports
- Long-term Care Planning and Counseling
- Insurance Counseling Services- Medicare, Medicaid, Private
- Education and Information on Aging Topics
- Legal Form Assistance (Powers of Attorney, Health Care Directives)
- Referrals for Care Services (Mental Health, Veterans, In-home Care)
- Senior Transportation Services Countywide
- Senior Meals Site Services and Home Delivered Meals

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percentage of surveyed individuals receiving home-based services who report an improved quality of life.	Result	95%	90%	95%	95%
Percentage of responses to adult protection referrals that are timely.	Result	100%	90%	100%	100%
 Percentage of respondents to the biennial Citizen Survey state that the services provided to seniors by Gunnison County are good or excellent.	Result	71.2%	61%	71.2%	72%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**410
Public Health Program**

Purpose Statement

The purpose of the Public Health Program is to provide child, family and community health services including family planning programs to the residents of Gunnison County so they can be healthy and safe.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	503,860	450,063	477,244	477,530
Charges for Services	44,382	62,500	35,735	31,300
Contributions and Other Grants	88,184	51,984	95,897	113,540
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	25	0	15,760	0
Other Financing Sources and Misc.	79,215	88,046	85,800	89,000
Total Revenues	715,666	652,593	710,436	711,370
Expenditures				
Personnel	378,464	368,018	419,803	425,683
Supplies	148,243	145,871	156,490	153,070
Purchased Services	169,292	139,212	112,600	115,675
Community Prgms/Contributions	10,591	12,401	21,823	14,363
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	706,591	665,502	710,716	708,791
Excess Revenues / (Net Cost to the County)	9,075	(12,909)	(280)	2,579
General Appropriation Required	0	12,909	280	0
Budget Variance	29,521	0	12,629	0



550

Child and Family Health Activity

Purpose Statement

The purpose of the Child and Family Health Activity is to provide education, consultation, health and referral services to children and families so they can experience optimal health and wellbeing.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	248,213	235,671	259,240	247,000
Charges for Services	3,901	5,500	5,140	5,300
Contributions and Other Grants	76,304	23,000	77,563	107,599
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	25	0	15,760	0
Other Financing Sources and Misc.	0	14,746	1,800	0
Total Revenues	328,443	278,917	359,503	359,899
Expenditures				
Personnel	267,429	210,050	273,363	279,371
Supplies	11,900	12,090	25,028	20,460
Purchased Services	44,504	36,982	37,875	39,565
Community Prgms/Contributions	8,086	12,401	14,635	14,363
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	331,919	271,523	350,901	353,759
Excess Revenues / (Net Cost to the County)	(3,476)	7,394	8,602	6,140
General Appropriation Required	3,476	0	0	0
Budget Variance	15,074	0	1,208	0



Budget Changes

Proposed Change in Funding:	\$80,982 or 29.03%, most notably in Contributions and Grants.
Proposed Change in FTEs:	0.90
Performance Narrative:	<p>The biennial Citizen Survey results indicate an improvement of 16% for the percentage of citizens who state that the availability of preventative health services in Gunnison County is good or excellent. Efforts have been made to increase public’s awareness of prevention programs within Public Health by including Public Health program name in all media messaging.</p> <p>We will be changing the method of assessing Immunization Rate from hard copy review of each child receiving immunizations in Public Health who turned two years old during the reported year to an electronic assessment through the Colorado Immunization Information System (CIIS). This will improve staff efficiency, but it will lower the rate. For 2012, the historical data collection method results would be 68% while the electronic assessment method results would be 57%. Likewise, for 2013, the percentages would drop from 75% to 63%. The electronic method does not eliminate children who may have moved out of the area and it also captures only children who are 24 months old or younger, not potentially those at age 2.5 yrs. It also captures all children in Gunnison County and not just those seen at Public Health. This serves to reduce the numerator and increase the denominator causing a lower rate of fully vaccinated.</p> <p>Gunnison County continues to be 4th in the state for breastfeeding initiation rate.</p>
Other:	

Core Services

- Immunizations
- Child Care Site Visits and Consultations
- Nurse Home Visits
- Nurturing Parenting Program Classes
- Women, Infant and Children (WIC) Nutritional Program Services
- Dental Referrals and Financial Assistance
- Information, Education and Referrals

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percentage of children who are fully immunized by age two.	Result	75%	80%	80%	80%
Maximum obesity rate for children two-to-five years of age for Women, Infants and Children (WIC) participants.	Result	5.3%	10%	10%	10%
Percentage of respondents to the biennial Citizen Survey state that the availability of preventative health services in Gunnison County is good or excellent.	Result	61%	45%	61%	60%
Percentage of children 0-3 years of age in the Women, Infants and Children program who have breastfed.	Result	87.4%	90%	85%	85%



= This performance measure aligns directly with the Commissioners' Strategic Plan.



555

Community Health Services Activity

Purpose Statement

The purpose of the Community Health Services Activity is to provide community health, consumer protection and emergency preparedness services to residents so that they can experience an enhanced level of wellness and safety.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	126,094	134,820	116,972	120,277
Charges for Services	19,693	27,000	16,595	16,000
Contributions and Other Grants	6,066	23,984	16,334	4,641
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	68,882	62,000	64,000	64,000
Total Revenues	220,735	247,804	213,901	204,918
Expenditures				
Personnel	42,864	89,318	78,195	71,656
Supplies	83,455	99,520	82,052	81,719
Purchased Services	66,879	77,419	55,199	54,669
Community Prgms/Contributions	2,505	0	7,188	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	195,704	266,257	222,634	208,044
Excess Revenues / (Net Cost to the County)	25,031	(18,453)	(8,733)	(3,126)
General Appropriation Required	0	18,453	8,733	3,126
Budget Variance	24,598	0	9,720	0



Budget Changes

Proposed Change in Funding:	-\$42,886 or a reduction of 17.31%.
Proposed Change in FTEs:	0.09
Performance Narrative:	Disease surveillance remains a core service of Public Health to assure the wellbeing of all residents. Assessment reports from the state health department continue to report timely responses to all investigations. In response to a bat testing positive for rabies in 2013 and another in 2014, additional staff time has been needed for coordination with partner agencies and public education.
Other:	

Core Services

- Flu Clinics and Community Education Sessions
- Nurse Training Sessions
- Emergency Preparedness Services
- Exercise Programs
- Health Education sessions
- Consumer Protection and Food Safety
- Tobacco and Substance Abuse Prevention
- Early Childhood Council Services
- Disease Investigations and Intervention Services

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of investigations on reportable conditions for disease surveillance that are completed based on the Data Completeness Summary.	Result	97.7%	90%	98%	90%



560
Family Planning Activity

Purpose Statement

The purpose of the Family Planning Activity is to provide health services to residents of Gunnison County so they can achieve optimal reproductive health.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	129,554	79,572	101,032	110,253
Charges for Services	20,787	30,000	14,000	10,000
Contributions and Other Grants	5,814	5,000	2,000	1,300
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	10,333	11,300	20,000	25,000
Total Revenues	166,489	125,872	137,032	146,553
Expenditures				
Personnel	68,172	68,650	68,245	74,656
Supplies	52,888	34,261	49,410	50,891
Purchased Services	57,908	24,811	19,526	21,441
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	178,968	127,722	137,181	146,988
Excess Revenues / (Net Cost to the County)	(12,479)	(1,850)	(149)	(435)
General Appropriation Required	12,479	1,850	149	435
Budget Variance	(10,150)	0	1,701	0



Budget Changes

Proposed Change in Funding:	\$20,681 or 16.43%.
Proposed Change in FTEs:	0.04
Performance Narrative:	The Family Planning Program has begun providing long-acting contraceptive method placement on site. State and national rates of teen pregnancy have dropped significantly (by 40%) due to IUD usage. The local teen pregnancy rate of 8.6% is well below the state rate of 22%. The Family Planning Program continues to see a steady increase in male clients.
Other:	

Core Services

- Reproductive Health Examinations
- Healthy Sexuality Community Education Sessions
- Sexually Transmitted Disease Screening and Treatment Services
- Contraception Methods
- Referrals
- Case Management Follow-up Contacts
- Family Planning State Reports

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of family planning clients receiving services who are male.	Result	13.1%	12.5%	12.5%	12.5%
Maximum rate for teen births (teen fertility rate) in Gunnison County compared to total live births.	Result	8.6%	20%	20%	15%
Maximum Chlamydia rate.	Result	4.8%	10%	10%	10%

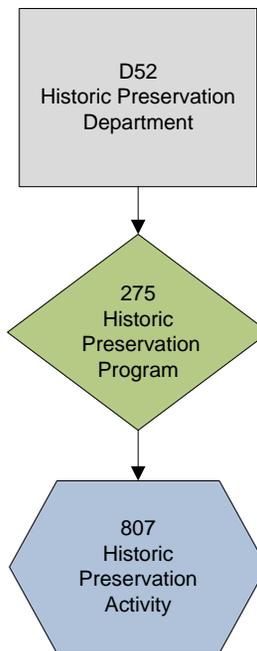
Mission Statement

The mission of the Historic Preservation Department is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Department is also responsible to make the community aware of historical information that is available to them and to continue to gather historical information on Gunnison County.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	8	0	0	0
Total Revenues	8	0	0	0
Expenditures				
Personnel	4,351	2,945	2,910	3,843
Supplies	203	245	245	322
Purchased Services	918	3,195	3,230	3,560
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	5,472	6,385	6,385	7,725
Excess Revenues / (Net Cost to the County)	(5,465)	(6,385)	(6,385)	(7,725)
General Appropriation Required	5,465	6,385	6,385	7,725
Budget Variance	(574)	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	8	0	0	0
Total Revenues	8	0	0	0
Expenditures				
General Fund	5,472	6,385	6,385	7,725
Total Expenditures	5,472	6,385	6,385	7,725



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Historic Preservation Program

Purpose Statement

The mission of the Historic Preservation Program is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks. The Commission has to meet the requirements of the Colorado Historical Society Certified Local Government. The Department is also responsible to make the community aware of historical information both County and State wide that is available to them and to continue to gather historical information on Gunnison County.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	8	0	0	0
Total Revenues	8	0	0	0
Expenditures				
Personnel	4,351	2,945	2,910	3,843
Supplies	203	245	245	322
Purchased Services	918	3,195	3,230	3,560
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	5,472	6,385	6,385	7,725
Excess Revenues / (Net Cost to the County)	(5,465)	(6,385)	(6,385)	(7,725)
General Appropriation Required	5,465	6,385	6,385	7,725
Budget Variance	(574)	0	0	0



807
Historic Preservation Activity

Purpose Statement

The mission of the Historic Preservation Activity is to provide historical, cultural and architectural landmark identification and nomination services to the Gunnison County Board of County Commissioners so it can evaluate landmarks for inclusion on the Gunnison County Register of Historic Landmarks.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	8	0	0	0
Total Revenues	8	0	0	0
Expenditures				
Personnel	4,351	2,945	2,910	3,843
Supplies	203	245	245	322
Purchased Services	918	3,195	3,230	3,560
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	5,472	6,385	6,385	7,725
Excess Revenues / (Net Cost to the County)	(5,465)	(6,385)	(6,385)	(7,725)
General Appropriation Required	5,465	6,385	6,385	7,725
Budget Variance	(574)	0	0	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	An increase of 0.09 FTE was requested by the Historic Preservation Commission.
Performance Narrative:	The Historical Preservation Commission continued to assist the public with putting properties on the register. During 2014, the Commission also began performing design reviews on listed properties.
Other:	

Core Services

- Historic Preservation Register property owner consultations
- Colorado Historical Society Certified Local Government requirement fulfillments
- Website services
- Brochures
- Educational program sessions
- Native Gunnison County resident interviews
- State and National Historic Preservation participations, property reviews
- Board of County Commissioner landmark recommendations
- Historic site mapping services
- Films made in Gunnison County
- Survey as required by the CLG
- Mapping downtown Gunnison buildings/businesses
- Sponsor activities during Colorado Historical Preservation Month (May)

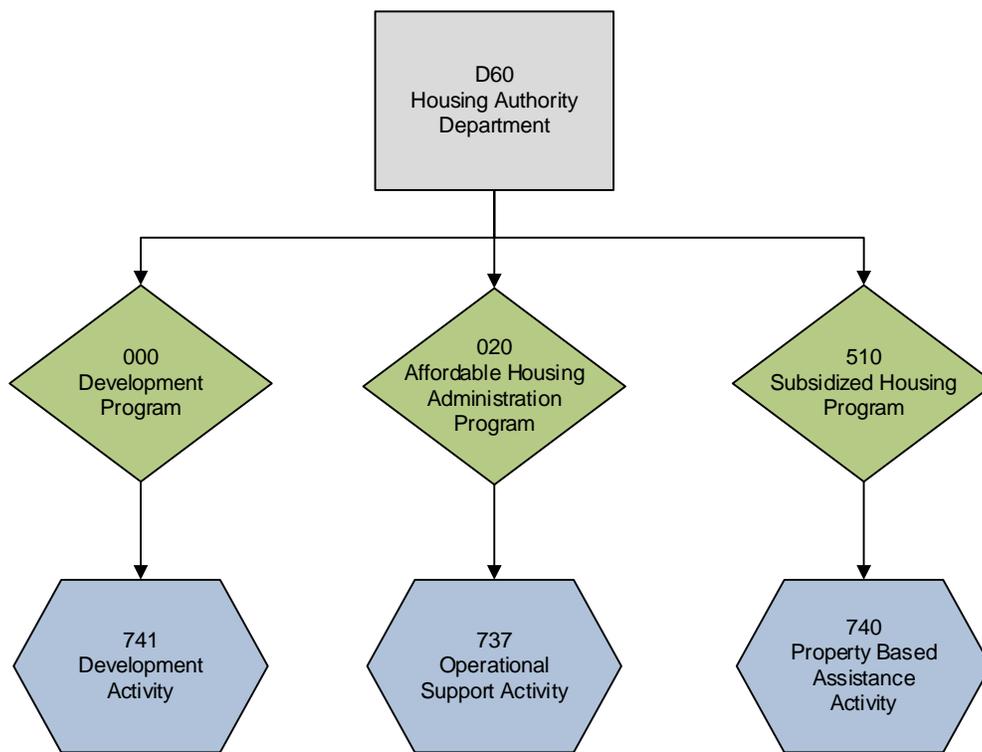
Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of potential historical, cultural or architectural landmarks identified by the Commission that are adopted by the Gunnison County Board of County Commissioners.	Result	100%	100%	100%	100%
Percentage of property owner applications resulting in landmark designation.	Result	100%	100%	100%	100%
Percentage of design reviews performed by the Gunnison County Historical Preservation Commission on listed properties.	Result	New Measure	100%	100%	100%

Mission Statement

The mission of the Gunnison County Housing Authority (GCHA) is to provide affordable housing, support and advocacy services to low- and moderate-income residents so they can live in safe, quality and energy-efficient affordable housing.

On January 1, 2013, an intergovernmental housing authority under C.R.S. 29-1-204.5 called the Gunnison Valley Regional Housing Authority (GVRHA) was created, and service delivery was transferred to this new organization.



Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	131,984	135,000	147,150	142,000
Charges for Services	5,189	5,104	5,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	274	550	2,230	150
Investment Income	808	470	895	890
Interfund Revenues	0	0	0	0
Transfers In	39,032	0	27,600	10,000
Other Financing Sources and Misc.	201,064	208,644	206,987	200,857
Total Revenues	378,351	349,768	389,966	359,001
Expenditures				
Personnel	1,056	12,171	2,892	3,574
Supplies	1,050	0	480	300
Purchased Services	166,598	188,284	199,377	184,714
Community Prgms/Contributions	0	0	0	0
Financing Costs	125,768	91,944	143,552	110,997
Transfers Out	13,428	29,152	107,088	29,717
Capital Outlay	10,427	0	27,000	0
Miscellaneous (Extraordinary/Special)	5,395	9,500	15,688	9,500
Total Expenditures	323,721	331,051	496,077	338,802
Excess Revenues / (Net Cost to the County)	54,629	18,717	(106,111)	20,199
General Appropriation Required	0	0	106,111	0
Budget Variance	25,285	0	(124,828)	0

Department Resources Restated by Fund

Revenues				
Housing Authority Fund	115,838	85,880	112,633	84,488
Senior Housing Fund	226,025	227,400	240,845	238,025
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Revenues	378,351	349,768	389,966	359,001
Expenditures				
Housing Authority Fund	93,932	72,159	180,923	67,495
Senior Housing Fund	193,302	222,404	278,666	234,819
Assisted Living Fund	36,488	36,488	36,488	36,488
Total Expenditures	323,721	331,051	496,077	338,802



**000
Development Program**

Purpose Statement

The purpose of the Development Program is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	48	0	2,230	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	39,032	0	17,600	0
Other Financing Sources and Misc.	65,727	70,956	62,111	59,284
Total Revenues	104,807	70,956	81,941	59,284
Expenditures				
Personnel	0	0	0	0
Supplies	318	0	0	0
Purchased Services	43,982	37,229	48,133	41,340
Community Prgms/Contributions	0	0	0	0
Financing Costs	32,059	2,527	2,527	2,527
Transfers Out	0	0	0	0
Capital Outlay	0	0	10,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	76,358	39,756	60,660	43,867
Excess Revenues / (Net Cost to the County)	28,449	31,200	21,281	15,417
General Appropriation Required	0	0	0	0
Budget Variance	(4,819)	0	(9,919)	0



741
Development Activity

Purpose Statement

The purpose of the Development Activity is to provide affordable housing acquisition and construction services to low- and moderate-income residents of Gunnison County so they can have access to increased choices and supply of affordable housing.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	48	0	2,230	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	39,032	0	17,600	0
Other Financing Sources and Misc.	65,727	70,956	62,111	59,284
Total Revenues	104,807	70,956	81,941	59,284
Expenditures				
Personnel	0	0	0	0
Supplies	318	0	0	0
Purchased Services	43,982	37,229	48,133	41,340
Community Prgms/Contributions	0	0	0	0
Financing Costs	32,059	2,527	2,527	2,527
Transfers Out	0	0	0	0
Capital Outlay	0	0	10,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	76,358	39,756	60,660	43,867
Excess Revenues / (Net Cost to the County)	28,449	31,200	21,281	15,417
General Appropriation Required	0	0	0	0
Budget Variance	(4,819)	0	(9,919)	0

020

Affordable Housing Administration Program

Purpose Statement

The purpose of the Affordable Housing Administration Program is to provide customer service, housing and homeownership information services to residents of Gunnison County so they can make informed decisions about affordable housing.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	9,300	0
Charges for Services	5,089	5,104	5,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	497	320	600	600
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	10,000
Other Financing Sources and Misc.	5,445	9,500	15,688	9,500
Total Revenues	11,031	14,924	30,692	25,204
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	4,144	3,251	13,175	3,911
Community Prgms/Contributions	0	0	0	0
Financing Costs	2	0	0	0
Transfers Out	13,428	29,152	107,088	19,717
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	17,574	32,403	120,263	23,628
Excess Revenues / (Net Cost to the County)	(6,543)	(17,479)	(89,571)	1,576
General Appropriation Required	6,543	17,479	89,571	0
Budget Variance	(19,965)	0	(72,092)	0



**737
Operational Support Activity**

Purpose Statement

The purpose of the Operational Support Activity is to provide office management, customer service, monitoring and information services to housing clients and residents of Gunnison County so they can make informed decisions about affordable housing.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	9,300	0
Charges for Services	5,089	5,104	5,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	497	320	600	600
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	10,000
Other Financing Sources and Misc.	5,445	9,500	15,688	9,500
Total Revenues	11,031	14,924	30,692	25,204
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	4,144	3,251	13,175	3,911
Community Prgms/Contributions	0	0	0	0
Financing Costs	2	0	0	0
Transfers Out	13,428	29,152	107,088	19,717
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	17,574	32,403	120,263	23,628
Excess Revenues / (Net Cost to the County)	(6,543)	(17,479)	(89,571)	1,576
General Appropriation Required	6,543	17,479	89,571	0
Budget Variance	(19,965)	0	(72,092)	0

510
Subsidized Housing Program

Purpose Statement

The purpose of the Subsidized Housing Program is to provide subsidized rental housing services to low-income residents so they can have safe, quality and affordable housing where they are satisfied to live.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	131,984	135,000	137,850	142,000
Charges for Services	100	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	226	550	0	150
Investment Income	311	150	295	290
Interfund Revenues	0	0	0	0
Transfers In	0	0	10,000	0
Other Financing Sources and Misc.	129,892	128,188	129,188	132,073
Total Revenues	262,512	263,888	277,333	274,513
Expenditures				
Personnel	1,056	12,171	2,892	3,574
Supplies	732	0	480	300
Purchased Services	118,473	147,804	138,069	139,463
Community Prgms/Contributions	0	0	0	0
Financing Costs	93,707	89,417	141,025	108,470
Transfers Out	0	0	0	10,000
Capital Outlay	10,427	0	17,000	0
Miscellaneous (Extraordinary/Special)	5,395	9,500	15,688	9,500
Total Expenditures	229,789	258,892	315,154	271,307
Excess Revenues / (Net Cost to the County)	32,723	4,996	(37,821)	3,206
General Appropriation Required	0	0	37,821	0
Budget Variance	50,069	0	(42,817)	0



740
Property Based Assistance Activity

Purpose Statement

The purpose of the Property Based Assistance Activity is to provide housing and support services to low-income senior and disabled residents so they can have a safe, affordable place where they are satisfied to live.

Resource Summary

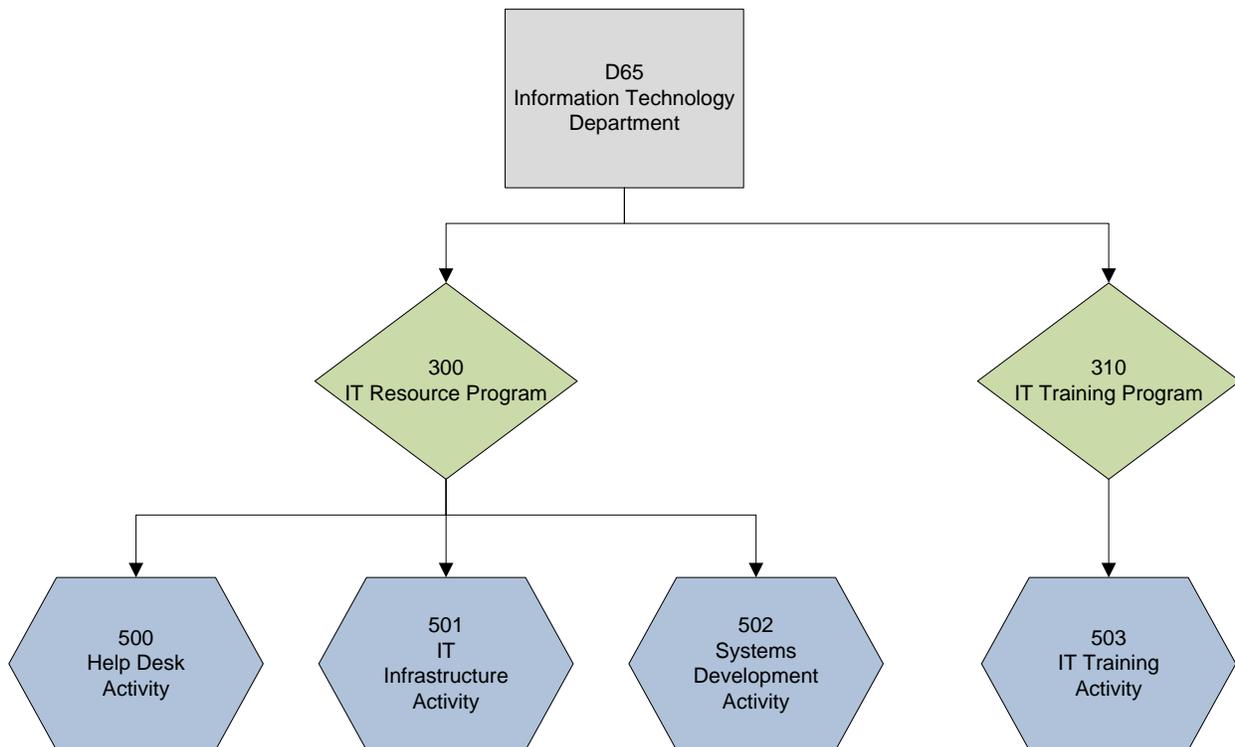
	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	131,984	135,000	137,850	142,000
Charges for Services	100	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	226	550	0	150
Investment Income	311	150	295	290
Interfund Revenues	0	0	0	0
Transfers In	0	0	10,000	0
Other Financing Sources and Misc.	129,892	128,188	129,188	132,073
Total Revenues	262,512	263,888	277,333	274,513
Expenditures				
Personnel	1,056	12,171	2,892	3,574
Supplies	732	0	480	300
Purchased Services	118,473	147,804	138,069	139,463
Community Prgms/Contributions	0	0	0	0
Financing Costs	93,707	89,417	141,025	108,470
Transfers Out	0	0	0	10,000
Capital Outlay	10,427	0	17,000	0
Miscellaneous (Extraordinary/Special)	5,395	9,500	15,688	9,500
Total Expenditures	229,789	258,892	315,154	271,307
Excess Revenues / (Net Cost to the County)	32,723	4,996	(37,821)	3,206
General Appropriation Required	0	0	37,821	0
Budget Variance	50,069	0	(42,817)	0

Mission Statement

The mission of the Information Technology Department is to provide IT infrastructure, personal computing, communications, policy and support services to Gunnison County departments so they can communicate without interruption, achieve their operational results and fulfill their mission.

Department Director

Mike Lee
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Gunnison, CO 81230
(970) 641-1410
mlee@gunnisoncounty.org





Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	2,030	2,000
Interfund Revenues	608,618	587,957	578,999	579,466
Transfers In	22,420	22,060	33,060	11,000
Other Financing Sources and Misc.	2,071	0	2,796	300
Total Revenues	633,109	610,017	616,885	592,766
Expenditures				
Personnel	212,182	225,025	215,784	249,956
Supplies	70,935	80,225	66,286	79,375
Purchased Services	186,248	231,402	183,332	229,313
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	63,372	66,876	66,876	71,704
Capital Outlay	92,596	90,310	60,710	220,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	625,332	693,838	592,988	850,848
Excess Revenues / (Net Cost to the County)	7,777	(83,821)	23,897	(258,082)
General Appropriation Required	0	83,821	0	258,082
Budget Variance	117,805	0	107,718	0

Department Resources Restated by Fund

Revenues				
ISF-II	633,109	610,017	616,885	592,766
Total Revenues	633,109	610,017	616,885	592,766
Expenditures				
ISF-II	625,332	693,838	592,988	850,848
Total Expenditures	625,332	693,838	592,988	850,848



300
IT Resource Program

Purpose Statement

The purpose of the IT Resource Program is to provide help desk, infrastructure and development services to County departments so they can conduct their business in a well-supported, secure and compatible computing environment with adequate capacity.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	2,030	2,000
Interfund Revenues	590,610	566,712	557,793	556,674
Transfers In	22,420	22,060	33,060	11,000
Other Financing Sources and Misc.	2,071	0	2,796	300
Total Revenues	615,101	588,772	595,679	569,974
Expenditures				
Personnel	202,143	210,092	201,785	233,500
Supplies	70,935	80,225	66,286	79,375
Purchased Services	178,971	225,090	176,996	222,977
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	63,372	66,876	66,876	71,704
Capital Outlay	92,596	90,310	60,710	220,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	608,016	672,593	572,653	828,056
Excess Revenues / (Net Cost to the County)	7,085	(83,821)	23,026	(258,082)
General Appropriation Required	0	83,821	0	258,082
Budget Variance	117,306	0	106,847	0



**500
Help Desk Activity**

Purpose Statement

The purpose of the Help Desk Activity is to provide hardware, software, connectivity and rapid response services to County departments so they can do their work in an electronic environment and have their questions answered and problems solved in a timely fashion.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	2,030	2,000
Interfund Revenues	183,925	183,804	183,804	183,648
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,712	0	0	0
Total Revenues	185,637	183,804	185,834	185,648
Expenditures				
Personnel	87,034	93,652	89,049	104,614
Supplies	28,233	34,450	22,464	34,500
Purchased Services	49,189	55,702	46,511	46,534
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	9,751	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	174,208	183,804	158,024	185,648
Excess Revenues / (Net Cost to the County)	11,429	0	27,810	0
General Appropriation Required	0	0	0	0
Budget Variance	9,967	0	27,810	0



Budget Changes

Proposed Change in Funding:	\$1,844 or an increase of 1%. Interest earnings are now being allocated to the Technology Fund.
Proposed Change in FTEs:	None.
Performance Narrative:	IT staff works to complete tickets to meet performance goals, but is not getting the tickets closed in a timely manner to show the work is getting completed.
Other:	

Core Services

- Help Desk Responses
- Purchases and Support for phones, desktop and laptop computers, printers, fax machines, email accounts, photo copiers and postage machines.
- System Log-On Accounts
- Application Updates
- Application Installations and Updates
- Data Recoveries

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of HIGH-priority support tickets that are resolved within one day of the request.	Result	26%	75%	35%	75%
Percentage of NORMAL-priority support tickets that are resolved within two days of the request.	Result	34.7%	85%	45%	85%



**501
IT Infrastructure Activity**

Purpose Statement

The purpose of the IT Infrastructure Activity is to provide systems, network and security services to County departments so they can communicate and operate in secure environments, have adequate systems capacity and experience minimal down time.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	406,685	382,908	373,989	373,026
Transfers In	0	0	0	0
Other Financing Sources and Misc.	360	0	2,796	300
Total Revenues	407,045	382,908	376,785	373,326
Expenditures				
Personnel	115,109	116,440	112,736	128,886
Supplies	42,702	45,775	43,822	44,875
Purchased Services	109,693	148,688	125,332	118,619
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	63,372	66,876	66,876	71,704
Capital Outlay	13,490	17,500	21,850	200,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	344,365	395,279	370,616	564,584
Excess Revenues / (Net Cost to the County)	62,679	(12,371)	6,169	(191,258)
General Appropriation Required	0	12,371	0	191,258
Budget Variance	24,362	0	18,540	0



Budget Changes

Proposed Change in Funding:	-\$9,582 or a reduction of 2.50%.
Proposed Change in FTEs:	None.
Performance Narrative:	The County was able to increase its bandwidth without an increase in costs due to a contract update with WSCU. The increase has resolved the bandwidth contention for the most part. All departments encountered significant outages in August 2014 due to server/storage system failures.
Other:	

Core Services

- Servers
- Network
- Phone System
- Internet Connectivity
- Security Systems
- Systems Management Services
- System Backup, Recovery, and Disaster Recovery

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of work days when internet use does not exceed 90% of available bandwidth.	Result	New Measure	99%	99%	99%
Percentage of work time departments have adequate server or network capacity to conduct their business.	Result	New Measure	99%	75%	99%



**502
Systems Development Activity**

Purpose Statement

The purpose of the Systems Development Activity is to provide analysis and consultation services to County departments so they can make informed decisions regarding the functionality and timing of new systems and applications, as well as compatibility with existing IT infrastructure.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	22,420	22,060	33,060	11,000
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	22,420	22,060	33,060	11,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	20,089	20,700	5,153	57,824
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	69,355	72,810	38,860	20,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	89,443	93,510	44,013	77,824
Excess Revenues / (Net Cost to the County)	(67,024)	(71,450)	(10,953)	(66,824)
General Appropriation Required	67,024	71,450	10,953	66,824
Budget Variance	82,977	0	60,497	0



Budget Changes

Proposed Change in Funding:	-\$11,060 or a reduction of 50.14%. This activity’s revenues are based on the specific planned projects for the year.
Proposed Change in FTEs:	There are no FTEs allocated to this activity.
Performance Narrative:	The IT Department is continuing to work with Elected Officials and department heads to plan for their system needs.
Other:	

Core Services

- Systems Purchasing Consultations
- System Analyses

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of department heads reporting that they had the information they needed to make informed systems decisions.	Result	New Measure	85%	87.5%	85%



**310
IT Training Program**

Purpose Statement

The purpose of the IT Training Program is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	18,008	21,245	21,206	22,792
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	18,008	21,245	21,206	22,792
Expenditures				
Personnel	10,039	14,933	13,999	16,456
Supplies	0	0	0	0
Purchased Services	7,277	6,312	6,336	6,336
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	17,316	21,245	20,335	22,792
Excess Revenues / (Net Cost to the County)	692	0	871	0
General Appropriation Required	0	0	0	0
Budget Variance	499	0	871	0



**503
IT Training Activity**

Purpose Statement

The purpose of the IT Training Activity is to provide orientation and training services to County departments so they can build the capacity of their employees to be proficient in Microsoft Windows and Office Suite, understand County policy regarding the use of IT resources and participate in security practices.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	18,008	21,245	21,206	22,792
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	18,008	21,245	21,206	22,792
Expenditures				
Personnel	10,039	14,933	13,999	16,456
Supplies	0	0	0	0
Purchased Services	7,277	6,312	6,336	6,336
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	17,316	21,245	20,335	22,792
Excess Revenues / (Net Cost to the County)	692	0	871	0
General Appropriation Required	0	0	0	0
Budget Variance	499	0	871	0



Budget Changes

Proposed Change in Funding:	\$1,547 or 7.28%.
Proposed Change in FTEs:	None.
Performance Narrative:	The 2013 result is inflated due to offering many half-day classes for the change to Office 2013 instead of the typical full day classes on specific applications. More training class were provided than requested. Additional training will be offered in December 2014.
Other:	

Core Services

- Microsoft Applications Training Sessions
- New Employee Orientations

Key Performance Measures

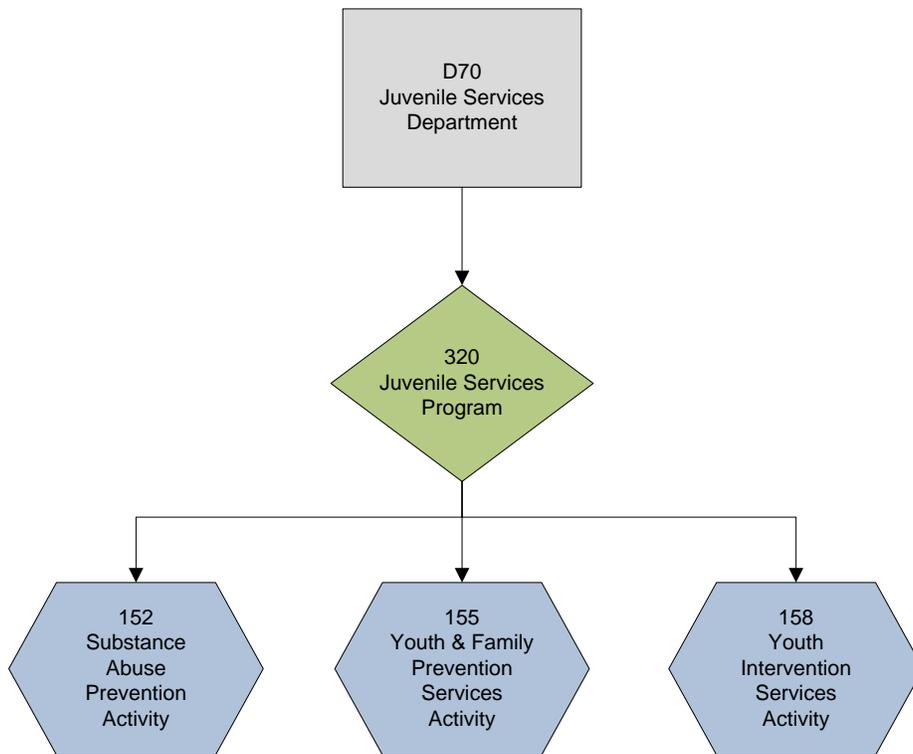
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of employee training sessions requested via the annual employee survey that were provided.	Result	107.3%	75%	71%	75%
Percentage of employee training sessions provided that were attended.	Result	75%	75%	70%	75%

Mission Statement

The mission of the Juvenile Services Department is to provide information, prevention and intervention services to youth and their families so they can become healthy, responsible and productively involved in their communities.

Department Director

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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	337,071	325,237	392,043	471,096
Charges for Services	1,120	800	1,200	1,200
Contributions and Other Grants	24,403	32,080	16,727	17,794
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	249	0	0	0
Total Revenues	362,843	358,117	409,970	490,090
Expenditures				
Personnel	281,100	293,975	304,439	303,584
Supplies	12,873	7,462	19,493	21,145
Purchased Services	89,494	80,085	105,449	173,107
Community Prgms/Contributions	6,055	2,500	2,625	5,450
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	389,522	384,022	432,006	503,285
Excess Revenues / (Net Cost to the County)	(26,679)	(25,905)	(22,036)	(13,195)
General Appropriation Required	26,679	25,905	22,036	13,195
Budget Variance	(466)	0	3,869	0

Department Resources Restated by Fund

Revenues				
General Fund	283,572	245,744	287,828	366,729
Human Services Fund	79,271	112,373	122,142	123,361
Total Revenues	362,843	358,117	409,970	490,090
Expenditures				
General Fund	310,251	271,649	309,864	379,924
Human Services Fund	79,271	112,373	122,142	123,361
Total Expenditures	389,522	384,022	432,006	503,285



320
Juvenile Services Program

Purpose Statement

The purpose of the Juvenile Services program is to provide information, prevention and intervention services to youth and their families so they can refrain from substance use and abuse, stay out of the justice system and remain in their communities.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	337,071	325,237	392,043	471,096
Charges for Services	1,120	800	1,200	1,200
Contributions and Other Grants	24,403	32,080	16,727	17,794
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	249	0	0	0
Total Revenues	362,843	358,117	409,970	490,090
Expenditures				
Personnel	281,100	293,975	304,439	303,584
Supplies	12,873	7,462	19,493	21,145
Purchased Services	89,494	80,085	105,449	173,107
Community Prgms/Contributions	6,055	2,500	2,625	5,450
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	389,522	384,022	432,006	503,285
Excess Revenues / (Net Cost to the County)	(26,679)	(25,905)	(22,036)	(13,195)
General Appropriation Required	26,679	25,905	22,036	13,195
Budget Variance	(466)	0	3,869	0



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Gunnison County Substance Abuse Prevention Project Activity

Purpose Statement

The purpose of the Gunnison County Substance Abuse Prevention Project (GCSAPP) Activity is to utilize evidence-based strategies and community mobilization to reduce substance use by youth in Gunnison County so youth can become healthy, stable and productively involved in their communities.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	174,434	151,268	195,237	241,760
Charges for Services	0	0	0	0
Contributions and Other Grants	21,403	25,580	14,940	17,794
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	195,837	176,848	210,177	259,554
Expenditures				
Personnel	118,769	134,108	135,221	107,239
Supplies	11,422	5,012	16,553	17,816
Purchased Services	56,077	32,577	48,758	113,189
Community Prgms/Contributions	6,055	2,500	2,625	5,450
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	192,322	174,197	203,157	243,693
Excess Revenues / (Net Cost to the County)	3,515	2,652	7,020	15,861
General Appropriation Required	0	0	0	0
Budget Variance	(1,739)	0	4,369	0

Budget Changes

Proposed Change in Funding:	\$82,706 or an increase of 46.77%.
Proposed Change in FTEs:	-0.34
Performance Narrative:	GCSAPP key measures are more successful each year. However, the percentage of students who report talking with their parents measure is projected to be less than budgeted due to the realization that this number changes slower than first thought. GCSAPP continues to engage parents and impress the importance of talking with their kids about drugs and alcohol. In 2014, this will be emphasized within the Choice Pass program and we expect to see an increase in students reporting talking with their parents. The biggest impact on this measure is expected to occur in 2015. The measure of students who report NOT using substances is projected to be one point less than budgeted. This can correlate with the commercialization of marijuana as we noted an increase in use particularly in Crested Butte high school students. While many indicators are going in the direction of continued decreases in use overtime, we expect an increase from year to year by one point. Hence, less substances will be used by youth due to GCSAPP and community strategies which include the Choice Pass, direct prevention curriculum delivery in schools, and parent engagement.
Other:	

Core Services

- Parent Education
- Prevention Education in Schools and Community
- Alternative Activities for Youth
- Youth Engagement

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of parents who report in the Parent Survey that they are familiar with GCSAPP. (Surveys are done every other year during even years.)	Result	82%	80%	85%	85%
Percentage of students who report talking with their parents about	Result	56%	65%	57%	60%



alcohol, tobacco and/or drugs in the past 12 months.

 Percentage of students who report NOT using alcohol, tobacco and marijuana (combined) annually.	Result	87%	89%	88%	89%
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 = This performance measure aligns directly with the Commissioners' Strategic Plan.



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Youth and Family Prevention Services Activity

Purpose Statement

The purpose of the Youth and Family Prevention Services Activity is to provide individual support and access to services based on the strengths and needs of multi-system involved youth and their families, so they can be safe in their homes and community, successful in school and overcome challenges facing them.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	76,235	105,873	120,355	123,361
Charges for Services	0	0	0	0
Contributions and Other Grants	3,000	6,500	1,787	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	36	0	0	0
Total Revenues	79,271	112,373	122,142	123,361
Expenditures				
Personnel	57,651	76,034	80,133	97,564
Supplies	638	1,905	1,590	1,464
Purchased Services	20,982	34,434	40,419	24,333
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	79,271	112,373	122,142	123,361
Excess Revenues / (Net Cost to the County)	0	0	0	0
General Appropriation Required	0	0	0	0
Budget Variance	308	0	0	0



Budget Changes

Proposed Change in Funding:	\$10,988 or an increase of 9.78%.
Proposed Change in FTEs:	0.37
Performance Narrative:	The Family Advocacy Support Team has received \$36,702, a 55% reduction from our current funding level. These resources will still allow us to serve 40 youth and families, of whom we expect 75% will refrain from further penetrating the Child Welfare and Juvenile Justice systems. While we will need to reduce our general operating budget, we will still be able to provide direct services as needed to youth and families through the blending and braiding of funds from our partner agencies and anticipated grant funds will support the facilitation of the Wraparound family teams.
Other:	

Core Services

- Case consultation services
- Family chosen Individual Service and Support Team
- Community Resource referrals for therapeutic, occupational therapy and educational support services.
- Prevention Services to include parent education, youth engagement, alternative activities, prevention education and parenting skills trainings.
- Financial assistance and resources
- Mentoring services and training sessions
- Independent living and Life skills
- In-home therapy
- Support groups
- Information and program meetings at the state and local level.

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of youth/families participating in the FAST/ISST process who do not penetrate the Child Welfare or Juvenile Justice system.	Result	91.4%	90%	90%	90%
Percentage of families with an open child welfare case, participating in the FAST/ISST process that will have no new founded abuse or neglect.	Result	84.2%	90%	90%	90%



158
Youth Intervention Services Activity

Purpose Statement

The purpose of the Youth Intervention Services Activity is to provide screenings, assessments, case management, mentoring and life skills training, along with victim apology, restitution and restorative justice processes to court-referred youth so they can become better functioning individuals and have no further negative involvement within the justice system.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	86,402	68,096	76,451	105,975
Charges for Services	1,120	800	1,200	1,200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	213	0	0	0
Total Revenues	87,735	68,896	77,651	107,175
Expenditures				
Personnel	104,681	83,833	89,085	98,781
Supplies	813	545	1,350	1,865
Purchased Services	12,435	13,074	16,272	35,585
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	117,929	97,452	106,707	136,231
Excess Revenues / (Net Cost to the County)	(30,194)	(28,556)	(29,056)	(29,056)
General Appropriation Required	30,194	28,556	29,056	29,056
Budget Variance	965	0	(500)	0



Budget Changes

Proposed Change in Funding:	\$38,279 or an increase of 55.56%.
Proposed Change in FTEs:	0.10
Performance Narrative:	The percentage of youth who do not receive additional charges during program involvement remains higher than 90% and the percentage of youth who do not commit a new offense within one year of program completion remains higher than 80% meeting our performance goals.
Other:	

Core Services

- Program client contracts
- Youth Meetings
- Case Management
- Intake screenings and assessments
- Life Skills
- Crisis Intervention
- Law Education
- Mentoring Services
- Parenting Support
- Family Team Meetings

Key Performance Measures

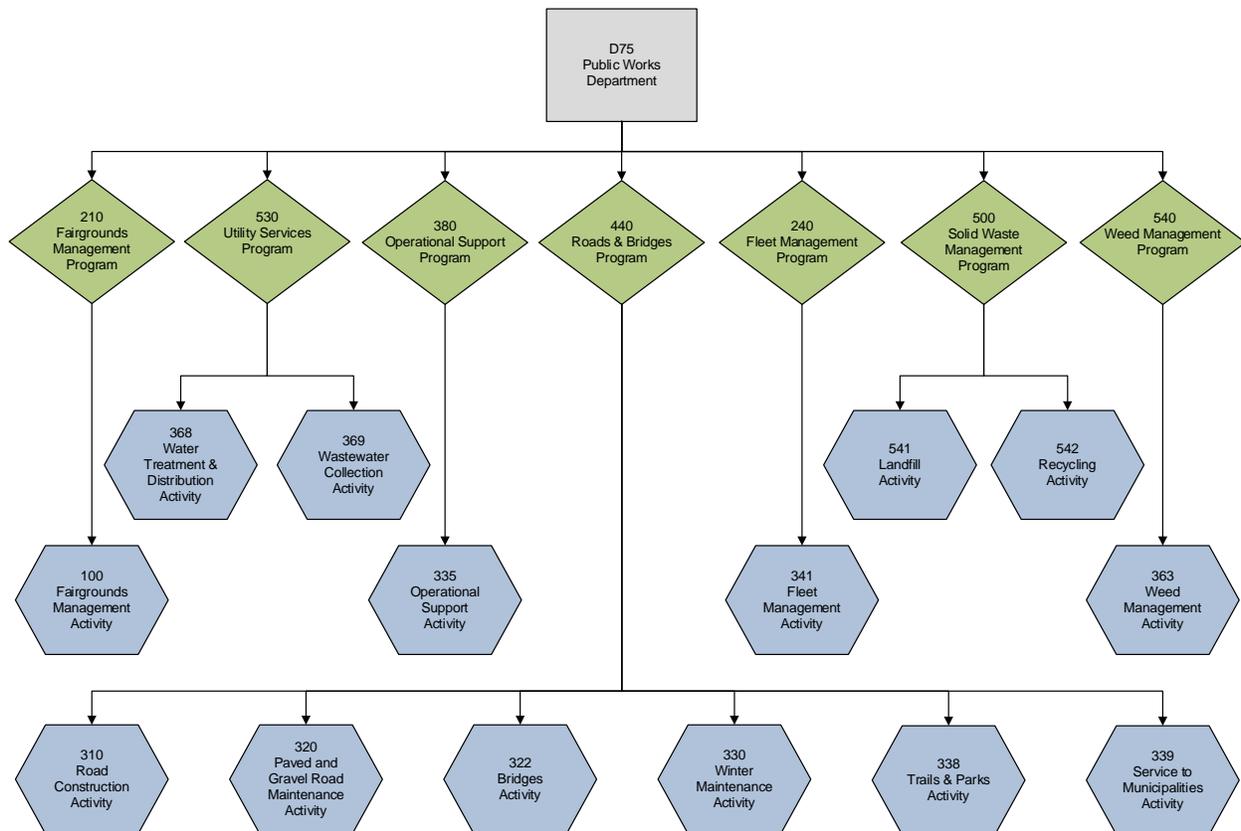
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of youth who do not receive additional charges during program involvement.	Result	92.6%	90%	90%	90%
Percentage of youth served by the program who do not commit a new offense within one year of program completion.	Result	93.9%	80%	80%	80%

Mission Statement

The mission of the Public Works Department is to provide infrastructure construction and management services to residents, visitors and County departments so they can travel on County roads, pursue recreational interests, and enjoy living in a more sustainable environment.

Department Director

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publicworks@gunnisoncounty.org





Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	143,796	140,000	171,000	170,000
Licenses and Permits	14,836	11,820	14,435	13,820
Intergovernmental	10,945,238	6,563,091	4,070,022	4,899,063
Charges for Services	1,507,932	1,421,153	1,501,009	1,550,642
Contributions and Other Grants	0	0	0	10,000
Fines & Forfeitures	5,450	5,050	4,950	4,980
Investment Income	32,291	27,400	34,070	26,380
Interfund Revenues	2,010,507	1,780,106	1,939,694	1,922,226
Transfers In	1,242,648	2,273,862	2,397,095	481,205
Other Financing Sources and Misc.	1,369,117	183,270	291,155	238,020
Total Revenues	17,271,815	12,405,752	10,423,431	9,316,336
Expenditures				
Personnel	3,331,484	3,563,836	3,502,118	3,607,075
Supplies	2,105,812	1,770,379	1,923,479	2,136,507
Purchased Services	2,876,619	3,535,332	2,783,373	3,996,882
Community Prgms/Contributions	2,000	7,500	2,500	2,500
Financing Costs	177,534	174,391	174,423	223,024
Transfers Out	1,367,467	2,632,951	2,648,559	748,264
Capital Outlay	8,727,486	3,501,387	629,954	1,658,129
Miscellaneous (Extraordinary/Special)	23,406	35,160	37,396	46,561
Total Expenditures	18,611,808	15,220,936	11,701,802	12,418,942
Excess Revenues / (Net Cost to the County)	(1,339,993)	(2,815,184)	(1,278,371)	(3,102,606)
General Appropriation Required	1,339,993	2,815,184	1,278,371	3,102,606
Budget Variance	2,375,382	0	1,536,813	0

Department Resources Restated by Fund

Revenues				
General Fund	160,417	102,028	147,820	704,816
Road and Bridge Fund	11,358,125	6,861,296	4,376,192	4,851,514
Sewer Fund	484,886	481,563	510,613	523,973
Water Fund	1,526,147	359,763	367,420	403,205
Solid Waste Fund	791,994	761,586	826,829	887,502
ISF-I	2,950,245	3,839,516	4,194,557	1,945,326
Total Revenues	17,271,815	12,405,752	10,423,431	9,316,336
Expenditures				
General Fund	449,203	424,744	505,821	1,026,294
Road and Bridge Fund	13,802,061	8,160,161	5,138,506	5,911,787
Sewer Fund	520,678	431,118	498,077	517,365
Water Fund	532,894	292,042	294,352	373,338
Solid Waste Fund	1,093,578	2,024,841	885,861	2,094,379
ISF-I	2,213,393	3,888,030	4,379,185	2,495,779
Total Expenditures	18,611,808	15,220,936	11,701,802	12,418,942



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Fairgrounds Management Program

Purpose Statement

The purpose of the Fairgrounds Management Program is to provide multi-purpose meeting, grounds and event management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	76,500	23,000	23,000	43,000
Other Financing Sources and Misc.	15,882	14,700	18,110	20,831
Total Revenues	92,382	37,700	41,110	63,831
Expenditures				
Personnel	151,881	159,809	159,809	167,173
Supplies	8,547	9,420	9,526	10,415
Purchased Services	52,322	52,706	56,010	50,478
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	56,231	0	0	20,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	270,298	223,253	226,663	249,384
Excess Revenues / (Net Cost to the County)	(177,916)	(185,553)	(185,553)	(185,553)
General Appropriation Required	177,916	185,553	185,553	185,553
Budget Variance	7,637	0	(0)	0



100
Fairgrounds Management Activity

Purpose Statement

The purpose of the Fairgrounds Management Activity is to provide multi-purpose meeting, grounds and event-management services to the community and County departments so that they can affordably hold their events and meetings in facilities that are centrally located, well managed and safe.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	76,500	23,000	23,000	43,000
Other Financing Sources and Misc.	15,882	14,700	18,110	20,831
Total Revenues	92,382	37,700	41,110	63,831
Expenditures				
Personnel	151,881	159,809	159,809	167,173
Supplies	8,547	9,420	9,526	10,415
Purchased Services	52,322	52,706	56,010	50,478
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,318	1,318	1,318	1,318
Transfers Out	0	0	0	0
Capital Outlay	56,231	0	0	20,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	270,298	223,253	226,663	249,384
Excess Revenues / (Net Cost to the County)	(177,916)	(185,553)	(185,553)	(185,553)
General Appropriation Required	177,916	185,553	185,553	185,553
Budget Variance	7,637	0	(0)	0



Budget Changes

Proposed Change in Funding:	\$26,131 or 69.31%, primarily due to an increase in conservation trust revenues to support projects.
Proposed Change in FTEs:	-0.01
Performance Narrative:	The staff will continue to make needed improvements to indoor and outdoor facilities to benefit users.
Other:	

Core Services

- Fred R. Field Western Heritage Center
- Event Management
- Grandstands
- Arena Stalls
- Pavilion
- Minor Building Repairs
- Parking Grounds Facilities
- Conference Room
- Event Consultations
- Snow Removal

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of requestors who are able to schedule their events with adequate advance notice.	Result	90.7%	92%	92%	90%
Percentage of customers who report that the facilities are clean & free of safety hazards, and that facility management provided the agreed upon spaces, service and support materials.	Result	95.8%	95%	95%	95%



**530
Utility Services Program**

Purpose Statement

The purpose of the Utility Services Program is to provide treated drinking water to users of the Dos Rios Water Division and the Antelope Hills Water Division, and to provide sanitary sewer collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so that the residents served can continue to enjoy and depend on safe drinking water and dependable sanitary sewer service.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	814,974	772,913	807,410	817,823
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,062	3,000	3,480	2,980
Investment Income	5,696	4,000	5,680	5,280
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	33,000
Other Financing Sources and Misc.	1,165,495	18,184	18,184	15,865
Total Revenues	1,989,226	798,097	834,754	874,948
Expenditures				
Personnel	129,231	130,364	150,233	134,261
Supplies	12,236	21,853	18,320	22,728
Purchased Services	313,237	216,658	261,216	249,768
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	171,119	166,282	166,314	166,315
Transfers Out	93,999	103,897	103,897	116,983
Capital Outlay	280,814	0	10,721	105,000
Miscellaneous (Extraordinary/Special)	0	10,160	10,160	7,841
Total Expenditures	1,002,635	651,714	723,361	805,396
Excess Revenues / (Net Cost to the County)	986,590	146,383	111,393	69,552
General Appropriation Required	0	0	0	0
Budget Variance	933,538	0	(34,990)	0



368

Water Treatment and Distribution Activity

Purpose Statement

The purpose of the Water Treatment and Distribution Activity is to provide and distribute quality drinking water to Dos Rios Water Division and Antelope Hills Water Division users so they can continue to enjoy and depend on quality drinking water that is safe and affordable.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	337,922	297,750	304,457	300,810
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	923	600	1,500	1,300
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	33,000
Other Financing Sources and Misc.	1,165,495	18,184	18,184	15,865
Total Revenues	1,504,340	316,534	324,141	350,975
Expenditures				
Personnel	89,484	59,487	69,907	59,605
Supplies	6,206	13,570	11,191	13,895
Purchased Services	99,177	47,866	44,481	55,582
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	56,215	50,932	50,964	50,964
Transfers Out	25,744	36,081	36,081	37,644
Capital Outlay	203,132	0	0	60,000
Miscellaneous (Extraordinary/Special)	0	10,160	10,160	7,841
Total Expenditures	481,957	220,596	225,284	288,031
Excess Revenues / (Net Cost to the County)	1,022,383	95,938	98,857	62,944
General Appropriation Required	0	0	0	0
Budget Variance	941,775	0	2,919	0

Budget Changes

Proposed Change in Funding:	\$34,441 or 10.88%
Proposed Change in FTEs:	None.
Performance Narrative:	Staff will be working to comply with CDPHE requirements for contact time at the treatment plant. Use of the SCADA system allows for less time at the plant and more time spent on the distribution systems.
Other:	

Core Services

- Water Testings
- Water Treatments
- Fire Hydrant Quality Water Flushings

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percent of water testings that meet or exceed State of Colorado drinking water standards.	Result	100%	100%	100%	100%
Maximum percentage of water customers who experience unplanned water outages.	Result	0%	1%	0%	1%



369

Wastewater Collection Activity

Purpose Statement

The purpose of the Wastewater Collection Activity is to provide sanitary wastewater collection services to the Dos Rios, Antelope Hills, North Gunnison and Somerset Sanitation Districts so they can continue to enjoy sanitary conditions that are affordable and dependable.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	477,051	475,163	502,953	517,013
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,062	3,000	3,480	2,980
Investment Income	4,773	3,400	4,180	3,980
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	484,886	481,563	510,613	523,973
Expenditures				
Personnel	39,747	70,877	80,326	74,656
Supplies	6,030	8,283	7,129	8,833
Purchased Services	214,060	168,792	216,735	194,186
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,904	115,350	115,350	115,351
Transfers Out	68,255	67,816	67,816	79,339
Capital Outlay	77,682	0	10,721	45,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	520,678	431,118	498,077	517,365
Excess Revenues / (Net Cost to the County)	(35,793)	50,445	12,536	6,608
General Appropriation Required	35,793	0	0	0
Budget Variance	(8,237)	0	(37,909)	0



Budget Changes

Proposed Change in Funding:	\$42,410 or 8.81%
Proposed Change in FTEs:	0.01
Performance Narrative:	The crews will continue to clean camera lines to identify sources of infiltration which increase treatment costs.
Other:	

Core Services

- Sewer Line Locates
- Sewer Line Camera Inspections
- Sewer Line Cleanings
- Sewer Line Inspections

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Maximum percentage of customers who experience unplanned sewer outages.	Result	0%	1%	0%	1%
Percentage of respondents to the biennial citizen survey who report that sewer services are good or excellent.	Result	88%	85%	88%	88%



380
Operational Support Program

Purpose Statement

The purpose of the Operational Support Program is to provide operational and logistical support services to the Public Works Department, other County departments and the public so they can initiate and safely complete their projects in a timely manner.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	143,796	140,000	171,000	170,000
Licenses and Permits	13,021	10,500	13,115	12,500
Intergovernmental	4,185,425	3,646,987	3,744,371	3,719,963
Charges for Services	6,579	1,665	5,205	2,620
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	50	0	0
Investment Income	16,665	18,000	12,691	10,000
Interfund Revenues	222,145	209,467	209,817	209,817
Transfers In	240,347	194,752	194,752	200,725
Other Financing Sources and Misc.	25,449	24,675	33,437	47,371
Total Revenues	4,853,427	4,246,096	4,384,388	4,372,996
Expenditures				
Personnel	272,445	287,929	289,634	319,173
Supplies	235,406	223,387	280,703	284,250
Purchased Services	154,222	198,062	187,035	200,551
Community Prgms/Contributions	0	0	0	0
Financing Costs	310	1,112	1,112	1,112
Transfers Out	1,075,217	274,330	274,330	413,267
Capital Outlay	733	85,000	85,000	0
Miscellaneous (Extraordinary/Special)	5,417	4,900	7,136	6,000
Total Expenditures	1,743,749	1,074,720	1,124,950	1,224,353
Excess Revenues / (Net Cost to the County)	3,109,677	3,171,376	3,259,438	3,148,643
General Appropriation Required	0	0	0	0
Budget Variance	142,369	0	88,062	0



**335
Operational Support Activity**

Purpose Statement

The purpose of the Operational Support Activity is to provide administrative and logistical support services to the Public Works Department, other County departments and the public so they can initiate and complete their projects in a timely manner.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	143,796	140,000	171,000	170,000
Licenses and Permits	13,021	10,500	13,115	12,500
Intergovernmental	4,185,425	3,646,987	3,744,371	3,719,963
Charges for Services	6,579	1,665	5,205	2,620
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	50	0	0
Investment Income	16,665	18,000	12,691	10,000
Interfund Revenues	222,145	209,467	209,817	209,817
Transfers In	240,347	194,752	194,752	200,725
Other Financing Sources and Misc.	25,449	24,675	33,437	47,371
Total Revenues	4,853,427	4,246,096	4,384,388	4,372,996
Expenditures				
Personnel	272,445	287,929	289,634	319,173
Supplies	235,406	223,387	280,703	284,250
Purchased Services	154,222	198,062	187,035	200,551
Community Prgms/Contributions	0	0	0	0
Financing Costs	310	1,112	1,112	1,112
Transfers Out	1,075,217	274,330	274,330	413,267
Capital Outlay	733	85,000	85,000	0
Miscellaneous (Extraordinary/Special)	5,417	4,900	7,136	6,000
Total Expenditures	1,743,749	1,074,720	1,124,950	1,224,353
Excess Revenues / (Net Cost to the County)	3,109,677	3,171,376	3,259,438	3,148,643
General Appropriation Required	0	0	0	0
Budget Variance	142,369	0	88,062	0

Budget Changes

Proposed Change in Funding:	\$126,900 or 2.99%
Proposed Change in FTEs:	0.33
Performance Narrative:	There will be an increase of eight hours per week in staff time which will return the department to previous staff levels. The increase will assist in meeting strategic goals for complaint response and permit turn-around time.
Other:	

Core Services

- CDL Testings
- Permits
- Accident Review Findings

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of customers who obtain Public Works permits within three working days of submitting a completed application.	Result	91.5%	90%	93.6%	90%
Percentage of complaints/concerns regarding road conditions, summer and winter, that receive an informed response within three business days.	Result	90.2%	98%	91.3%	98%



440
Roads and Bridges Program

Purpose Statement

The purpose of the Roads and Bridges Program is to provide road and bridge management and maintenance services to residents, visitors, service providers and governmental agencies so they can travel on well-maintained roads while enjoying the natural beauty of Gunnison County.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	6,709,874	2,853,096	256,761	1,106,915
Charges for Services	65,898	0	22,989	0
Contributions and Other Grants	0	0	0	10,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	15,000	15,000	204,480
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	6,775,772	2,868,096	294,750	1,321,395
Expenditures				
Personnel	1,721,299	1,903,971	1,808,944	1,941,884
Supplies	1,097,088	797,420	827,049	1,086,064
Purchased Services	1,535,174	1,347,628	1,591,590	1,750,185
Community Prgms/Contributions	0	5,000	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	8,003,099	3,402,587	271,890	913,216
Miscellaneous (Extraordinary/Special)	0	100	100	12,720
Total Expenditures	12,356,659	7,456,706	4,499,573	5,704,069
Excess Revenues / (Net Cost to the County)	(5,580,888)	(4,588,610)	(4,204,823)	(4,382,674)
General Appropriation Required	5,580,888	4,588,610	4,204,823	4,382,674
Budget Variance	(600,423)	0	383,787	0



310
Construction Activity

Purpose Statement

The purpose of the Construction Activity is to provide transportation planning and construction services to residents, visitors, service providers and governmental agencies so that they may continue to travel on an efficient transportation network.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	6,621,944	2,482,199	28,785	0
Charges for Services	31,657	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	6,653,602	2,482,199	28,785	0
Expenditures				
Personnel	119,366	4,989	9,787	90,494
Supplies	176,559	0	7,269	205,500
Purchased Services	83,082	0	10,004	107,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	7,998,099	2,998,187	27,500	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	8,377,105	3,003,176	54,560	402,994
Excess Revenues / (Net Cost to the County)	(1,723,503)	(520,977)	(25,775)	(402,994)
General Appropriation Required	1,723,503	520,977	25,775	402,994
Budget Variance	(1,096,215)	0	495,202	0

Budget Changes

Proposed Change in Funding:	-\$2,482,199 or a reduction of 100%. This is due to the completion of the Taylor River Road project.
Proposed Change in FTEs:	1.10
Performance Narrative:	Funding is included in the budget this year for the hard surfacing of three-to-five miles of gravel road.
Other:	

Core Services

- Right-of-Way Acquisitions
- Project Designs
- Road Construction
- Hard Surfacing Gravel Roads

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percentage of gravel roads meeting paving criteria that are hard surfaced.	Result	2.2%	10%	0%	10%
 Percentage of easements that are completed as needed for projects.	Result	100%	95%	100%	95%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



320

Paved and Gravel Road Maintenance Activity

Purpose Statement

The purpose of the Paved and Gravel Road Maintenance Activity is to provide road preservation, management and maintenance services to service providers and the public so that they can travel with confidence on well-maintained roads while enjoying the natural beauty of Gunnison County.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	9,503	0	17,000	0
Charges for Services	33,789	0	22,966	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	43,293	0	39,966	0
Expenditures				
Personnel	1,059,093	1,304,487	1,133,435	1,211,396
Supplies	869,399	764,125	778,784	768,725
Purchased Services	938,926	881,878	857,950	862,352
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,867,418	2,950,490	2,770,169	2,842,473
Excess Revenues / (Net Cost to the County)	(2,824,125)	(2,950,490)	(2,730,203)	(2,842,473)
General Appropriation Required	2,824,125	2,950,490	2,730,203	2,842,473
Budget Variance	275,479	0	220,287	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity anticipated in 2015.
Proposed Change in FTEs:	-1.11
Performance Narrative:	There will be construction work in 2015, but it will again be a year with heavy emphasis on maintenance, especially gravel applications and developing adequate shoulders.
Other:	

Core Services

- Chloride Applications
- Road Bladings
- Shoulder Maintenances
- Drainage Maintenances

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percentage of paved roads that are seal coated annually (represents 100% of need based on five-year cycle).	Result	6.4%	20%	0%	20%
 Percentage of County gravel roads needing magnesium chloride that receive an application as needed on an annual basis.	Result	42.%	75%	70%	70%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



322
Bridges/Structures Activity

Purpose Statement

The purpose of the Bridges/Structures Activity is to provide bridge and structure construction and maintenance services to residents and visitors so they can travel safely across rivers, streams and ditches.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	150,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	150,000
Expenditures				
Personnel	12,413	45,318	31,150	71,475
Supplies	1,132	1,500	5,501	11,000
Purchased Services	36,161	25,000	13,500	62,410
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	5,000	0	122,390	0
Miscellaneous (Extraordinary/Special)	0	0	0	12,620
Total Expenditures	54,706	71,818	172,541	157,505
Excess Revenues / (Net Cost to the County)	(54,706)	(71,818)	(172,541)	(7,505)
General Appropriation Required	54,706	71,818	172,541	7,505
Budget Variance	128,532	0	(100,723)	0

Budget Changes

Proposed Change in Funding:	\$150,000 for the Cumberland Bridge project.
Proposed Change in FTEs:	-0.06
Performance Narrative:	State bridge inventories will be available in the spring of 2015 to identify any needed repairs on major structures. We will continue to inventory and prioritize work on minor structures.
Other:	

Core Services

- Major Bridge Inspections (20 feet or more)
- Minor Bridge Inspections (less than 20 feet)
- Bridge Guardrail Repairs
- Bridge Signs Repairs
- Bridge Deck and Superstructure Cleanings
- Bridge Installations
- Bridge Replacements

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
 Percentage of major bridges (20' and over) that are independently rated bi-annually as "structurally sound".	Result	88.4%	90%	90.7%	90%
 Percentage of minor structures (under 20') that are rated as "structurally sound".	Result	80.6%	90%	80.6%	90%

 = This performance measure aligns directly with the Commissioners' Strategic Plan.



**330
Winter Maintenance Activity**

Purpose Statement

The purpose of the Winter Maintenance Activity is to provide winter access and information services to residents, visitors and service providers so they can travel with confidence on County roads.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	401	0	23	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	401	0	23	0
Expenditures				
Personnel	486,123	501,964	567,353	496,757
Supplies	43,658	25,200	30,000	34,100
Purchased Services	401,458	364,200	508,486	413,300
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	100	100	100
Total Expenditures	931,239	891,464	1,105,939	944,257
Excess Revenues / (Net Cost to the County)	(930,839)	(891,464)	(1,105,916)	(944,257)
General Appropriation Required	930,839	891,464	1,105,916	944,257
Budget Variance	(23,058)	0	(214,452)	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity for 2015.
Proposed Change in FTEs:	-0.13
Performance Narrative:	Priority routes continue to be school bus routes.
Other:	

Core Services

- Gravel Road Plowings
- Paved Road Plowings
- Winter Maintenance Sand Applications
- Winter Road Condition Information Postings
- Winter “emergency access” request responses
- Winter “changing conditions” request responses

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of school days when snow accumulations meet plow policy criteria at least 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	98.4%	95%	98.4%	95%
Percentage of respondents to the biennial citizen survey who report that snow removal services on County roads and highways is good or excellent.	Result	83%	80%	83%	85%



338
Trails and Parks Activity

Purpose Statement

The purpose of the Trails and Parks Activity is to provide trails and parks planning, construction and maintenance services to residents and visitors so that they can use trails and parks for commuting and/or recreation.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	27,381	319,616	158,000	897,216
Charges for Services	50	0	0	0
Contributions and Other Grants	0	0	0	10,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	15,000	15,000	204,480
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	27,431	334,616	173,000	1,111,696
Expenditures				
Personnel	13,813	18,596	30,601	35,952
Supplies	6,330	6,595	5,495	66,739
Purchased Services	32,619	26,095	149,195	253,668
Community Prgms/Contributions	0	5,000	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	404,400	122,000	913,216
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	52,762	460,686	307,291	1,269,575
Excess Revenues / (Net Cost to the County)	(25,331)	(126,070)	(134,291)	(157,879)
General Appropriation Required	25,331	126,070	134,291	157,879
Budget Variance	107,091	0	(8,221)	0

Budget Changes

Proposed Change in Funding:	\$777,080 or 232.23%.
Proposed Change in FTEs:	0.26
Performance Narrative:	The section of the Deli Trail built in the fall of 2014 will be surfaced in 2015. The extension of the Riverwalk Trail to Ohio Creek Road will increase maintenance responsibilities. A Great Outdoors Colorado Grant is anticipated to fund repair of the Whitewater Park features.
Other:	

Core Services

- Trail Planning
- Trail Sweeping
- Gravel Trail Maintenances
- Paved Trail Maintenances

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of gravel/native surface trails that have surface treatments, drainage improvements and clearing as needed.	Result	75%	75%	75%	75%
Percentage of paved trails that are swept.	Result	100%	100%	100%	100%
Percentage of respondents to the biennial citizen survey who report that the availability of paths and walking trails is excellent or good.	Result	83%	80%	83%	80%



339
Service to Municipalities Activity

Purpose Statement

The purpose of the Service to Municipalities Activity is to provide services required by the municipalities within our County to those municipalities so that County residents and visitors can travel on well-maintained roads in summer and winter.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	51,045	51,281	52,976	59,699
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	51,045	51,281	52,976	59,699
Expenditures				
Personnel	30,490	28,617	36,618	35,810
Supplies	11	0	0	0
Purchased Services	42,928	50,455	52,455	51,455
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	73,430	79,072	89,073	87,265
Excess Revenues / (Net Cost to the County)	(22,385)	(27,791)	(36,097)	(27,566)
General Appropriation Required	22,385	27,791	36,097	27,566
Budget Variance	7,747	0	(8,306)	0



Budget Changes

Proposed Change in Funding:	\$8,418 or 16.42%
Proposed Change in FTEs:	0.09
Performance Narrative:	Cooperative projects will be done if funding from the municipalities is available.
Other:	

Core Services

- Gravel Road Bladings
- Gravel Road Chloride Applications
- Paved Road Seal Coatings
- Gravel Road Winter Plowings
- Paved Road Winter Plowings
- Street Lightings

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of school days when snow accumulations meet plow policy criteria 1 hour prior to school bus time, routes within 15 miles of County maintenance facilities will be plowed prior to school bus use.	Result	100%	95%	100%	95%
Percentage of gravel roads that are maintained per municipality standards and budgets.	Result	100%	100%	100%	100%

240 Fleet Management Program

Purpose Statement

The purpose of the Fleet Management Program is to provide vehicles, light duty and heavy duty equipment and maintenance and repair services to Public Works and other departments so they can have readiness levels of properly maintained vehicles and equipment sufficient to perform their jobs in an efficient manner without undue delay.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,284	8,000	4,000	8,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	6,000	5,000
Interfund Revenues	1,788,363	1,570,639	1,729,877	1,712,409
Transfers In	925,801	2,041,110	2,164,343	0
Other Financing Sources and Misc.	12,964	10,100	80,670	10,250
Total Revenues	2,728,412	3,629,849	3,984,890	1,735,659
Expenditures				
Personnel	629,139	583,227	587,352	561,325
Supplies	692,584	656,400	726,400	675,400
Purchased Services	200,338	213,927	326,976	205,325
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,112	3,112	3,112	3,112
Transfers Out	90,048	2,157,112	2,172,720	115,836
Capital Outlay	386,610	0	256,563	610,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,001,831	3,613,778	4,073,123	2,170,998
Excess Revenues / (Net Cost to the County)	726,580	16,071	(88,233)	(435,339)
General Appropriation Required	0	0	88,233	435,339
Budget Variance	617,102	0	(104,304)	0



**341
Fleet Management Activity**

Purpose Statement

The purpose of the Fleet Management Activity is to provide vehicles, light duty and heavy duty equipment and maintenance and repair services to Public Works and other departments so they can have properly maintained vehicles and equipment needed to perform their jobs.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,284	8,000	4,000	8,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	6,000	5,000
Interfund Revenues	1,788,363	1,570,639	1,729,877	1,712,409
Transfers In	925,801	2,041,110	2,164,343	0
Other Financing Sources and Misc.	12,964	10,100	80,670	10,250
Total Revenues	2,728,412	3,629,849	3,984,890	1,735,659
Expenditures				
Personnel	629,139	583,227	587,352	561,325
Supplies	692,584	656,400	726,400	675,400
Purchased Services	200,338	213,927	326,976	205,325
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,112	3,112	3,112	3,112
Transfers Out	90,048	2,157,112	2,172,720	115,836
Capital Outlay	386,610	0	256,563	610,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,001,831	3,613,778	4,073,123	2,170,998
Excess Revenues / (Net Cost to the County)	726,580	16,071	(88,233)	(435,339)
General Appropriation Required	0	0	88,233	435,339
Budget Variance	617,102	0	(104,304)	0

Budget Changes

Proposed Change in Funding:	-\$1,894,190 or a reduction of 52.18%. This major change was due to the sale of the old Public Works property to the Airport enterprise in 2014.
Proposed Change in FTEs:	-0.21
Performance Narrative:	Staff will continue to be proactive, anticipating repair work needed to minimize downtime for users.
Other:	

Core Services

- Fleet Assessments
- Fleet Acquisitions and Dispositions
- Vehicle and Light Duty Repairs
- Heavy Equipment Repairs

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of emergency service responders' vehicles and light duty equipment that receives priority in scheduling for maintenance and planned repairs.	Result	100%	95%	100%	95%
Percentage of heavy equipment required for summer/winter readiness that is replaced before the end of its useful life.	Result	66.7%	20%	20%	20%



500
Solid Waste Management Program

Purpose Statement

The purpose of the Solid Waste Management Program is to provide recycling and solid waste disposal services to citizens and visitors so they can experience minimal impacts from solid waste disposal.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	11,151	0	13,500	13,500
Charges for Services	619,198	638,575	661,405	722,199
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,388	2,000	1,470	2,000
Investment Income	9,930	5,400	9,699	6,100
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	149,327	115,611	140,754	143,703
Total Revenues	791,994	761,586	826,829	887,502
Expenditures				
Personnel	350,230	417,858	425,639	400,172
Supplies	53,388	48,455	48,363	47,400
Purchased Services	562,357	1,440,649	288,165	1,475,727
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,675	2,567	2,567	51,167
Transfers Out	108,204	97,612	97,612	102,178
Capital Outlay	0	0	5,780	0
Miscellaneous (Extraordinary/Special)	17,988	20,000	20,000	20,000
Total Expenditures	1,093,842	2,027,141	888,126	2,096,644
Excess Revenues / (Net Cost to the County)	(301,848)	(1,265,555)	(61,297)	(1,209,142)
General Appropriation Required	301,848	1,265,555	61,297	1,209,142
Budget Variance	1,268,051	0	1,204,258	0



**541
Landfill Activity**

Purpose Statement

The purpose of the Landfill Activity is to provide solid waste disposal service to the public so they can live in a sustainable environment where waste disposal is in compliance with State and Federal regulations to protect air and water quality to insure that the land is efficiently used and expansion of the existing site is appropriately managed.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	11,151	0	13,500	13,500
Charges for Services	492,277	515,575	522,000	554,947
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,388	2,000	1,470	2,000
Investment Income	9,930	5,300	9,599	6,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	16,496	15,611	16,889	15,703
Total Revenues	532,242	538,486	563,458	592,150
Expenditures				
Personnel	199,331	234,531	240,531	196,500
Supplies	42,324	32,450	36,113	33,650
Purchased Services	488,073	1,377,620	222,621	1,398,157
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,675	2,567	2,567	51,167
Transfers Out	55,968	58,567	58,567	68,458
Capital Outlay	0	0	5,780	0
Miscellaneous (Extraordinary/Special)	17,988	20,000	20,000	20,000
Total Expenditures	805,360	1,725,735	586,179	1,767,932
Excess Revenues / (Net Cost to the County)	(273,118)	(1,187,249)	(22,720)	(1,175,782)
General Appropriation Required	273,118	1,187,249	22,720	1,175,782
Budget Variance	1,217,028	0	1,164,529	0



Budget Changes

Proposed Change in Funding:	\$53,664 or 9.97%
Proposed Change in FTEs:	-0.25
Performance Narrative:	In addition to regular duties, employees will be excavating material to prepare for a new Subtitle D Compliant cell.
Other:	

Core Services

- Trash Placements
- Appliance, Metal and Aggregate Recycles
- Colorado Department of Public Health and Environment Testing/Permits
- Tire Diversions

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of special waste requests that are handled within 3 days of receipt of final application package.	Result	100%	90%	100%	90%
Percentage of loads that are measured and priced accurately.	Result	100%	98%	100%	98%

542 Recycling Activity

Purpose Statement

The purpose of the Recycling Activity is to provide drop off, pick up, processing and educational services to the public and government offices so they can live in a more sustainable environment through diversion and reuse of recyclable materials.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	126,921	123,000	139,405	167,252
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	100	100	100
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	132,832	100,000	123,865	128,000
Total Revenues	259,752	223,100	263,370	295,352
Expenditures				
Personnel	150,899	183,327	185,108	203,672
Supplies	11,064	16,005	12,250	13,750
Purchased Services	74,284	63,029	65,544	77,570
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	52,236	39,045	39,045	33,720
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	288,482	301,406	301,947	328,712
Excess Revenues / (Net Cost to the County)	(28,730)	(78,306)	(38,577)	(33,360)
General Appropriation Required	28,730	78,306	38,577	33,360
Budget Variance	51,023	0	39,729	0



Budget Changes

Proposed Change in Funding:	\$72,252 or 32.39%
Proposed Change in FTEs:	0.12
Performance Narrative:	Crews will continue to process material and look for ways to increase our volumes.
Other:	

Core Services

- Product Diversions
- Product Bales
- Product Sales
- Recycling Educational Tours

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of respondents to the biennial citizen survey who report that they recycled used paper, cans or bottles from their homes.	Result	85%	90%	85%	85%
Percentage of product that is diverted from the waste stream.	Result	7.5%	10%	12%	10%



540
Weed Management Program

Purpose Statement

The purpose of the Weed Management Program is to provide state-listed noxious weed control and public awareness services to the public and governmental agencies so that they can protect the County's economic and ecological resources from damage due to noxious weeds.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,815	1,320	1,320	1,320
Intergovernmental	38,788	63,008	55,390	58,685
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	40,603	64,328	56,710	60,005
Expenditures				
Personnel	77,259	80,678	80,507	83,087
Supplies	6,563	13,444	13,118	10,250
Purchased Services	58,970	65,702	72,381	64,848
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	13,800	0	9,913
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	142,792	173,624	166,006	168,098
Excess Revenues / (Net Cost to the County)	(102,189)	(109,296)	(109,296)	(108,093)
General Appropriation Required	102,189	109,296	109,296	108,093
Budget Variance	7,107	0	0	0



363
Weed Management Activity

Purpose Statement

The purpose of the Weed Management Activity is to provide state-listed noxious weed control and public awareness services to the public and governmental agencies so that they can protect the County's economic and ecological resources from damage due to noxious weeds.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	1,815	1,320	1,320	1,320
Intergovernmental	38,788	63,008	55,390	58,685
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	40,603	64,328	56,710	60,005
Expenditures				
Personnel	77,259	80,678	80,507	83,087
Supplies	6,563	13,444	13,118	10,250
Purchased Services	58,970	65,702	72,381	64,848
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	13,800	0	9,913
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	142,792	173,624	166,006	168,098
Excess Revenues / (Net Cost to the County)	(102,189)	(109,296)	(109,296)	(108,093)
General Appropriation Required	102,189	109,296	109,296	108,093
Budget Variance	7,107	0	0	0

Budget Changes

Proposed Change in Funding:	-\$4.323 or a reduction of 6.72%
Proposed Change in FTEs:	None.
Performance Narrative:	The program will continue to supplement weed spraying using contractors as funding is available.
Other:	

Core Services

- Reclamation Permit inspections
- Mechanical, cultural, biological and chemical weed treatments
- Weed mappings
- Educational information and programs
- Consultations
- Interagency collaborations

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of outstanding Gunnison County Reclamation Permits that are inspected by the Weed Coordinator.	Result	96.3%	50%	100%	100%
Percentage of financial contributors (federal, state and local cooperators) to the Gunnison Basin Weed Management Program report that their expectations are met for weed control by the Gunnison County Weed District on the lands they oversee.	Result	100%	100%	100%	90%

Mission Statement

The mission of the Sheriff's Office is to provide public safety, law enforcement, victim advocacy, community service and detention services to the public so they can live, play and work in a safe and secure environment.

Elected Official

Richard Besecker
 510 W. Bidwell Ave.
 Gunnison, CO 81230
 (970) 641-1113
rbesecker@gunnisoncounty.org



Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	135,865	51,979	42,097	41,886
Charges for Services	58,331	67,602	67,602	67,602
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	71,325	70,000	65,000	60,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2,758	0	600	600
Total Revenues	268,278	189,581	175,299	170,088
Expenditures				
Personnel	2,049,648	2,062,318	2,063,549	2,074,896
Supplies	94,204	123,893	122,854	141,280
Purchased Services	433,861	461,975	460,946	445,017
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	79,271	94,954	81,395	88,911
Total Expenditures	2,656,984	2,743,140	2,728,744	2,750,104
Excess Revenues / (Net Cost to the County)	(2,388,706)	(2,553,559)	(2,553,445)	(2,580,016)
General Appropriation Required	2,388,706	2,553,559	2,553,445	2,580,016
Budget Variance	113,370	0	114	0

Department Resources Restated by Fund

Revenues				
General Fund	268,278	189,581	175,299	170,088
Total Revenues	268,278	189,581	175,299	170,088
Expenditures				
General Fund	2,656,984	2,743,140	2,728,744	2,750,104
Total Expenditures	2,656,984	2,743,140	2,728,744	2,750,104



150
Victim Services Program

Purpose Statement

The purpose of the Victim Services Program is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	78,628	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	50	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	78,678	0	0	0
Expenditures				
Personnel	76,343	0	0	0
Supplies	1,338	0	0	0
Purchased Services	8,090	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,771	0	0	0
Excess Revenues / (Net Cost to the County)	(7,093)	0	0	0
General Appropriation Required	7,093	0	0	0
Budget Variance	(5,555)	0	0	0

** This Program was discontinued for the 2014 Budget.

105 Victim Services Activity

Purpose Statement

The purpose of the Victim Services Activity is to provide advisement, intervention, support and referral services to the victims of major crimes reporting to law enforcement agencies so they can understand their rights, participate in the criminal justice system and prevent revictimization.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	78,628	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	50	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	78,678	0	0	0
Expenditures				
Personnel	76,343	0	0	0
Supplies	1,338	0	0	0
Purchased Services	8,090	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,771	0	0	0
Excess Revenues / (Net Cost to the County)	(7,093)	0	0	0
General Appropriation Required	7,093	0	0	0
Budget Variance	(5,555)	0	0	0

** This Activity was discontinued for the 2014 Budget.

040 Alternative Services Program

Purpose Statement

The purpose of the Alternative Services Program is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	34,031	40,000	35,000	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	34,031	40,000	35,000	30,000
Expenditures				
Personnel	80,783	82,889	82,889	69,857
Supplies	966	1,050	850	800
Purchased Services	6,112	5,270	4,996	4,976
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	87,861	89,209	88,735	75,633
Excess Revenues / (Net Cost to the County)	(53,829)	(49,209)	(53,735)	(45,633)
General Appropriation Required	53,829	49,209	53,735	45,633
Budget Variance	(4,620)	0	(4,526)	0

106
Alternative Services Activity

Purpose Statement

The purpose of the Alternative Services Activity is to provide Useful Public Service management services to local courts and the public so they can be assured that defendants are safely and successfully completing court-ordered Useful Public Service.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	34,031	40,000	35,000	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	34,031	40,000	35,000	30,000
Expenditures				
Personnel	80,783	82,889	82,889	69,857
Supplies	966	1,050	850	800
Purchased Services	6,112	5,270	4,996	4,976
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	87,861	89,209	88,735	75,633
Excess Revenues / (Net Cost to the County)	(53,829)	(49,209)	(53,735)	(45,633)
General Appropriation Required	53,829	49,209	53,735	45,633
Budget Variance	(4,620)	0	(4,526)	0

Budget Changes

Proposed Change in Funding:	-\$10,000 or a reduction of 25%. Useful Public Service fees continue to decline.
Proposed Change in FTEs:	-0.20
Performance Narrative:	Even though the current trend in criminal prosecution is down, the number of cases that are carried over from year to year remains the same.
Other:	

Core Services

- Registrations of local and out-of-county defendants
- Local and out-of-county assignments
- Compliance reports
- Non-compliance reports
- Progress reports
- Court services to local courts
- Juvenile Drug Court and Adult Drug Court representations
- Development of worksites
- Colorado Alternative Sentencing Programs (CASP) liaisons

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of defendants who successfully complete their Useful Public Service.	Result	68%	80%	80%	80%
Percentage of defendants who safely complete their Useful Public Service without injury.	Result	100%	90%	100%	100%

160 Detention Services Program

Purpose Statement

The purpose of the Detention Services Program is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	17,857	20,034	13,487	13,995
Charges for Services	26,276	28,602	28,602	28,602
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	44,133	48,636	42,089	42,597
Expenditures				
Personnel	782,037	836,944	843,124	834,370
Supplies	27,980	27,755	29,147	37,515
Purchased Services	31,167	33,051	28,980	32,899
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	63,956	78,844	65,828	72,804
Total Expenditures	905,139	976,594	967,079	977,588
Excess Revenues / (Net Cost to the County)	(861,007)	(927,958)	(924,990)	(934,991)
General Appropriation Required	861,007	927,958	924,990	934,991
Budget Variance	56,475	0	2,968	0

107 Detention Services Activity

Purpose Statement

The purpose of the Detention Services Activity is to provide mandatory living and judicial services to inmates so they can receive basic needs and living requirements in a safe and secure environment while rehabilitating their negative behaviors.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	16,356	15,840	9,300	9,800
Charges for Services	26,276	28,602	28,602	28,602
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	42,631	44,442	37,902	38,402
Expenditures				
Personnel	658,778	695,338	698,857	691,622
Supplies	15,767	17,402	17,309	24,214
Purchased Services	6,417	4,465	4,547	4,765
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	63,956	78,844	65,828	72,804
Total Expenditures	744,917	796,049	786,541	793,405
Excess Revenues / (Net Cost to the County)	(702,286)	(751,607)	(748,639)	(755,003)
General Appropriation Required	702,286	751,607	748,639	755,003
Budget Variance	46,443	0	2,968	0

Budget Changes

Proposed Change in Funding:	-\$6,040 or a reduction of 13.59%. A reduction in funding in the State Criminal Alien Assistance Program (SCAAP) is expected.
Proposed Change in FTEs:	0.01
Performance Narrative:	Even though current trends in criminal activity are down within the nation, we are still experiencing a consistent population within our jail.
Other:	

Core Services

- Critical incident responses
- Daily reports
- Meals
- Medical appointments
- Inmate educational sessions
- Medical appointments/transport
- Mental health appointments/transport
- Rehabilitative sessions
- Prisoner transport
- Inmate court escorts

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of days without injury to visiting public.	Result	100%	100%	100%	100%
Percentage of days without injury experienced by deputies.	Result	99.5%	100%	100%	100%
Percentage of days without injury to inmates (self-inflicted).	Result	99.7%	100%	98%	100%



120
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to inmates.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,501	4,194	4,187	4,195
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,501	4,194	4,187	4,195
Expenditures				
Personnel	123,259	141,606	144,267	142,748
Supplies	12,213	10,353	11,838	13,301
Purchased Services	24,750	28,586	24,433	28,134
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	160,223	180,545	180,538	184,183
Excess Revenues / (Net Cost to the County)	(158,721)	(176,351)	(176,351)	(179,988)
General Appropriation Required	158,721	176,351	176,351	179,988
Budget Variance	10,032	0	0	0

Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	Ongoing training needs are set by local, state and federal programs, and the Sheriff's Office always strives to exceed those standards.
Other:	

Core Services

- Operational Support (equipment inspections, vehicle and equipment repairs, vehicle equipment replacements and plan replacement schedules)
- Training Sessions ("Hiring the Best", reserve program, report writing, courtroom testimony, ethics, first responder, vehicle, legal/liability, victim rights, certifications, less-lethal/defensive tactics, driving, computer, and new-hire.)

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	New Measure	100%	100%	100%



**490
Sheriff Program**

Purpose Statement

The purpose of the Sheriff Program is to provide enforcement, public assistance, emergency coordination, operational support, civil action, permitting and licensing services to emergency response teams and the public so they can be more informed of Sheriff's Office services, be assured that Sheriff's Office employees are properly trained and equipped, contain emergency situations, and receive legal documents and licenses in a timely manner.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	34,031	40,000	35,000	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	34,031	40,000	35,000	30,000
Expenditures				
Personnel	80,783	82,889	82,889	69,857
Supplies	966	1,050	850	800
Purchased Services	6,112	5,270	4,996	4,976
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	87,861	89,209	88,735	75,633
Excess Revenues / (Net Cost to the County)	(53,829)	(49,209)	(53,735)	(45,633)
General Appropriation Required	53,829	49,209	53,735	45,633
Budget Variance	(4,620)	0	(4,526)	0



**108
Enforcement Activity**

Purpose Statement

The purpose of the Enforcement Activity is to provide traffic management, immediate first response and county-wide patrol services to the residents and visitors of Gunnison County so they can experience a low crime rate and feel safe.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,562	2,000	1,500	1,500
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	37,243	30,000	30,000	30,000
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	2,433	0	600	600
Total Revenues	41,238	32,000	32,100	32,100
Expenditures				
Personnel	583,171	567,996	568,066	585,982
Supplies	37,257	44,500	44,511	44,500
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	620,428	612,496	612,577	630,482
Excess Revenues / (Net Cost to the County)	(579,190)	(580,496)	(580,477)	(598,382)
General Appropriation Required	579,190	580,496	580,477	598,382
Budget Variance	33,964	0	19	0

Budget Changes

Proposed Change in Funding:	\$100 or 0.31%
Proposed Change in FTEs:	None.
Performance Narrative:	The Sheriff's Office is experiencing an increase in the number of calls to the outermost parts of the county, which is due in part to factors such as Gunnison County being considered a great recreational location for 4x4 vehicle use within the State of Colorado.
Other:	

Core Services

- General patrol
- Civil actions

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of surveyed Gunnison County residents who indicate that services provided by the Sheriff's Office are good or excellent.	Result	95%	85%	95%	95%
Percentage of Gunnison County residents who report that they feel very or somewhat safe from violent crime.	Result	95%	95%	95%	95%



109
Operational Support Activity

Purpose Statement

The purpose of the Operational Support Activity is to provide maintenance and training program services to the Gunnison County Sheriff's Office staff so they can have the knowledge, skills and equipment needed to provide professional public safety services to the citizens of Gunnison County.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	5,494	12,303	8,589	12,780
Charges for Services	32,055	39,000	39,000	39,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	325	0	0	0
Total Revenues	37,874	51,303	47,589	51,780
Expenditures				
Personnel	350,876	370,608	366,425	379,618
Supplies	15,042	38,857	36,553	51,692
Purchased Services	374,112	414,518	417,532	401,142
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	1,148	780	539	780
Total Expenditures	741,178	824,763	821,049	833,232
Excess Revenues / (Net Cost to the County)	(703,305)	(773,460)	(773,460)	(781,452)
General Appropriation Required	703,305	773,460	773,460	781,452
Budget Variance	30,514	0	(0)	0

Budget Changes

Proposed Change in Funding:	\$477 or 0.93%.
Proposed Change in FTEs:	None.
Performance Narrative:	The Sheriff's Office will continue to encourage all members to excel in different disciplines related to their positions. Officers are encouraged to become instructors/trainers to better themselves and to strive to become supervisors.
Other:	

Core Services

- Civil processing
- Permitting and Licensing
- General operational support
- Training sessions
- Regional meetings

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of staff and officers who successfully complete all required training hours as well as planned professional development goals.	Result	New Measure	100%	100%	100%

117 Courtroom Security Activity

Purpose Statement

The purpose of the Courtroom Security Activity is to provide weapons screening and behavioral observations to judges, jury members, attorneys and witnesses in the district and county courts so they can exercise due process and conduct court business in a safe environment.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	15,839	0	4,910	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	15,839	0	4,910	0
Expenditures				
Personnel	30,986	39,581	39,581	40,826
Supplies	0	0	4,910	0
Purchased Services	9,917	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	40,903	39,581	44,491	40,826
Excess Revenues / (Net Cost to the County)	(25,064)	(39,581)	(39,581)	(40,826)
General Appropriation Required	25,064	39,581	39,581	40,826
Budget Variance	(20,082)	0	0	0

Budget Changes

Proposed Change in Funding:	No specific funding for this activity is anticipated in 2015.
Proposed Change in FTEs:	None.
Performance Narrative:	From the start of courthouse construction project, the Sheriff's Office has had more calls to respond to the Courts than originally anticipated. When the new courthouse facility is completed in mid-2015, the amount of calls should decrease with regards to Court security issues.
Other:	

Core Services

- Courthouse Security (courtroom security appointments, screenings, dispute resolutions, security checks, panic responses and secured courtrooms)

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of court hours without harm to judges, jury members, attorneys and witnesses.	Result	New Measure	100%	100%	100%

118 Investigations Activity

Purpose Statement

The purpose of the Investigations Activity is to provide first response, crime scene preservation and comprehensive investigation services to the DA's office staff so they can properly determine whether to prosecute or dismiss cases.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	144,746	155,273	155,273	159,748
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	144,746	155,273	155,273	159,748
Excess Revenues / (Net Cost to the County)	(144,746)	(155,273)	(155,273)	(159,748)
General Appropriation Required	144,746	155,273	155,273	159,748
Budget Variance	12,239	0	0	0

Budget Changes

Proposed Change in Funding:	There are no revenues specific to this activity.
Proposed Change in FTEs:	None.
Performance Narrative:	The Sheriff's Office continually strives to work with the District Attorney's Office in the prosecution of the cases in Gunnison County.
Other:	

Core Services

- Major crime investigations
- Minor crime investigations
- Crime investigation findings
- Evidence and property management

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of cases that are resolved by the District Attorney's Office without requests for additional investigation findings.	Result	99.2%	100%	100%	100%



119
Major Incident Response Activity

Purpose Statement

The purpose of the Major Incident Responses Activity is to provide statutorily required private land wildfire, Hazardous Materials, and Search and Rescue coordination and response services to responders, residents and visitors of Gunnison County so they can take protective actions and safeguard life.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	16,486	17,642	13,611	13,611
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	16,486	17,642	13,611	13,611
Expenditures				
Personnel	707	9,027	8,191	4,495
Supplies	11,621	11,731	6,883	6,773
Purchased Services	4,463	9,136	9,438	6,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	14,167	15,330	15,028	15,327
Total Expenditures	30,958	45,224	39,540	32,595
Excess Revenues / (Net Cost to the County)	(14,473)	(27,582)	(25,929)	(18,984)
General Appropriation Required	14,473	27,582	25,929	18,984
Budget Variance	10,434	0	1,653	0

Budget Changes

Proposed Change in Funding:	-\$4,031 or a reduction of 22.85%
Proposed Change in FTEs:	None.
Performance Narrative:	Every year the Sheriff's Office experiences different types of Major incidents. During the first six months of 2014, there were a multitude of Search and Rescue calls to Off-Highway vehicle accidents involving injuries and deaths.
Other:	

Core Services

- Emergency coordination for private-land wildfires, Hazardous Materials (HAZMAT), and Search and Rescue
- Public Information and assistance

Key Performance Measures

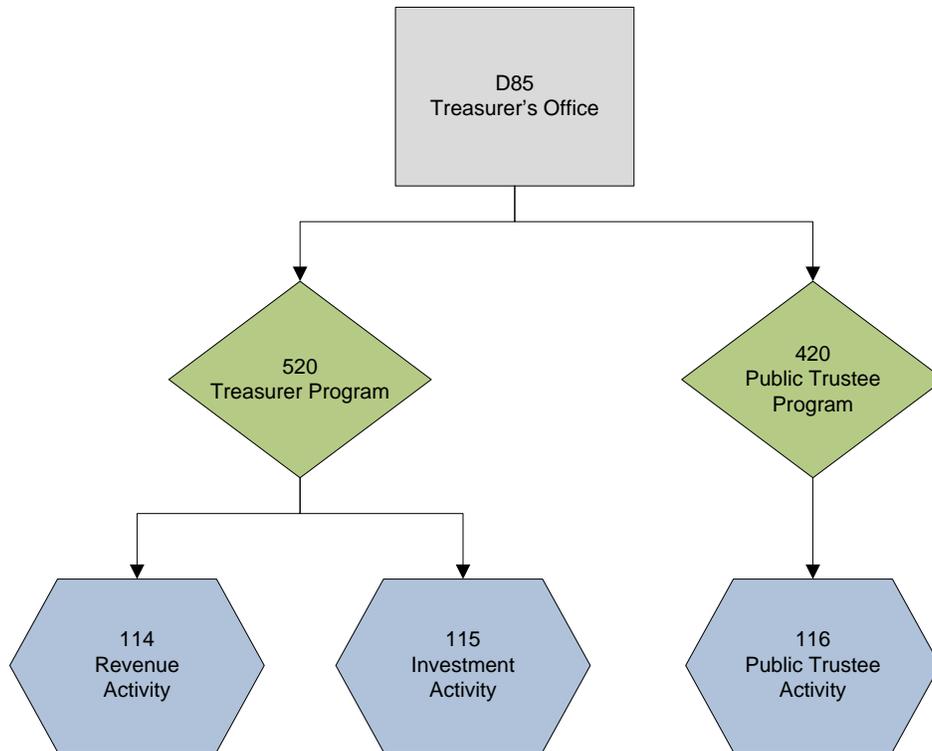
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of major incident coordinations without collateral injury to citizens and responders.	Result	New Measure	90%	100%	100%

Mission Statement

The mission of the Treasurer and Public Trustee Office is to provide revenue and foreclosure services to the public, taxing authorities and parties to foreclosures so they can pay and collect taxes and other revenue in an accurate and timely manner and experience a fair and timely foreclosure process.

Elected Official

Debbie Dunbar
221 N. Wisconsin
Gunnison, CO 81230
(970) 641-2231
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Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	122,748	31,000	69,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	705,412	672,000	700,000	630,794
Transfers In	43,460	70,000	65,912	61,514
Other Financing Sources and Misc.	9,601	9,000	9,000	9,000
Total Revenues	881,222	782,000	843,912	762,308
Expenditures				
Personnel	255,543	273,467	261,201	278,021
Supplies	12,559	14,160	16,120	15,370
Purchased Services	63,270	71,150	62,944	69,835
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,301	20,000	18,000	18,000
Transfers Out	0	0	0	0
Capital Outlay	4,721	0	0	0
Miscellaneous (Extraordinary/Special)	91,663	31,000	50,000	46,000
Total Expenditures	445,056	409,777	408,265	427,226
Excess Revenues / (Net Cost to the County)	436,166	372,223	435,647	335,082
General Appropriation Required	0	0	0	0
Budget Variance	(47,844)	0	63,424	0

Department Resources Restated by Fund

Revenues				
General Fund	715,001	681,000	709,000	639,794
Public Trustee Agency Fund	166,221	101,000	134,912	122,514
Total Revenues	881,222	782,000	843,912	762,308
Expenditures				
General Fund	271,283	293,865	273,353	304,712
Public Trustee Agency Fund	173,772	115,912	134,912	122,514
Total Expenditures	445,056	409,777	408,265	427,226



**520
Treasurer's Program**

Purpose Statement

The purpose of the Treasurer's Program is to provide investment and tax revenue collections and disbursement services to the public, Board of County Commissioners, taxing authorities and lien holders so they can experience the secure, accurate and timely management of their money.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	705,412	672,000	700,000	630,794
Transfers In	0	0	0	0
Other Financing Sources and Misc.	9,589	9,000	9,000	9,000
Total Revenues	715,001	681,000	709,000	639,794
Expenditures				
Personnel	176,034	195,490	183,224	209,043
Supplies	12,078	13,510	15,520	14,770
Purchased Services	61,149	64,865	56,609	62,899
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,301	20,000	18,000	18,000
Transfers Out	0	0	0	0
Capital Outlay	4,721	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	271,283	293,865	273,353	304,712
Excess Revenues / (Net Cost to the County)	443,718	387,135	435,647	335,082
General Appropriation Required	0	0	0	0
Budget Variance	(35,016)	0	48,512	0



**114
Revenue Activity**

Purpose Statement

The purpose of the Revenue Activity is to provide collections, accounting and disbursement services to taxing authorities, County offices, taxpayers and lien holders so they can experience a timely and accurate accounting of their money.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	705,412	672,000	700,000	630,794
Transfers In	0	0	0	0
Other Financing Sources and Misc.	9,589	9,000	9,000	9,000
Total Revenues	715,001	681,000	709,000	639,794
Expenditures				
Personnel	160,161	178,815	167,177	196,407
Supplies	12,078	13,510	15,520	14,770
Purchased Services	58,537	59,865	55,609	59,899
Community Prgms/Contributions	0	0	0	0
Financing Costs	17,301	20,000	18,000	18,000
Transfers Out	0	0	0	0
Capital Outlay	4,721	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	252,798	272,190	256,306	289,076
Excess Revenues / (Net Cost to the County)	462,203	408,810	452,694	350,718
General Appropriation Required	0	0	0	0
Budget Variance	(40,805)	0	43,884	0

Budget Changes

Proposed Change in Funding:	-\$41,206 or a reduction of 6.05%.
Proposed Change in FTEs:	0.20, due to a reallocation among other activities in the Treasurer's Office.
Performance Narrative:	Starting in 2014, the Treasurer's Office began collecting email addresses so that we can send electronic tax bills, as well as payment reminders in future years, with the goal of cutting down on mailing costs, or at least holding steady as the cost of mailing goes up. In 2015, a newly elected Treasurer will take office.
Other:	

Core Services

- Deposited Dollars
- Property Tax Notices
- Accounting Reports: Board, Public, Departments
- Revenue Disbursements
- Tax Lien Sales
- Tax Certification
- Mobile Home Authentication
- Delinquent Tax Notices
- Certificates of Purchase

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of checks that are deposited within two business days.	Result	97%	95%	99%	100%
Percentage of accounting reports are issued by noon the Thursday before the Tuesday Board of County Commissioner meeting.	Result	100%	100%	100%	100%



**115
Investment Activity**

Purpose Statement

The purpose of the Investment Activity is to provide investment and reporting services to the Board of County Commissioners so they can know at any time what resources are available, have ready access to liquid fiscal resources and securely invest for a modest return.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	15,873	16,675	16,047	12,636
Supplies	0	0	0	0
Purchased Services	2,612	5,000	1,000	3,000
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	18,485	21,675	17,047	15,636
Excess Revenues / (Net Cost to the County)	(18,485)	(21,675)	(17,047)	(15,636)
General Appropriation Required	18,485	21,675	17,047	15,636
Budget Variance	5,789	0	4,628	0

Budget Changes

Proposed Change in Funding:	None. Interest earnings are allocated to the funds in which they were earned.
Proposed Change in FTEs:	-0.05, due to a reallocation among other activities in the Treasurer's Office.
Performance Narrative:	Although the decline in interest rates has stabilized, expectations are that interest rates will continue to be low through 2014 and into 2015. Since performance in this activity is market driven, little to no changes are expected.
Other:	

Core Services

- Earned interest dollars
- Monthly investment reports
- Securities purchases

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage return on investments.	Result	1.18%	0.75%	1.15%	1%



**420
Public Trustee Program**

Purpose Statement

The purpose of the Public Trustee Program is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely, fair and secure transfer of property.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	122,748	31,000	69,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	43,460	70,000	65,912	61,514
Other Financing Sources and Misc.	12	0	0	0
Total Revenues	166,221	101,000	134,912	122,514
Expenditures				
Personnel	79,508	77,977	77,977	68,978
Supplies	480	650	600	600
Purchased Services	2,121	6,285	6,335	6,936
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	91,663	31,000	50,000	46,000
Total Expenditures	173,772	115,912	134,912	122,514
Excess Revenues / (Net Cost to the County)	(7,552)	(14,912)	0	0
General Appropriation Required	7,552	14,912	0	0
Budget Variance	(12,828)	0	14,912	0



**116
Public Trustee Activity**

Purpose Statement

The purpose of the Public Trustee Activity is to provide foreclosure and release services to property owners, lenders and lien holders so they can experience a timely and secure transfer of property.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	122,748	31,000	69,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	43,460	70,000	65,912	61,514
Other Financing Sources and Misc.	12	0	0	0
Total Revenues	166,221	101,000	134,912	122,514
Expenditures				
Personnel	79,508	77,977	77,977	68,978
Supplies	480	650	600	600
Purchased Services	2,121	6,285	6,335	6,936
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	91,663	31,000	50,000	46,000
Total Expenditures	173,772	115,912	134,912	122,514
Excess Revenues / (Net Cost to the County)	(7,552)	(14,912)	0	0
General Appropriation Required	7,552	14,912	0	0
Budget Variance	(12,828)	0	14,912	0

Budget Changes

Proposed Change in Funding:	\$21,514 or 21.30%.
Proposed Change in FTEs:	-0.15, due to a reallocation among other activities in the Treasurer's Office.
Performance Narrative:	We expect the downward trend of foreclosure starts to continue into 2015. Revenue will decrease from a projected amount of \$8000 in 2014 to probably around \$4,000 as a result. Release revenue is expected to stay about the same at around \$10,000. A greater amount of the Deputy Public Trustee's FTE will shift to Revenue Activity.
Other:	

Core Services

- Foreclosure Sales
- Notices of Sales
- Notices of Rights
- Releases of Deeds of Trust
- Telephone/Email Responses to Inquiries
- Attorney Invoices
- Newspaper Publications

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of foreclosures opened and recorded within 10 days of receipt.	Result	100%	100%	100%	100%
Percentage of releases processed within two weeks of receipt.	Result	100%	100%	100%	100%

Mission Statement

The mission of the Veterans Department is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Department Director

Al Falsetto
225 N. Pine Street
Gunnison, CO 81230
(970) 641-7919





Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,100	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,100	1,200	1,200	1,200
Expenditures				
Personnel	3,897	3,890	3,891	3,888
Supplies	123	190	155	165
Purchased Services	337	1,226	1,260	1,253
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,357	5,306	5,306	5,306
Excess Revenues / (Net Cost to the County)	(3,257)	(4,106)	(4,106)	(4,106)
General Appropriation Required	3,257	4,106	4,106	4,106
Budget Variance	856	0	0	0

Department Resources Restated by Fund

Revenues				
General Fund	1,100	1,200	1,200	1,200
Total Revenues	1,100	1,200	1,200	1,200
Expenditures				
General Fund	4,357	5,306	5,306	5,306
Total Expenditures	4,357	5,306	5,306	5,306



**535
Veterans Program**

Purpose Statement

The purpose of the Veterans Program is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,100	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,100	1,200	1,200	1,200
Expenditures				
Personnel	3,897	3,890	3,891	3,888
Supplies	123	190	155	165
Purchased Services	337	1,226	1,260	1,253
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,357	5,306	5,306	5,306
Excess Revenues / (Net Cost to the County)	(3,257)	(4,106)	(4,106)	(4,106)
General Appropriation Required	3,257	4,106	4,106	4,106
Budget Variance	856	0	0	0



**806
Veterans Activity**

Purpose Statement

The purpose of the Veterans Activity is to provide assistance to veterans and widows, widowers, and children of veterans so they can effectively present claims to the United States Department of Veteran Affairs and transition to civilian life.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	1,100	1,200	1,200	1,200
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,100	1,200	1,200	1,200
Expenditures				
Personnel	3,897	3,890	3,891	3,888
Supplies	123	190	155	165
Purchased Services	337	1,226	1,260	1,253
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	4,357	5,306	5,306	5,306
Excess Revenues / (Net Cost to the County)	(3,257)	(4,106)	(4,106)	(4,106)
General Appropriation Required	3,257	4,106	4,106	4,106
Budget Variance	856	0	0	0



Budget Changes

Proposed Change in Funding:	None.
Proposed Change in FTEs:	None.
Performance Narrative:	The Veteran population is on a declining trend due to the economy, deaths and little military activity. For these reasons, the 2015 estimated targets have been lowered.
Other:	

Core Services

- Veteran Assistance Sessions
- Claim Filings

Key Performance Measures

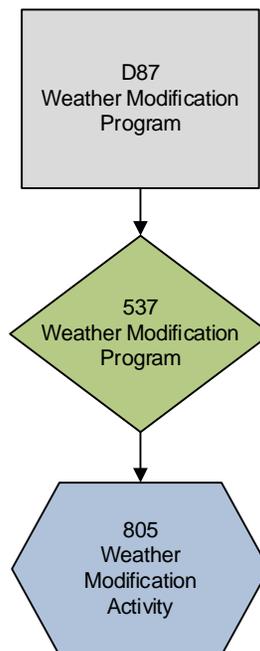
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Number of contacts for service.	Output	187	170	187	120
Number of phone calls received and made.	Output	232	278	230	190

Mission Statement

The mission of the Weather Modification Program is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Program Director

Linda Nienhueser
200 E. Virginia Ave.
Gunnison, CO 81230
(970) 641-2203
lnienhueser@gunnisoncounty.org





Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	85,705	103,500	103,500	109,500
Charges for Services	0	0	0	0
Contributions and Other Grants	275	9,316	6,673	7,253
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,500	2,500	2,500	2,500
Other Financing Sources and Misc.	34	0	0	0
Total Revenues	88,514	115,316	112,673	119,253
Expenditures				
Personnel	2,729	2,974	2,974	2,224
Supplies	0	0	0	0
Purchased Services	90,991	98,132	95,489	128,069
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	7,523	26,000	26,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	101,243	127,106	124,463	130,293
Excess Revenues / (Net Cost to the County)	(12,729)	(11,790)	(11,790)	(11,040)
General Appropriation Required	12,729	11,790	11,790	11,040
Budget Variance	(939)	0	0	0

Program Resources Restated by Fund

Revenues				
General Fund	88,514	115,316	112,673	119,253
Total Revenues	88,514	115,316	112,673	119,253
Expenditures				
General Fund	101,243	127,106	124,463	130,293
Total Expenditures	101,243	127,106	124,463	130,293



537
Weather Modification Program

Purpose Statement

The purpose of Weather Modification Program is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	85,705	103,500	103,500	109,500
Charges for Services	0	0	0	0
Contributions and Other Grants	275	9,316	6,673	7,253
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,500	2,500	2,500	2,500
Other Financing Sources and Misc.	34	0	0	0
Total Revenues	88,514	115,316	112,673	119,253
Expenditures				
Personnel	2,729	2,974	2,974	2,224
Supplies	0	0	0	0
Purchased Services	90,991	98,132	95,489	128,069
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	7,523	26,000	26,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	101,243	127,106	124,463	130,293
Excess Revenues / (Net Cost to the County)	(12,729)	(11,790)	(11,790)	(11,040)
General Appropriation Required	12,729	11,790	11,790	11,040
Budget Variance	(939)	0	0	0



805
Weather Modification Activity

Purpose Statement

The purpose of Weather Modification Activity is to provide enhanced snowfall to the citizens and visitors of Gunnison County so they can have increased water supply, tourism and agriculture.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	85,705	103,500	103,500	109,500
Charges for Services	0	0	0	0
Contributions and Other Grants	275	9,316	6,673	7,253
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	2,500	2,500	2,500	2,500
Other Financing Sources and Misc.	34	0	0	0
Total Revenues	88,514	115,316	112,673	119,253
Expenditures				
Personnel	2,729	2,974	2,974	2,224
Supplies	0	0	0	0
Purchased Services	90,991	98,132	95,489	128,069
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	7,523	26,000	26,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	101,243	127,106	124,463	130,293
Excess Revenues / (Net Cost to the County)	(12,729)	(11,790)	(11,790)	(11,040)
General Appropriation Required	12,729	11,790	11,790	11,040
Budget Variance	(939)	0	0	0

Budget Changes

Proposed Change in Funding:	\$3,937 or 3.41%.
Proposed Change in FTEs:	0.01 FTE was redirected to the Finance Program to more accurately reflect the number of hours worked on Weather Modification service delivery.
Performance Narrative:	North American Weather Consultants (NAWC) will be installing a ground-based icing meter observation site before the 2014-15 winter season with financial support provided by the CWCB and the Colorado River Basin States. This site will consist of an icing rate meter, a precipitation detection device, an anemometer (wind speed and wind direction), temperature sensor and some means of real-time communications. Effective seeding depends on the ability for silver iodide nuclei released at ground level to reach appropriate regions of the cloud in a timely manner, and for sufficient time after nucleation for ice particle growth within the cloud and fallout within the seeding target area. A well-mixed atmosphere at lower elevations, which is related to the vertical temperature profile, is a crucial factor for the transport of silver iodide nuclei. Wind speed, direction, and the location of the target area are crucial factors with regard to seeded snow particle fallout. Finally, another key factor is the ability of the project meteorologist to identify situations when all these factors are favorable for cloud seeding for a given target area, in real time. An important point of emphasis is that each storm situation is unique, and the ice detector data are valuable both in real-time decision making as well as later analyses of storm events.
Other:	

Core Services

- Ground-Based Generator Hours
- Annual Reports

Key Performance Measures

	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage increase in snow water content.	Result	12%	12%	12%	12%
Number of ground-based generator hours.	Output	2464	2,000	2000	2000

Mission Statement

The mission of the Wildlife Conservation Department is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Department Director

Jim Cochran
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Gunnison, CO 81230
(970) 641-7604
jcochran@gunnisoncounty.org





Summary of Department Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	5,000	7,000	7,000	7,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	81,411	81,411	81,411	83,570
Other Financing Sources and Misc.	110	0	100	100
Total Revenues	86,521	88,411	88,511	90,670
Expenditures				
Personnel	10,422	13,863	10,172	16,929
Supplies	3,847	4,121	4,027	4,046
Purchased Services	110,396	109,538	111,033	108,537
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	124,665	127,522	125,232	129,512
Excess Revenues / (Net Cost to the County)	(38,144)	(39,111)	(36,721)	(38,842)
General Appropriation Required	38,144	39,111	36,721	38,842
Budget Variance	(5,948)	0	2,390	0

Department Resources Restated by Fund

Revenues				
General Fund	86,521	88,411	88,511	90,670
Total Revenues	86,521	88,411	88,511	90,670
Expenditures				
General Fund	124,665	127,522	125,232	129,512
Total Expenditures	124,665	127,522	125,232	129,512



**550
Wildlife Conservation Program**

Purpose Statement

The purpose of the Wildlife Conservation Program is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Summary of Program Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Program Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	5,000	7,000	7,000	7,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	81,411	81,411	81,411	83,570
Other Financing Sources and Misc.	110	0	100	100
Total Revenues	86,521	88,411	88,511	90,670
Expenditures				
Personnel	10,422	13,863	10,172	16,929
Supplies	3,847	4,121	4,027	4,046
Purchased Services	110,396	109,538	111,033	108,537
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	124,665	127,522	125,232	129,512
Excess Revenues / (Net Cost to the County)	(38,144)	(39,111)	(36,721)	(38,842)
General Appropriation Required	38,144	39,111	36,721	38,842
Budget Variance	(5,948)	0	2,390	0



194
Wildlife Conservation Activity

Purpose Statement

The purpose of Wildlife Conservation Activity is to provide consulting, plan review, coordination and education services to County residents, developers and government entities so they can achieve their objectives while minimizing their impacts on wildlife in Gunnison County.

Resource Summary

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Activity Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	5,000	7,000	7,000	7,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	81,411	81,411	81,411	83,570
Other Financing Sources and Misc.	110	0	100	100
Total Revenues	86,521	88,411	88,511	90,670
Expenditures				
Personnel	10,422	13,863	10,172	16,929
Supplies	3,847	4,121	4,027	4,046
Purchased Services	110,396	109,538	111,033	108,537
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	124,665	127,522	125,232	129,512
Excess Revenues / (Net Cost to the County)	(38,144)	(39,111)	(36,721)	(38,842)
General Appropriation Required	38,144	39,111	36,721	38,842
Budget Variance	(5,948)	0	2,390	0



Budget Changes

Proposed Change in Funding:	\$2,259 or 2.56%.
Proposed Change in FTEs:	None.
Performance Narrative:	In 2013, 83.1% of Land Use Change permit applications were reviewed and analyzed for impact on sage grouse within five days, falling short of the 90% goal. While the overall number of applications processed only varied slightly (60 were expected, and 59 were processed), there was an increase in the number of those applications that had the most potential impact to the species which can take longer to process (up to 21 days is allowed under our regulations). Staff will consider the fine-tuning of this performance measure in the future so that the resulting percentage is of greater use while managing performance outcomes. In 2013, the Activity successfully met all other expectations and goals, even while managing vastly increased workloads related to the potential listing of the Gunnison Sage-grouse as Endangered or Threatened by the US Fish and Wildlife Service, yet. This Activity strives to consistently process applications in as timely a process as possible, while continuing to monitor 100% of all species of special concern for listing status, potential impacts to Gunnison County and the possible need for County intervention in order to help preclude the need for the species to be listed as endangered.

Other:

Core Services

- Wildlife Consultation Services
- Facilitation Services
- Wildlife Public Education Presentations
- Strategic Committee Meetings
- Governmental Coordination Services
- Federal Monitoring on Sage Grouse and Other Species
- Land Use Reviews on Sage Grouse Habitat
- Regulation Reviews and Recommendations
- Federal Grazing Permit Reviews
- Habitat Conservation Plans

Key Performance Measures

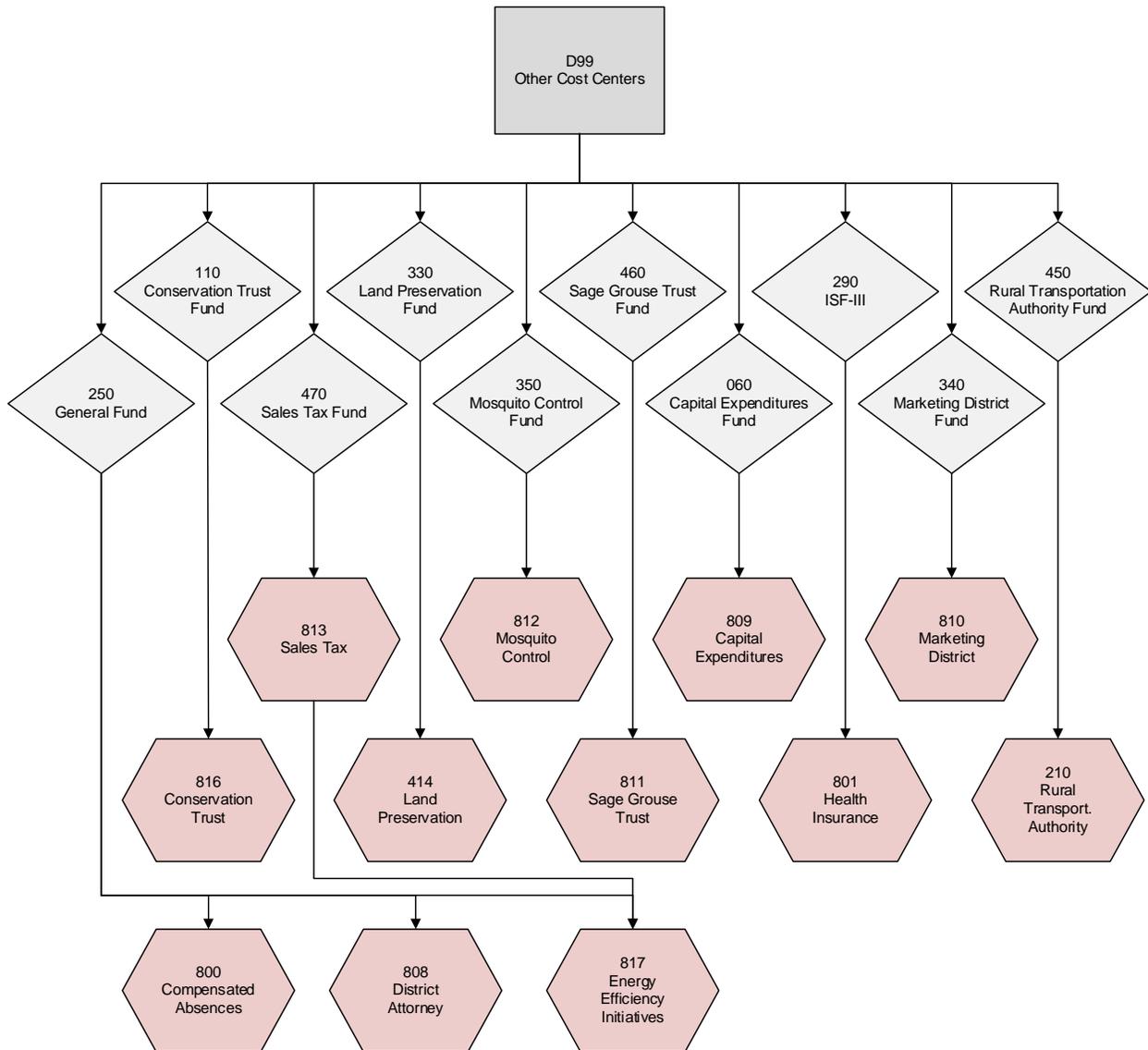
	Measure Type	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Percentage of Land Use Change permit applications that are reviewed and	Result	83.1%	90%	80%	90%



analyzed for impact on sage grouse within five days.					
Percentage of all species of special concern monitored for listing status, potential impacts to Gunnison County and the possible need for County intervention in order to help preclude the need for the species to be listed as endangered.	Result	100%	100%	100%	100%

Description

The Other Cost Centers section is used to detail revenues and expenditures that are not included in the preceding Budgeting for Results section since these cost centers do not participate in Strategic Planning.





Summary of Other Cost Center Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Department Specific Revenues				
Taxes	11,278,958	11,586,460	11,851,864	12,380,012
Licenses and Permits	100,394	120,000	80,000	80,000
Intergovernmental	1,604,390	2,294,068	2,420,358	2,001,149
Charges for Services	114,667	113,131	109,800	107,598
Contributions and Other Grants	35,418	0	13,176	2,500
Fines & Forfeitures	1,323	2,500	1,400	1,400
Investment Income	93,050	42,615	69,374	45,920
Interfund Revenues	2,021,419	2,111,148	2,111,148	2,111,148
Transfers In	5,198,596	6,747,002	5,197,566	6,608,387
Other Financing Sources and Misc.	11,334,153	280,721	282,861	280,746
Total Revenues	31,782,369	23,297,645	22,137,547	23,618,860
Expenditures				
Personnel	272,864	64,521	85,071	49,252
Supplies	86,141	99,735	94,489	145,178
Purchased Services	2,808,645	2,544,649	3,373,085	2,567,209
Community Prgms/Contributions	592,060	390,000	692,795	430,000
Financing Costs	1,692,449	1,855,892	2,191,557	2,275,893
Transfers Out	5,097,268	5,533,498	3,793,677	6,581,928
Capital Outlay	70,606	12,927,460	8,738,183	6,273,402
Miscellaneous (Extraordinary/Special)	4,391,239	3,740,879	4,105,930	3,904,386
Total Expenditures	15,011,273	27,156,634	23,074,787	22,227,248
Excess Revenues / (Net Cost to the County)	16,771,096	(3,858,989)	(937,241)	1,391,612
General Appropriation Required	0	3,858,989	937,241	0
Budget Variance	10,315,886	0	2,921,748	0



Other Cost Center Resources Restated by Fund

Revenues				
General Fund	10,380,076	12,232,174	12,641,016	9,661,873
Conservation Trust Fund	44,592	51,200	50,350	50,350
Debt Service Fund	2,460,314	1,016,753	1,327,316	1,708,281
Sales Tax Fund	1,523,324	1,480,200	1,632,774	1,598,200
Land Preservation Fund	316,198	324,061	339,052	345,819
Mosquito Control Fund	85,436	87,749	87,770	89,555
Sage Grouse Trust Fund	55,943	49,000	53,300	64,798
Capital Expenditures Fund	10,773,642	3,321,110	1,135,952	5,155,977
ISF-III	3,353,993	2,393,648	2,398,763	2,396,648
Marketing District Fund	1,136,185	1,102,100	1,142,400	1,142,400
Rural Transportation Fund	1,303,186	1,239,650	1,328,854	1,404,959
Total Revenues	31,432,890	23,297,645	22,137,547	23,618,860
Expenditures				
General Fund	4,173,023	5,644,760	3,658,025	6,749,836
Road and Bridge Fund	6,161	0	0	0
Conservation Trust Fund	77,473	24,040	23,540	109,040
Debt Service Fund	1,351,565	1,671,872	2,005,212	2,008,281
Airport Operations Fund	0	0	24,607	0
Sales Tax Fund	1,827,788	1,625,982	1,978,086	1,372,733
Land Preservation Fund	478,230	317,691	359,510	329,534
Mosquito Control Fund	85,641	89,014	95,428	89,435
Sage Grouse Trust Fund	114,217	87,911	90,174	101,370
Capital Expenditures Fund	1,516,189	13,146,713	9,670,129	6,615,671
ISF-III	3,091,296	2,387,751	2,884,377	2,391,724
Marketing District Fund	1,042,181	1,230,279	1,273,946	1,225,753
Rural Transportation Fund	997,808	930,621	1,011,753	1,233,871
Total Expenditures	14,761,574	27,156,634	23,074,787	22,227,248



**800
Compensated Absences**

Organizational Functions

This cost center’s budget serves as a reserve for payment of unused vacation and sick leave accruals upon employment separation. All compensatory time paid at employment separation is charged to the employee’s home department.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	95,221	47,666	72,273	29,673
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	95,221	47,666	72,273	29,673
Excess Revenues / (Net Cost to the County)	(95,221)	(47,666)	(72,273)	(29,673)
General Appropriation Required	95,221	47,666	72,273	29,673
Budget Variance	(5,295)	0	(24,607)	0



**808
District Attorney**

Organizational Functions

The District Attorney's office prosecutes crimes within the Seventh Judicial District and coordinates delivery of services to victims. Additional functions involve litigation relating to seizure and forfeiture of assets related to crimes, mental health and alcohol commitments as well as other statutory functions. The Office of the District Attorney, Seventh Judicial District, serves six counties and seven different courthouses in: Gunnison, Delta, Hinsdale, Montrose, Ouray and San Miguel. Each County provides funding to the District Attorney's office in proportion to its percentage of the total District population.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	0	0	0	0
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	262,382	280,550	280,550	302,847
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	262,382	280,550	280,550	302,847
Excess Revenues / (Net Cost to the County)	(262,382)	(280,550)	(280,550)	(302,847)
General Appropriation Required	262,382	280,550	280,550	302,847
Budget Variance	0	0	0	0



**814
Other Administration**

Organizational Functions

This cost center contains revenue and expenditure items that are for the benefit of the entire General Fund and those that are not directly allocable to a specific department or activity. Revenues include property tax revenue, earnings on investments, specific ownership tax, severance tax, workforce impact fees, and the pass-through of property taxes to the Gunnison County Library District. Expenditures in this cost center include audit costs, cost allocation plan, Treasurer’s fees, mapping services, bank fees, postage machine costs, general liability and property insurance, employee newsletter, employee recognition and Christmas party costs.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	7,133,660	7,570,000	7,609,070	8,060,770
Licenses and Permits	100,394	120,000	80,000	80,000
Intergovernmental	657,994	723,048	1,095,205	753,032
Charges for Services	58,724	64,131	56,800	43,000
Contributions and Other Grants	0	0	12,575	0
Fines & Forfeitures	0	0	0	0
Investment Income	57,581	32,465	50,100	31,500
Interfund Revenues	0	0	0	0
Transfers In	2,349,471	3,722,309	3,736,419	693,325
Other Financing Sources and Misc.	17,287	221	246	246
Total Revenues	10,375,113	12,232,174	12,640,415	9,661,873
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	316,473	362,598	340,239	325,686
Community Prgms/Contributions	90,000	90,000	345,000	90,000
Financing Costs	21,281	21,434	21,334	105,026
Transfers Out	2,662,336	3,825,013	1,857,065	4,907,801
Capital Outlay	19,333	0	3,502	0
Miscellaneous (Extraordinary/Special)	705,000	1,011,099	750,593	982,403
Total Expenditures	3,814,423	5,310,144	3,317,733	6,410,916
Excess Revenues / (Net Cost to the County)	6,560,690	6,922,030	9,322,682	3,250,957
General Appropriation Required	0	0	0	0
Budget Variance	(1,035,608)	0	2,400,652	0



817
Energy Efficiency Initiatives

Organizational Functions

This cost center is used to track expenditures related to Energy Efficiency Initiative including cost related to the Gunnison County Green Team, the Carbon Neutrality Task Force and the 2010 lease purchase payments used to enter into a Performance Contract with Ennovate Corporation to \$1,168,919 in energy improvement in County buildings.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	4,963	0	601	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	4,963	0	601	0
Expenditures				
Personnel	0	0	0	0
Supplies	70	2,400	2,060	2,060
Purchased Services	6,866	7,000	7,238	4,340
Community Prgms/Contributions	0	0	0	0
Financing Costs	113,386	113,386	113,386	113,386
Transfers Out	0	0	0	0
Capital Outlay	2,938	0	5,676	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	123,261	122,786	128,360	119,786
Excess Revenues / (Net Cost to the County)	(118,298)	(122,786)	(127,759)	(119,786)
General Appropriation Required	118,298	122,786	127,759	119,786
Budget Variance	9,543	0	(4,973)	0



**816
Conservation Trust**

Organizational Functions

The Conservation Trust Fund was established by Gunnison County in 1984 when the Colorado State Lottery was initiated. The County receives a share back of lottery proceeds, which is based on a per capita formula that is established by the State. The County also receives a redistribution from the Gunnison County Metropolitan Recreation District. This redistribution began in 2001. The funds may be expended for the acquisition, development and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	44,205	50,000	50,000	50,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	387	1,200	350	350
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	44,592	51,200	50,350	50,350
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	971	1,000	500	500
Community Prgms/Contributions	0	0	0	0
Financing Costs	2	40	40	40
Transfers Out	76,500	23,000	23,000	108,500
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	77,473	24,040	23,540	109,040
Excess Revenues / (Net Cost to the County)	(32,881)	27,160	26,810	(58,690)
General Appropriation Required	32,881	0	0	58,690
Budget Variance	1,059	0	(350)	0



813
Sales Tax

Organizational Functions

This fund is used to account for the 1% Gunnison County sales tax that is restricted for capital expenditures. One-half (1/2) of the County sales tax collected within any incorporated municipality, less the sales tax allocated to the Land Preservation Fund, is distributed to that municipality. All other sales tax is retained by Gunnison County and used solely for capital outlay, capital expenditures, or for the retirement of debt related to capital expenditures.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	1,520,286	1,479,000	1,561,838	1,597,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,038	1,200	3,000	1,200
Interfund Revenues	0	0	0	0
Transfers In	0	0	67,936	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,523,324	1,480,200	1,632,774	1,598,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	31,436	32,818	32,806	31,331
Community Prgms/Contributions	0	0	795	0
Financing Costs	48,791	48,880	48,880	48,880
Transfers Out	1,631,459	1,427,898	1,760,299	1,159,136
Capital Outlay	0	0	19,022	20,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,711,686	1,509,596	1,861,802	1,259,347
Excess Revenues / (Net Cost to the County)	(188,362)	(29,396)	(229,028)	338,853
General Appropriation Required	188,362	29,396	229,028	0
Budget Variance	531,548	0	(199,632)	0



414
Land Preservation

Organizational Functions

This fund is used for open space, agricultural preservation, wildlife habitat, wetland preservation, access to public lands, trails, and watershed protection in the County, and in connection with any of the foregoing to use the fund to match public and private grants or to acquire interests or easements in land and water rights. The fund is administered by an eight-member board of citizens appointed (two each) by Gunnison County, City of Gunnison, Town of Crested Butte, and the Town of Mt. Crested Butte.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	315,168	323,961	338,352	345,119
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,030	100	700	700
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	316,198	324,061	339,052	345,819
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	4,223	2,681	3,500	4,524
Community Prgms/Contributions	474,000	300,000	341,000	325,000
Financing Costs	8	10	10	10
Transfers Out	0	15,000	15,000	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	478,230	317,691	359,510	329,534
Excess Revenues / (Net Cost to the County)	(162,032)	6,370	(20,458)	16,285
General Appropriation Required	162,032	0	20,458	0
Budget Variance	(162,901)	0	(26,828)	0



812
Mosquito Control

Organizational Functions

The designated mosquito control area encompasses approximately 37 square miles including the City of Gunnison and is governed by Gunnison County Ordinance No. 11. This program is for cost-shared bio-rational integrated mosquito control. The program goals include a process consisting of the balanced use of cultural, biological, and chemical procedures that are environmentally compatible and economically feasible to reduce the mosquito population to a tolerable level.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	56,882	58,499	58,400	59,623
Licenses and Permits	0	0	0	0
Intergovernmental	14,277	14,625	14,625	14,906
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	120	120
Interfund Revenues	0	0	0	0
Transfers In	14,277	14,625	14,625	14,906
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	85,436	87,749	87,770	89,555
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	84,813	87,743	94,157	88,322
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	828	1,271	1,271	1,113
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,641	89,014	95,428	89,435
Excess Revenues / (Net Cost to the County)	(204)	(1,265)	(7,658)	120
General Appropriation Required	204	1,265	7,658	0
Budget Variance	(309)	0	(6,393)	0



**811
Sage Grouse Trust**

Organizational Functions

This fund is used to account for expenditures concerning the preservation of the Sage Grouse, The U.S. Bureau of Land Management's (BLM's) environmental assessment, in order to complete the land transfer of the landfill from the BLM required a surcharge on landfill fees through 2014. The revenue in this fund was generated by a \$1.00 per cubic yard surcharge included as part of the landfill fees. The 2015 proposed rate schedule includes a \$3.75 per ton on waste brought to the Gunnison County Landfill.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	55,943	49,000	53,000	64,598
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	300	200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	55,943	49,000	53,300	64,798
Expenditures				
Personnel	0	0	0	0
Supplies	1,408	4,000	0	0
Purchased Services	3,338	2,500	2,763	2,800
Community Prgms/Contributions	28,060	0	6,000	15,000
Financing Costs	0	0	0	0
Transfers Out	81,411	81,411	81,411	83,570
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	114,217	87,911	90,174	101,370
Excess Revenues / (Net Cost to the County)	(58,274)	(38,911)	(36,874)	(36,572)
General Appropriation Required	58,274	38,911	36,874	36,572
Budget Variance	(29,131)	0	2,037	0



**809
Capital Expenditures**

Organizational Functions

This fund is used to account for major capital projects that are funded by a restricted revenue source, i.e. grants, multi-agency funding agreements, bond proceeds, etc.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	77,150	1,000,000	777,515	663,285
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,089	50	2,300	350
Interfund Revenues	0	0	0	0
Transfers In	695,302	2,321,060	356,137	4,492,342
Other Financing Sources and Misc.	9,999,100	0	0	0
Total Revenues	10,773,642	3,321,110	1,135,952	5,155,977
Expenditures				
Personnel	0	0	0	0
Supplies	2,702	0	3,054	500
Purchased Services	719,525	219,233	971,824	146,912
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,910	20	2,520	20
Transfers Out	580,717	0	726	98,000
Capital Outlay	48,335	12,927,460	8,679,983	6,253,402
Miscellaneous (Extraordinary/Special)	0	0	12,022	116,837
Total Expenditures	1,516,189	13,146,713	9,670,129	6,615,671
Excess Revenues / (Net Cost to the County)	9,257,452	(9,825,603)	(8,534,177)	(1,459,694)
General Appropriation Required	0	9,825,603	8,534,177	1,459,694
Budget Variance	9,255,982	0	1,291,426	0



**801
Health Insurance**

Organizational Functions

This fund accounts for the "Reimbursable Employer Account" reserves used to cover unemployment insurance claims. Reserves are funded annually to cover estimated unemployment payments as well as to accumulate an adequate reserve balance. In addition, the fund accounts for the Employee Assistance Program. Gunnison County purchases services from a third party administrator to provide emotional, financial and legal counseling services to employees. The ISF III fund is also used to account for the County's partially self-funded employee health insurance plans. Reserves to pay claims, stop-loss premiums, and administrative costs are funded by employee and County contributions and are deducted through monthly payroll.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	18,538	2,000	5,000	5,000
Interfund Revenues	2,021,419	2,111,148	2,111,148	2,111,148
Transfers In	0	0	0	0
Other Financing Sources and Misc.	1,314,036	280,500	282,615	280,500
Total Revenues	3,353,993	2,393,648	2,398,763	2,396,648
Expenditures				
Personnel	16,391	16,855	12,798	19,579
Supplies	608	295	75	300
Purchased Services	90,152	108,700	106,414	110,403
Community Prgms/Contributions	0	0	0	0
Financing Costs	19	100	25	100
Transfers Out	23,340	2,565	2,565	1,442
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	2,960,786	2,259,236	2,762,500	2,259,900
Total Expenditures	3,091,296	2,387,751	2,884,377	2,391,724
Excess Revenues / (Net Cost to the County)	262,697	5,897	(485,614)	4,924
General Appropriation Required	0	0	485,614	0
Budget Variance	276,639	0	(491,511)	0



**810
Marketing District**

Organizational Functions

The Local Marketing District (LMD) was created by voter approved ballot question in November of 2002. In November 2009 the LMD Tax initiative was passed by voters, 77.2%, to continue collections on into the future without a sunset provision. The District is supported through a special district marketing tax of 4% (similar to a lodging tax) and is collected on a county-wide basis. The governing board of the Local Marketing District is the Board of County Commissioners. The purpose of the District is to promote Gunnison County's tourism economic sector. The marketing effort is primarily implemented through a contract with the Gunnison/Crested Butte Tourism Association (TA).

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	1,134,419	1,100,000	1,140,000	1,140,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,013	1,500	1,400	1,400
Investment Income	753	600	1,000	1,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	0	0	0	0
Total Revenues	1,136,185	1,102,100	1,142,400	1,142,400
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,021,634	1,196,893	1,240,560	1,197,084
Community Prgms/Contributions	0	0	0	0
Financing Costs	5	100	100	100
Transfers Out	9,720	23,029	23,029	18,312
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,822	10,257	10,257	10,257
Total Expenditures	1,042,181	1,230,279	1,273,946	1,225,753
Excess Revenues / (Net Cost to the County)	94,004	(128,179)	(131,546)	(83,353)
General Appropriation Required	0	128,179	131,546	83,353
Budget Variance	154,623	0	(3,367)	0



210
Rural Transportation Authority

Organizational Functions

The Rural Transportation Authority (RTA) was created through a ballot initiative in November of 2002, which created a .6% sales tax within Gunnison County with the exception of the cities of Marble, Ohio City, Pitkin, and Somerset and a .35% sales tax within the City of Gunnison. The tax was reauthorized by the voters in November of 2008. The RTA is a distinct legal entity, separate from the county, governed by an eight-member board appointed by the RTA Partners: Mt. Crested Butte, Crested Butte, City of Gunnison and Gunnison County. The RTA is funded through a sales tax and has the primary purpose of enhancing transportation; both air service and ground, in Gunnison County.

Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	1,118,543	1,055,000	1,144,204	1,177,500
Licenses and Permits	0	0	0	0
Intergovernmental	148,000	181,650	181,650	221,959
Charges for Services	0	0	0	0
Contributions and Other Grants	30,455	0	0	2,500
Fines & Forfeitures	310	1,000	0	0
Investment Income	2,148	2,000	3,000	3,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources and Misc.	3,730	0	0	0
Total Revenues	1,303,186	1,239,650	1,328,854	1,404,959
Expenditures				
Personnel	0	0	0	0
Supplies	76,140	93,040	89,300	142,318
Purchased Services	191,920	242,933	292,534	352,460
Community Prgms/Contributions	0	0	0	0
Financing Costs	10	50	50	50
Transfers Out	15,108	134,311	29,311	204,054
Capital Outlay	0	0	30,000	0
Miscellaneous (Extraordinary/Special)	714,630	460,287	570,558	534,989
Total Expenditures	997,808	930,621	1,011,753	1,233,871
Excess Revenues / (Net Cost to the County)	305,378	309,029	317,101	171,088
General Appropriation Required	0	0	0	0
Budget Variance	122,989	0	8,072	0



999

Gunnison Valley Health System

Organizational Functions

The Gunnison Valley Health System includes activities related to the operation of the Gunnison Valley Hospital, the Gunnison Health Care Center, Hospice and the Palisade Assisted Living facility.

The Gunnison Valley Hospital is a 24 bed, Critical Access, acute care, rural hospital with levels of care including: acute inpatient hospitalization, emergency room, ICU/CCU, obstetrics, outpatient ancillary services, swing-bed, general surgery and orthopedic surgery.

The Health Care Center at Gunnison Living Community provides long-term care to those over age 65 with chronic conditions and short-term rehabilitative services to a smaller population of individuals with acute conditions. This service is provided 24 hours a day, 365 days a year. The Center has a 12-bed special care unit for individuals with dementia issues.

The Hospice and Palliative Care of the Gunnison Valley offers services in the home or facility setting. These services are palliative in nature providing comfort and dignity to individuals with a terminal diagnosis, as well as on-going support for individuals with chronic conditions. Support of family members is a part of the service with the individuals being followed for up to 18 months after the death of the patient.

The Willows Assisted Living is a 15-bed Assisted Living facility. The Willows offers services to individuals age 55 and older who need some assistance with cooking, cleaning and homemaker services and do not require substantive medical services. The Gunnison Health Care Center received a 1 mill tax levy to support the operation of the Center in 2009.

Gunnison Valley Health is a county entity but is governed by an independent Board of Trustees appointed by the Board of County Commissioners.



Summary of Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Cost Center Specific Revenues				
Taxes	559,731	552,619	596,495	623,700
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	30,258,611	30,786,255	34,211,056	35,272,612
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	445,674	319,253	985,812	233,656
Total Revenues	31,264,016	31,658,127	35,793,363	36,129,968
Expenditures				
Personnel	13,305,469	15,049,929	15,400,660	17,378,924
Supplies	3,995,868	3,739,266	4,021,955	4,451,780
Purchased Services	4,467,210	4,448,277	4,625,503	5,316,932
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,352,568	3,507,790	3,296,011	3,496,426
Transfers Out	0	0	0	0
Capital Outlay	671,544	720,892	630,223	1,904,679
Miscellaneous (Extraordinary/Special)	3,261,445	4,596,493	3,636,037	3,205,256
Total Expenditures	29,054,104	32,062,647	31,610,389	35,753,997
Excess Revenues / (Net Cost to the County)	2,209,912	(404,520)	4,182,974	375,971
General Appropriation Required	0	404,520	0	0
Budget Variance	3,169,255	0	5,587,494	0



Personnel

Full-Time Equivalent History

Changes in Staffing Levels

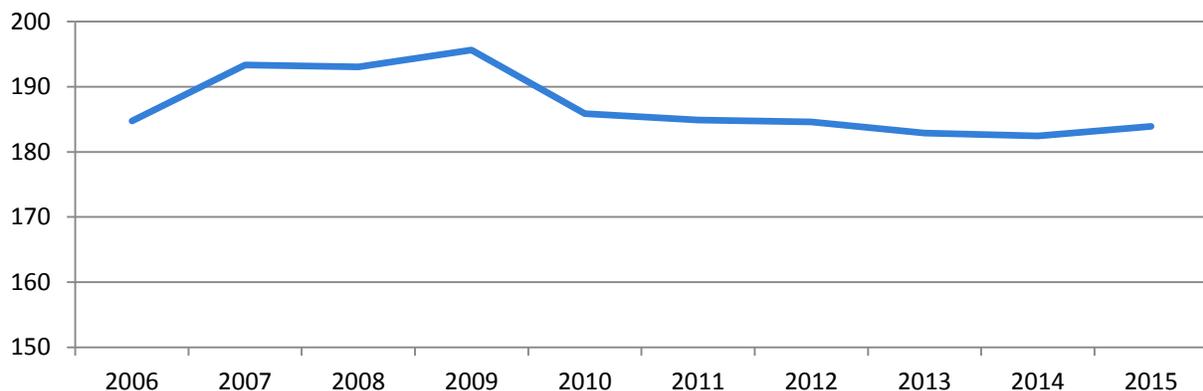
Personnel Distribution

Summary of Budgeted Salaries
and Authorized Full-Time
Equivalents



Full-Time Equivalent History

Department	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	10 Year Increase/
Administration	9.10	9.65	9.65	9.69	9.47	9.34	9.34	9.39	9.39	10.30	1.20
Airport	8.30	9.01	8.98	8.96	9.11	9.10	8.84	8.90	9.30	8.90	0.60
Assessor	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	10.91	10.85	(0.15)
Clerk & Recorder	8.46	8.00	8.41	8.00	8.00	8.00	8.41	8.00	8.41	8.15	(0.31)
Commissioners	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Community Development	7.86	10.06	10.56	9.03	8.03	8.00	8.00	8.00	7.00	6.75	(1.11)
Coroner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
County Attorney	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	1.00
Emergency Management	1.00	1.00	1.00	1.00	1.00	1.25	1.25	1.25	1.25	1.70	0.70
Extension	3.25	3.25	3.25	3.25	3.25	1.45	1.50	1.50	1.50	1.50	(1.75)
Facilities & Grounds	3.46	3.36	3.36	3.36	3.36	3.36	3.36	3.31	3.31	3.31	(0.15)
Geographic Information Services	2.00	2.00	1.15	1.15	2.80	3.00	2.80	2.00	2.00	2.00	0.00
Health & Human Services	24.46	29.19	30.41	33.67	29.31	27.99	26.60	26.46	28.07	29.24	4.78
Historic Preservation	0.04	0.06	0.07	0.07	0.07	0.07	0.07	0.07	0.07	0.09	0.05
Housing Authority	7.03	7.63	6.08	6.10	3.00	3.00	3.00	0.00	0.00	0.00	(7.03)
Information Technology	3.50	5.00	3.85	3.85	2.00	2.00	2.00	3.00	3.00	3.00	(0.50)
Juvenile Services	0.50	0.62	0.62	1.40	2.23	3.75	4.45	5.08	4.82	4.97	4.47
Public Works	51.55	51.27	51.02	50.61	48.72	48.70	48.65	49.55	49.55	49.50	(2.05)
Sheriff	29.85	29.85	30.25	31.25	31.25	31.43	31.88	31.93	30.42	30.23	0.38
Treasurer/Public Trustee	5.00	4.00	4.00	3.80	3.83	4.00	4.00	4.00	4.00	4.00	(1.00)
Veterans Services	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.00
Weather Modification	0.00	0.00	0.00	0.06	0.04	0.04	0.04	0.04	0.04	0.03	0.03
Wildlife Conservation	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	(0.01)
Grand Total	184.76	193.35	193.06	195.65	185.87	184.87	184.59	182.88	182.44	183.92	(0.85)
Restatement by Function											
General Government	54.48	55.55	56.61	53.79	53.40	52.34	51.85	50.01	49.59	50.22	(4.26)
Health & Welfare	31.99	37.44	37.11	41.17	34.54	34.74	34.05	31.54	32.89	34.21	2.22
Public Safety	31.35	31.47	31.87	33.65	34.48	36.18	37.33	38.01	36.24	36.20	4.85
Auxiliary Services	3.40	3.40	3.40	3.40	3.40	1.60	1.65	1.65	1.65	1.65	(1.75)
Culture & Recreation	2.42	2.49	2.50	2.50	2.50	2.50	2.59	2.59	2.59	2.60	0.18
Road & Bridge	34.08	33.75	33.50	32.05	30.16	29.93	29.88	30.78	30.78	31.19	(2.89)
Proprietary Funds	27.04	29.25	28.07	29.09	27.39	27.59	27.24	28.30	28.70	27.85	0.81
Grand Total	184.76	193.35	193.06	195.65	185.87	184.87	184.59	182.88	182.44	183.92	(0.85)



Changes in Staffing Levels

Department	2014	2015	2014 to 2015 Change
Administration	9.39	10.30	0.91
Airport	9.30	8.90	(0.40)
Assessor	10.91	10.85	(0.06)
Clerk & Recorder	8.41	8.15	(0.26)
Commissioners	3.00	3.00	0.00
Community Development	7.00	6.75	(0.25)
Coroner	1.00	1.00	0.00
County Attorney	5.00	5.00	0.00
Emergency Management	1.25	1.70	0.45
Extension	1.50	1.50	0.00
Facilities & Grounds	3.31	3.31	0.00
Geographic Information Services	2.00	2.00	0.00
Health & Human Services	28.07	29.24	1.17
Historic Preservation	0.07	0.09	0.02
Housing Authority	0.00	0.00	0.00
Information Technology	3.00	3.00	0.00
Juvenile Services	4.82	4.97	0.15
Public Works	49.55	49.50	(0.05)
Sheriff	30.42	30.23	(0.19)
Treasurer/Public Trustee	4.00	4.00	0.00
Veterans Services	0.15	0.15	0.00
Weather Modification	0.04	0.03	(0.01)
Wildlife Conservation	0.25	0.25	(0.01)
Grand Total	182.44	182.44	1.47

In 2015, the budget includes an overall increase in Full-Time Equivalents (FTEs). The budget includes 1.47 more FTEs than the previous year’s budget. The 1.47 FTE increase comes from the following departments in alphabetic order.

Administration. The Administration Department increased FTEs overall by 0.91. The County Manager Program increased 0.25 FTEs from moving staff support formerly provided to the Wildlife Conservation Department back to the County Manager Program. The Human Resources Program was approved to add



a 0.75 FTE Human Resources Assistant for the new Human Resources Director. The Finance Program reduced FTEs by approximately 0.09 as a result of a loss of overtime hours used to support seasonal work.

Airport. The Airport staff reduced FTEs by 0.40. New security directives from the Transportation Security Administration that were anticipated to require new security positions were not formally approved.

Assessor. One Appraiser position in the Assessor's Office was cut by 125 hours per year for the 2015 budget, which resulted in a reduction of 0.06 FTEs.

Clerk. The Clerk & Recorder budgeted for additional staff in 2014 to assist the full time election positions, which is not needed to the same extent in 2015. This accounts for the decrease of FTEs in that office of 0.26.

Community Development. The Community Development Department, rather than the County Manager Program, is providing staff support for the Wildlife Conservation Department. This resulted in a 0.25 reduction in this department's FTEs.

Emergency Management. The Deputy Emergency Manager's hours were increased by 18 hours per week, for an increase of 0.45 FTEs.

Health and Human Services. The Department of Health and Human Services expands and contracts based on grant funding availability. The 2015 budget plans for an overall FTE increase of 1.17. Most notably, the Multicultural Resources Coordinator position has increased by 0.65 FTE due to the return of grant funding that was lost during 2014. The Health Educator will also increase by 0.13 FTE. Emergency Preparedness was increased by 0.1 FTE. An Administrative Assistant II position in Human Services was increased by 0.1 FTE. The Early Childhood Council Coordinator also increased by 0.15 FTE.

Historic Preservation. The Historic Preservation Board requested, and received, an increase in staff support by 42 hours a year, or 0.018 FTEs.

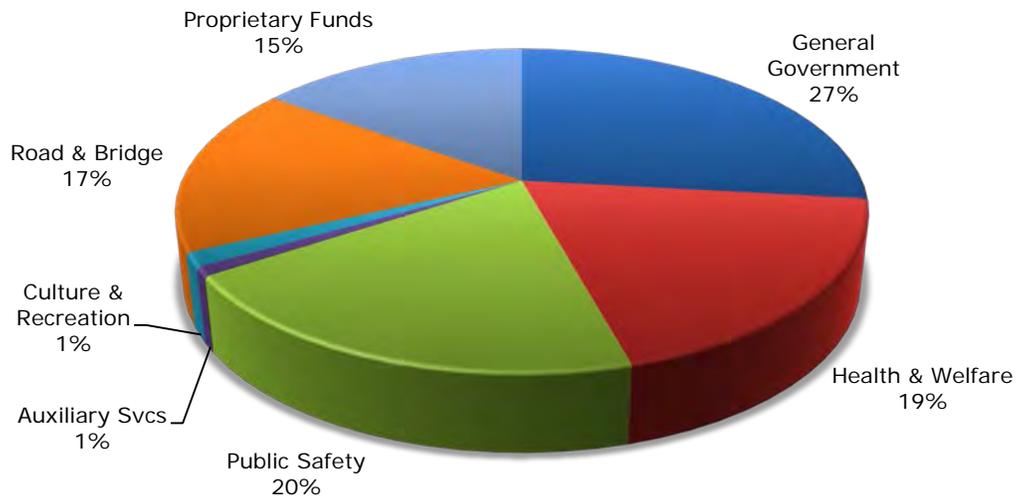
Juvenile Services. As many Juvenile Services staff are supported by grant proceeds, hours are adjusted according to availability of funds. A number of Juvenile Services staff increased or decreased hours slightly to accommodate changes of their funding sources. The net effect was a slight increase in FTEs of 0.15.

Public Works. Overall, Public Works Department FTEs decreased by 0.05. An Administrative Assistant IV position increased from 80% to full time for 0.20 FTE. Conversely, a District Foreman II is planning on transitioning into retirement and will reduce their FTE from 1.0 to 0.75.

Sheriff. The Alternative Services Program has seen a downward trend in the revenues from court referred sentencing for a number of years. To accommodate the loss of revenue and associated reduction of clients, that position was reduced to 80% time, or a reduction of approximately 0.19 FTEs.

Weather Modification/Wildlife Conservation. Each of these departments utilize staff also working in other departments for efficiencies. Due budgeting of hours closer to what has actually been worked, there were slight changes in each of these departments' FTEs.

Personnel Distribution



Note: These charts do not include Hospital, Assisted Living or Health Care Center staff.

Summary of Budgeted Salaries and Authorized Full-Time Equivalents

		Administration
County Manager	165,736	1.00
Assistant County Manager *	9,551	0.08
Assistant to the County Manager	53,210	1.00
Administrative Assistant III	17,896	0.45
Administrative Assistant III	10,916	0.30
Human Resources Director	103,382	1.00
Administrative Assistant III	26,887	0.75
Finance Director	109,583	1.00
Assistant Finance Director	79,888	1.00
Senior Accountant	55,971	1.00
Senior Accountant	54,292	0.97
Accountant	50,199	0.95
Accountant	38,170	0.80
TOTALS	775,681	10.30

* See note in the Public Works Department.



Personnel

Airport

Airport Manager	109,583	1.00
Supervisor Airport Operations	48,736	1.00
Administrative Assistant III	27,577	0.75
Airport Duty Officer	54,123	1.00
Airport Duty Officer	51,430	1.00
Airport Duty Officer	48,791	1.00
Airport Duty Officer	46,914	1.00
Airport Duty Officer	45,110	1.00
Airport Duty Officer	46,914	1.00
Overtime	10,575	0.15
TOTALS	489,753	8.90

Assessor

County Assessor	58,500	1.00
Deputy Assessor	75,366	1.00
Senior Appraiser	68,754	1.00
Senior Assessment Analyst	52,713	1.00
Appraiser III	59,330	1.00
Appraiser II	52,841	1.00
Appraiser I	34,160	0.75
Appraiser I	40,534	1.00
Personal Property Technician	35,018	1.00
Property Transfer Technician	35,018	1.00
Personal Property Technician	47,056	1.00
Data Collector	3,259	0.10
TOTALS	562,549	10.85

Clerk & Recorder

County Clerk	58,500	1.00
Recording Technician	41,223	1.00
Recording Technician	43,310	1.00
Head Mtr. Veh. Licensing Tech	47,056	1.00
Mtr. Veh. Licensing Technician	47,056	1.00
Mtr. Veh. Licensing Technician	45,908	1.00
Chief Deputy Clerk/Elections	55,517	1.00
Elections Technician	42,254	1.00
Elections Clerk	4,955	0.15
TOTALS	385,779	8.15

Commissioners



Personnel

County Commissioner	58,500	1.00
County Commissioner	58,500	1.00
County Commissioner	58,500	1.00
TOTALS	175,500	3.00

Community Development

Community Development Director *	109,583	1.00
Assistant Director	77,250	1.00
Planner II	67,675	1.00
Admin. Services Manager	55,517	0.82
Building/Environmental Health Inspector	56,404	1.00
Admin. Assistant III	47,030	0.94
Assistant Building/Environ. Health Inspector	48,987	1.00
TOTALS	462,446	6.75

* The Community Development Director is allocated 0.002 FTE to the Geographic Information Services Department and 0.002 FTE to the Wildlife Conservation Department as the Assistant County Manager – total budgeted salary is \$114,785.

Coroner

County Coroner	33,100	1.00
Deputy Coroner	2,448	0.00
Deputy Coroner	2,550	0.00
TOTALS	38,098	1.00

County Attorney

County Attorney	162,852	1.00
Deputy Attorney	113,093	1.00
Paralegal II	72,879	1.00
Paralegal	54,821	1.00
Legal Assistant	49,412	1.00
TOTALS	453,057	5.00

Emergency Management

Emergency Management Manager	63,845	1.00
Deputy Emergency Management Manager	30,689	0.70
Responders	1,000	0.00
TOTALS	95,534	1.70



Personnel

		Extension
Administrative Assistant III	38,240	1.00
4-H Youth Coordinator	20,657	0.50
Director Stipend	4,310	0.00
Agent Stipend	3,727	0.00
TOTALS	66,934	1.50

		Facilities & Grounds
Director	69,985	1.00
Skilled Tradesman	58,286	1.00
Skilled Tradesman	45,110	1.00
Support Staff	2,642	0.05
Summer Grounds Maintenance	7,630	0.26
TOTALS	183,653	3.31

		Geographic Information Services
GIS Manager	86,801	1.00
GIS Coordinator	68,754	1.00
Assistant County Manager *	2,601	0.00
TOTALS	158,156	2.00

* See note in the Community Development Department.

		Health & Human Services
Health & Human Services Director	109,583	1.00
DHHS Director Retirement Payout	19,890	0.00
Paralegal	65,490	1.00
Child & Family Services Mgr.	71,735	1.00
Caseworker III	64,308	1.00
Caseworker II	55,339	1.00
Caseworker II	55,339	1.00
Caseworker II	53,210	1.00
Caseworker I	53,210	1.00
Public Health Division Director	77,250	1.00
Public Health Nurse	36,604	0.60
Nurse Practitioner	11,009	0.13
Nurse Practitioner	7,460	0.10
Public Health Nurse	37,368	0.66
Public Health Nurse	28,673	0.47
Health Educator-WIC	48,839	0.93
Registered Dietician-WIC	10,266	0.18
WCPHP/ECC Coordinator	45,084	0.90
NPP Coordinator/ECC Asst.	25,334	0.63



Personnel

NPP Facilitators	11,000	0.10
Multicultural Resources Coordinator	48,635	1.00
Emergency Preparedness	13,152	0.30
Sr. Resources Program Mgr.	77,250	1.00
Senior Resources Specialist	48,987	1.00
Senior Resources Specialist	38,662	1.00
Eligibility Technician	39,172	1.00
Eligibility Technician	34,358	1.00
Eligibility Technician	34,358	1.00
Eligibility Technician	33,036	1.00
TANF Program Specialist	32,173	0.88
Van Driver	4,652	0.13
Van Driver	2,326	0.07
Van Driver	133	0.01
Admin Svcs. Supervisor	65,441	1.00
Administrative Assistant III	47,030	1.00
Administrative Assistant II	38,028	0.90
Administrative Assistant II	34,358	1.00
Administrative Assistant II	33,036	1.00
Juvenile Services Director	6,866	0.09
YAH Cook	23,127	0.60
YAH Cook Extra	1,326	0.00
YAH Cook	16,206	0.53
Substitute YAH Cook	1,470	0.04
TOTALS	1,560,773	29.24

* See note in the Juvenile Services Department.

	Historic Preservation	
Administrative Assistant I	3,558	0.09
TOTALS	3,558	0.09

	Information Technology	
IT Director	88,356	1.00
IT Systems Administrator	54,123	1.00
Help Desk Technician	46,214	1.00
TOTALS	188,693	3.00



Personnel

Juvenile Services		
Juvenile Services Director *	66,028	0.91
FAST Coordinator	46,536	0.88
Family Advocate	8,754	0.25
Family Advocate	8,754	0.25
Case Manager	3,671	0.10
Intake Worker	5,810	0.09
Substance Abuse Prevent Mgr.	50,685	1.00
Wrap Around Facilitator	18,384	0.50
Substance Abuse Prevent Spcl.	38,975	1.00
TOTALS	247,597	4.97

* The Juvenile Services Director is allocated 0.094 FTE to the Health and Human Services Department for Child Welfare – total budgeted salary is \$72,894.

Public Works		
Public Works Director	116,161	0.92
Assistant Director of PW	81,886	1.00
Administrative Assistant III	38,240	1.00
Administrative Assistant IV	54,162	1.00
Purchasing Agent	58,286	1.00
District Foreman II	58,117	0.75
District Foreman II	75,546	1.00
Foreman II-Special Projects	75,546	1.00
District Foreman I	68,934	1.00
Lead Worker	65,670	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator II	48,971	1.00
Heavy Equip. Operator II	45,290	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator I	36,949	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator II	48,971	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator II	57,044	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator II	45,290	1.00
Heavy Equip. Operator II	58,466	1.00
Heavy Equip. Operator II	48,971	1.00
Heavy Equip. Operator II	55,657	1.00



Personnel

Heavy Equip. Operator I	39,950	1.00
Heavy Equip. Operator I	48,386	1.00
Heavy Equip. Operator I	36,489	1.00
R&B Summer Temporaries	66,657	2.40
R&B Overtime	162,356	1.92
Fleet Manager	82,066	1.00
Shop Foreman	67,855	1.00
Heavy Equip. Mechanic	60,993	1.00
Heavy Equip. Mechanic	52,893	1.00
Shop Support	37,341	1.00
Landfill Foreman	68,934	1.00
Landfill Equipment Operator	36,949	1.00
Landfill Gate Attendant	29,998	1.00
Seasonal Trash Pickup	12,321	0.46
Recycling Site Manager	54,303	1.00
Recycling Worker	36,949	1.00
Recycling Summer Temporary	12,827	0.48
Recycling Overtime	3,290	0.05
Utilities Distribution Supervisor	70,165	1.00
Utility Operator	52,983	1.00
Water Overtime	6,661	0.07
Sewer Overtime	2,220	0.02
Weed Program Coordinator	59,090	1.00
Fairgrounds Facilities Manager	68,754	1.00
Fairgrounds Facilities Maintenance Assistant	38,240	1.00
Maintenance Workers	11,649	0.42
TOTALS	2,767,738	49.50

* The Public Works Director also serves as Assistant County Manager, with 0.08 FTE allocated to the Administration Department – total budgeted salary is \$125,712.

		Sheriff
County Sheriff	76,000	1.00
Undersheriff	79,888	1.00
Patrol Lieutenant	77,250	1.00
Patrol Sergeant	61,006	1.00
Investigator	68,754	1.00
Patrol Deputy	61,781	1.00
Patrol Deputy	61,781	1.00
Patrol Deputy	55,971	1.00
Patrol Deputy	53,098	1.00
Patrol Deputy	53,098	1.00
Patrol Deputy	47,816	1.00
Patrol Deputy	47,816	1.00
Patrol Deputy	47,816	1.00



Personnel

Administrative Assistant III	47,030	1.00
Administrative Assistant II	37,161	1.00
Detention Captain	66,025	1.00
Detention Sergeant	45,977	1.00
Detention Sergeant	47,816	1.00
Detention Deputy	52,374	1.00
Detention Deputy	43,842	1.00
Detention Deputy	40,534	1.00
Detention Deputy	38,975	1.00
Alternative Services Program Mgr.	52,392	0.80
Detention Overtime	6,949	0.11
Patrol Overtime	20,154	0.24
Wildfire Overtime	3,000	0.03
POST Overtime	5,000	0.05
TOTALS	1,576,806	30.23

Treasurer/Public Trustee

County Treasurer	58,500	1.00
Deputy Treasurer	46,472	1.00
Deputy Trustee	50,490	1.00
Account Technician	42,254	1.00
Public Trustee	12,500	0.00
TOTALS	210,216	4.00

Veterans Services

Veterans Officer	3,600	0.15
TOTALS	3,600	0.15

Weather Modification

Coordinator	1,679	0.03
TOTALS	1,679	0.03



Personnel

	Wildlife Conservation	
Assistant County Manager *	2,601	0.00
Admin. Assistant III	3,220	0.06
Admin. Services Manager	8,701	0.19
TOTALS	14,522	0.25

* See note in the Community Development Department.

	Other	
Retirement Payouts	26,270	0.00
TOTALS	26,270	0.00

COUNTY GRAND TOTAL: \$10,448,592



Capital Expenditures

Summary of Capital Expenditures

Capital Expenditures by Fund

Capital Improvement Plan (CIP)

Each year, Gunnison County updates its Capital Improvement Plan (CIP), which identifies the county's capital needs for the next five years. The capital improvement process provides for the identification, reviewing, planning and budgeting of capital expenditures. The entire plan is available on Gunnison County's website at www.gunnisoncounty.org.

For the purposes of the Capital Improvement Plan process, capital is defined as follows: items that have a single acquisition cost of \$10,000 or more and a usable life of five (5) or more years. Basically, this implies that those items that can be clearly classified as major improvements, rather than routine maintenance or equipment replacement, are defined as capital for the purposes of this program.

All requests for capital improvements are evaluated to aid the Board of County Commissioners in selecting the projects to be funded. Evaluation is based on a point system, which requires the department head to judge how well the project in question satisfies each of several criteria as well as develop an expenditure ceiling parameter for each of the respective years. The process is designed to organize and present requests in such a manner that management and the Commissioners have the information essential to effective decision-making.

This prioritization process represents two distinct elements: internally (within the department) and countywide. If the department's request only includes capital expenditures which are proposed to be funded out of its own resources or non tax revenue generated by that department, the projects are prioritized within that department for inclusion within the plan. Examples are: Landfill, Airport Fund, Road and Bridge Fund, etc. However, if the request is outside of the department's ability to generate revenue, e.g., a request for assistance from Sales Tax revenue or a bond issue, then the project would compete for funding on a countywide basis.

The Capital Improvement Plan is presented annually to the Gunnison Board of County Commissioners. The first year of the package is referred to as the Capital Improvement Budget and is a list of projects for recommended implementation during the next fiscal year, while the subsequent four year period is referred to as the Capital Improvement Plan, which will be approved by the Board of County Commissioners in concept only. *By adopting a CIP, the County adopts a statement of intent, not an appropriation of funding for projects contained within the plan.* The CIP lists are updated annually as new needs become known and as priorities are changed. Therefore, it is entirely possible that a project with a low priority will remain in the Capital Improvement Plan longer than four years, as more important projects appear and move ahead for quick implementation. On the other hand, a project may be implemented sooner than originally planned due to changing priorities or funding availability.

Following is a summary of the projects included in this year's Capital Improvement Plan.



Capital Expenditures

Cap Exp

PROJECT	PRIOR YEAR(S) COSTS	2015 CAPITAL BUDGET	CAPITAL IMPROVEMENT PLAN					TOTAL PROJECT COST
			2016	2017	2018	2019	FUTURE	
Tomichi Creek Restoration	12,500	7,500	7,500	7,500				35,000
Runway Snow Removal Equipment					862,500			862,500
Electrical Vault Generator		150,000						150,000
General Aviation Apron Rehabilitation				1,111,111				1,111,111
General Aviation Apron Expansion				1,111,111				1,111,111
Rehabilitate Taxiway A (A1 to A3)		1,211,356						1,211,356
Accounting Information System				150,000				150,000
Ortho-Oblique County Aerial Maps		500,000			50,000		50,000	600,000
Network Switch Replacements		56,000			80,000			136,000
Server & Storage Replacements		100,000						100,000
Telephone System Replacement					150,000			150,000
Gunnison County Courthouse	14,001,358	2,272,804						16,274,162
Courthouse Furniture, Fixtures and Equipment		266,895						266,895
Human Services Vehicle Replacement		35,000						35,000
Family Services Center Exterior Doors		12,500						12,500
Library Windows Replacement		14,000						14,000
Blackstock Roof Repair		110,000						110,000
Ohio City Town Hall Rehabilitation-Phase II		98,000						98,000
Sand Storage Building at Crested Butte		85,000						85,000
Patrol Vehicle Replacements		138,000	92,000	138,000	138,000	92,000	92,000	690,000
Cottonwood Pass Improvements		75,000	75,000		75,000	75,000		300,000
Minor Structure Repair and/or Replacement		25,000	10,000	15,000	10,000	25,000		85,000
Road Hard Surfacing		450,000	500,000	500,000	500,000	450,000		2,400,000
Road Maintenance and Snow Removal Equip.		450,000	450,000	450,000	450,000	450,000		2,250,000
Slate River Bridge Replacement		100,000	120,000	1,080,000				1,300,000
Roof Gutter System		10,000						10,000
Landfill Equipment		596,045						596,045
Landfill Phase II Expansion	368,269	1,526,276						1,894,545
Recycling Processing Facility Relocation			600,000					600,000

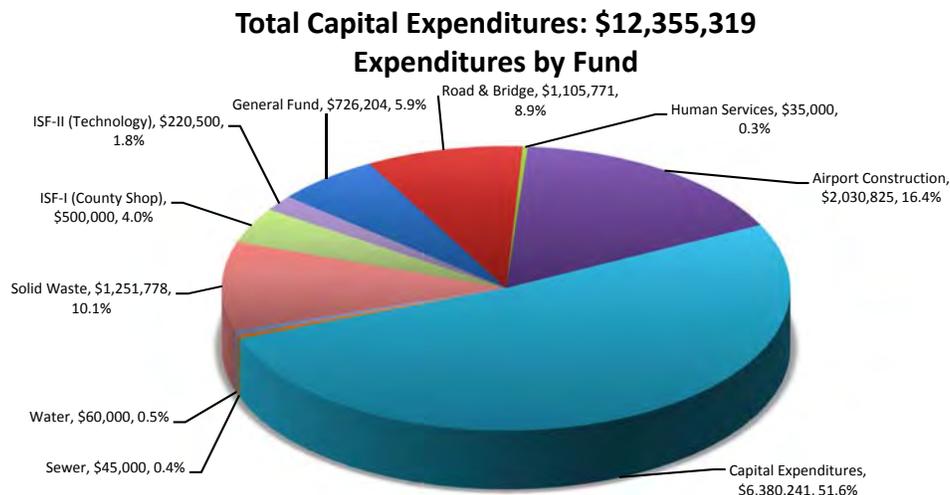
Whitewater Park Improvements		350,000	20,000	15,000	15,000	15,000		415,000	
Crested Butte to Carbondale Trail		10,000	25,000	25,000	150,000			210,000	
Dos Rios Collection System Improvements		35,000	35,000	35,000	35,000	35,000		175,000	
Shavano Drive Water Main Replacement		60,000						60,000	
Somerset Sewer System							2,205,000	2,205,000	
Water Trtmt. Plant Filter Media Replacement				12,000				12,000	
Water Trtmt. Plant High Service Pumps					17,000			17,000	
Water Trtmt. Plant Intake Pumps						17,000		17,000	
TOTALS		\$14,382,127	\$8,744,376	\$1,934,500	\$4,649,722	\$2,532,500	\$1,159,000	\$2,347,000	\$35,749,225

This section includes the projects from the Capital Improvement Budget or projects from the Capital Improvement Plan that have been moved ahead for quick implementation or have been approved for appropriation in the current budget.

Other Capital Expenditures Budget Requests

During the annual budget process, department directors are also afforded the opportunity to request additional capital expenditures for projects not included in the annual Capital Improvement Plan. These requests are intended for projects that cost more than \$4,000 (or \$1,000 for computer equipment and software) and have a useful life of greater than one year. Requests for projects under \$10,000 do not need to be examined as thoroughly as those included in the CIP, as they often are for equipment replacement or routine maintenance. These requests may also include projects over \$10,000 that have become necessary since the adoption of the most recent Capital Improvement Plan.

Capital Expenditures Summary



Capital Expenditures by Fund

The following section discusses each project included in the current budget. The total cost is included as well as a list of funding sources. The narrative for each project discusses any significant impacts that capital improvements make on the annual operating budget.

The proposed funding for the capital improvements comes from the following restricted sources, among others:

- Sales Tax - In 1978, the voters of Gunnison County approved a 1% county sales tax. The provisions of the sales tax resolution approved by the voters directed that one-half (1\2) of the County sales tax revenues collected from sales within the boundaries of incorporated municipalities shall be distributed to those municipalities. The funds distributed to Gunnison County must be used solely for capital outlay and capital expenditures including but not limited to expenditures for the purchase of County buildings; the construction, alteration, relocation, and improvement of roads, bridges, and means of public transportation, and the purchase of facilities or equipment necessary for the operation of the county.
- Conservation Trust Fund - The County's share of lottery proceeds received from the State of Colorado and passed through from the Gunnison Metropolitan Recreation District are required to be deposited in its conservation trust fund and must be expended only for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site.
- Airport Fund - The following is a description of several airport resources that will be used to fund airport CIP items:
 - Airport Operation Reserves - The Airport Operations Fund is an enterprise fund. The fees and charges to the airport users are designed to recover the full cost of operating the airport and to provide a portion of the resources necessary for the capital improvement and replacement of airport assets. FAA regulations require that any reserves accumulated must be used for airport purposes.
 - Passenger Facility Charges - The Federal Aviation Administration (FAA) reviews and approves the implementation of this per enplanement fee. All proceeds received by the airport must be used for authorized capital expenditures.
 - FAA Grants/Colorado Division of Aeronautics grants - The proceeds received from these sources are required to be used only for the specific capital expenditures identified in the "scope of services" of the grant agreement.
- Internal Service Fund I - This fund is used to account for the rental of motor vehicles, heavy equipment and to account for the usage of gravel and other materials used in construction and maintenance. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capital assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.



- Internal Service Fund II - This fund is used to account for the rental of technological equipment including computer, mapping, telephone, postage and photocopy equipment. The fund charges fees to user departments and to other governmental agencies for the purpose of recovering the full cost of operations and for the replacement of all of the fund's capitalized assets. The reserves accumulated in this fund are required (by OMB Circular A-87) to be used for the acquisition of capital assets for use within this fund.

General Fund - \$726,204

Fairgrounds Roof Gutter System	\$10,000
<p>The existing roof gutter design is not functioning correctly. Wintertime is a challenge to the existing gutter and the east side of the building. The highest roof over most of the Multipurpose Building has some heat loss, and the snow that falls on the roof melts and drains toward the east. When this water falls off the roof, it drains into the unheated gutter and the water turns to ice. After several days the gutter is full of ice. This creates several problems where the weight of the ice is substantial and the gutter is starting to fall in several places. Another problem is that the water has nowhere to go in the full gutter and drips, causing large icicles to form. When these fall, they pose a danger of falling on someone. The last concern is in the spring when the water starts to melt, it drips on to the deck and then freezes. This makes a very dangerous thin sheet of very slick ice.</p> <p>There have been numerous conversations with Facilities and Grounds about options to remedy the problem. At this time, we are still working on a solution to the gutter problem as well as looking at how this can complement a possible change in the deck area located at the east entry to the VanTuyl Room.</p> <p>This project will have no effect on the annual operating budget.</p>	<p>Conservation Trust</p>

Fairgrounds Ventilation System	\$10,000
<p>When the Multipurpose Building was originally built, there were four overhead ventilation fans installed. The purpose of these fans are to pull hot air out of the building and pull fresh air into the building. These fans are noisy and annoying, this makes them unusable when a function is in progress.</p> <p>I would like to have these fans looked at to see what the options are to make them usable. This project could be considerably less than estimated here, based on design to build proposals. If the fans can be successfully made to function without the noise, this will make both the VanTuyl and Esty room much nicer in the summertime.</p>	<p>Conservation Trust</p>



There is no anticipated impact on the annual operating budget as a result of this project.

Clerk Plat Cabinet	\$6,400
The current plat cabinet is 3/4 full so a new one is needed as plats are received daily for recording. The last cabinet was ordered in 2010.	Sales Tax
This project will have no effect on the annual operating budget.	

Patrol Vehicle Replacements	\$75,000
This request gives the Sheriff's Office the ability to purchase replacement vehicles that are incurring huge maintenance issues/costs. We have been in communication with the vehicle Fleet manager about the costs of repairs and the costs of replacing certain vehicles. We are trying to stay close to the maximum life expectancy with an open eye on maintenance issues. This is so the county does not incur such a huge loss when trading in vehicles. The equipment in the vehicles have been reinstalled from older cars. Some radar units that are mounted in the current vehicles have been used for over 15 years. We are starting to see issues which impacts court issues when we have unreliable equipment.	ISF-I (County Shop)
Paying depreciation to the Internal Service Fund I will be similar to the repair and maintenance expenses that are paid annually.	

Whitewater Park Structure Repairs	\$580,980
Improvements at the Gunnison County Whitewater Park are needed both to maintain the existing amenities and enhance the experience of Park users. Those improvements include placement of boulders for fish habitat, yearly maintenance as needed on the structures and potentially paving the access road.	Conservation Trust (\$35,000)
	Sales Tax (\$24,680)
The most important and immediate need is the reconstruction of the third feature.	Road & Bridge (\$144,800)
	Great Outdoors Colorado Grant (\$350,000)
	Donations and Contributions (\$26,500)
\$10,000 will be needed each year for payroll and equipment usage in order to maintain the whitewater park structures to prevent future failures. Proactive work is required on the counter weir, repair of boulder movement, repair of the boat slide, etc. These will protect structure failure since they are co-dependent, working as a system.	

Gunnison Library Windows	\$14,000
Most of the windows at the Ann Zugelder (Gunnison Branch) Library are failing. Some have failing seals and are accumulating moisture between the panes, others do not lock, are difficult to operate, and all attempts to repair them have come up short. One of the large windows on the South side of the facility is actually a sliding door installed backward-as such it	Sales Tax



cannot be adequately secured. If someone knew what they were doing or were to notice, they would find they could simply lift the entire panel out of the frame. It also is a leak risk as it is installed. Replacing the old windows which have exceeded their expected life is part of proper maintenance and stewardship of this County-owned facility. The cost indicated here is for windows and other materials, the labor would be performed by Facilities staff so no cost is included for staff time.

Although it is expected that this will help work toward an increase in building efficiency of 10%, the Gunnison County Library District pays all utility bills for the building. As the owner of the building, it is important to maintain the value of the building as a Gunnison County owned asset.

Family Services Center Doors \$12,500

The exterior doors at the Family Services Center do not close and seal well anymore. Both the West and South entry doors will not close flush to each other. They have been adjusted as far as possible and continual seasonal adjustments are made but the adjustment range is not sufficient to get the doors to close correctly.

During warm months, the doors catch and drag on the head assembly and sometimes do not close and latch all the way. If the last person out does not see that the door did not latch, the door can remain open all night or weekend until it gets pushed the rest of the way closed. County janitors are aware of this and check the doors, but if someone else is last out it can remain open. During winter months the doors leave a large gap at the bottom, so the cabinet unit heaters just inside the doors run more than they should because of the cold draft in the area.

It is estimated that approximately \$1,000 could be saved annually in utility costs as result of this improvement.

Family Services Center Card Readers \$4,544

Card readers for entry doors and department level doors into department suites. This would allow us to eliminate Blackstock master keys and entry keys leaving just director private offices with hard keys. Card controlled access allows us to keep control of access, we know who comes and goes and when. Also, we can immediately grant or deny access to any card holder. Entry doors can be scheduled to open and close according to preset schedules and door position alarms would alert facilities if a door is left open after hours or forced open, special events can be scheduled for general access. This would cover the Family Services Center. Potentially, the first phase for exterior doors only (\$4,544) could be paid for using 2014 resources if year-end projections indicate a savings from current year appropriations. Phase 2 for interior department entry doors would remain \$13,847.

This would not affect facilities budget after the project is complete, it would reduce the risk of the need for rekeying if a master key is lost.

Blackstock Government Center Card Readers \$2,867

Card readers for entry doors and department level doors into department suites. This would allow us to eliminate Blackstock master keys and entry

keys leaving just director private offices with hard keys. Card controlled access allows us to keep control of access, we know who comes and goes and when. Also we can immediately grant or deny access to any card holder. Entry doors can be scheduled to open and close according to preset schedules and door position alarms would alert facilities if a door is left open after hours or forced open, special events can be scheduled for general access. This would cover the Blackstock Government Center. Potentially, the first phase for exterior doors only (\$2,867) could be paid for using 2014 resources if year-end projections indicate a savings from current year appropriations. Phase 2 for interior department entry doors would remain \$21,492.

This would not affect facilities budget after the project is complete, it would reduce the risk of the need for rekeying if a master key is lost.

Soap Creek Signs \$9,913

NPS Challenge Cost Share grant funds were transferred to Gunnison County for the Soap Creek Watershed Weed Management Area (SCWWMA) project which was established by the county, state (CDOW, CDOT) and federal partners (USFS, NPS, BLM, BOR, WAPA) in 2003. The SCWWMA is the first project selected by county, state, federal, and tribal partners as a Joint Area Management Area/Effort (JAMA/JAME) project to look at viable partnerships outlined in the Curecanti Resource Protection Study (RPS) EIS.

National Park Service

While other grant funds and partner share funds were used each year on mapping and/or treatment of noxious weed species, the funds below were transferred to the county for future use on this project in FY 2006, 2007, and 2010:

- FY 2006: \$5,000
- FY 2007: \$5,000
- FY 2010: \$3,800

The intended use for these funds was primarily for education of SCWWMA area visitors and landowners with plans for updated signs, kiosks, bulletin boards, etc.

There is no impact on the operating budget. These sign installations will be maintained by the Park Service.

Road & Bridge Fund - \$1,105,771

Cumberland Bridge \$79,382

The Willow Creek #2 Bridge replacement on the Cumberland Pass Road between the Trading Post and Tincup is a cooperative project with the Gunnison National Forest Service. It will replace a one lane, functionally obsolete bridge, with a new two lane structure.

Road & Bridge
(-\$70,618
reimbursement
of prior year
costs)



	US Forest Service (\$79,382)
--	---------------------------------

There will not be an impact on the Public Works Department annual budget since it is a Forest Service bridge on a Forest Service road. We only maintain the road surface over the bridge, and that will not change.

Road Hard Surfacing	\$402,994
The Commissioners adopted a strategic goal to hard surface 14 miles of county roads by December 31, 2017 to reduce maintenance costs and improve the travel experience. Specific lists of roads are available in the Public Works Department.	Road & Bridge Unrestricted Revenues
Labor costs will not change, but equipment usage costs and material costs for gravel and magnesium chloride will be reduced.	

Highway 135 Trail	\$623,395
This project will provide a concrete trail on the west side of Highway 135 which will connect with Gunnison County's new bridge and the City of Gunnison's underpass to the paved trail on the east side of Highway 135.	Road and Bridge (\$92,679) Colorado Enhancement Grant (\$623,395)
The match money will come out of Road Maintenance operating dollars, but this trail is needed for the safety of children and adults travelling via foot or bicycle from the Castle Mountain subdivisions to school and activities in the City of Gunnison. In the future, the trail will require sweeping, and it will be evaluated for winter plowing (after regular routes are done), but the cost of both activities is minimal.	

Human Services Fund - \$35,000

Vehicle Replacement	\$35,000
The Department of Health and Human Services requires a vehicle on site for the immediate transport of children in the Child and Family Services Program. Staff are also required to conduct investigations, home visits and other travel mandated by child welfare rules. The Nissan Pathfinder is due for replacement and has over 100,000 miles. Four wheel drive is needed due to safety when driving in bad weather and winter conditions. The original Nissan Pathfinder purchase was in 2008 with state funds for \$25,000 and depreciation of \$5,000 annually for five years since that time.	ISF-I (County Shop)
The 20% county funds must be provided as match or Maintenance of Effort (MOE). The Department was only paying \$5,000 toward depreciation in previous years. This stopped in 2013 when the vehicle was fully depreciated. The useful life could be extended beyond five years if necessary. Estimated depreciation of \$7,000 for 2015 and succeeding years.	



Airport Construction Fund - \$2,030,825

Fire Truck	\$579,365
<p>Current Engine 2 has reached its replacement age per Federal Aviation Administration standards, and is beginning to show its age with increasing maintenance problems. Engine 2, a 1998 model approaching 15 years old, is the primary response vehicle because it meets index requirements in terms of having water, foam and dry chemicals. The reason we have been able to avoid replacement of Engine 2 up to this point is because other airfield issues needed to be addressed. The new truck will be our primary response unit and Engine 2 will become the support unit.</p>	<p>Federal Aviation Administration (\$521,429)</p> <p>CO Dept of Trans (\$28,968)</p> <p>Airport Operations (\$28,968)</p>
<p>Ongoing maintenance should be comparable to existing maintenance on Engine 1 (Kermit).</p>	
Electrical Vault Generator	\$150,000
<p>The electrical vault building, constructed in 2005, was designed to accommodate a 150 kW generator, which would be adequate to power the runway lighting system. In the event of power outages, which do occur occasionally at the airport, there are no runway lights available, which could present a significant safety issue to the landing of aircraft. The most recent outage occurred on the evening of May 11, 2014. This project would allow for backup power for critical services in the Aircraft Rescue Fire Fighting/Administration building located at 511 Rio Grande Avenue. Eventual plans may include backup power for the Terminal, but backup power for that location would probably be better served by a generator closer to the facility, due to both capacity and location concerns.</p>	<p>CO Dept of Trans (\$135,000)</p> <p>Airport Operations (\$15,000)</p>
<p>There will a minimal maintenance expense, but should be negligible unless the generator is running frequently.</p>	
Rehabilitation of Taxiway A (A1-A3)	\$1,301,460
<p>Due to budget constraints, the Airport had to remove Taxiway A1-A3 from the Taxiway project that occurred in 2007. In 2010, we did a slurry seal on this portion of the Taxiway to hold the asphalt for a longer period of time. A slurry seal is a cold mixed asphalt. It consists of a graded aggregate, a binder, fines and additives. It is a hard wearing surfacing for pavement preservation. However, this portion of the taxiway needs to be rehabilitated, which is a milling and overlay on top of the existing asphalt. This section of taxiway is the oldest pavement in the movement areas of the airport, has been fog sealed twice and patched numerous times. Repair/fog seal is no longer an option, as the bonding properties of the asphalt are severely aged.</p>	<p>Federal Aviation Administration (\$1,171,314)</p> <p>CO Dept of Trans (\$65,073)</p> <p>Airport Operations (\$65,073)</p>
<p>The impact on the operating budget will be negligible. Ongoing maintenance should remain similar.</p>	

Capital Expenditures Fund - \$6,380,241

Gunnison County Courthouse \$6,009,345

After a thorough needs assessment, planning and design process, construction is underway to rebuild the Gunnison County Courthouse complex. The original 1881 two-story Courthouse was planned to be restored, but a partial wall collapse that occurred on March 14 prevented this plan from moving forward. Instead, the center of the new building will include the use of the original bricks for surfacing the west wall, original tin ceiling tiles in the lobby, and original roof timbers will remain visible in the Commissioners' meeting room. The new building will include three complete courtrooms which will meet security requirements to ensure the safety of the public, court staff, jurors and prisoners. Also included will be office space for County Administration, Attorney and Juvenile Services.



The 2013 Certificates of Participation have already been issued, with the majority of repayment coming from existing Sales Tax. The building is designed to include a geothermal heating and cooling system with anticipated repayment on the investment in 12 years. Utility cost savings expected to be \$20,000 per year. Estimated annual debt service of \$670,000.

Courthouse Furniture, Fixtures and Equipment \$266,896

The new facility will need new fixtures furniture and equipment to compliment the design and programming of the new facility. The amount budgeted is based on an estimate of cost to furnish the facility that was provided by the architect. The budget includes design, procurement, installation, and warranties for all fixtures, furnishings, and equipment needed for County offices and conference rooms in the facility. Courts, Probation and District Attorney Offices and courtroom furnishings are excluded.

CO Dept of Local Affairs
(\$133,448)
Courthouse Reserve
(\$133,448)



There will be no impact to the ongoing operational costs of the new Gunnison County Courthouse. Any annual impact to the operating budget as a result of the Courthouse will be included in the overall Courthouse planning.

Ohio City Town Hall, Phase II \$104,000

Should Gunnison County receive a grant award from the State Historical Fund, Gunnison County's contribution of a cash match towards Phase II would preserve this county owned historic building for future generations and provide for completion of this project in its entirety.

Conservation Trust (\$30,500)

State Historical Fund Grant (\$73,500)

Phase II will address refurbishing and replacement of the flooring, doors and windows, reconfiguration and replacement of the historic exterior and interior metal tiles, extension of the fire proof area around the wood stove for safety and installation of a railing and replacement of stairs to the stage for safety purposes.

Fundraising efforts are also being pursued for contribution towards the cash match by the local community organization, the Quartz Creek Improvement Association.

Maintenance costs are not expected to be affected as a result of this project.

Sewer Fund - \$45,000

Two Portable Flow Meters \$10,000

The Dos Rios Collection System is at least 42 years old and is in need of improvements to help reduce infiltration into our collection lines. This infiltration increases our operating costs tremendously. Especially during the high water run off season of the Gunnison River, we see our costs to the City of Gunnison increase. This request is to purchase two portable flow meters to place in the sewer lines to ascertain the areas that have major infiltration.

Dos Rios Sewer Capital Reserves

If we reduce infiltration by 35 gallons per minute in a manhole, this would reduce our flow by 50,400 gallons per day to the City of Gunnison's Wastewater Treatment Plant. This would equate to 1,562,400 gallons per month and at the current rate per thousand gallons charged by the City this would be a savings of \$1,574.90 / month or nearly \$19,000 per year.

Dos Rios Improvements \$35,000

The Dos Rios Collection System is at least 42 years old and is in need of improvements to help reduce infiltration into our collection lines. This infiltration increases our operating costs tremendously. Especially during the high water run off season of the Gunnison River, we see our costs to the City of Gunnison increase.

Dos Rios Sewer Capital Reserves

As we find manholes that are leaking enough to warrant replacement during the high water season, bids are requested to replace these manholes in the fall or early spring.

Another aspect of the Dos Rios Collection System is that across the Moncrief Ranch, there are many locations that have clean outs installed rather than manholes. Cleanouts are basically nonfunctional for practical purposes and need to be replaced with manholes that allow us access for jetting and sewer camera work. Our jet truck cannot vacuum out debris from a cleanout. Also the jet truck can only reach a maximum of 600 feet. There are sections that are close to 1,000 feet between manholes that we cannot properly clean or maintain.

If we reduce infiltration by 35 gallons per minute in a manhole, this would reduce our flow by 50,400 gallons per day to the City of Gunnison's Wastewater Treatment Plant. This would equate to 1,562,400 gallons per month and at the current rate per thousand gallons charged by the City this would be a savings of \$1,574.90 / month or nearly \$19,000 per year.

Water Fund - \$60,000

Shavano Drive Water Line	\$60,000
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<p>Shavano Drive is the road off of HW#50 west of Gunnison that provides access for Fairway Condos and Tomichi Condos, extends behind and around the west side of Double Dave's and back to HW #50. The initial Dos Rios Water project was planned to extend along Shavano Drive and create a loop with the main along HW #50. For whatever reason the line paralleled the highway, went south at the west entrance of Shavano and tied into the existing condo system behind the restaurant. The condos were previously served by a series of wells.</p>	<p>Dos Rios Water Capital Reserves</p>
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Little is known about the main or the connections from that point, but if there is a problem, it shuts off service to a number of buildings and more customers than best management practices allow. The condos have been having trouble with their connections, and we do not have mapping that shows their access to the main. A project would replace the main from the point behind the restaurant extending east back to HW #50. Appropriate valves would be installed as part of the project which would then create a loop on the line and allow maintenance on individual systems without shutting down the entire complex.

Ongoing maintenance costs are not expected to change as a result of this project.

Solid Waste Fund - \$1,251,778

Landfill Construction	\$1,251,778
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<p>Lateral expansion of Phase 2 requires compliance with State and Federal regulations. Existing Phase 1 is near capacity, initial excavation Phase 2, Module 1 has been completed. Upon reviewing cost estimates for final excavation and construction of Module 1 and looking at the estimated life of the cell and comparing those costs with the cost of excavation and construction of Module 2 at the same time, we recognized, factoring in</p>	<p>Landfill Construction Reserve (\$1,142,357)</p>
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the economy of scale, the potential to save approximately \$330,000 and to more than double the life of the expansion.	Landfill Operating Cash (\$109,421)
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Financing is not expected to be needed for this project and maintenance costs should be similar. Since the costs of construction continue to rise, rates are planned to increase by 11.77% in 2015.

ISF-I: County Shop - \$500,000

Vehicles	\$100,000
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In prior years rolling stock has not been included in the Capital Improvement Program. However, increased costs of equipment and the increased costs to ISF-I for utilities, gas and diesel has decreased the ability of ISF-I reserves to fund the needed equipment, including both new and replacement units. The light duty vehicles in our fleet need to be replaced by more fuel efficient vehicles.	ISF-I Fund Balance
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Annual amount would be used to replace a motor grader/loader or backhoe, a truck and as many light duty vehicles as budget would allow.

New equipment results in reduced maintenance costs for the Fleet Department and all departments using equipment.

Heavy Equipment	\$400,000
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In prior years rolling stock has not been included in the Capital Improvement Program. However, increased costs of equipment and the increased costs to ISF-I for utilities, gas and diesel has decreased the ability of ISF-I reserves to fund the needed equipment, including both new and replacement units. Experience has taught us that if heavy equipment (graders, loaders, backhoes, dozers) are not replaced in a timely manner the result is overhaul/replacement of a major component. Many of our dump trucks, which are used for summer maintenance and winter plowing, are 15+ years old.	ISF-I Fund Balance
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Annual amount would be used to replace a motor grader/loader or backhoe, a truck and as many light duty vehicles as budget would allow.

New equipment results in reduced maintenance costs for the Fleet Department and all departments using equipment.

ISF-II: Technology - \$220,500

Infrastructure	\$100,000
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The server cluster and storage devices have an expected life of 5-7 years, depending on growth of data stored number of servers needed by county departments and support by hardware vendors.	ISF-II Fund Balance
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Ongoing maintenance and support costs are the same as the existing server cluster.



Network Switches	\$96,000
<p>Some of the network switches are at the end of hardware support from the manufacturer - Cisco. The estimated life for this type of equipment is 6-8 years depending on technology changes, network system requirements and vendor support.</p> <p>A full RFP is planned for late 2014, with responses due by early 2015.</p> <p>Depending upon responses, a new vendor might be selected with higher costs in 2015, but a lower life cycle cost from 2015-2021. Hardware support will likely be in the realm of \$10,000 per year for the life of the installation.</p>	<p>ISF-II Fund Balance</p>
Telephone Server Replacement	\$4,500
<p>Required replacement of the server used to process voicemail, calling tree and conference calls. The server was purchased in 2010 and 5 years is reaching the end of its useful life.</p> <p>The \$4,500 include three years on site maintenance. \$500 will be required in each of the last two years of this server's life cycle.</p>	<p>ISF-II Telephone Fees</p>
Document Management System Licensing/Workflow Consultant	\$20,000
<p>While there are no specific plans for new workflows, departments that are interested in working through creation of departmental or interdepartmental workflows can use this appropriation to purchase client licenses. Examples considered have been the voucher process, County Board of Equalization, employee onboarding or employee records management.</p> <p>Individual departments will eventually be expected to fund the annual support costs. It costs \$216 per year per user so costs depend upon the number of users that need to work on particular workflows.</p>	<p>Document Management Reserve</p>



Debt

Summary of Debt Obligations

Debt Service and Lease Payments

Computation of Legal Debt Margin



Summary of Debt Obligations

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
GOVERNMENTAL ACTIVITIES			
Affordable Housing Note, dated 12/09/01, (Housing Authority Fund), modified 9/14/04 (paid off one lot)	Finance purchase of land for affordable housing project in Mt. Crested Butte, Lots 34 & 35 Pitchfork Development.	\$38,685	Variable, Wall Street Journal prime rate
Promissory Note, Finance Purchase Agreement dated 1/13/10	Finance purchase of 101 Estonion Stallion Park, affordable housing rental unit for Housing Authority	\$94,400	5.90%
Series A Tax-Exempt COP's \$730,000; Series B Taxable COP's (BAB's) \$17,270,000; and Net premium Series A Tax-Exempt COP's \$11,972	Finance construction of the jail and public works facilities. Series A paid in full, 2012	\$18,011,972	Series A- 2%; Series B- 6.125%
Certificates of Participation, Series 2013 \$9,710,000	Finance demolition of old courthouse and construction of new courthouse	\$9,710,000	.6 - 5% rates; average rate 4.52%
Promissory Note, Finance Purchase Agreement dated 10/01/10	Finance purchase of 1416 Rock Creek, affordable housing rental unit for Housing Authority	\$104,000	5.00%
Promissory Note, Finance Purchase Agreement dated 04/28/11	Finance purchase of 1420 Rock Creek, affordable housing rental unit for Housing Authority	\$85,000	5.99%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Lease/Purchase Agreement dated 8/17/10	Finance various energy saving improvements in County buildings.	\$1,168,919	3.94%
Promissory Note dated 10/20/09 (Airport Fund)	Financed the Airport Water and Sewer Extension project. Collateralized by OshKosh Boom Truck.	\$188,238	4.60%

BUSINESS-TYPE ACTIVITIES

Impact Assistance Loan - Somerset Water, issued 10/7/03 (Gunnison County Water Fund)	Finance project to install a new water treatment system for the community of Somerset, including the OxBow Mine	\$100,000	5.00%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued January, 2005 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$1,519,270	4.50%
Rural Utilities Service (RUS) Note, North Gunnison Sewer Extension, Issued March, 2006 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District.	\$322,000	4.25%
Impact Assistance Loan - North Gunnison Sewer - Issued 10/27/04 (Sewer Fund)	Finance portion of sewer extension project to North Gunnison District. (Phase III)	\$200,000	5.00%
Rural Utility Service (RUS) Note, Antelope Hills Water Extension, Issued 9/13/13	Finance water extension to the Antelope Hills Water Division	\$1,154,230	2.13%

ISSUE	PURPOSE	ISSUE AMOUNT	INTEREST RATE
Affordable Housing Revenue Note, Series 2000, 11/6/00 (Housing Authority Fund) Change in terms 7/2/03, reset interest 11/1/05	Financed portion of construction of the Palisade Assisted Living facility to be managed by the Health Care Center.	\$587,552	4.14%
Mortgage, Gunnison County Housing Authority, dated 11/06/03 (Senior Housing Fund)	Refinanced the construction of the Mountain View Apartments (Gunnison Senior Housing)	\$528,100	5.75%
Restructuring Mortgage		\$624,011	1%
Contingent Repayment		\$378,864	1%
Hospital Revenue Series 1998 (Hospital Fund)	Financed the expansion, remodeling and renovation of the Gunnison Valley Hospital and the Gunnison Health Care Center	\$9,995,000	4.3%-6.0%



Summary of Debt Service and Lease Payments Governmental Activities

	<i>COUNTY FACILITIES ENERGY SAVINGS LEASE</i>	<i>HOUSING AUTHORITY 101 STALLION PARK PROPERTY</i>	<i>HOUSING AUTHORITY 1416 ROCK CREEK PROPERTY</i>	<i>HOUSING AUTHORITY 1420 ROCK CREEK PROPERTY</i>	<i>CHFA LOAN PITCHFORK PROPERTY</i>	<i>CERTIFICATES OF PARTICIPATION SERIES 2010B</i>	<i>CERTIFICATES OF PARTICIPATION SERIES 2013</i>	<i>AIRPORT WATER & SEWER EXTENSION</i>	<i>TOTALS</i>
2015	141,598	85,497	98,331	6,621	2,527	1,332,388	671,863	23,627	2,362,452
2016	141,598			76,791	2,527	1,330,975	671,763	23,627	2,247,281
2017	141,598				2,527	1,323,225	671,563	23,627	2,162,540
2018	141,598				2,527	1,318,605	671,263	23,627	2,157,620
2019	141,598				2,527	1,312,105	673,163	23,627	2,153,020
2020	141,598				2,527	1,308,205	669,763		2,122,093
2021					2,527	1,298,210	671,213		1,971,949
2022					2,527	1,294,460	670,888		1,967,874
2023					1,399	1,284,710	670,213		1,956,321
2045-2046						19,825,256	10059575		29,884,831
	849,591	85,497	98,331	83,411	21,614	31,628,139	16,101,263	118,136	48,985,982
PRINCIPAL	753,345	85,065	94,387	81,455	12,683	16,055,000	9,435,000	103,435	26,620,370
INTEREST	96,246	432	3,944	1,957	8,931	15,573,139	6,666,263	14,702	22,365,612
	849,591	85,497	98,331	83,411	21,615	31,628,139	16,101,263	118,136	48,985,982



Summary of Debt Service and Lease Payments
Business-Type Activities

	SOMERSET WATER TREAT.	2005 NORTH GUNNISON SEWER RUS	2006 NORTH GUNNISON SEWER RUS	2013 ANTELOPE HILLS WATER RUS	NORTH GUNNISON SEWER EXPANSION	PALISADE ASSISTED LIVING PROJECT	CHFA LOAN MT. VIEW	HUD MORTGAGE RESTRUCTURE LOAN MT. VIEW	HUD CONTINGENT REPAYMENT DEED OF TRUST MT. VIEW	HOSPITAL REVENUE BONDS	TOTALS
2015	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	753,625	1,000,348
2016	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	752,750	999,473
2017	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	755,469	1,002,192
2018	8,024	79,338	16,816	42,940	19,108	36,488	36,982	3,239	3,789	751,500	998,223
2019	8,024	79,338	16,816	42,940	19,107	36,488	36,982	3,239	3,789	756,125	1,002,847
2020	8,024	79,338	16,816	42,940		324,395	36,982	3,239	3,789	758,781	1,274,304
2021	8,024	79,338	16,816	42,940			36,982	3,239	3,789	754,469	945,596
2022	8,024	79,338	16,816	42,940			36,982	3,239	3,789	758,469	949,596
2023	4,868	79,338	16,816	42,940			36,982	3,239	3,789	755,219	943,190
2024		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2025		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2026		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2027		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2028		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2029		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2030		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2031		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2032		79,338	16,816	42,940			36,982	3,239	3,789		183,103
2033		79,338	16,816	42,940			40,067	3,239	3,789		186,188
2034		79,338	16,816	42,940				3,239	3,789		146,121
2035		79,338	16,816	42,940				3,239	3,789		146,121
2036		79,338	16,816	42,940				3,239	3,789		146,121
2037		79,338	16,816	42,940				3,239	3,789		146,121
2038		79,338	16,816	42,940				3,239	3,789		146,121
2039		79,338	16,816	42,940				3,239	3,789		146,121
2040		79,338	16,816	42,940				3,239	3,789		146,121
2041		79,338	16,816	42,940				3,239	3,789		146,121
2042		79,338	16,816	42,940				3,239	3,789		146,121
2043		79,338	16,816	42,940				3,239	3,789		146,121
2044		79,338	16,816	42,940				3,239	3,789		146,121
2045-2046			24,745	375,725			-	485,511	341,324		1,227,305
	69,060	2,380,140	529,225	1,663,925	95,539	506,835	705,743	582,672	454,983	6,796,406	13,784,527
PRINCIPAL	54,999	1,362,823	290,252	1,131,026	82,727	409,241	448,438	479,034	378,864	5,220,000	9,857,404
INTEREST	14,061	1,017,317	238,973	532,899	12,812	97,594	257,304	103,638	76,119	1,576,406	3,927,123



The Build America Bonds receive a 35% reimbursement for interest paid. Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 31, 2010 is as follows:

Years	Base Principal	Base Interest	Total
2011	335,000	830,237	1,165,237
2012	395,000	944,855	1,339,855
2013	405,000	936,955	1,341,955
2014	410,000	927,843	1,337,843
2015	415,000	917,388	1,332,388
2016-2025	4,760,000	8,247,678	13,007,678
2026-2035	6,770,000	5,157,924	11,927,924
2036-2040	4,510,000	850,150	5,360,150
Total	18,000,000	18,813,028	36,813,028

In December, 2013 Gunnison County issued \$9,710,000 in Certificates of Participation. The proceeds from the issuance are for the construction of a new courthouse.

The \$9,710,000 Series 2013 C3 certificates of Participation mature as follows:

2014	275,000
2015	255,000
2016	260,000
2017	265,000
2018	270,000
2019	280,000
2020	285,000
2021	295,000
2022	305,000
2023	315,000
2024	330,000
2025	340,000
2026	355,000
2027	370,000
2028	385,000
2029	405,000
2030	425,000
2031	450,000
2032	470,000



2033	495,000
2038	<u>2,880,000</u>
	9,710,000

Lease-purchase arrangements are subject to annual appropriations. A schedule, by years, of future minimum lease payments under the lease agreement as of December 30, 2013 is as follows:

Years	Base Principal	Base Interest	Total
2014	275,000	388,339	663,339
2015	255,000	416,862	671,862
2016	260,000	411,762	671,762
2017	265,000	406,563	671,563
2018	270,000	401,263	671,263
2019-2028	3,260,000	3,446,100	6,706,100
2029-2038	<u>5,125,000</u>	<u>1,583,712</u>	<u>6,708,712</u>
	9,710,000	7,054,601	16,764,601

Credit ratings assigned by rating agencies are a determinant of successful debt and lease financing. Strong ratings enhance the County’s overall reputation through its demonstrated sound financial position. High ratings help ensure that the County’s bonds are attractive investments in the bond market.

In August 2010, Gunnison County received an underlying credit rating from Moody’s of Aa2 and Standard & Poor’s of AA. The 2010 debt issue was rated as Aa3 and AA- due to the Colorado annual appropriation requirement. The 2013 debt issue was rated as AA- by Standard & Poor’s.

Moody’s and Standard & Poor’s Credit Ratings

Investment Grade:	Moody’s	Standard & Poor’s
Exceptional	Aaa, Aaa1, Aaa2, Aaa3	AAA, AAA-, AA+
Excellent	Aa, Aa1, Aa2, Aa3	AA, AA-, A+
Good	A, A1, A2, A3	A, A-, BBB+
Adequate	Baa, Baa1, Baa2, Baa3	BBB, BBB-, BB+
Speculative Grade:		
Questionable	Ba, Ba1, Ba2, Ba3	BB, BB-, B+
Poor	B, B1, B2, B3	B, B-, CCC+
Very Poor	Caa, Caa1, Caa2, Caa3	CCC, CCC-, CC+
Extremely Poor	Ca, Ca1, Ca2, Ca3	CC, CC-, C+
Lowest	C	C



Fund Summaries

Summary of the Revenues and Expenditures of all Appropriated Funds



General Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	7,133,660	7,570,000	7,609,070	8,060,770
Licenses and Permits	295,699	292,300	259,070	279,545
Intergovernmental	1,659,662	1,752,906	2,138,477	2,357,559
Charges for Services	669,065	603,006	533,715	544,171
Contributions and Other Grants	124,528	74,096	117,259	144,646
Fines & Forfeitures	90,005	79,000	80,000	72,000
Investment Income	57,921	32,765	50,410	31,750
Interfund Revenues	706,497	672,550	700,505	631,299
Transfers In	2,603,988	4,088,220	4,009,488	1,375,186
Other Financing Sources/Misc.	151,604	122,537	132,022	130,676
Total Revenues	13,492,627	15,287,380	15,630,016	13,627,602
Expenditures				
Personnel	6,919,019	7,120,330	7,090,794	7,414,889
Supplies	347,283	418,418	451,029	505,485
Purchased Services	2,921,951	3,123,698	3,144,640	3,333,698
Community Prgms/Contributions	108,142	123,951	445,045	157,196
Financing Costs	60,922	63,416	61,306	144,998
Transfers Out	2,762,784	3,956,673	2,016,262	4,972,785
Capital Outlay	105,614	60,800	93,084	452,724
Miscellaneous (Extraordinary/Special)	813,762	1,419,131	922,488	1,480,564
Total Expenditures	14,039,476	16,286,417	14,224,648	18,462,339
Excess Revenues (Expenditures)	(546,849)	(999,037)	1,405,368	(4,834,737)

Fund Balance				
Beginning	7,448,927	4,685,447	6,902,077	8,307,446
Ending	6,902,077	3,686,410	8,307,446	3,472,709
Ending Fund Balance % of Total Expenditures				18.81%
Ending Fund Balance Analysis				
Unreserved Fund Balance	3,841,934	2,877,618	2,863,779	3,011,445
Hospital Bond Guarantee	750,000	0	750,000	0
Water Resources Protection	86,675	81,989	86,985	87,235
Workforce Impact Fees	611,639	726,803	398,680	374,029
Courthouse Renovation Reserve	1,611,829	(0)	4,208,002	(0)
Series 2010 Bond Reserve	0	0	0	0
Total Ending Fund Balance	6,902,077	3,686,410	8,307,446	3,472,709
Ending Unreserved Fund Balance % of Total Operational Expenditures				25.00%



Road & Bridge Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	143,796	140,000	171,000	170,000
Licenses and Permits	13,021	10,500	13,115	12,500
Intergovernmental	10,867,917	6,500,083	3,951,132	4,460,378
Charges for Services	72,067	1,165	27,694	2,120
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	50	0	0
Investment Income	16,665	18,000	12,691	10,000
Interfund Revenues	671	300	650	650
Transfers In	218,592	166,523	166,523	148,545
Other Financing Sources/Misc.	25,396	24,675	33,387	47,321
Total Revenues	11,358,125	6,861,296	4,376,192	4,851,514
Expenditures				
Personnel	1,975,940	2,113,816	2,019,872	2,188,080
Supplies	1,108,712	797,920	829,889	1,028,070
Purchased Services	1,638,874	1,480,580	1,649,361	1,732,006
Community Prgms/Contributions	0	0	0	0
Financing Costs	231	928	928	928
Transfers Out	1,075,217	274,330	274,330	413,267
Capital Outlay	8,003,831	3,487,587	356,890	530,716
Miscellaneous (Extraordinary/Special)	5,417	5,000	7,236	18,720
Total Expenditures	13,808,223	8,160,161	5,138,506	5,911,787
Excess Revenues (Expenditures)	(2,450,097)	(1,298,865)	(762,314)	(1,060,273)

Fund Balance				
Beginning	4,715,561	2,849,390	2,265,464	1,503,150
Ending	2,265,464	1,550,525	1,503,150	442,877
Ending Fund Balance % of Total Expenditures				7.49%



Human Services Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	266,885	278,000	278,368	278,368
Licenses and Permits	0	0	0	0
Intergovernmental	3,444,359	3,623,666	3,707,184	3,917,613
Charges for Services	180	200	400	445
Contributions and Other Grants	6,095	9,000	2,787	1,000
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	3,768	800	1,800	1,750
Total Revenues	3,721,288	3,911,666	3,990,539	4,199,176
Expenditures				
Personnel	1,070,702	1,250,905	1,177,928	1,291,188
Supplies	12,350	18,380	39,186	12,268
Purchased Services	283,563	322,583	305,941	365,506
Community Prgms/Contributions	2,194,428	2,242,434	2,299,182	2,384,532
Financing Costs	0	0	0	0
Transfers Out	133,276	147,000	157,974	152,000
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	(1,630)	0
Total Expenditures	3,694,320	3,981,302	3,978,581	4,205,494
Excess Revenues (Expenditures)	26,968	(69,636)	11,958	(6,318)

Fund Balance				
Beginning	492,561	475,396	519,529	531,487
Ending	519,529	405,760	531,487	525,169
Ending Fund Balance % of Total Expenditures				12.49%



Public Health Agency Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	258,404	224,122	207,518	221,433
Charges for Services	29,754	29,000	29,000	29,500
Contributions and Other Grants	1,653	21,484	25,513	12,141
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	140,512	237,818	237,818	237,818
Other Financing Sources/Misc.	69,641	62,000	64,000	64,000
Total Revenues	499,964	574,424	563,849	564,892
Expenditures				
Personnel	282,278	292,553	286,544	296,519
Supplies	92,670	106,609	90,615	90,820
Purchased Services	82,309	77,445	69,961	69,704
Community Prgms/Contributions	2,505	0	7,238	0
Financing Costs	0	0	0	0
Transfers Out	36,096	110,968	110,968	113,662
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	495,858	587,575	565,326	570,705
Excess Revenues (Expenditures)	4,106	(13,151)	(1,477)	(5,813)

Fund Balance				
Beginning	20,687	16,162	24,793	23,316
Ending	24,793	3,011	23,316	17,503
Ending Fund Balance % of Total Expenditures				3.07%



Conservation Trust Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	44,205	50,000	50,000	50,000
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	387	1,200	350	350
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	44,592	51,200	50,350	50,350
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	971	1,000	500	500
Community Prgms/Contributions	0	0	0	0
Financing Costs	2	40	40	40
Transfers Out	76,500	23,000	23,000	108,500
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	77,473	24,040	23,540	109,040
Excess Revenues (Expenditures)	(32,881)	27,160	26,810	(58,690)

Fund Balance				
Beginning	85,134	64,294	52,253	79,063
Ending	52,253	91,454	79,063	20,373
Ending Fund Balance % of Total Expenditures				18.68%



Sales Tax Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	1,520,286	1,479,000	1,561,838	1,597,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	3,038	1,200	3,000	1,200
Interfund Revenues	0	0	0	0
Transfers In	0	0	67,936	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,523,324	1,480,200	1,632,774	1,598,200
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	34,152	35,818	35,704	31,331
Community Prgms/Contributions	0	0	795	0
Financing Costs	162,178	162,266	162,266	162,266
Transfers Out	1,631,459	1,427,898	1,760,299	1,159,136
Capital Outlay	0	0	19,022	20,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,827,788	1,625,982	1,978,086	1,372,733
Excess Revenues (Expenditures)	(304,464)	(145,782)	(345,312)	225,467

Fund Balance				
Beginning	1,861,419	1,473,214	1,556,954	1,211,642
Ending	1,556,954	1,327,432	1,211,642	1,437,109
Ending Fund Balance % of Total Expenditures				104.69%



Land Preservation Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	315,168	323,961	338,352	345,119
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	1,030	100	700	700
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	316,198	324,061	339,052	345,819
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	4,223	2,681	3,500	4,524
Community Prgms/Contributions	474,000	300,000	341,000	325,000
Financing Costs	8	10	10	10
Transfers Out	0	15,000	15,000	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	478,230	317,691	359,510	329,534
Excess Revenues (Expenditures)	(162,032)	6,370	(20,458)	16,285
Fund Balance				
Beginning	335,365	159,442	173,333	152,875
Ending	173,333	165,812	152,875	169,160
Ending Fund Balance % of Total Expenditures				51.33%



Mosquito Control Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	56,882	58,499	58,400	59,623
Licenses and Permits	0	0	0	0
Intergovernmental	14,277	14,625	14,625	14,906
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	120	120
Interfund Revenues	0	0	0	0
Transfers In	14,277	14,625	14,625	14,906
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	85,436	87,749	87,770	89,555
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	84,813	87,743	94,157	88,322
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	828	1,271	1,271	1,113
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	85,641	89,014	95,428	89,435
Excess Revenues (Expenditures)	(204)	(1,265)	(7,658)	120

Fund Balance				
Beginning	18,127	16,907	17,922	10,264
Ending	17,922	15,642	10,264	10,384
Ending Fund Balance % of Total Expenditures				11.61%



Sage Grouse Trust Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	55,943	49,000	53,000	64,598
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	300	200
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	55,943	49,000	53,300	64,798
Expenditures				
Personnel	0	0	0	0
Supplies	1,408	4,000	0	0
Purchased Services	3,338	2,500	2,763	2,800
Community Prgms/Contributions	28,060	0	6,000	15,000
Financing Costs	0	0	0	0
Transfers Out	81,411	81,411	81,411	83,570
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	114,217	87,911	90,174	101,370
Excess Revenues (Expenditures)	(58,274)	(38,911)	(36,874)	(36,572)

Fund Balance				
Beginning	155,527	56,581	97,253	60,379
Ending	97,253	17,670	60,379	23,807
Ending Fund Balance % of Total Expenditures				23.49%



Risk Management Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,009	1,200	2,000	1,500
Interfund Revenues	90,124	83,800	83,800	63,500
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	92,133	85,000	85,800	65,000
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,957	50,700	42,976	32,976
Community Prgms/Contributions	0	0	0	0
Financing Costs	11	150	150	150
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	6,808	34,150	41,574	51,874
Total Expenditures	8,776	85,000	84,700	85,000
Excess Revenues (Expenditures)	83,358	0	1,100	(20,000)

Fund Balance				
Beginning	455,612	446,386	538,969	540,069
Ending	538,969	446,386	540,069	520,069
Ending Fund Balance % of Total Expenditures				611.85%



Housing Authority Fund Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	9,300	0
Charges for Services	5,089	5,104	5,104	5,104
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	48	0	2,230	0
Investment Income	497	320	600	600
Interfund Revenues	0	0	0	0
Transfers In	39,032	0	17,600	10,000
Other Financing Sources/Misc.	71,172	80,456	77,799	68,784
Total Revenues	115,838	85,880	112,633	84,488
Expenditures				
Personnel	0	0	0	0
Supplies	318	0	0	0
Purchased Services	48,125	40,480	61,308	45,251
Community Prgms/Contributions	0	0	0	0
Financing Costs	32,061	2,527	2,527	2,527
Transfers Out	13,428	29,152	107,088	19,717
Capital Outlay	0	0	10,000	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	93,932	72,159	180,923	67,495
Excess Revenues (Expenditures)	21,906	13,721	(68,290)	16,993

Fund Balance				
Beginning	102,302	135,007	124,209	55,919
Ending	124,209	148,728	55,919	72,912
Ending Fund Balance % of Total Expenditures				108.03%



Marketing District Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	1,134,419	1,100,000	1,140,000	1,140,000
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	1,013	1,500	1,400	1,400
Investment Income	753	600	1,000	1,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	1,136,185	1,102,100	1,142,400	1,142,400
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	1,021,634	1,196,893	1,240,560	1,197,084
Community Prgms/Contributions	0	0	0	0
Financing Costs	5	100	100	100
Transfers Out	9,720	23,029	23,029	18,312
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	10,822	10,257	10,257	10,257
Total Expenditures	1,042,181	1,230,279	1,273,946	1,225,753
Excess Revenues (Expenditures)	94,004	(128,179)	(131,546)	(83,353)

Fund Balance				
Beginning	435,525	465,856	529,529	397,983
Ending	529,529	337,677	397,983	314,630
Ending Fund Balance % of Total Expenditures				25.67%



Transportation Authority Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	1,118,543	1,055,000	1,144,204	1,177,500
Licenses and Permits	0	0	0	0
Intergovernmental	148,000	181,650	181,650	221,959
Charges for Services	0	0	0	0
Contributions and Other Grants	30,455	0	0	2,500
Fines & Forfeitures	310	1,000	0	0
Investment Income	2,148	2,000	3,000	3,000
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	3,730	0	0	0
Total Revenues	1,303,186	1,239,650	1,328,854	1,404,959
Expenditures				
Personnel	0	0	0	0
Supplies	76,140	93,040	89,300	142,318
Purchased Services	191,920	242,933	292,534	352,460
Community Prgms/Contributions	0	0	0	0
Financing Costs	10	50	50	50
Transfers Out	15,108	134,311	29,311	204,054
Capital Outlay	0	0	30,000	0
Miscellaneous (Extraordinary/Special)	714,630	460,287	570,558	534,989
Total Expenditures	997,808	930,621	1,011,753	1,233,871
Excess Revenues (Expenditures)	305,378	309,029	317,101	171,088

Fund Balance				
Beginning	613,184	507,537	918,562	1,235,663
Ending	918,562	816,566	1,235,663	1,406,751
Ending Fund Balance % of Total Expenditures				114.01%



Public Trustee Agency Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	122,748	31,000	69,000	61,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	43,460	70,000	65,912	61,514
Other Financing Sources/Misc.	12	0	0	0
Total Revenues	166,221	101,000	134,912	122,514
Expenditures				
Personnel	79,508	77,977	77,977	68,978
Supplies	480	650	600	600
Purchased Services	2,121	6,285	6,335	6,936
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	91,663	31,000	50,000	46,000
Total Expenditures	173,772	115,912	134,912	122,514
Excess Revenues (Expenditures)	(7,552)	(14,912)	0	0

Fund Balance				
Beginning	51,111	15,016	43,559	43,559
Ending	43,559	104	43,559	43,559
Ending Fund Balance % of Total Expenditures				35.55%



Debt Service Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	313,669	324,745	301,363	297,967
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	7,100	3,000	3,504	2,500
Interfund Revenues	0	0	0	0
Transfers In	2,139,545	689,008	1,022,449	1,407,814
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	2,460,314	1,016,753	1,327,316	1,708,281
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,344,035	1,671,872	2,005,212	2,008,281
Transfers Out	7,530	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	1,351,565	1,671,872	2,005,212	2,008,281
Excess Revenues (Expenditures)	1,108,750	(655,119)	(677,896)	(300,000)

Fund Balance				
Beginning	0	1,179,413	1,108,750	430,854
Ending	1,108,750	524,294	430,854	130,854
Ending Fund Balance % of Total Expenditures				6.52%



Airport Construction Fund Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	173,306	2,468,355	1,290,815	2,462,740
Charges for Services	110,973	110,000	108,000	108,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	97	125	250	125
Interfund Revenues	0	0	0	0
Transfers In	26,316	1,186,316	1,186,316	0
Other Financing Sources/Misc.	354,200	30,000	290,000	0
Total Revenues	664,892	3,794,796	2,875,381	2,570,865
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	88,126	804,000	187,993	796,147
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,002	173,803	469,587	23,637
Transfers Out	0	2,041,110	2,164,343	0
Capital Outlay	64,357	838,000	94,280	1,804,106
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	266,485	3,856,913	2,916,203	2,623,890
Excess Revenues (Expenditures)	398,407	(62,117)	(40,822)	(53,025)

Fund Balance				
Beginning	(301,348)	69,421	97,059	56,237
Ending	97,059	7,304	56,237	3,212
Ending Fund Balance % of Total Expenditures				0.12%



Capital Expenditures Fund Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	77,150	1,000,000	777,515	663,285
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	2,089	50	2,300	350
Interfund Revenues	0	0	0	0
Transfers In	695,302	2,321,060	356,137	4,492,342
Other Financing Sources/Misc.	9,999,100	0	0	0
Total Revenues	10,773,642	3,321,110	1,135,952	5,155,977
Expenditures				
Personnel	0	0	0	0
Supplies	2,702	0	3,054	500
Purchased Services	719,525	219,233	971,824	146,912
Community Prgms/Contributions	0	0	0	0
Financing Costs	164,910	20	2,520	20
Transfers Out	580,717	0	726	98,000
Capital Outlay	48,335	12,927,460	8,679,983	6,253,402
Miscellaneous (Extraordinary/Special)	0	0	12,022	116,837
Total Expenditures	1,516,189	13,146,713	9,670,129	6,615,671
Excess Revenues (Expenditures)	9,257,452	(9,825,603)	(8,534,177)	(1,459,694)

Fund Balance				
Beginning	2,331,177	11,527,173	11,588,629	3,054,452
Ending	11,588,629	1,701,570	3,054,452	1,594,758
Ending Fund Balance % of Total Expenditures				24.11%



Airport Operations Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	37,404	46,000	41,821	41,500
Charges for Services	411,008	414,200	419,849	411,000
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,956	3,500	2,700	2,700
Investment Income	2,912	2,000	3,050	2,800
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	706,920	659,988	684,792	695,623
Total Revenues	1,161,200	1,125,688	1,152,212	1,153,623
Expenditures				
Personnel	603,104	688,769	654,522	658,366
Supplies	59,514	74,750	76,049	89,670
Purchased Services	278,822	283,358	285,311	304,727
Community Prgms/Contributions	0	13,000	12,500	7,500
Financing Costs	4,097	4,481	4,481	4,481
Transfers Out	71,424	166,000	166,000	65,862
Capital Outlay	199,784	0	20,098	0
Miscellaneous (Extraordinary/Special)	0	1,000	350	0
Total Expenditures	1,216,745	1,231,358	1,219,311	1,130,606
Excess Revenues (Expenditures)	(55,545)	(105,670)	(67,099)	23,017

Available Resources				
Beginning	766,662	611,585	711,117	644,018
Ending	711,117	505,915	644,018	667,035
Ending Available Resources % of Total Expenditures				59.00%



Sewer District Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	477,051	475,163	502,953	517,013
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	3,062	3,000	3,480	2,980
Investment Income	4,773	3,400	4,180	3,980
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	0	0	0	0
Total Revenues	484,886	481,563	510,613	523,973
Expenditures				
Personnel	39,747	70,877	80,326	74,656
Supplies	6,030	8,283	7,129	8,833
Purchased Services	214,060	168,792	216,735	194,186
Community Prgms/Contributions	0	0	0	0
Financing Costs	114,904	115,350	115,350	115,351
Transfers Out	68,255	67,816	67,816	79,339
Capital Outlay	77,682	0	10,721	45,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	520,678	431,118	498,077	517,365
Excess Revenues (Expenditures)	(35,793)	50,445	12,536	6,608
Available Resources				
Beginning	888,390	817,456	852,597	865,133
Ending	852,597	867,901	865,133	871,741
Ending Available Resources % of Total Expenditures				168.50%



Water District Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	337,922	297,750	304,457	300,810
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	923	600	1,500	1,300
Interfund Revenues	0	0	0	0
Transfers In	21,755	43,229	43,229	85,180
Other Financing Sources/Misc.	1,165,548	18,184	18,234	15,915
Total Revenues	1,526,147	359,763	367,420	403,205
Expenditures				
Personnel	100,780	87,250	97,670	89,223
Supplies	13,195	21,740	19,718	22,345
Purchased Services	131,750	83,195	77,075	102,637
Community Prgms/Contributions	2,000	2,500	2,500	2,500
Financing Costs	864,441	51,116	51,148	51,148
Transfers Out	25,744	36,081	36,081	37,644
Capital Outlay	203,132	0	0	60,000
Miscellaneous (Extraordinary/Special)	0	10,160	10,160	7,841
Total Expenditures	1,341,041	292,042	294,352	373,338
Excess Revenues (Expenditures)	185,106	67,721	73,068	29,867

Available Resources				
Beginning	289,063	411,055	474,169	547,237
Ending	474,169	478,776	547,237	577,104
Ending Available Resources % of Total Expenditures				154.58%



**Solid Waste Fund
Summary of Fund Resources**

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	11,151	0	13,500	13,500
Charges for Services	619,198	638,575	661,405	722,199
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	2,388	2,000	1,470	2,000
Investment Income	9,930	5,400	9,699	6,100
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	149,327	115,611	140,754	143,703
Total Revenues	791,994	761,586	826,829	887,502
Expenditures				
Personnel	350,230	417,858	425,639	400,172
Supplies	53,388	48,455	48,363	47,400
Purchased Services	562,093	1,438,349	285,900	1,473,462
Community Prgms/Contributions	0	0	0	0
Financing Costs	1,675	2,567	2,567	51,167
Transfers Out	108,204	97,612	97,612	102,178
Capital Outlay	0	0	5,780	0
Miscellaneous (Extraordinary/Special)	17,988	20,000	20,000	20,000
Total Expenditures	1,093,578	2,024,841	885,861	2,094,379
Excess Revenues (Expenditures)	(301,584)	(1,263,255)	(59,032)	(1,206,877)

Available Resources				
Beginning	2,786,501	2,422,711	2,484,916	2,425,884
Ending	2,484,916	1,159,456	2,425,884	1,219,007
Ending Available Resources % of Total Expenditures				58.20%



Gunnison Valley Health Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	559,731	552,619	596,495	623,700
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	30,258,611	30,786,255	34,211,056	35,272,612
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	445,674	319,253	985,812	233,656
Total Revenues	31,264,016	31,658,127	35,793,363	36,129,968
Expenditures				
Personnel	13,305,469	15,049,929	15,400,660	17,378,924
Supplies	3,995,868	3,739,266	4,021,955	4,451,780
Purchased Services	4,467,210	4,448,277	4,625,503	5,316,932
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,352,568	3,507,790	3,296,011	3,496,426
Transfers Out	0	0	0	0
Capital Outlay	671,544	720,892	630,223	1,904,679
Miscellaneous (Extraordinary/Special)	3,261,445	4,596,493	3,636,037	3,205,256
Total Expenditures	29,054,104	32,062,647	31,610,389	35,753,997
Excess Revenues (Expenditures)	2,209,912	(404,520)	4,182,974	375,971

Available Resources				
Beginning	4,840,699	7,050,611	7,050,611	11,233,585
Ending	7,050,611	6,646,091	11,233,585	11,609,556
Ending Available Resources % of Total Expenditures				32.47%



Senior Housing Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	131,984	135,000	137,850	142,000
Charges for Services	100	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	226	550	0	150
Investment Income	311	150	295	290
Interfund Revenues	0	0	0	0
Transfers In	0	0	10,000	0
Other Financing Sources/Misc.	93,404	91,700	92,700	95,585
Total Revenues	226,025	227,400	240,845	238,025
Expenditures				
Personnel	1,056	12,171	2,892	3,574
Supplies	732	0	480	300
Purchased Services	118,473	147,804	138,069	139,463
Community Prgms/Contributions	0	0	0	0
Financing Costs	57,220	52,929	104,537	71,982
Transfers Out	0	0	0	10,000
Capital Outlay	10,427	0	17,000	0
Miscellaneous (Extraordinary/Special)	5,395	9,500	15,688	9,500
Total Expenditures	193,302	222,404	278,666	234,819
Excess Revenues (Expenditures)	32,723	4,996	(37,821)	3,206
Available Resources				
Beginning	167,247	163,492	199,970	162,149
Ending	199,970	168,488	162,149	165,355
Ending Available Resources % of Total Expenditures				70.42%



Assisted Living Fund
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	0	0
Interfund Revenues	0	0	0	0
Transfers In	0	0	0	0
Other Financing Sources/Misc.	36,488	36,488	36,488	36,488
Total Revenues	36,488	36,488	36,488	36,488
Expenditures				
Personnel	0	0	0	0
Supplies	0	0	0	0
Purchased Services	0	0	0	0
Community Prgms/Contributions	0	0	0	0
Financing Costs	36,488	36,488	36,488	36,488
Transfers Out	0	0	0	0
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	36,488	36,488	36,488	36,488
Excess Revenues (Expenditures)	0	0	0	0

Available Resources				
Beginning	3,051	3,051	3,051	3,051
Ending	3,051	3,051	3,051	3,051
Ending Available Resources % of Total Expenditures				8.36%



Internal Service Fund I
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	1,643	8,500	4,500	8,500
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	6,000	5,000
Interfund Revenues	2,009,837	1,779,806	1,939,044	1,921,576
Transfers In	925,801	2,041,110	2,164,343	0
Other Financing Sources/Misc.	12,964	10,100	80,670	10,250
Total Revenues	2,950,245	3,839,516	4,194,557	1,945,326
Expenditures				
Personnel	629,139	625,237	618,003	593,931
Supplies	904,146	868,692	993,011	946,625
Purchased Services	200,338	233,877	335,776	226,275
Community Prgms/Contributions	0	0	0	0
Financing Costs	3,112	3,112	3,112	3,112
Transfers Out	90,048	2,157,112	2,172,720	115,836
Capital Outlay	386,610	0	256,563	610,000
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	2,213,393	3,888,030	4,379,185	2,495,779
Excess Revenues (Expenditures)	736,852	(48,514)	(184,628)	(550,453)

Available Resources				
Beginning	1,546,799	1,753,258	2,283,651	2,099,023
Ending	2,283,651	1,704,744	2,099,023	1,548,570
Ending Available Resources % of Total Expenditures				62.05%



Internal Service Fund II
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	783	400	200	200
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	0	0	2,030	2,000
Interfund Revenues	787,699	767,627	758,669	759,135
Transfers In	22,420	22,060	33,060	11,000
Other Financing Sources/Misc.	2,087	0	2,816	320
Total Revenues	812,989	790,087	796,775	772,655
Expenditures				
Personnel	349,499	362,732	353,220	390,566
Supplies	74,733	89,891	71,186	84,812
Purchased Services	206,774	255,879	209,553	256,990
Community Prgms/Contributions	0	0	0	0
Financing Costs	0	0	0	0
Transfers Out	71,592	87,630	87,630	87,888
Capital Outlay	92,596	90,310	60,710	220,500
Miscellaneous (Extraordinary/Special)	0	0	0	0
Total Expenditures	795,194	886,442	782,299	1,040,756
Excess Revenues (Expenditures)	17,795	(96,355)	14,476	(268,101)

Available Resources				
Beginning	583,352	601,147	601,147	615,623
Ending	601,147	504,792	615,623	347,522
Ending Available Resources % of Total Expenditures				33.39%



Internal Service Fund III
Summary of Fund Resources

	2013 Actual	2014 Budget	2014 Projected	2015 Budget
Revenues				
Taxes	0	0	0	0
Licenses and Permits	0	0	0	0
Intergovernmental	0	0	0	0
Charges for Services	0	0	0	0
Contributions and Other Grants	0	0	0	0
Fines & Forfeitures	0	0	0	0
Investment Income	18,538	2,000	5,000	5,000
Interfund Revenues	2,298,695	2,385,148	2,385,148	2,385,148
Transfers In	0	0	0	0
Other Financing Sources/Misc.	1,314,036	280,500	282,615	280,500
Total Revenues	3,631,269	2,667,648	2,672,763	2,670,648
Expenditures				
Personnel	16,391	16,855	12,798	19,579
Supplies	608	295	75	300
Purchased Services	367,629	382,700	380,414	384,403
Community Prgms/Contributions	0	0	0	0
Financing Costs	19	100	25	100
Transfers Out	23,340	2,565	2,565	1,442
Capital Outlay	0	0	0	0
Miscellaneous (Extraordinary/Special)	2,960,786	2,259,236	2,762,500	2,259,900
Total Expenditures	3,368,773	2,661,751	3,158,377	2,665,724
Excess Revenues (Expenditures)	262,496	5,897	(485,614)	4,924

Available Resources				
Beginning	1,111,549	1,094,440	1,374,045	888,431
Ending	1,374,045	1,100,337	888,431	893,355
Ending Available Resources % of Total Expenditures				33.51%



Appendix

Financial Policies

Budget Process and Policies

Budget Resolutions

Glossary of Budget-Related Terms

Glossary of Common Acronyms

Financial Policies

Purpose

The purpose of Gunnison County's financial policies is to serve as a foundation for long and short range planning, facilitate decision making, and provide direction to staff for handling the County's day-to-day financial business. These policies also serve as a blueprint to achieve the fiscal stability necessary to carry out the County's mission, vision and values. Because of the broad and diverse nature of the County's offices and departments it is critical to have written, clearly defined, financial policies which minimize the risk of developing conflicting or inconsistent goals and objectives causing negative impacts on the overall financial position of Gunnison County.

Auditing and Financial Reporting

- An independent audit will be performed annually in accordance with State law (C.R.S.29-1-603).
- The County's accounting system, Blackbaud FundWare, shall be maintained in conformance with Generally Accepted Accounting Principles (GAAP) established by the Governmental Accounting Standards Board (GASB) and with the goal of obtaining an unqualified opinion from the independent auditor.
- The County will produce its General Purpose Financial Statements (GPFS) in conformance with GAAP.

Fund Accounting

Pursuant to GASB 34 the principal role of funds in the new financial reporting model is to demonstrate fiscal accountability. While there are no limits to the number of individual funds a government elects to use, a basic principle of governmental accounting recommends that the entity use the smallest number of individual funds possible, consistent with its particular circumstances. Gunnison County has 24 funds, which are broken out into three classifications: Governmental, Proprietary and Fiduciary Funds.

The general ledger is organized on the basis of these funds and the fund's classification, and maintained in conformance with GAAP. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that consist of assets, liabilities, fund equity, revenues and expenditures.

Basis of Budgeting and Accounting

The basis of accounting for governmental funds is modified accrual. The basis of budgeting for governmental funds is also modified accrual. The basis of accounting for proprietary funds is full accrual, and the basis of budgeting proprietary funds is full accrual. Revenues are recognized in the accounting period in which they become "available and measurable."

The County budgets on a calendar year, January 1 – December 31 for all funds. Any increase to the adopted budget requires that a supplemental budget and appropriation be approved by the Board of County Commissioners at a public hearing, with prior published notice of the proposed change (C.R.S. 29-1-109). Expenditures must not exceed appropriations approved by the Commissioners (C.R.S. 29-1-110). The appropriations are established by classification and function.

According to Colorado State Statute (C.R.S. 30-25-202), moneys credited to Capital Funds shall not revert or be transferred to any other fund. Likewise, no transfers are allowed from the General Fund into the Road & Bridge Fund per State Law (C.R.S. 30-25-106).

Definition of a Balanced Budget

The recommended budget presented annually to the Board of County Commissioners shall be balanced by fund. According to C.R.S. 29-1-103 no budget adopted shall provide for expenditures in excess of available revenues and beginning fund balances.

Fund Balances

- Each fund should maintain a fund balance at a level that will provide for a positive cash balance throughout the fiscal year, which will reduce the likelihood of having to enter into short-term debt to pay for current operating expenditures.
- Adequate fund balances will be maintained so major unplanned occurrences will not jeopardize the financial position of the County.
- In order to meet emergency obligations, avoid interruptions in cash flow, generate interest income, and maintain a sound bond rating, the County shall maintain an unassigned fund balance in its General Fund of 25% of operational expenditures. GFOA recommended practice is at a minimum no less than five to fifteen percent of regular General Fund operating revenues, or no less than one to two months of regular General Fund operating expenditures. Because of the conservative approach to maintaining sufficient resources, Gunnison County requires an unassigned fund balance in the General Fund in excess of these recommended minimums.
- Fund balance may be used as appropriate (and approved by the Board of County Commissioners) under sound management practices when current revenues are not adequate to cover current expenditures.
- Gunnison County will maintain an emergency reserve in an amount equal to at least three percent of fiscal year spending in accordance with the provisions of Article X, Section 20 of the State Constitution (TABOR Amendment).

Revenues

- The County should strive to maintain a diversified and stable revenue base; to the extent it has the legal authority to do so.
- The County should follow an aggressive policy of collecting all due and payable revenues.
- All revenue projections should be realistically calculated and budgeted.
- Funding through grants is encouraged as a means of financing a project or one-time expenditures. The County should, however, discourage the use of intergovernmental grant assistance for routine, ongoing operational costs and programming may be cancelled if grants are not sustained.

Fees and User Charges

- The County will set its fees and user charges to recover, at a minimum, the variable costs of services in order to reduce reliance on property and other taxes.
- The County should charge fees and user charges when it is allowable, when a limited and specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered. To the extent possible, fee levels should be set to

recover the full costs of the services provided, unless it is deemed necessary or desirable to subsidize the service.

- The capital and operating budgets of enterprise funds (i.e., Solid Waste Fund), shall not be subsidized by the General Fund and shall be supported wholly by fees and charges generated by the enterprise.
- As part of the budget process, the County shall annually review the fees and user charges. All changes to the schedule of fees and charges must be approved by the Board of County Commissioners.

Operating Expenditures

- The County will pay all current expenditures with current revenue.
- In accordance with Colorado State Law, Gunnison County will adopt a balanced budget for each fund.
- The County will maintain a budgetary control system to ensure adherence to the budget and will make timely reports available to management, which compare actual revenues and expenditures to budgeted amounts.
- The County will encourage the use of technology and capital investment programs that are cost effective and will manage the growth of operating costs.
- Supplemental requests for funding will be heard by the Board of County Commissioners on an as needed basis, no less than annually.
- Services that directly contribute to the BOCC Strategic Plan for the County will receive first priority for funding.
- A plan should be maintained and funded which provides for the orderly replacement of equipment.
- The County will not use long-term debt for current operational costs.

Debt

Debt is an important tool for financing capital facilities.

- The issuance of debt is in accordance with Colorado State Laws.
- Debt will not be used to finance current operating expenses. Debt should only be used for the construction of capital facilities or the purchase of capital assets. In general, the assets should not be recurring capital replacements, such as vehicles.
- The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues. The County should exhaust all possible resources, such as grants and pay-as-you-go funding, before borrowing funds.
- The Board of County Commissioners is authorized to execute lease agreements on behalf of the County, including Certificates of Participation.
- When debt is approved by the voters, the County will make every effort to obtain the best possible rating and to maintain a favorable rating through prudent financial management.
- Refunding of Outstanding Debt: A refunding (or refinancing), either on a current or advance basis, will only be executed if the net present value savings (gross savings present valued at the arbitrage yield of proposed refunding issue), net of issuance costs and cash contribution to the refinancing, is at least 3%. However, in certain circumstance, a lower threshold may be justified if the refunding is being executed for reasons other than economic savings (e.g. cash flow relief).

Capital Improvement Program (CIP)

- The County will plan for its capital needs at least five years into the future in order to address needs and to earmark revenues.
- A five-year CIP shall be prepared and updated annually. Elected official offices and departments shall request items meeting the definition of capital assets through the annual capital budget process.
- The CIP incorporates a ranking method to determine priority of projects that includes project criteria weight factors and amplification factors.
- The County will strive to fund capital improvements on a pay-as-you-go basis in order to enhance its financial condition and bond rating.
- An asset is classified as a fixed asset if the cost is greater than \$4,000 and its useful life is greater than one year.

Compensation

One of the largest expenditure items is salaries and benefits for Gunnison County employees. The County recognizes its employees as the greatest asset and takes pride in its ability to deliver a total compensation package that includes cash compensation, health insurance and retirement benefits, and other employee benefits that provide employees with security and opportunity.

Gunnison County is committed to compensating its employees fairly, within economically feasible parameters, while considering the competitive job market, internal equity and individual performance.

- Salary range structures should be evaluated periodically to determine the relative competitiveness of the pay structure to the job market.
- The midpoint of the salary range is the market value against which the County will assess its pay plan relative to the job market.
- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process. Equity, one-time payments and performance adjustments require the approval of the County Manager.
- Staffing shall not exceed the authorized level.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for operational or capital expenditure purposes.
- Gunnison County does not have a defined benefit plan for retirees.

Internal Controls

Gunnison County management is responsible for establishing and maintaining an internal control structure. Internal controls are defined as the organization and methods used to: 1) safeguard assets from loss by fraud or by unintentional errors; 2) assure the reliability of the accounting data which management may use in making decisions; and 3) promote operational efficiency and encourage adherence to adopted policies. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management. We believe the County's internal control structure adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

- The County will utilize the Blackbaud FundWare accounting software system to maintain its financial accounting and reporting. All records and reporting will be in accordance with GAAP. The County will maintain an accounting system which provides internal budgetary and accounting controls designed to provide reasonable assurance regarding both the safeguarding of assets against the loss from unauthorized use or disposition and the reliability of financial information used in preparation of financial statements and reports.
- An independent certified public accounting firm will perform an annual audit and will publicly issue a financial opinion and a statement on internal controls. A management letter will be part of this report.
- The County will maintain and update procedures designed for position control, as it relates to authorized positions, hours budgeted and worked, and filling vacancies. All positions dependant on grant funding will require the employee to verify their understanding that if grant funding decreases or ends, their compensation will also decrease or end.
- The County Finance Office will maintain a fixed assets inventory for assets greater than \$4,000. Capitalization thresholds will not be applied to groups of similar items if they individually do not meet the capitalization criteria.
- The County Departments will maintain an inventory of items that require special attention to ensure legal compliance. Legal or contractual provisions may require a higher than ordinary level of accountability over certain items (i.e., items acquired through grant contracts).
- The County Departments will maintain an inventory of *theft sensitive* items (i.e., computers, laptops, monitors).
- The County Departments will maintain an inventory of items that require special attention to protect public safety and avoid potential liability (i.e., Sheriff's or Airport firearms).
- Internal control procedures should be formally documented and reviewed periodically.
- An accounting procedures manual will be maintained and updated on a continuing basis.

Amending the Budget

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Budget appropriations may be adjusted due to the following:

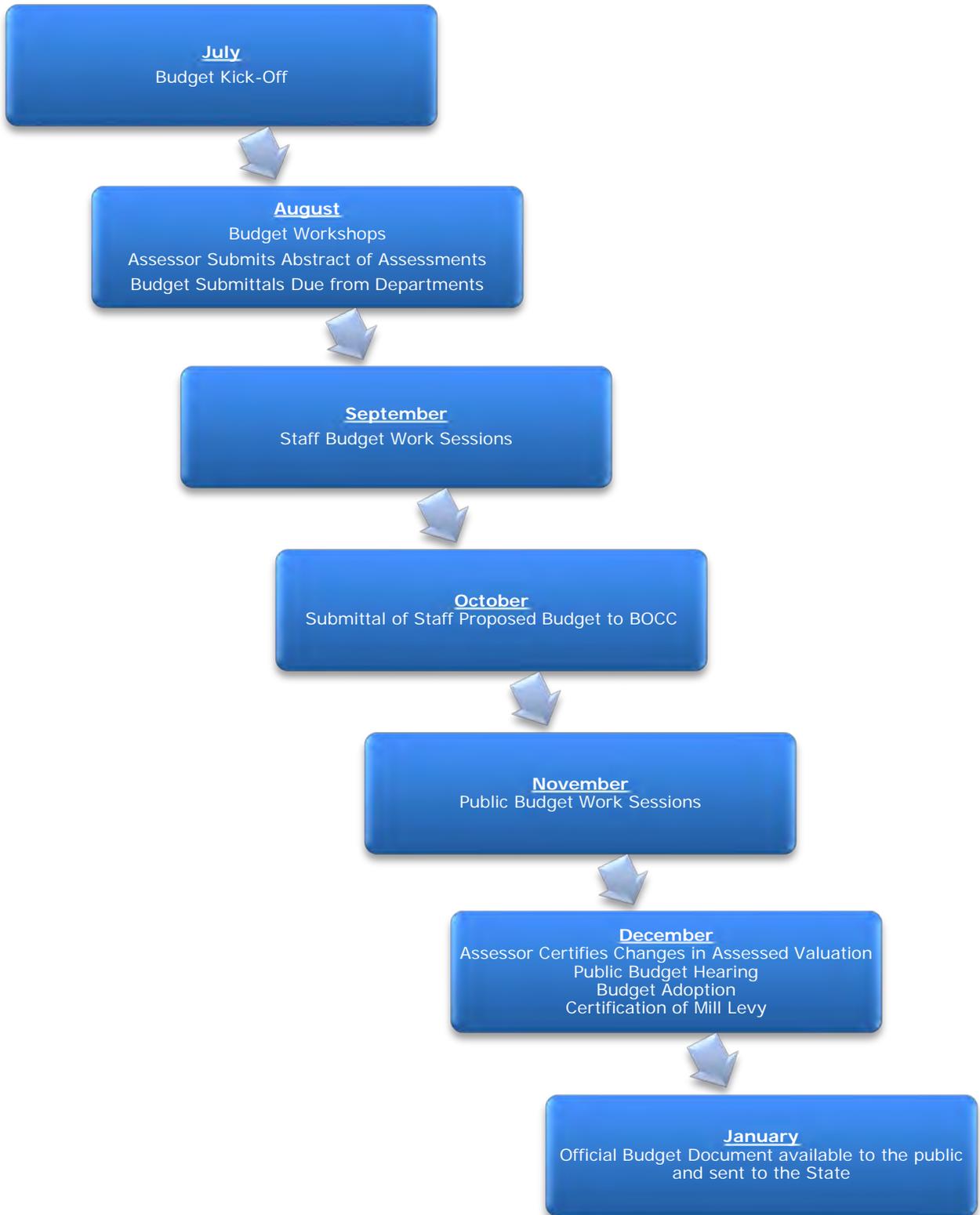
- Appropriation Transfers – the transfer of appropriated budget from one or more spending agencies in a fund to one or more spending agencies in another fund or between spending agencies within a fund (C.R.S. 29-1-109 1a).
 - Used when a unit is identified as having insufficient budget dollars while at the same time another appropriation unit is identified as having an excess budget.
- Supplemental Appropriations – if, during the fiscal year, unanticipated revenues that were not assured at the time of the adoption of the budget from any source other than the local government property tax mill levy are received or if the beginning fund balance is in excess of the budgeted fund balance, the result is additional available revenues (C.R.S. 29-1-109 1b).
 - Used when a policy, law, statute, or court ruling becomes effective which mandates expenditures that were not anticipated or budgeted.

- Used when an expenditure item is essential to the operation of a County office or department that was neither anticipated nor budgeted.
- Used when revenue is received and designated for a particular purpose that was neither anticipated nor budgeted.
- Budgetary Decreases – if revenues are lower than anticipated in the adopted budget (C.R.S. 29-1-109 1c).
 - Used when the projected revenue shortfall is large enough that it would cause a shortfall for a fund or for a program dependent upon it.

These policies will be evaluated annually and updated periodically, no less than once every three years.

These policies were adopted by the Board of County Commissioners on April 6, 2010.

Budget Process/Citizen Input



GREEN TEXT DENOTES CITIZEN INPUT OPPORTUNITIES

It is important to ensure that the Board of County Commissioners is getting the public's perspective rather than only that of a small number of highly vocal special interest groups. To this end, the County collects results from a biannual National Citizen Survey™ administered by the National Research Center. The results of this survey are used to inform the Board of County Commissioners to adjust services and service levels more closely to citizens' preferences.

Each July, the Board of County Commissioners (BOCC), the County Manager and the Finance Department meet at the budget kick-off to discuss the budget process and key budget priorities. Budget Preparation Manuals are distributed to department directors for use in preparing their budget submittals.

Throughout July and August, the Finance Department conducts several workshops with departments to assist with calculating current year projections; setting user fees; allocating staff costs among activities, projects and grants; and generally completing the various required forms for the budget submittal.

No later than August 25 of each year, the County Assessor sends a certified assessed valuation of all taxable property within the County to the Finance Director. Based on this assessed valuation and statutory and TABOR property tax revenue limits, the Finance Director computes a rate of levy which when levied would raise the amounts, along with other revenues, necessary to fund the County operating requirements.

On August 15, each department submits their budget along with any required special requests for staff, capital expenditures, baseline enhancements and transfers, and computer equipment or software.

In September, each department director meets with the County Manager and Finance staff to prepare and review the Staff Proposed Budget.

No later than October 15 of each year, the Finance Director presents a Staff Proposed Budget to the BOCC.

Upon receipt of the proposed budget, notice is published within ten days, containing:

1. The date and time of a public hearing at which the adoption of the proposed budget will be considered,
2. The location where the proposed budget may be inspected, and
3. A statement that any interested elector may file objections to the proposed budget at any time prior to the final adoption.

During November, the BOCC meets to consider input from the public and revises the Staff Proposed Budget with changes they deem necessary. Numerous public work sessions are held to review various aspects of the proposed budget.

In the first week of December, a final Public Hearing for the budget is scheduled to consider citizen input.



No later than December 10 of each year, the Assessor certifies any changes in the assessed valuation to local jurisdictions and the Colorado Division of Property Taxation.

Final budget adoption is scheduled prior to or on December 15 of each year.

The Board of County Commissioners levy taxes and certify the levies to the County Assessor no later than December 22 of each year.

The Official Gunnison County Budget Document is submitted to the State of Colorado Department of Local Affairs by January 31.

Budgetary Level of Control

The level of budgetary control is at the fund level. No spending agency may expend, or contract to expend, any money in excess of the amount appropriated in the appropriation resolution.

Administratively, operating budgets are controlled at the program level with departments having the authority to transfer appropriations within a program without further legislative approval.

Budget Amendments

Throughout the year, the budget may be amended from time to time based unforeseen circumstances. Any department may submit a request to amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. A department is required to submit a budget amendment request form which states why the revision is needed along with the appropriate revenue and/or expenditure account information.

These requests are then reviewed by the Finance Program and submitted for potential approval as a proposed amendment by the County Manager.

Proposed Amendments that are approved by staff are then forwarded to the Board of County Commissioners for formal adoption of a resolution amending the Gunnison County budget and amending the appropriation resolution.

See also "Amending the Budget" in the Financial Policies section of this document for more information.



**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2014- 31**

**A RESOLUTION ADOPTING A BUDGET FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado did on the 4th day of December, 2014 consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2015; and

WHEREAS, public notice of such budget hearing was published as required by law on October 23, 2014; and

WHEREAS, the Board of County Commissioners, after considering the proposed budget at said public hearing did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of County Commissioners have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the budget of the fiscal year beginning January 1, 2015, and ending December 31, 2015, which was considered at the public hearing on December 4, 2014, and finally accepted by the Board on the 15th day of December, 2014, be and the same hereby is approved and adopted as the budget for the County of Gunnison, Colorado, for the fiscal year 2015 beginning January 1, 2015, and ending December 31, 2015.

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2014.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO


Paula Swenson, Chairperson


Phil Chamberland, Vice-Chairperson


Jonathan Houck, Commissioner

Attest:


Deputy County Clerk





**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2014-35**

**A RESOLUTION APPROPRIATING REVENUES OF THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado, has adopted a budget for the fiscal year beginning January 1, 2015, and ending December 31, 2015, in accordance with the statutes of the State of Colorado:

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the County, be and the same hereby are appropriated for the lawful purposes and objects of the County of Gunnison during the 2015 fiscal year:

General Fund	\$18,462,339
Road & Bridge Fund	5,911,787
Human Services Fund	4,205,494
Conservation Trust Fund	109,040
Sales Tax Fund	1,372,733
Land Preservation Fund	329,534
Mosquito Control District Fund	89,435
Sage Grouse Trust Fund	101,370
Risk Management Fund	85,000
Public Health Agency Fund	570,705
Public Trustee Agency Fund	122,514
Airport Construction Fund	2,623,890
Capital Expenditures Fund	6,615,671
Debt Service Fund	2,008,281



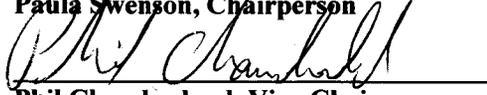
Airport Operations Fund	1,130,606
Gunnison County Sewer District Fund	517,365
Gunnison County Water District Fund	373,338
Solid Waste Fund	2,094,379
Gunnison Valley Health Fund	35,753,997
Gunnison Valley Transportation Authority	1,233,871
Internal Service I Fund	2,495,779
Internal Service II Fund	1,040,756
Internal Service III Fund	<u>2,665,724</u>
TOTAL APPROPRIATIONS	<u>\$89,913,608</u>

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland and adopted this 15th day of December, 2014.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO



Paula Swenson, Chairperson



Phil Chamberland, Vice-Chairperson



Jonathan Houck, Commissioner

Attest:



Deputy County Clerk





**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2014-37**

**A RESOLUTION SETTING THE MILL LEVY FOR THE COUNTY OF
GUNNISON, COLORADO, FOR THE FISCAL YEAR
BEGINNING JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2015, and ending December 31, 2015, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

WHEREAS, the Board of County Commissioners has also appropriated the necessary revenues for the said 2015 fiscal year as authorized by law in accordance with the statutes of the State of Colorado; and

WHEREAS, the Gunnison County Assessor has certified the 2014 total net assessed valuation of \$541,944,740;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that the following mill levies are hereby established and levied upon the total valuation for assessment of all taxable property within Gunnison County for the fiscal year 2014:

General Fund	13.906
Temporary Tax Credit	<u>(1.031)</u>
	12.875
Hospital Fund (GHCC)	1.169
Library Fund	1.476
Human Services Fund	<u>0.524</u>
MILLS	16.044
Tax Abatement Levy	<u>0.024</u>
Total Mill Levy	<u>16.068</u>

INTRODUCED by Commissioner Chamberland seconded by Commissioner Huck, and adopted this 15th day of December, 2014.

BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO

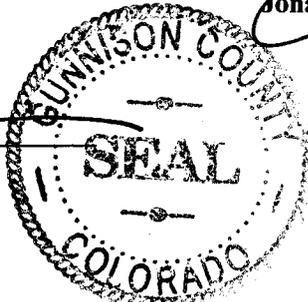
Paula Swenson, Chairperson

Phil Chamberland, Vice-Chairperson

Jonathan Houck, Commissioner

Attest:

Deputy County Clerk





**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY
RESOLUTION NO. 2014-36**

**A RESOLUTION SETTING THE TEMPORARY TAX CREDIT MILL
LEVY FOR THE COUNTY OF GUNNISON, COLORADO, FOR THE
FISCAL YEAR BEGINNING JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015.**

WHEREAS, the Board of County Commissioners of Gunnison County, Colorado has adopted a budget for the fiscal year beginning January 1, 2015, and ending December 31, 2015, in accordance with the statutes of the State of Colorado, which budget includes revenues from ad valorem taxes; and

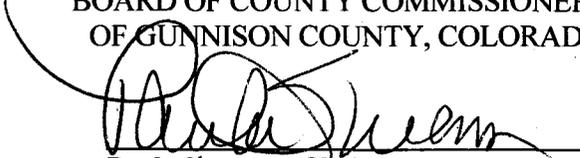
WHEREAS, the Board has determined that the permanent mill levy of 17.075 mills will raise excess revenues; and

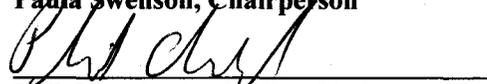
WHEREAS, the revenue limit created by the Constitution and the laws of the State of Colorado will be reached by a mill levy of 16.044, plus a refund/abatement mill levy of .024 for a total mill levy of 16.068.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Gunnison County, Colorado, that this Board refund the excess revenue raised through a temporary tax credit of 1.031 mills to be applied to each tax schedule issued by the County Assessor and Treasurer.

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland, and adopted this 15th day of December, 2014.

**BOARD OF COUNTY COMMISSIONERS
OF GUNNISON COUNTY, COLORADO**


Parla Swenson, Chairperson


Phil Chamberland, Vice-Chairperson


Jonathan Houck, Commissioner

Attest:


Deputy County Clerk





**GUNNISON COUNTY HOUSING AUTHORITY
RESOLUTION NO. 2014- 001**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON COUNTY HOUSING AUTHORITY
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015.**

WHEREAS, the Board of the Gunnison County Housing Authority did on the 4th day of December, 2014, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2015; and

WHEREAS, public notice of such budget hearing was published as required by law on October 23, 2014; and

WHEREAS, the Board of the Gunnison County Housing Authority, after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison County Housing Authority have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison County Housing Authority, that the budget of the fiscal year beginning January 1, 2015, and ending December 31, 2015, which was considered at the public hearing on December 4, 2014, and finally accepted by the Board on the 15th day of December, 2014, be and the same hereby is approved and adopted as the budget for the Gunnison County Housing Authority for the fiscal year 2015 beginning January 1, 2015, and ending December 31, 2015.

INTRODUCED by Commissioner Chamberland, seconded by Commissioner Houck, and adopted this 15th day of December, 2014.

GUNNISON COUNTY HOUSING AUTHORITY

Paula Swenson, Chairperson

Phil Chamberland, Vice-Chairperson

Jonathan Houck, Commissioner

Attest:

Deputy County Clerk





**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2014-~~1~~1**

**A RESOLUTION ADOPTING A BUDGET FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015.**

WHEREAS, the Board of the Gunnison County River Valley Local Marketing District did on the 4th day of December, 2014, consider a proposed budget covering the fiscal operations of the County of Gunnison for fiscal year 2015; and

WHEREAS, public notice of such budget hearing was published as required by law on October 23, 2014; and

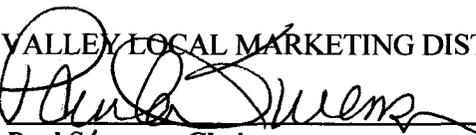
WHEREAS, the Board of the Gunnison River Valley Local Marketing District after considering the proposed budget at said public hearing and after considering public comment, did take into consideration the public comment in developing the final budget; and

WHEREAS, all expenditures budgeted by the Board of the Gunnison River Valley Local Marketing District have been matched by projected income so that the total means of financing the budget is at least equal to or greater than the amount of the proposed expenditures;

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the budget of the fiscal year beginning January 1, 2015, and ending December 31, 2015, which was considered at the public hearing on December 4, 2014, and finally accepted by the Board on the 15th day of December, 2014, be and the same hereby is approved and adopted as the budget for the Gunnison River Valley Local Marketing District for the fiscal year 2015 beginning January 1, 2015, and ending December 31, 2015.

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland and adopted this 15th day of December, 2014.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT


Paul Swenson, Chairperson


Phil Chamberland, Vice-Chairperson


Jonathan Houck, Commissioner

Attest:


Deputy County Clerk





**GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
RESOLUTION NO. 2014- 2**

**A RESOLUTION APPROPRIATING REVENUES FOR THE
GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT
FOR THE FISCAL YEAR BEGINNING
JANUARY 1, 2015, AND ENDING DECEMBER 31, 2015.**

WHEREAS, the Board of the Gunnison River Valley Local Marketing District has adopted a budget for the fiscal year beginning January 1, 2015, and ending December 31, 2015, in accordance with the statutes of the State of Colorado,

NOW, THEREFORE, BE IT RESOLVED by the Board of the Gunnison River Valley Local Marketing District, that the following sums of money or as much thereof as may be authorized by law and as may be needed or deemed necessary to defray all expenses and liabilities of the Gunnison River Valley Local Marketing District, be and the same hereby are appropriated for the lawful purposes and objectives of the Gunnison River Valley Local Marketing District during the 2015 fiscal year:

Gunnison River Valley Local Marketing District \$1,225,753

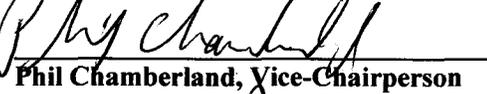
Total Appropriations \$1,225,753

INTRODUCED by Commissioner Houck, seconded by Commissioner Chamberland and adopted this 15th day of December, 2014.

GUNNISON RIVER VALLEY LOCAL MARKETING DISTRICT



Paula Swenson, Chairperson



Phil Chamberland, Vice-Chairperson

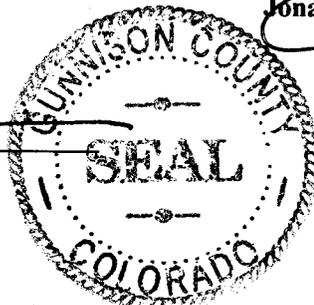


Jonathan Houck, Commissioner

Attest:



Deputy County Clerk





Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrual Expenses - Expenses incurred but not due until a later date.

Activity - A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Allocate - To divide a lump-sum appropriation into parts which are designated for expenditure by specific organizational units and/or for specific purposes, activities, or objects.

Adopted Budget - Required by Colorado Local Government Budget Law. The budget is an annual financial plan for County operations showing all expected revenues and expenditures to be in balance.

Appropriation - Legal authorization granted by the Board of County Commissioners to make expenditures as specified in the appropriating resolution.

Assessed Valuation - Total valuation established by the County Assessor on real and personal property within the County, which is used as a basis for levying taxes.

Available Resources – Current assets minus the current liabilities.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budget Preparation Manual - The set of instructions and forms sent by the Finance Department to the departments/offices of the County for preparation of their budget requests.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Improvements - Public facilities and infrastructure (buildings, bridges, roads) and major share equipment resources (computer systems, telephone systems).



Capital Outlay - Expenditures for equipment, vehicles, or machinery that results in the acquisition or addition to fixed assets.

Charges for Services - Charges to individuals or organizations for a broad array of services. Examples include user fees, reimbursement charges, and sales of documents.

Chart of Accounts - Numbering system used by Gunnison County to designate funds, organizations, revenue sources, and expense objects.

Debt Service - The annual payment of principal and interest on the County's indebtedness.

Enterprise Fund - A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges. The Paramedic Service operates as an Enterprise Fund.

Estimated Revenue - The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by the Board.

Expenditure - An actual payment made by County warrant (check) or by inter-fund transfer.

Fees - Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include zoning/platting fees, user charges, building permits and vehicle registrations.

Fiscal Policy - The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Fiscal Year - Twelve-month period to which the annual budget applies. Gunnison County's fiscal year is the same as the calendar year.

Fringe Benefits - County-funded benefits for employees including social security, retirement, group health, life, unemployment insurance and worker's compensation.

F.T.E. (Full-time Equivalent) - An employee position is converted to decimal equivalent value (equivalent of 2,080 hours or 52 forty-hour weeks).

Fund - Fiscal and accounting entity with self-balancing set of accounts which are segregated usually by financial resources or other special regulations, restrictions, or limitations.

Fund Balance - Difference between the assets and liabilities of a fund. Fund balance is terminology that is applicable to "fund level" reporting of individual governmental funds and is based on the modified accrual basis of accounting. It is used as a measure of the amount available to budget or spend in the future.

GAAFR - (Governmental Accounting, Auditing, and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.



GAAP - (Generally Accepted Accounting Principles) - standards for financial accounting and reporting, which are different for government than for businesses.

General Appropriation Required – Since only revenues specific to a particular Department, Program or Activity are allocated, some costs centers require a General Appropriation of revenues within that Fund that are not specifically restricted to a particular cost center to support the Cost to the County.

General Ledger - Set of accounts, which contain information needed to reflect the financial position and the results of the operations of the County. The debit balances equal the credit balances.

Grant - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

Highway User Tax (HUTF) - Revenue that is derived from the state gasoline tax, and restricted for Road and Bridge activities.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These costs are usually incurred by other departments in the support of operating departments.

Interfund Revenues – Revenues derived mainly from charges to other county funds (as well as the occasional outside entity) by Internal Service Funds. Examples include computer service fees, repair and maintenance of vehicles, material sales, telephone fees, and equipment rental.

Interfund Transfer - Amounts transferred from one fund to another.

Intergovernmental Agreement - A concord between two or more governmental units to jointly identify, plan and/or implement a task for their mutual benefit.

Intergovernmental Revenues - Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges - The charges to user departments for internal services provided by another County agency, such as data processing, or for vehicles and heavy equipment.

Internal Service Fund - Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.

Managing for Results (MFR) - Strategic planning, performance measurement, and budgeting process that emphasizes use of resources to achieve measurable results, accountability, efficiency, and continuous improvement in service delivery.

Mandate - Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

Mill - The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of property valuation.

Miscellaneous Expenses – This category of expenditures includes classification by objects that don't readily fit into the other reported categories. Generally, these are expenditures that are specific to a particular organization unit that do not correspond to other organizational units within the county government.

Modified Accrual Basis - The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period". Expenditures are recognized when the related fund liability is incurred except for:

- (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used;
- (2) prepaid insurance and similar items which need not be reported;
- (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- (5) principal and interest on long-term debt which are generally recognized when due.

Net Assets - Net assets is defined as the difference between assets and liabilities of the governmental entity as an entire unit.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Office - Unit of County government that is administered by an Elected Official. (Example: Sheriff).

Operating Budget - The grouping of all objects for expenditures that are not personal services (wages and benefits). (Example: office supplies, rental expense).

Operating Transfer - Routine and/or recurring transfers of assets between funds.

Personnel Costs - This is a basic classification of expenditures by object for services rendered by officers and employees of the government unit, including related salaries, wages, benefits and employer's contributions.

Program - An organized set of related work activities which are directed toward a common purpose or goal and represent a well defined expenditure of county resources.

Proposed Budget - Coming year budgets that are prepared by each department and submitted to the Finance Department for analysis.



Proprietary Fund - A fund used to account for business-type activities in government. The activities are usually financed with user fees that are directly related to the services received. There are two types of proprietary funds - enterprise and internal service funds.

Purchased Services - This is a basic classification by object for services, other than personal services, which are required by the governmental unit in the administration of its assigned functions. Included are items such as insurance premiums, utilities, auditors, consultants, medical fees, contract labor and professional services.

Recommended Budget - After analysis and negotiation of proposed budgets with each department/office by the County Manager and the Finance Director, a balanced budget is submitted to the Board of Commissioners for their consideration.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. (2) An account used to earmark a portion of fund equity as legally segregated for a specific future use.

Revenue - Income received by the County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Special Revenue Fund - A fund used to account for revenues legally earmarked for a particular purpose.

Supplemental Appropriation - An act by the County Commissioners to transfer budgeted and appropriated monies from one spending agency to another, whether the agencies are in the same or different funds. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies - This is a basic classification of expenditures by object for articles and commodities, which are purchased for consumption or resale and are materially altered when used. Examples include office and cleaning supplies, gas, oil, materials, tools and parts.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

User Charges - The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.



- ADA Americans With Disabilities Act Of 1990
- AICP American Institute of Certified Planners
- AIP Airport Improvement Program
- APA American Planning Association
- BOCC Board of County Commissioners
- CBD Central Business District
- CBOE County Board of Adjustments
- CDA Colorado Department of Agriculture
- CDAG Colorado Division of Aeronautics Grant
- CDBG Community Development Block Grant
- CDE Colorado Department of Education
- CDOT Colorado Department of Transportation
- CDPHE Colorado Department of Public Health and the Environment
- CFS Cubic feet per second
- CGIA Colorado Governmental Immunity Act
- CIP Capital Improvements Plan
- CO Certificate of Occupancy
- CO Colorado
- COA Council on Aging
- COA County Attorney's Office
- COE (Army) Corps of Engineers
- COG Council of Governments
- CRS Colorado Revised Statutes
- CWA Clean Water Act
- CWCB Colorado Water Conservation Board
- DHHS Department of Health and Human Services
- DHS Department of Human Services
- DMV Department Of Motor Vehicles
- DOC Department of Corrections
- DOI Department of the Interior
- DOJ Department of Justice
- DOLA Department of Local Affairs



- DOR Department of Revenue
- DOT Department of Transportation
- DPS Department of Public Safety
- EA Environmental Assessment
- ECC Early Childhood Council
- EIAF Energy Impact Assistance Grant
- EIS Environmental Impact Statement
- EOC Emergency Operations Center
- EPA US Environmental Protection Agency
- FAA Federal Aviation Administration
- FASB Financial Accounting Standards Board
- FBO Fixed Base Operator
- FCC Federal Communications Commission
- FEMA Federal Emergency Management Agency
- FTE Full-Time Equivalent
- FY Fiscal Year
- GAAP Generally Accepted Accounting Principles
- GASB Governmental Accounting Standards Board
- GIS Geographic Information System
- GOCO Great Outdoors Colorado
- GPCD Gallons per capita per day
- GPD Gallons per day
- GPM Gallons per minute
- GVRHA Gunnison Valley Regional Housing Authority
- HUD Housing and Urban Development
- IT Information Technology Department
- LMD Local Marketing District
- LUR Land Use Resolution
- MOA Memorandum of Agreement
- MOU Memorandum Of Understanding
- NFP Nurse Family Partnership
- NPP Nurturing Parenting Program
- PFC Passenger Facility Charge
- PILT Payment in Lieu of Taxes
- POA Property Owners Association



- PUD Planned Unit Development
- PW Public Works
- RFP Request For Proposal
- ROW Right of Way
- RTA Rural Transportation Authority
- SO Sheriff's Office
- SOT Specific Ownership Tax
- TABOR Taxpayer Bill of Rights
- TIF Tax Increment Financing
- USDA United States Department of Agriculture
- USDA-RD United States Department of Agriculture-Rural Development
- USGS United States Geological Survey