

Gunnison County Strategic Plan

Adopted May 20, 2008
Revised July 21, 2009
Revised May 24, 2011
Revised June 4, 2013
Revised May 5, 2015



Table of Contents

Strategy	Page
A. Ensure Sound Infrastructure	3
1. <i>By December 31, 2017, 90% of County maintained road miles will meet the identified maintenance service level.</i>	<i>3</i>
2. <i>By December 31, 2018, Gunnison County will have hard-surfaced 14 miles of County roads in order to reduce maintenance costs and improve the travel experience.....</i>	<i>3</i>
3. <i>By December 31, 2017, Gunnison County will implement a transportation system improvement impact fee for new building permits.....</i>	<i>3</i>
B. Protect the Environment.....	4
1. <i>Gunnison County shall work with its partners to protect water quality and quantity for in-basin purposes in a manner that is socially, environmentally and economically sound.....</i>	<i>4</i>
2. <i>In each year from 2015 through 2017, Gunnison County will achieve an overall net energy efficiency increase of 10% in one county facility from baseline consumption in 2012.</i>	<i>4</i>
3. <i>By December 31, 2015, Gunnison County will have a plan to convert its fleet to natural gas.....</i>	<i>4</i>
4. <i>By December 31, 2017, Gunnison County will work with the ranching community to expand the conserved private ranch land in the County by an additional 8,500 acres.....</i>	<i>4</i>
C. Promote Prosperous, Collaborative and Healthy Communities	5
1. <i>By December 31, 2016, corporate and general aviation services will be enhanced to grow Gunnison-Crested Butte Regional Airport’s position in the market.</i>	<i>5</i>
2. <i>By December 31, 2016, Gunnison County will launch the implementation of the One Valley Prosperity Project.</i>	<i>5</i>
3. <i>By December 31, 2016, Gunnison County will promote optimal community and family health, safety and wellbeing as measured by:</i>	<i>5</i>
4. <i>By December 31, 2017, ensure redundant broadband internet infrastructure in the Gunnison valley.</i>	<i>5</i>
5. <i>By 2020, increase the airport’s economic impact to the community by 40% over 2013 CODOT study to \$140M as a consequence of reversing identified passenger leakage, increasing enplanements to 45,000, and increasing corporate and general aviation activity.....</i>	<i>5</i>
D. Deliver High Quality Services	6
1. <i>By December 31, 2015, the perception of at least 50% of respondents to the biennial Citizen Survey will be that planning and permitting processes are efficient, fair, and proactive and that land use and planning services are good or excellent.....</i>	<i>6</i>
2. <i>By December 31, 2017, the Juvenile Services Department will have improved the future of Gunnison County residents by reducing substance use as evidenced by:</i>	<i>6</i>
3. <i>By December 31, 2016, county services will continue to be available in the event of natural disaster or major incident as evidenced by the completion of Continuity of Operations Plans for each office and department.</i>	<i>6</i>

A. Ensure Sound Infrastructure

Strategic Results

- 1. By December 31, 2017, 90% of County maintained road miles will meet the identified maintenance service level.**

Lead: Public Works Director Marlene Crosby

Team: Special Projects Foreman Jim Kint, County Assessor Kristy McFarland, District Foremen Sparky Casebolt, Sean McCormick and Joe Lucero.

- 2. By December 31, 2018, Gunnison County will have hard-surfaced 14 miles of County roads in order to reduce maintenance costs and improve the travel experience.**

Lead: Public Works Director Marlene Crosby

Team: Special Projects Foreman Jim Kint, County Assessor Kristy McFarland, District Foremen Sparky Casebolt, Sean McCormick and Joe Lucero.

- 3. By December 31, 2017, Gunnison County will implement a transportation system improvement impact fee for new building permits.**

Lead: Community Development Director Russ Forrest

Team: Public Works Director Marlene Crosby and County Attorney David Baumgarten.

B. Protect the Environment

Strategic Results

- 1. Gunnison County shall work with its partners to protect water quality and quantity for in-basin purposes in a manner that is socially, environmentally and economically sound.**
 - Lead: County Attorney David Baumgarten
 - Team: County Manager Matthew Birnie, Community Development Director Russ Forrest, Finance Director Linda Nienhueser, Geographic Information Systems Manager Mike Pelletier, Assistant Community Development Director Neal Starkebaum and Environmental Health Official.

- 2. In each year from 2015 through 2017, Gunnison County will achieve an overall net energy efficiency increase of 10% in one county facility from baseline consumption in 2012.**
 - Lead: Facilities and Grounds Director John Cattles
 - Team: Assistant County Manager Marlene Crosby, Geographic Information Services Manager Mike Pelletier, Finance Director Linda Nienhueser, IT Director and the Green Team.

- 3. By December 31, 2015, Gunnison County will have a plan to convert its fleet to natural gas.**
 - Lead: Facilities and Grounds Director John Cattles
 - Team: Fleet Manager Lee Partch, Public Works Director Marlene Crosby, County Manager Matthew Birnie, Finance Director Linda Nienhueser and Assessor Kristy McFarland.

- 4. By December 31, 2017, Gunnison County will work with the ranching community to expand the conserved private ranch land in the County by an additional 8,500 acres.**
 - Lead: Geographic Information Services Manager Mike Pelletier
 - Team: County Attorney David Baumgarten, Community Development Director Russ Forrest, Gunnison County Wildlife Conservation Coordinator Jim Cochran, Public Works Director Marlene Crosby and Finance Director Linda Nienhueser.

C. Promote Prosperous, Collaborative and Healthy Communities

Strategic Results

- 1. By December 31, 2016, corporate and general aviation services will be enhanced to grow Gunnison-Crested Butte Regional Airport's position in the market.**

Lead: Airport Manager Rick Lamport

Team: Community Development Director Russ Forrest, County Manager Matthew Birnie, Deputy County Manager Marlene Crosby and Facilities and Grounds Director John Cattles.

- 2. By December 31, 2016, Gunnison County will launch the implementation of the One Valley Prosperity Project.**

Lead: Community Development Director Russ Forrest

Team: Planner Cathie Pagano, GIS Manager Mike Pelletier, Airport Manager Rick Lamport and County Manager Matthew Birnie.

- 3. By December 31, 2016, Gunnison County will promote optimal community and family health, safety and wellbeing as measured by:**

- Attain the rate of children two years of age who are fully immunized at 80% or more.
- 90% of Gunnison County residents will have health insurance.
- Reducing the number of days that children are in the custody of the department to 1,500 days by strengthening the local child welfare service system.
- 100% of violations (defined as "critical" level by State) from food service facility inspections will be corrected on-site or within 10 days, according to State laws.
- 75% of respondents to the biennial Citizen Survey will state the services provided to seniors by Gunnison County are good or excellent.

Lead: Health and Human Services Director Joni Reynolds

Team: Public Health Director Carol Worrall, Senior Resources Program Manager Karin Stewart, Child and Family Services Manager Gillian Wilks and Juvenile Services Manager Janet Reinman.

- 4. By December 31, 2017, ensure redundant broadband internet infrastructure in the Gunnison valley.**

Lead: Community Development Director Russ Forrest

Team: Commissioner Swenson, Commissioner Chamberland and Commissioner Houck.

- 5. By 2020, increase the airport's economic impact to the community by 40% over 2013 CODOT study to \$140M as a consequence of reversing identified passenger leakage, increasing enplanements to 45,000, and increasing corporate and general aviation activity**

Lead: Airport Manager Rick Lamport

Team: Community Development Director Russ Forrest and County Manager Matthew Birnie.

D. Deliver High Quality Services

Strategic Results

- 1. By December 31, 2015, the perception of at least 50% of respondents to the biennial Citizen Survey will be that planning and permitting processes are efficient, fair, and proactive and that land use and planning services are good or excellent.**

Lead: Community Development Director Russ Forrest

Team: Community Development Department Administrative Services Manager Beth Baker, Assistant County Manager Marlene Crosby, County Planner Cathie Pagano, Assistant Community Development Director Neal Starkebaum, Environmental Health Official and Building Inspector Crystal Lambert.

- 2. By December 31, 2017, the Juvenile Services Department will have improved the future of Gunnison County residents by reducing substance use as evidenced by:**

- 90% of all 6th – 12th grade students report not using alcohol, tobacco, marijuana, and prescription drugs (combined measure) in the past 30 days on the fall 2017 Healthy Kids Colorado Survey (HKCS).
- 50% of all 6th – 12th grade students and their parents will annually make the Choice Pass pledge and less than 15% of students will violate their pledge.
- 60% of all 6th through 12th grade students report having had a conversation with parents about the dangers of alcohol and drugs according to the fall 2017 HKCS.
- 60% of parents of all 6th – 12th grade students report having had a conversation with their children as measured by the GCSAPP parent questionnaire administered fall 2017.

Lead: Juvenile Services Manager Janet Reinman

Team: GCSAPP Project Director Kari Commerford, GCSAPP Project Coordinator Michelle Elias, GCSAPP Prevention Education Specialist Emily Litwin, Business Representative and Parent Tara Lambert, Early Childhood Coordinator Margaret Wacker, FAST Coordinator Meghan Dougherty and City Resource Police Officer Rob Whiting.

- 3. By December 31, 2016, county services will continue to be available in the event of natural disaster or major incident as evidenced by the completion of Continuity of Operations Plans for each office and department.**

Lead: Emergency Manager Scott Morrill

Team: Deputy Emergency Manager Bobbie Lucero, County Manager Matthew Birnie, Finance Director Linda Nienhueser, Human Resources Director Amy Sharkey, Airport Manager Rick Lampert, County Assessor Kristy McFarland, County Attorney David Baumgarten, Clerk and Recorder Kathy Simillion, Community Development Director Russ Forrest, Coroner Frank Vader, Facilities and Grounds Director John Cattles, GIS Manager Mike Pelletier, Health and Human Services Director Joni Reynolds, IT Director, Juvenile Services Department Director Janet Reinman, Deputy County Manager Marlene Crosby, Sheriff Rick Besecker, Treasurer Debbie Dunbar and Gunnison Wildlife Conservation Coordinator Jim Cochran.